ORANGE COUNTY GOVERNMENT
FLORIDA

ORANGE COUNTY FLORIDA
ANNUAL BUDGET
FISCAL YEAR | 2023-2024



TAKING IT TO THE NEXT LEVEL


ORANGE
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I am pleased to present the budget for the fiscal year 2024, outlining our commitment to **Taking Orange County to the Next Level.** The budget for the upcoming year reflects our unwavering commitment to meet the needs of our diverse community while ensuring fiscal responsibility. Our primary goal is to provide essential services efficiently and support initiatives that promote the well-being and prosperity of our residents and visitors. With a proposed budget of $6.7 billion, we have strategically allocated resources to fuel economic development, invest in affordable housing, preserve the environment, strengthen public safety, and expand children and family services and programs.

During the pandemic era, our economy has come back strong, and we are thriving. Orange County's most important and largest single revenue source in this budget, property tax, is up 12.5%. The revenue collected from property tax is based on the taxable value as of January 1, 2023. According to the Property Appraiser's preliminary tax roll, we anticipate a countywide taxable value of $204 billion, providing Orange County property tax proceeds of about $904 million while having the 10th lowest countywide tax rate of 4.4347 in the State of Florida. In addition, we have the lowest tax rate of county populations, over one million people. The County boasts a healthy general fund reserve of $104.8 million or 7.5% of the overall fund. Thanks to prudent planning, fiscal constraints, and continuous monitoring, this reserve is at an appropriate level for any unforeseen circumstances. Economists predict a mild recession is anticipated sometime in the next twelve months, but our healthy financial reserves will help us navigate turbulent times and weather the storms ahead. We continue to receive Fitch's highest triple-A bond rating across the board, which has not changed for many years.

Orange County is a thriving hub for businesses, innovation, and entrepreneurs. This budget includes allocation of significant funds toward strengthening economic growth. The proposed Tourist Development Tax revenue estimate for fiscal year 2024 is $330 million. However, the potential is much higher and may be adjusted upward in the coming months as visitors come to Orange County in record numbers. Over the last three years, the TDT reserves have steadily grown to a healthy $300 million. In March, I empaneled a TDT Citizen Advisory Task Force to prioritize investments and ensure our residents are a part of the conversation. The 32-member task force provided input to the Orange County Board of County Commissioners and the Tourist Development Council on potential uses of future, unallocated TDT revenues that meet current Florida Statutes guidelines.

Our goal is to foster an environment where entrepreneurs can flourish and contribute to the economic prosperity of our community. We launched the second phase of the Small Business, Home-Based, and Gig Worker grant programs available through our American Rescue Plan Act federal funding. The $20 million in grant funding is assisting eligible small businesses still recovering from the pandemic. In addition, Orange County looks forward to launching its first Center for Innovation, Design, and Inclusion, focused on incorporating the latest technology and innovation into the community.

In recognizing the critical need for affordable housing, we are dedicated to strengthening our partnerships and continue to invest in the Housing for All Trust Fund with $14.6 million allocated for FY 2024. This brings our investment in affordable and workforce housing to $68 million over five years and a commitment of at least $160 million over ten years. By leveraging public and

private partnerships, we aim to increase the availability of affordable housing options for our residents. Through strategic investments, we will support the development of housing projects catering to a range of income levels, ensuring everyone has access to safe and affordable homes. Our community partners have also stepped up to increase affordable and workforce housing for our residents.

Since 2019, over 2,000 affordable housing units have been built or under construction in Orange County. A few of our new multifamily complexes include Barnett Villas, The Mira, Emerald Villas Phase Three, and Sandpiper Glen, housing for seniors. This year, we opened the Office of Tenant Services, and within a few months have assisted 1,200 tenants and landlords. Through the Federal American Rescue Plan Act funding, we have aggressively addressed individuals and families at risk of being evicted. A total of $40 million has kept more than 15,000 individuals in their homes through Orange County's Emergency Rental Assistance program.

Ensuring the safety and well-being of our community is paramount. We have dedicated substantial funding to protect our community and enhance programs and services that support public safety. The FY 2024 operating budget for the Sheriff's operations is $345 million with 54 new positions, Fire Rescue's budget is $300 million with 56 new positions, and Corrections is $184 million. In total, $800 million is committed to public safety. Orange County takes first responder training seriously, and our new state-of-the-art training facility is the next level for fire rescue professionals. With an estimated total project cost of $47 million, the 30,000-square-foot facility will consist of classrooms, apparatus bays, a simulation lab, a three-story burn building, and two 5-story drill towers. We expect to break ground this year and open in late 2024. In addition, we opened Fire Station 44 in West Orange County to ensure critical emergency services are available to the growing Horizon West community.

Orange County continues to commit $2 million to the Citizens Safety Task Force recommendations in the FY 2024 budget. In February, I reconvened the Citizens Safety Task Force after a tragic and senseless shooting in the community resulted in three fatalities: an adult woman, a nine-year old child, and a reporter. The task force met for four months and conducted a thorough review of the existing recommendations putting forth revisions and new recommendations to reduce and prevent gun violence and violent crime. We will continue safeguarding our community and maintaining Orange County as a safe place to live, work, and visit.

Orange County is committed to providing accessible and comprehensive programs that support the well-being of our children and families. This budget allocates resources to expand and improve services for early childhood development, youth empowerment, and family support. Overall, Orange County dedicates nearly $89 million annually to provide more than 500 programs and services for individuals and families across the County. One of the programs is the Neighborhood Centers for Families (NCF), with funding increasing by 3% to $10.9 million. NCF partners with community organizations by providing holistic, family-focused services to children within the context of the family. In addition, a 3% increase for Citizens Review Panel (CRP) funding will increase to $4 million. The CRP is a 20-member volunteer board that recommends grant funding to small and large nonprofit organizations to provide vital services to children, youth, and their families in Orange County. By ensuring access to high-quality programs, we strive to create an inclusive environment where every child has the opportunity to thrive and reach their full potential.

Another initiative we are working to develop is The Financial Empowerment Center, which aims to provide professional, one-on-one financial counseling as a no-cost public service for all residents. The program will emphasize the building blocks of financial stability. Orange County was selected by the Cities for Financial Empowerment Fund (CFE) to join a cohort of local governments to launch this important public service in 2024.

We understand the importance of preserving and sustaining our commitment to the environment. In this budget, we have allocated significant resources to advance environmental initiatives that will enhance the quality of life for our community. We will focus on promoting renewable energy, reducing carbon emissions, conserving natural resources, and preserving open spaces. Nearly three decades ago, the County created the Green PLACE program to preserve, enhance and restore environmentally sensitive lands. We remain committed to this program and plan to preserve an additional 23,000 acres by 2030 by committing $100 million toward this effort. By prioritizing environmental sustainability, we are working towards a greener and more sustainable future for Orange County.

Even though the Transportation Sales Tax Initiative did not receive the support needed to pass, we continue to explore funding options to improve our transportation system. An interim plan of $100 million to move us forward over five years toward improving our transportation system has been developed. The plan includes $55 million for roadway lighting, sidewalks, transportation, and public safety and $45 million for transit improvements. The $55 million includes $15 million to install 131 miles of new lighting to functionally classified roads, $25 million for 26 miles of new county sidewalks, and $15 million for various roadway safety projects to make our roads as safe as possible. The $45 million for transit improvements includes $6 million a year over the next five years to enhance service frequency for riders and $15 million for new bus shelters and passenger amenities. This interim plan does not come close to fully addressing our $21 billion in transportation needs, but it does take a step forward by focusing on some of the immediate needs for transportation.

In conclusion, this budget message highlights our commitment to **Taking Orange County to the Next Level**, manage growth and strive to improve the community's well-being. We will continue to invest in economic development, affordable housing, environmental preservation, public safety, children and family programs, and transportation. By leveraging these investments and working collaboratively with our residents, businesses, and community partners, we are confident in our ability to shape a prosperous and vibrant future for Orange County. The attached $6.7 billion budget plan demonstrates fiscal prudence and provides a blueprint for service delivery. A detailed overview of the fiscal year 2023-24 budget is included in the following sections of this document.

Sincerely,



Jerry L. Demings
Orange County Mayor


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Budget Highlights Fiscal Year 2023-24

Budget Summary

Orange County's adopted fiscal year 2023-24 budget of $6.7 billion was developed utilizing the following guidelines set forth by Mayor Jerry L. Demings:

- No property tax increases.
- Status-quo operating budgets except for areas of significant need.
- 5% salary adjustment except as agreed to in union negotiations.
- New position requests were based on needs analysis, such as life, health, and safety considerations, or the necessity to fulfill service obligations for new or current programs.
- Capital projects were reviewed for necessity and approved based on funding availability.

Orange County is a diverse and dynamic community that delivers a wide range of lifestyles, demographics, and socioeconomic backgrounds. The current economy has presented not only new financial challenges but also an opportunity to adopt a strategic approach towards the provision of services and delivery models. The current budget proposal adjusts for those constraints, and adheres to the following strategic objectives:

- ***Public Safety and Health*** – By engaging Federal and State resources, this budget provides essential services that protect the public's health, safety, and welfare.
- ***Sense of Community*** – By working with community partners, this budget implements programs and initiatives that reflect community priorities.
- ***Economic Development*** – This budget uses common vision and direction to create and attract jobs, and to become a more economically vibrant and sustainable business community.
- ***Infrastructure*** – This budget continues to invest in transportation and other critical infrastructure where possible.
- ***Efficiency and Effectiveness*** - This budget seeks to improve the operations of county government in a fiscally responsible and sustainable manner.

This budget plan was crafted to ensure that all major county services including public safety, physical environment, transportation, human services, culture and recreation, and other general government categories retain current levels of service, while securing savings where possible.

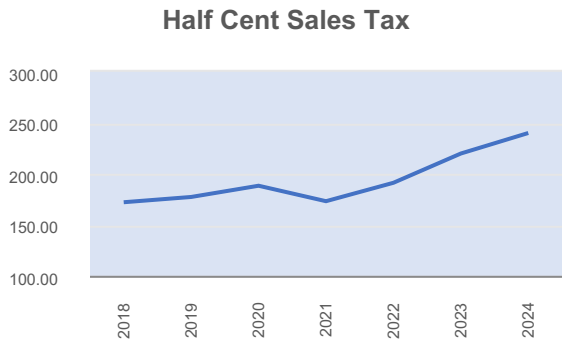
As presented, the adopted budget is about $560 million less than the current year budget, before factoring in grant rollovers and other adjustments. Part of the large decrease is due to the American Rescue Plan, which was adopted in March of 2021 and included $65 billion in direct aid to counties across the country. Under the rules of the American Rescue Plan, recipients must obligate the funds by Dec. 31, 2024, and spend them by Dec. 31, 2026. The budget is balanced and leverages natural growth in revenue sources to avoid raising the countywide tax rate.

The fiscal year 2023-24 personal services budget includes a 5% salary increase for non-bargaining employees and a 4% union salary increase for Fire Rescue and Corrections. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases. The budget includes a net increase of 144 positions, which includes 110 public safety positions and 34 for enterprise operations and the general fund. The attached document details the new positions requests.

Major Revenue Sources

The county's overall fiscal and economic health is improving from last year. Total Sales Tax revenue for the current fiscal year is expected to increase by roughly $20 million from the current year's budget. Long term economic models predict that the recovery of sales tax revenue will continue.

One of the key components of Orange County's economic development is the travel and tourism industry. In 2022, Central Florida welcomed 74 million visitors. Total visitor spending is estimated at over $55.5 billion. The travel tourism industry was hard hit by the pandemic and associated business closings. The unemployment rate in the Orlando area briefly exceeded the national and state averages. In 2023, the local unemployment rate of 2.8% is once again below national averages.



This year, unemployment is projected to remain just above 3% across the country, with Florida at 3.4% and the local area at 3%. Orange County has made investments in accommodations, technology and amenities to allow the Orlando/Orange County area to remain one of the top convention destinations for many years. Although sales tax and Tourist Development Tax were both hard hit in the early months of the pandemic, the Tourism Development Tax set a record in 2022, bringing in more than $336 million.

Most of Orange County's general use revenue is derived from property taxes. It is anticipated that the total taxable value of property in Orange County will increase over 5% for the fiscal year 2024-25 budget year. This budget anticipates countywide property tax revenue of about $904 million – an approximate increase of 12.5% from the FY 2022-23 budget. Although interest rates rose in 2022, both residential and commercial property values in the area continued to climb, primarily due to low vacancy rates.

Orange County has a slightly higher rental vacancy rate than the national average, partly due to the large number of employees in the tourism and related industries who are renters. The recent closing of The Walt Disney Company "Galactic Starcruiser" coupled with ongoing political pressure on the company from the state government has had a minor impact on the local tourism economy, but Universal Studios is still moving forward with "Epic Universe", a new theme park that is expected to bring 14,000 new jobs to the region by 2025.

Economic indicators for fiscal year 2023-24 and beyond point to continued higher interest rates than average. Orange County's long-term revenue model shows property tax revenues increasing by roughly 5% to 6% per year for the next five years. Revenue generated by the countywide property tax is used for a wide variety of government services including public safety, health and social program, children's services, public transportation, parks and recreation, and numerous infrastructure improvements.

There are four (4) gasoline tax revenues in Orange County, and they are used to fund the transportation program, including not only road maintenance and repair, but most new roadways and stormwater management as well. The One Cent Gas Tax is imposed by the state and distributed to county governments. The Local Option Gas Tax is a six-cents tax per gallon tax on motor and diesel fuel imposed by Orange County ordinance. The Local Option Gas Tax is shared with the municipalities based on a population formula. The Ninth Cent tax is a one-cent per gallon tax on diesel fuel only and was imposed by the state in 1994 to equalize intrastate commerce. The Constitutional Gas Tax is a two- cents per gallon tax on motor fuel imposed by the state and distributed to county governments based on the county's proportion of statewide area, population and gas tax receipts. These gas tax revenues are expected to bring in approximately $43 million in fiscal year 2024.

Operating Budget Highlights

The operating budget is where most of the allocations for Orange County's day-to-day services and programs appear. During the budget process each year, existing services are reviewed, unfunded needs are analyzed, and decisions are made on how to best utilize available funds throughout the county. The "General Government" category of expenditures includes the Constitutional Officers and administrative management of the county, as well as the offices and facilities that are needed to keep the government running, such as the budget office, human resources, and legal department.

The adopted budget for general government is decreased from the current budget, but will be slightly higher once the budget is adjusted for "carryforward" of allocated unspent funds, for budgets that are still pending, and for capital projects. Capital projects, for example, are reviewed in detail before being "re-included" in upcoming fiscal years. If capital projects were excluded from the total, the general government category of expenditures would show an increase of about 9%, from $368.9 million to $402.9 million.

Public Safety

Public safety is often one of the most important funding categories for citizens. The fiscal year 2023-24 budget for public safety and includes $371 million in operating funds for the Orange County Sheriff's Office – a 4.6% increase over the current year. This level of funding includes the hiring of an additional for 54 new positions, of which 34 are sworn office positions and 20 civilian positions.



These positions are described in more detail in Section 3 of the Budget Book.



Also included in the operating budget for public safety is $343 million for Fire Rescue services. Funding is included for 56 new positions for Fire Rescue primarily Firefighter Paramedics and Fire Inspectors. The department receives nearly all of its funding from a fire specific property tax levied against all non-exempt properties in the unincorporated area of Orange County.

The public safety portion of the budget also includes the cost to operate Orange County Corrections. The total operating cost of Corrections for the upcoming year is budgeted at $213 million.

Transportation

Over $163 million is included in the operating budget for the Public Works Department whose mission is to

construct and maintain Orange County's road, drainage, and stormwater networks. This funding ensures that roadways are in safe and working order, traffic signals function properly, and drainage systems are clear. Roads and Drainage is budgeted at $84.2 million and includes funding for maintenance of new roadways, street sweeping, landscape maintenance, right of way mowing maintenance, curb repairs, and other roadway costs to maintain a total of 5,946 road lane miles in Orange County.



Also related to transportation is Orange County's annual contribution to the LYNX transit service. The amount budgeted for this purpose in fiscal year 2023-24 is approximately $77.9 million – which is about a 25.4% increase from the current year. The increase from FY 2022-23 budget is due to the expiration of one-time federal funding under the CARES Act and American Rescue Plan Act. LYNX allocates costs to its funding partners according to its regional transportation model that distributes system costs by service hours to each of the participating counties.

Public transportation is necessary to serve the growing community and LYNX is a key partner in making sure adequate public transportation is provided.

Economic Environment

Important to the area's economy is the Orange County Convention Center and the visitors and business it attracts. About $102 million in operating funding is budgeted to support the center's more than 2.1 million square feet of exhibition space and its estimated annual economic impact of more than $3 billion. The funding for the Convention Center operations comes primarily from fees that the center collects for its services.

Tourist development tax (TDT) collections – levied at 6% on hotel rooms and other short-term rentals – are budgeted at $330 million, which is an increase of 10% from the 2023 budget of $300 million. The 74 million visitors to the area in 2022 exceeded the total for 2021 by 25%, and is now roughly equal to the number of tourists who visited in 2019 before the pandemic..

Tourist Development Taxes are used to cover the costs of Convention Center construction debt, Visit Orlando destination advertising, Orlando venues, arts and cultural programs, Orange County Regional History Center, sport promotions, and any Convention Center operating shortfalls.

Community and Family Services

Just like public safety, community and family services are part of our core mission. The adopted budget includes $136 million in community and family services operating costs, as well as another $235 million for health services. These programs designed to address social challenges, the welfare of our children, and services to preserve the high quality of life to support and enrich a diverse and productive population. This includes after school programs and summer youth programs that offer a safe haven for youth, as well as community programs to provide outreach services.

Our Community and Family Services Department will be working with both public and private partners across the county to provide quality services, expertise, and emergency response. The County Health Services department not only administers the county medical clinic and Medical Examiner's Office, but also mosquito control, animal services, and other programs relating to public health. The Health Services Budget includes $171 for the Local Medicaid Provider Participation Fund.

Capital Projects

The adopted capital projects budget for fiscal year 2023-24 is $603 million and includes funding for a variety of infrastructure improvements related to transportation, public safety, parks, utilities, general facilities, the convention center, and others.

A few of the capital projects listed in the five-year plan are listed below:

- Administrative and Facilities – The Administrative Services budget includes $80 million for capital improvements. The budget includes new funding for the Courthouse Window Improvements project, as well as continued funding for the Cultural Community Center, Courthouse Build-out, Fleet Building Renovations, and certain HVAC repairs.
- Corrections total capital improvement budget is $27 million for FY 2023-24. This budget includes primarily continuing funding for fencing and security improvements, as well as Horizon Renovations, Female Detention Center Renovations, Campus-wide Wi-Fi, Jail Management System, Corrections Video Visitation Enclosure, and the Corrections Training Center.
- Water Utilities Projects – $249.4 million is included in the FY 2023-24 budget for various water and wastewater utility projects. The projects include improvements to the water, wastewater, and solid waste facilities as well as construction of pipelines for the water, wastewater, and reclaimed water systems, and to address the renewal and replacement of aging infrastructure.
- Public Works – The Public Works budget includes $217.7 million for capital improvements. The Vision Zero-Roadway/INTXNS/Pedestrian and Bike Safety and Intersections/Corridor Roadway Sustainability Improvements for SORAP will enhance infrastructure resilience, technology readiness. The Transport-Roadway Safety Traffic for the $100 million Accelerated Transportation Safety Program includes funding over a five-year period for transit, street lighting, sidewalks, and transportation safety expansions

See the Capital Improvements Program section of this budget document for a detailed listing of all projects in the adopted budget.

ORANGE COUNTY, FLORIDA
BOARD OF COUNTY COMMISSIONERS



Jerry L. Demings
Orange County Mayor



Nicole H. Wilson
Commissioner, District 1



Christine Moore
Commissioner, District 2



Mayra Uribe
Commissioner, District 3



Maribel Gomez Cordero
Commissioner, District 4



Emily Bonilla
Commissioner, District 5



Michael “Mike” Scott
Commissioner, District 6


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MAYOR'S OFFICE

Jerry L. Demings	County Mayor
Roseann Harrington	Chief of Staff
Carol Burkett	Deputy Chief of Staff
Awilda Morales	Executive Assistant to the Mayor
Elizabeth Roby	Assistant to the Mayor
Arlene Thomas	Administrative Aide to the Chief of Staff and Deputy Chief of Staff

COUNTY ADMINISTRATION

Byron Brooks	County Administrator
Daniel Banks	Deputy County Administrator
Carla Bell Johnson	Deputy County Administrator
Jon Weiss	Deputy County Administrator
Lisa Snead	Assistant County Administrator
Lucas D. Boyce	Assistant to County Administrator
Carrie Black	Chief Sustainability & Resilience Officer

CONSTITUTIONAL OFFICERS

Lisa T. Munyon	Chief Judge
Tiffany Moore Russell	Clerk of Courts
Phil Diamond	Comptroller
Amy Mercado	Property Appraiser
Robert Wesley	Public Defender
John W. Mina	Sheriff
Monique H. Worrell	State Attorney
Bill Cowles	Supervisor of Elections
Scott Randolph	Tax Collector

DEPARTMENT DIRECTORS

Anne Kulikowski	Administrative Services Department
Venerria L. Thomas	Community and Family Services Department
Mark Tester	Convention Center
Louis Quiñones	Corrections Department
Jim Fitzgerald	Fire Rescue Department
Raul Pino	Health Services Department
Andres Salcedo (Acting)	Planning, Environmental and Development Services Department
Joe Kunkel	Public Works Department
Ed Torres	Utilities Department

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Para más información acerca de este documento, favor de comunicarse con la Oficina de Administración y Presupuesto al número 407-836-7390.

A SPECIAL THANKS…

To all who contributed their time, energy, and talent to the compilation of this document.

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Budget in Brief

FY 2023-24


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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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Orange County Florida

For the Fiscal Year Beginning

October 01, 2022

Christopher P. Morrill

Executive Director


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How to Use This Book

HOW TO USE THIS BOOK

General

This document details the FY 2023-24 annual budget for the period beginning October 1, 2023 and ending September 30, 2024. It provides useful up-to-date comparisons and analysis, and illustrates adopted budget amounts for FY 2023-24.

Budget in Brief

This section is designed to be a removable executive summary of the budget that is presented in the ensuing pages. It provides various types of comparative statistical information and an organizational chart depicting Orange County government.

Revenues

This section provides a three-year comparison of revenues by fund or fund type, grouped by major revenue category.

Organization Budgets

By organizational component, this section provides a three-year comparison of expenditures (actuals for FY 2021-22, revised budget as of March 31, 2023 for the FY 2022-23, and adopted budget for FY 2023-24) and a summary of funding sources. Organizational charts and various budget reports are included in each section. Each budget is presented separately and includes information on service responsibilities, funding source(s), personnel staffing, expenditure appropriation, and comments related to expenditures that can be categorized and explained as follows:

Personal Services — Cost related to compensating employees, including salaries, wages, and fringe benefit costs.

Operating Expenses — Also known as operating and maintenance costs, these are expenses of day-to-day operations such as office supplies, maintenance of equipment, and travel, excluding capital costs.

Capital Outlay — An appropriation for the acquisition or construction of physical assets.

Capital Improvements — Physical assets in the capital improvements program constructed or purchased that have a minimum useful life of 10 years and a minimum cost of $25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Debt Service — The expense of retiring such debts as leases, loans, commercial paper, and bond issues. It includes principal and interest payments and payments for paying agents, registrars, and escrow agents.

Grants — A contribution of assets, usually cash, by one governmental unit or other organization to another made for a specified purpose.

Other — These include other expenditure items of a non-expense or expenditure nature, other than reserves, such as depreciation expense and transfers to other funds.

Reserves — An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose and is, therefore, not available for general appropriation.

Where budgets do not fit into major organizational categories, they are included in the *Other Offices* and *Other Appropriations* sections.

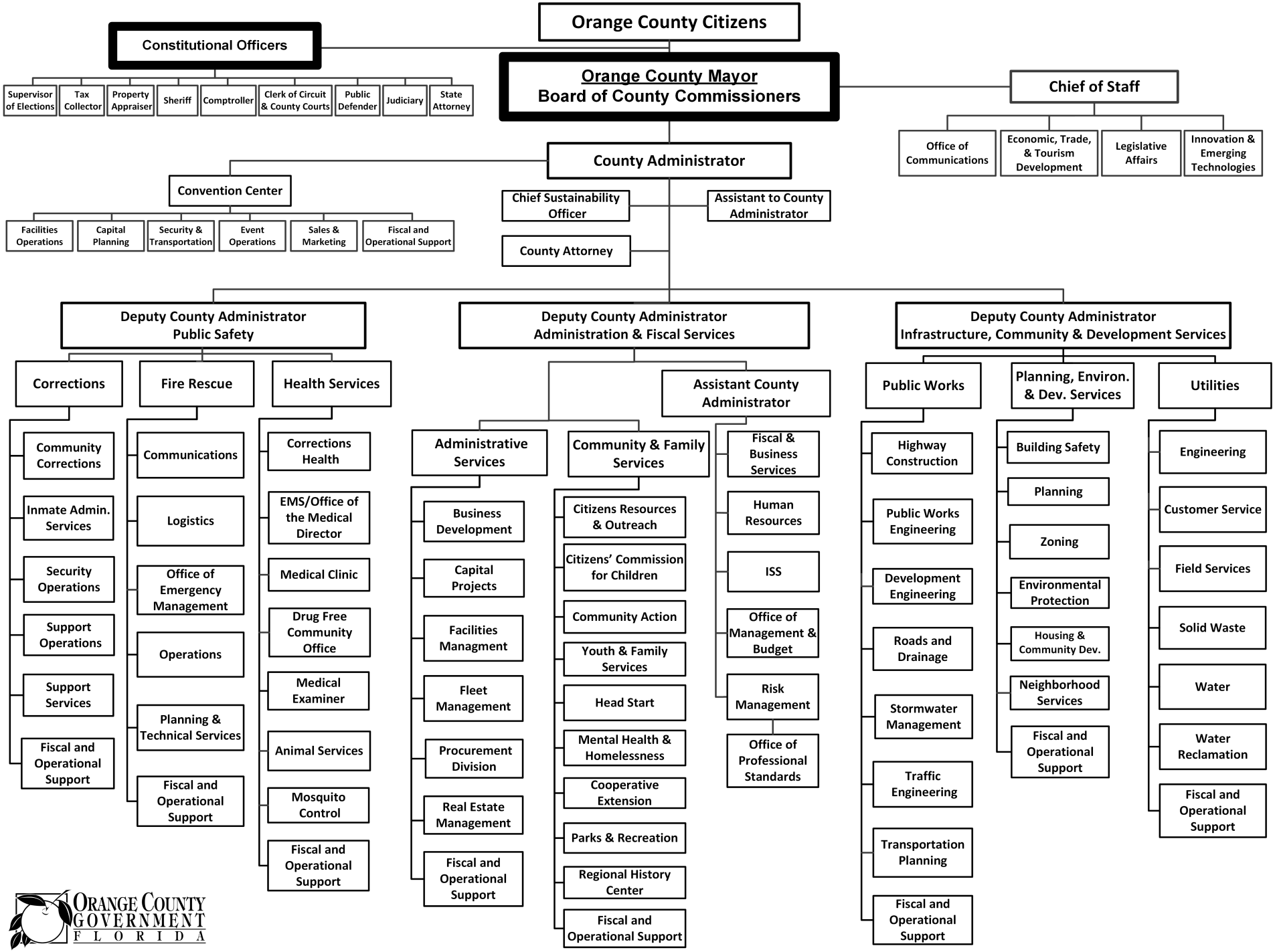
Budgeted expenditures for government grants are within the department's budget. In addition, revenue sources specific to a department are shown on the department page where applicable.

Capital Improvements Program	This section presents the complete Five-Year Capital Improvements Program, grouped by department/division and by fund/organization. For a summary of capital projects by organizational component, refer to the appropriate section of this document.
Index	The index provides an alphabetical listing of the major budgetary categories and titles used throughout the budget to facilitate location of information.
Glossary of Terms	A glossary of terms used throughout the *General Information* section can be found at the end of the Budget In Brief. Please see the Table of Contents or the Index to locate other items in this document.


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Orange County Organizational Chart


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Orange County Citizens
Constitutional Officers
Supervisor of Elections
Tax Collector
Property Appraiser
Sheriff
Comptroller
Clerk of Circuit & County Courts
Public Defender
Judiciary
State Attorney
Orange County Mayor
Board of County Commissioners
Chief of Staff
Office of Communications
Economic, Trade, & Tourism Development
Legislative Affairs
Innovation & Emerging Technologies
County Administrator
Convention Center
Facilities Operations
Capital Planning
Security & Transportation
Event Operations
Sales & Marketing
Fiscal and Operational Support
Chief Sustainability Officer
Assistant to County Administrator
County Attorney
Deputy County Administrator Public Safety
Corrections
Community Corrections
Inmate Admin. Services
Security Operations
Support Operations
Support Services
Fiscal and Operational Support
Fire Rescue
Communications
Logistics
Office of Emergency Management
Operations
Planning & Technical Services
Fiscal and Operational Support
Health Services
Corrections Health
EMS/Office of the Medical Director
Medical Clinic
Drug Free Community Office
Medical Examiner
Animal Services
Mosquito Control
Fiscal and Operational Support
Deputy County Administrator Administration & Fiscal Services
Assistant County Administrator
Administrative Services
Business Development
Capital Projects
Facilities Managment
Fleet Management
Procurement Division
Real Estate Management
Fiscal and Operational Support
Community & Family Services
Citizens Resources & Outreach
Citizens' Commission for Children
Community Action
Youth & Family Services
Head Start
Mental Health & Homelessness
Cooperative Extension
Parks & Recreation
Regional History Center
Fiscal and Operational Support
Fiscal & Business Services
Human Resources
ISS
Office of Management & Budget
Risk Management
Office of Professional Standards
Deputy County Administrator Infrastructure, Community & Development Services
Public Works
Highway Construction
Public Works Engineering
Development Engineering
Roads and Drainage
Stormwater Management
Traffic Engineering
Transportation Planning
Fiscal and Operational Support
Planning, Environ. & Dev. Services
Building Safety
Planning
Zoning
Environmental Protection
Housing & Community Dev.
Neighborhood Services
Fiscal and Operational Support
Utilities
Engineering
Customer Service
Field Services
Solid Waste
Water
Water Reclamation
Fiscal and Operational Support
Orange County Government Florida


ORANGE
COUNTY
GOVERNMENT
FLORIDA

General Information

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GENERAL INFORMATION

Orange County was founded in 1824, and at that time it was named Mosquito County. It was renamed Orange County in 1845 for the fruit that constituted the county's main product. At its peak in the early 1970's, there were some 80,000 acres of citrus.

Orange County is approximately 1,003.3 square miles of which 903.4 square miles are land and 99.9 square miles are water. The county is at the approximate geographic center of the state. Four (4) counties border it: Lake County to the west, Brevard County to the east, Seminole County to the north, and Osceola County to the south. Orange County has a population of 1,481,321 based on 2023 estimates from the University of Florida Bureau of Economic and Business Research.

Orange County is a leading center for tourism and a premier business center. The Orange County Convention Center is now the second largest convention facility in the country. Orange County is also the first destination in the country that can say it has welcomed 75 million visitors in a single year in 2019. However, due to the COVID-19 pandemic, the number of visitors lowered to 35 million in 2020 and now tourism has increased to 74 million in 2022. It is home to seven (7) of the ten (10) most visited theme parks in the United States, including Walt Disney World's Magic Kingdom, which is the most visited theme park in the world. Some of the leading tourist attractions located in Orange County includes Walt Disney World, Sea World, and the Universal Orlando Resort. In addition to tourism, some other major businesses include: Orlando Health, AdventHealth, Publix, Orlando Regional Healthcare, Darden Restaurants, and Lockheed Martin.

GOVERNMENT STRUCTURE

In 1986, Orange County became a charter government. A charter form of government has its own constitution and is self-governing. Having a charter gives the county the ability to respond to a changing environment and meet local needs. It enables the county to adopt laws without the need for prior authorization of the Florida state legislature. Orange County established a Charter Review Commission that is appointed every four (4) years to study the charter, propose amendments and revisions, which are then placed on ballots and voted on. The charter was revised first in November 1988, when voters approved major revisions to the county's home rule charter. Subsequent revisions occurred in November 1992, when the charter was amended to create the offices of the Property Appraiser, the Tax Collector, and the Sheriff as charter offices. In 1996, voters amended the charter again to abolish the offices of the Property Appraiser, the Tax Collector, and the Sheriff thereby creating Constitutional Officers governed by the Constitution and the laws of the state of Florida rather than the charter.

In November 2004, the charter was revised as follows:

1. To allow terms of office for the Board of County Commissioners to begin as late as the first Tuesday after the first Monday in January. Require temporary substitutes for board members absent for military service or temporary incapacity. Provide for board-member succession during war, terrorism, and other emergencies. Change the title of "County Chairman" to "County Mayor" (with no change in powers).
2. Created an Orange County/City of Orlando Consolidation of Services Study Commission consisting of citizen volunteer members, who have been charged with conducting a comprehensive study of the consolidation of services between the City of Orlando and Orange County. The commission provided a report to both governments on June 27, 2006.
3. To allow enactment of an ordinance requiring that rezonings or comprehensive-plan amendments (or both) that increase residential density in an overcrowded school zone and for which the school district cannot accommodate the expected additional students, but will only take effect upon approval by each local government located within the boundaries of that school zone.

In November 2008, the following amendments were approved:

1. All future Charter Review Commissions must include, in their reports to the Board of County Commissioners, an analysis and financial impact statement of the estimated increase or decrease in any revenues or costs to county or local governments and the citizens, resulting from the proposed amendments or revisions to the Orange County Charter and that a summary of such analysis be included on the ballot.
2. The Orange County Charter was amended to require that a Local Code of Ethics be adopted that among other things, shall contain provisions requiring the disclosure of financial and business relationships by elected officials and certain county employees, restricting gifts to the Mayor and Board of County Commissioners, restricting post-county employment for certain employees, providing for enforcement provisions and providing that the board and certain employees receive annual educational sessions on ethics.
3. The Orange County Charter was also amended to provide citizens the right to appear before the Board of County Commissioners for presentations on issues within the county's authority, to require the Board to set aside at least 15 minutes before each meeting for citizens to speak on any matter regardless of whether the item is on the board's agenda and to allow the board to adopt rules for the orderly conduct of meetings.

In November 2012, the following amendments were approved:

1. The Orange County Charter must place proposed amendments and revisions of the charter on the ballot at general elections only, providing a report of the proposed changes has been delivered to the clerk of the Board of County Commissioners no later than the last day for qualifying for election to county office under general law.
2. The Orange County Charter was amended to prescribe, when authorized under Florida law, a method for locally filling offices of Commissioner and Mayor during vacancy or suspension, providing generally for appointment by the Board of County Commissioners to fill vacant and suspended offices until the next general election, and for special election to fill the vacant office of Mayor where the Mayor's remaining term exceeds one (1) year.
3. The Orange County Charter was also amended to provide that Orange County ordinances shall be effective within municipalities and prevail over municipal ordinances when Orange County sets stricter minimum standards for prohibiting or regulating simulated gambling or gambling.

In November 2014, the following amendments were approved:

1. The Orange County Charter was amended to require petition initiatives to have signatures verified at least 150 days prior to the primary, general, or special election.
2. The Orange County Charter was also amended to limit initiative, and the enactment, amendment or repeal of ordinances where the initiative concerns the regulation of employer wages, benefits, or hours of work; or the encumbrance or allocation of tax revenues not authorized by law or conditioned upon a prospective change in law; and, to impose prohibitions on the Board of County Commissioners.
3. The Orange County Charter was also amended for the purpose of establishing term limits and nonpartisan elections for the Orange County Clerk of the Circuit Court, Comptroller, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector. This amendment provides for County Constitutional Officers to be elected on a nonpartisan basis and subject to term limits of four (4) consecutive full 4-year terms.

In November 2016, the following amendments were approved:

1. The Orange County Charter was amended to reform the charter's initiative process to provide clarity, accountability and transparency; and, ensure equal treatment of voters.
2. The Orange County Charter was also amended to change County Constitutional Officers to Charter Officers and provide for nonpartisan elections and term limits.
3. The Orange County Charter was also amended to preserve the term limits and nonpartisan elections for County Constitutional Officers and Charter Officers.

In November 2020, the following amendments were approved:

1. The Orange County Charter was amended to establish definitions, create natural rights for the waters of Orange County, the right to clean water, and private right of action and standing for citizens of Orange County to enforce these rights and injunctive remedies.

2. The Orange County Charter was also amended to include additional protections for the wildlife, vegetation, and environment of Split Oak Forest by restricting the Board of County Commissioners' ability to amend, modify, or revoke the current restrictions and covenants limiting the use of Split Oak Forest.
3. The Orange County Charter was also amended to provide petitioners a full 180 days to gather necessary signatures during mandatory reviews and procedures and set a 10-day deadline for the Supervisor of Elections to provide a 1% notification to the Board of County Commissioners, Comptroller, and Legal Review Panel.

The charter establishes the separation between the legislative and executive branches of county government. The legislative branch (the Board of County Commissioners) is responsible for the establishment and adoption of policy and the executive branch (County Mayor) is responsible for the execution of established policy. Additional information on the Orange County Charter is available at the following website: http://www.orangecountyfl.net/ by clicking on the "Residents" tab, selecting "Open Government", then "Boards and Special Districts" and finally "Charter Review Commission."

COUNTY MAYOR & BOARD OF COUNTY COMMISSIONERS

The office of the County Mayor (formerly County Chairman) was first created in 1988. The County Mayor is elected on a countywide basis and serves for a term of four (4) years. The County Mayor serves as the chair of the Board of County Commissioners and manages the operations of all elements of county government under the jurisdiction of the board, consistent with the policies, ordinances, and resolutions enacted by the board. The duties of the County Mayor include appointment of the County Administrator, supervision of the daily activities of employees, convene all regular and special meetings of the board, and prepare and submit the county budget as prescribed by state statute.

The Board of County Commissioners (BCC) consists of the Mayor and six (6) members. Each member is elected by district. The term of office for Board members is four (4) years. The powers, duties, and responsibilities of the BCC are defined by the Orange County Charter and by state statute. The board has the power to originate, terminate and regulate legislative and policy matters including but not limited to adoption or enactment of ordinances and resolutions it deems necessary and proper for the good governance of the county. The board also adopts and amends as necessary the county administrative code to govern the operation of the county and adopts such ordinances of county wide force and effect as are necessary for the health, safety, and welfare of the residents. For more information regarding the Orange County Charter, powers and responsibilities of the County Mayor and the Board of County Commissioners, go to the Orange County website at www.orangecountyfl.net/.

STRATEGIC GOALS AND STRATEGIES

When Mayor Jerry Demings took office, he selected 37 diverse and accomplished citizens who examined some of the issues facing Orange County to assess the existing organization's structure and capacity to deal with them. The task force focused on four (4) strategic areas the county should focus on to enhance the community for generations to come. Below is a summary of the strategic goals.

The Orange County website http://www.ocfl.net/BoardofCommissioners/Mayor/InitiativesResources.aspx includes the detailed plan titled Transition Team Report along with other reports, such as the Sustainable Operations and Resilience Action Plan that provide specific action plans and strategies in how these goals will be established.

INNOVATION & TECHNOLOGY TASK FORCE

- Create a Culture of Innovation within Orange County.
- Grow, Attract and Retain Tech Talent.
- Encourage and Support a Culture of Entrepreneurialism
- Update the Orange County "Brand."
- Establish the new position of Chief Technology Officer.

- Ensure Adequate Technology Infrastructure.

CUSTOMER SERVICE & BUSINESS DEVELOPMENT TASK FORCE

- Implement Strategic Structural Changes to the Organization.
- Invest in Training, Research and Technology.
- Encourage Consistent Outreach and Engagement.
- Foster a Business Development Culture.

SUSTAINABILITY & SMART GROWTH TASK FORCE

- Create an Office of Sustainability and Smart Growth.
- Dramatically expand the county's clean energy production.
- Lead by example through Green Buildings and Green Infrastructure.
- Cultivate a Local Food Economy through promotion and reducing regulatory barriers.
- Adopt a Sustainable & Smart Growth Vision.
- Implement recommendations from the Regional Affordable Housing Initiative Report, through the Smart Growth Vision.
- Address regional multimodal transportation by refocusing Orange County's transportation planning toward enhancing transit use, through the Smart Growth Vision.
- Reduce Solid Waste to extend current life of the landfill through education and improved methods.
- Conserve water and improve water quality through Low Impact Development and Florida Friendly Landscaping.

BUILDING A COMMUNITY THAT WORKS FOR EVERYONE TASK FORCE

- Implement the Regional Affordable Housing Initiative Report.
- Review Funding Sources for Orange County's Primary Care Access Network (PCAN).
- Increase Awareness and Communication of Orange County's PCAN Network.
- Pursue Strategies for Telehealth with PCAN partners.
- Advocate and Support Mental Health and Homeless Funding.
- Create a Re-Entry Pilot Program for Inmates at the Work Release Center.
- Enhance Community Collaboration to Further Orange County Heroin Task Force Recommendations.
- Review Corrections Department Facilities Master Plan and Inmate Management System.
- Work with Community Partners to Expand Re-Entry Programs and Transitional Services at Orange County Corrections Department.
- Explore Dedicated Source of Funding for Transportation System.
- Continue to Fund Pedestrian Safety Improvements and Education.
- Monitor and Measure Children's Services and Programs.
- Adopt Organizational Structure Changes.
- Review County and Community Task Forces, Studies and Needs Assessments.
- Engage in Resource Mapping of Health and Social Services.
- Re-establish a County Community Dashboard.

FISCAL POLICY STATEMENT

Orange County has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. Orange County shall collect public funds through taxes, fees, borrowing, and other legal means to provide for the needs and desires of its citizens. Orange County shall establish and maintain sound financial and budgeting systems to accurately account for all public funds collected and expended for the public good. Orange County shall establish sound fiscal policies and procedures that comply with all applicable state and federal laws.

Annual Budget: The annual operating budget prepared by the County Mayor and approved by the Board of County Commissioners is the basis for all expenditures necessary for conducting daily county business. The budget is a fund budget structured to provide departmental appropriations in conformance with Florida Statutes Chapter 129 and the Uniform Accounting System prescribed by the Florida Department of Financial Services and Generally Accepted Accounting Principles (GAAP) for governments. Orange County shall operate under a unified and uniform budget system. The County Administrator shall be responsible for developing appropriate budgetary procedures consistent with Florida Statutes, which shall be followed by all departments or divisions submitting budgets to the Board of County Commissioners for approval.

Capital Improvement Program and Budget: The Orange County capital improvements program shall include any expenditure for the acquisition, construction, installation and/or renovation of facilities that are expected to be in service for at least 10 years, and have a value in excess of $25,000. Capital projects are relatively large in scale, nonrecurring projects that may require multi-year financing. The capital improvement budget may have large fluctuations from year-to-year due to project schedules. Revenues for capital projects come from diverse sources, including long-term bonds, impact fees, taxes, and grants.

The Capital Improvements Program and Budget provide the means through which Orange County Government takes a planned and programmed approach to utilize its financial resources in the most responsible and efficient manner in order to meet the service and facility needs of Orange County. All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Growth Management Policy. A five-year plan for capital improvements will be developed and updated annually. Orange County will enact an annual capital budget based on the five-year capital improvements plan. Future capital expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital budget projections. The Office of Management and Budget will coordinate development of the capital improvement budget and development of the operating budget. Future operating costs associated with new capital improvement will be projected and included in operating budget forecasts. Orange County will finance only those capital improvements that are consistent with the Capital Improvements Program and county priorities, and that have operating and maintenance costs included in operating budget forecasts. Orange County will attempt to maintain all assets at a level adequate to protect Orange County's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is Orange County's primary capital expenditure consideration. Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed. Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval. Orange County will determine the least costly financing method for all new projects.

General Operating Budget: The County Mayor shall plan and prepare a balanced budget that conforms to the uniform classification of accounts as prescribed by the Florida Department of Financial Services. The budget shall include operating revenues that equal 95% of all receipts anticipated from all sources including taxes. The budget shall include provisions for balances brought forward, which shall equal total appropriations (expenditures) and reserves. The Office of Management and Budget, under the direction of the County Mayor, shall be responsible for the preparation and monitoring of the Annual County Budget and also for ensuring department compliance with this policy. It is unlawful for the county to expend or contract for the expenditures of more than the amount budgeted in any fund's annual appropriation for any fiscal year. An exception may be made for multi-year construction contracts where funding has been approved in the five-year Capital Improvements Program plan and sufficient monies are available in the current year's budget to meet the progress payments within the current fiscal year. The fiscal year of Orange County shall commence October 1 and end September 30 in accordance with Florida Statutes.

Reserves: Sound fiscal policy dictates some level of reserves for a governmental entity. Reserves serve the following purposes: ensures that funds are available to provide citizens with services and assistance following a natural disaster, such as a hurricane; debt service reserves are a mechanism that ensures there will be no interruption in bond payments should the county experience an unexpected dip in revenues. (These reserves are also required by bond covenants.); and, reserves are used for fiscal management, some because of legal requirements, and some simply to provide a safety net for unexpected expenses.

Budget Amendments and Transfers: Orange County's budgeting process must be dynamic and flexible enough to meet the changing needs of the departments and divisions throughout the fiscal year. A means must be provided through which these changing needs can be accommodated within the framework of applicable Florida Statutes and local ordinances and resolutions. Changes may be made to the budget at any time throughout the fiscal year and up to 60 days after fiscal year end or as permitted by Florida Statute in accordance with the procedures outlined in this regulation.

For Orange County policies in Issuance of Revenue Bonds, Continuing Disclosure for Debt Issues, and Bond Waiver Procedures, please refer to the Debt Management section.

Orange County's Budget complies with all relevant financial policies. For a more in-depth explanation of all Orange County Government's Financial Policies, please see Orange County's Administrative Regulations or contact the Office of Management and Budget at 407-836-7390.

FINANCIAL STRUCTURE

To provide proper accountability for different kinds of resources, "funds" are established. Each fund is a separate entity with its own resources, liabilities, and residual balance. Some homogeneous funds have been consolidated for budget presentation.

Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one (1) of three (3) groups:

I. Governmental Funds: Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or current financial resources basis. Governmental Funds include the following five (5) fund types:

1. The General Fund reflects all county revenues and expenditures that are not required to be accounted for in another fund. Most countywide activities are accounted for in this fund.
2. Special Revenue Funds account for resources received from special sources, dedicated or restricted to specific uses.
3. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal, and other costs of debt.
4. Capital Projects Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.

5. Permanent Funds account for legally restricted resources where only the earnings and not principal, may be used for the benefit of the county or its citizenry.

II. Proprietary Funds: Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or "capital maintenance" basis. Proprietary Funds include the following two (2) fund types:

1. Enterprise Funds account for activities such as water and water reclamation services that are similar to those provided by private enterprise, and whose costs are paid from user charges or from revenue sources other than general governmental revenue. Orange County's Enterprise Funds consist of the Convention Center, Solid Waste System, and the Water Utilities System.

2. Internal Service Funds account for operations in which the county provides itself with essential services, which would otherwise be purchased from commercial suppliers. The governmental departments using the services on a cost reimbursement basis pay costs of operating these funds. Orange County's Internal Service Funds consist of Risk Management, Fleet Management, and the Employee Benefits Fund for Medical Benefits.

III. Fiduciary Funds: Fiduciary Funds account for assets that do not belong to the county, but are under county control for administration. These funds are not available to support county programs. Fiduciary Funds include the following four (4) fund types:

1. Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other post employment benefit plans, or other employee benefit plans.

2. Investment Trust Funds account for external investment pools where legally separate governments commingle or pool their resources in an investment portfolio for the benefit of all participants.

3. Private-purpose Trust Funds account for assets held by the county in trust for administration, and for disbursement for specific purposes that are not properly reported in a Pension Trust or Investment Trust Fund

4. Agency Funds account for assets belonging to others that are held in a custodial capacity pending disposition.

BUDGETARY BASIS

Orange County uses the same basis for budgeting and accounting. Orange County adopts budgets for all Government Funds on a modified accrual basis. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures of the period and expenditures are recorded when incurred, with the exception of principal and interest on long term debt, which are recorded when due. The budgets for Proprietary Funds are adopted on a full accrual basis. Under the full accrual basis, revenues and expenditures are recognized in the period in which the transaction takes place. This method is similar to the accounting used for private businesses. Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis, but are eliminated on a GAAP basis for financial reporting.

CAPITAL BUDGETING

Orange County maintains a Capital Improvement Program (CIP), which covers a five-year period. The Office of Management and Budget (OMB) determines the amount of funding available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. The CIP projects detail is included in Section 16 of this document; the funding for these projects is also included in the budget within each appropriate department. Projects in the CIP for FY 2023-24 are funded through FY 2027-28 based on estimated revenues and projected annual project costs. Both estimated revenues and expenditures are subject to change, which may require adjustments to the five-year CIP plan.

BUDGET CALENDAR

Budget formulation, adoption, and execution in Orange County involves the year-round interaction of many people at various levels within the county. The purpose of the process is to identify service needs, develop strategies for meeting these needs, and develop detailed revenue and expenditure plans to carry out the strategic plans. As such, the budget process incorporates the following activities:

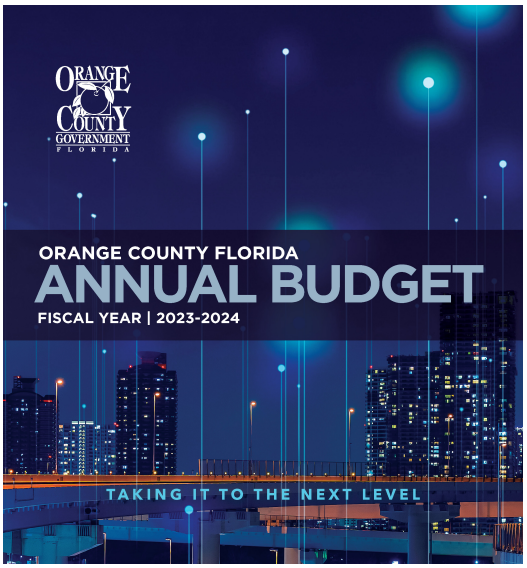
January-February	Staff meetings with the County Administrator and Board of County Commissioners (BCC) to determine priorities for the FY 2023-24 budget year. Preliminary revenue projections are finalized. Distribution of budget packages to operating units and constitutional officers. Meetings between County Administrator and Department Directors to communicate budget policies and priorities for the budget year.
March	Departments prepare their budget and input the information into the county's budgeting software. The Office of Management and Budget (OMB) conduct budget preparation computer training classes and reviews early departmental budget submission.
April-May	OMB reviews and tabulates operating budgets and capital improvement projects, as well as updates revenue projections. Meetings are held with County Administration and the Departments to review initial budget submissions. Budgets for all Departments, Clerk of Courts, Court Administration, Public Defender, and State Attorney are submitted to OMB by March 31.
May 1	Deadline for submission of budgets from the Sheriff, Comptroller, and Supervisor of Elections.
May	Department budget meetings with the County Mayor and County Administrator.
May-June	Compilation of the budgets – operating and capital improvement. Property Appraiser submits budget request by June 1.
July 1	Deadline for delivery of certified tax roll from Property Appraiser.
July	Distribution of proposed budget to the BCC. Budget review work sessions with the BCC.
August 1	BCC certifies proposed millage rates and public hearing dates to the Property Appraiser. Statutory deadline for the Tax Collector to submit budget request.
August	Notice of proposed property taxes ("TRIM"* Notice) mailed to taxpayers.
September	Two (2) public hearings on proposed budget and millage rates. Two (2) to five (5) days prior to the second public hearing, an advertisement is placed in a newspaper of general circulation noting the proposed budget and millage rates.
October 1	Implementation of the adopted budget.
October	Value Adjustment Board (VAB) meets to hear taxpayers' protests of taxable value assessments. Property Appraiser issues final certification of taxable value. Certification of "TRIM"* compliance with the Florida Department of Revenue (FDR).
November-December	OMB issues adopted budget document. Submits budget to Government Finance Officers Association (GFOA) for judging in Distinguished Budget Presentation Award program. Finance issues final results of prior fiscal year. OMB reconciles final fund balances with budget.

*"TRIM" refers to "Truth in Millage"; the requirements set forth in the Florida Statutes for adopting budgets by local governments.

This calendar complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage." This calendar is subject to revision throughout the budget process due to the changing needs of the BCC or County Administration.

BUDGET PROCESS

This annual budget process for Orange County covers the period from October 1, 2023 to September 30, 2024.



In January, the Office of Management and Budget (OMB) projected revenues and expenditures for the next fiscal year using a financial projection model. Modeling provides the county with a clear vision of the level of financial control needed to develop the upcoming fiscal year budgets.

In late January, meetings were held with the County Mayor and County Administrator to obtain direction for the budget process. Departments and divisions were challenged to prepare a program budget with a focus on maximizing services while maintaining a budget within Orange County's fiscal capacity.

In March 2023, the departments and divisions submitted their proposed budgets to OMB for review based on budget guidelines provided by the County Mayor to all county departments and constitutional officers.

Departments were asked to include 5.0% increases to salary budgets and to leave most operating budgets unchanged from fiscal year 2023.

In April and May, meetings were held with departments to discuss budget issues and to obtain additional information. These meetings provided department directors with the opportunity to discuss their budgets and programs/services that were being recommended. Finally, budgets were presented to the County Mayor for her review to finalize the proposed budget for the Board of County Commissioners (BCC) budget work sessions in July.

Board work sessions in July are a forum for discussing spending plans, establishing proposed millage rates, and formalizing policy issues. Copies of the proposed budget were distributed to the BCC and county senior staff, and made available for inspection by the general public prior to the final budget public hearings in September. Following Board approval at the final public hearing of the final spending plan, OMB staff prepared the adopted budget for distribution to departments and other interested parties. The budget for this year became effective October 1, 2023.

CAPITAL IMPROVEMENT BUDGET PROCESS

In accordance with the definition of a capital improvement, any county department that requires capital improvements submits a Capital Improvements Program Project Submittal and Budget to the Office of Management and Budget (OMB). Departments submit capital project requests for each five-year period of the Capital Improvements Program and Budget.

Departments prepare capital project requests according to the following steps in order to facilitate the completion of the Capital Improvements Program (CIP) for each five-year period:

1. Departmental staff finalizes and discusses capital project need assessments, concurrency requirements, studies, commissioners' priorities, and unfunded items to determine potential capital improvement projects for the upcoming budget process and the next five-years.
2. Departmental staff reviews the current CIP as of the current fiscal year and updates original project submissions. Departmental staff also discusses and prepares new CIP submittals, which should include detailed project explanations. If existing projects are to be deleted, departments should provide the substantial completion date. **Note:** If capital improvement project(s) involve assistance from the Capital Projects Division, a meeting is necessary with Capital Projects to verify project requirements and capacity.
3. Departmental staff reviews the ongoing programs of the department and forecasts the capital needs for the coming five-years, the first year of which coincides with the adopted operating budget year.
4. All capital projects should be reviewed and prioritized with the Department Director prior to submitting to OMB.
5. Departments submit CIP submittals to OMB.
6. OMB receives all CIP submittals and compiles and submits them to the County Administrator for evaluation and discussion with senior staff.
7. Senior staff reviews the projects to determine those that will be included in the budget presentation to the County Mayor.
8. The County Mayor approves projects to be included in the budget package for the Board work sessions in July.

PERFORMANCE MEASUREMENT BUDGET PROCESS

Orange County's Performance Measurement System (PMS) is a part of this budget document with the inclusion of currently updated key performance data for county departments. Included are selected programs, program descriptions, associated services, and performance measures for these services. The selected measures are designed to monitor the outcome of program services to determine if the purpose of a program is being achieved. Service outcomes are evaluated with regards to workload, effectiveness, and efficiency.

Under the current organizational structure, county departments consist of many operating divisions; therefore, the selected performance measurement information included in the budget document represents selected key measures for each department. The selected information is by no means the full extent of the performance measurement system. Departments and supporting divisions are continuously gathering and evaluating other performance related data to help manage and allocate resources to improve productivity.

The PMS process is continually improved through refined programs, services, and performance measures. This refinement occurs as departments provide quarterly reports on selected performance measurements. Departments report information that is available and establish methods to capture data as needed for quarterly reporting.

GRANTS PROGRAM BUDGET PROCESS

Orange County receives significant funding from federal and state agencies annually. It is the policy of Orange County to encourage the pursuit of federal, state and local grants to supplement county resources. As a matter of equity, it is the goal of Orange County to ensure that local taxpayers get a fair share of federal and state grants, which are funded through their tax dollars.

The Grants Program Budget Process is carried out with a wide range of grants coordination activities to maximize the beneficial impact of federal and state grants funds on Orange County government and its citizens. Specific activities include: a review function for all grant applications under the jurisdiction of the Board of County Commissioners (BCC); provision of information and technical assistance to all county departments in the development and management of federal, state, and local grant programs; preparation of periodic reports describing the status of the federal/state/local grant programs under the BCC; and, oversight of Orange County grant programs to ensure adherence to federal and state regulations, guidelines, and procedures.

During the budget process, it is customary for county departments to submit estimated budgets for grants that Orange County historically receives. A Grants Information Form is used for this purpose, which includes information on the grant program, estimated grant award, required in-kind and/or cash match, a description of the program, and a line-item budget. The Office of Management and Budget (OMB) and the Grants Accounting Section of the Finance and Accounting Department analyze the information for completeness and accuracy. The estimated grant budget is reviewed by the BCC during the budget work sessions and approved at the Budget Public Hearings in September.

The grant periods typically begin on a date other than Orange County's fiscal year, which begins October 1. The majority of grants are federally funded, but awarded through the State of Florida that has a fiscal year beginning on July 1.

New grants are budgeted as they are received and awarded throughout the year. A request for a budget amendment is submitted by the county department receiving the award to Grants Accounting and subsequently submitted by OMB to the BCC, which approves and accepts the grant award.

BUDGET ADOPTION AND MODIFICATION

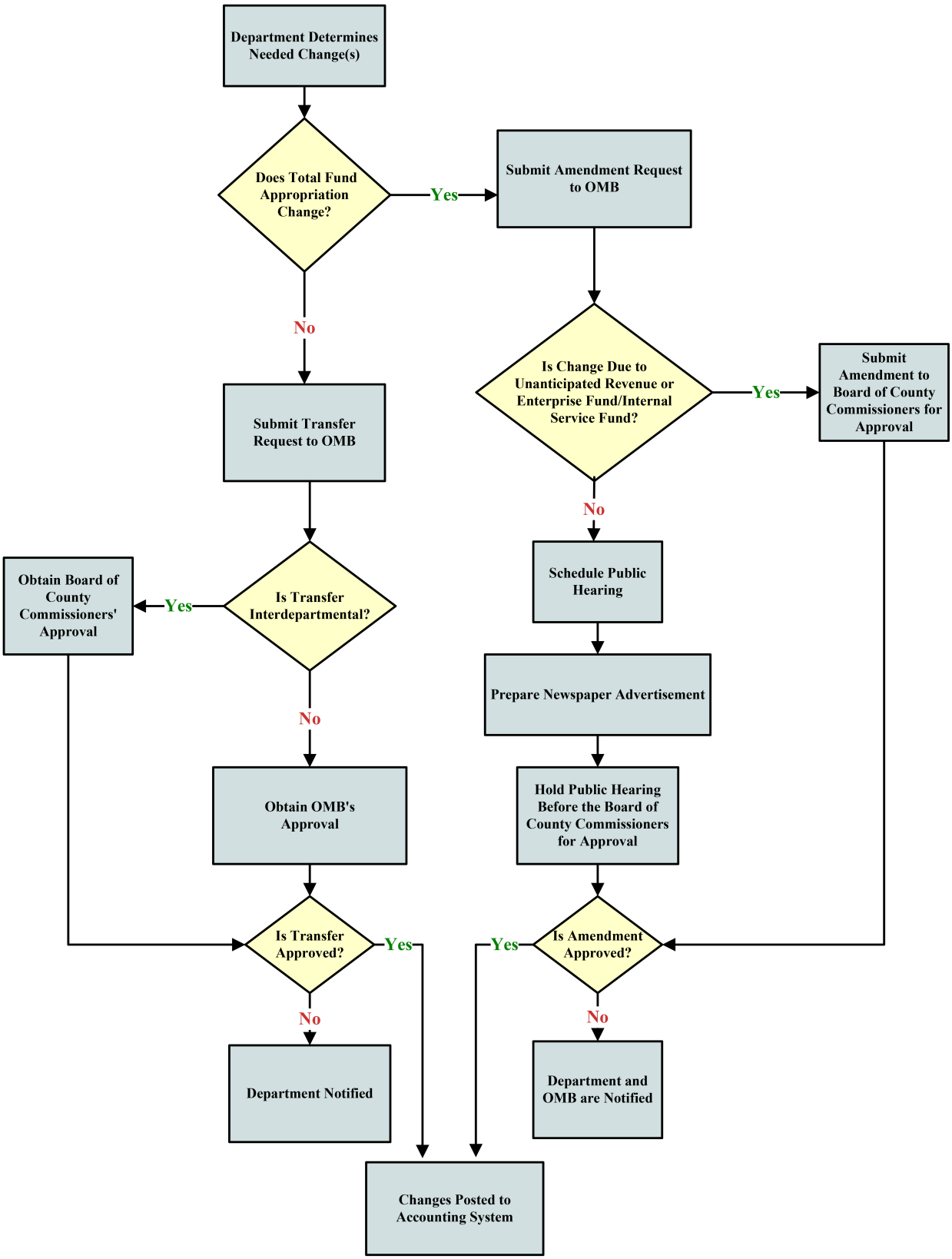
The Board of County Commissioners (BCC) annually adopts the budget by resolution for all funds of Orange County, exclusive of some Agency Funds. Budgetary authority is legally maintained at the fund level; however, Orange County's computerized financial system imposes budget controls at the appropriation level, by division. By state law, the revenue and expenditure budgets for each fund must remain in balance at all times.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the BCC or the County Administrator in the following manner:

Budget Amendments	Fund revenue and expenditure amounts may be increased or decreased by formal action of the BCC following proper public notice, as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue, or (b) the unanticipated decrease of an anticipated revenue. The BCC may increase fund revenue and expenditure amounts without public notification in the event of unanticipated revenue from an unanticipated source, or in the proprietary funds. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received, and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.
Budget Transfers	Operating unit budgets may be amended by formal transfer action. Budget transfers which are intradepartmental in nature may be approved by the County Administrator or his designee. The Office of Management and Budget maintains a list of such intradepartmental transfers. Budget transfers between departments, or which involve fund reserve distributions, must be reviewed and formally approved by the Board.

Additions to approved positions during the budget year will require BCC review and approval. As previously delegated by the BCC, the County Administrator may approve personnel reclassifications.

Budget Amendment / Budget Transfer Process



BUDGET PRIORITIZATION PROCESS

Because the amount of funding available is typically not enough to meet all of the desired requests during a given fiscal year, the budget process is designed to effectively allocate funding for those projects and programs, which are determined to be the highest priorities. The final prioritization is the result of several factors:

Public Wants and Needs	Departments periodically conduct surveys of citizens to review and discuss upcoming priorities. Results of the surveys are published so that Orange County can use the results in providing response to public wants and needs in the budget.
Evaluate Needs, Resources, and Service Priorities	Meetings are conducted with the County Mayor, the Board of County Commissioners, and the County Administrator to determine priorities. Revenue projections are performed in order to assess available resources.
Establish Annual Goals	Based on the information above, the County Mayor issues budget instructions, overall policy goals, and targeted budget levels.
Meet and Prioritize	The departments meet with their divisions and often times with external groups, such as advisory boards, to determine priorities and allocate funds accordingly.
Prepare and Refine Proposed Budget Recommendations	Office of Management and Budget (OMB) reviews and prepares budget recommendations. The County Mayor, the County Administrator, OMB, and the departments review and discuss the budget proposal in an effort to resolve issues and priorities.
Budget Discussion	The County Mayor submits the budget recommendation to the Board of County Commissioners. The Board of County Commissioners reviews the recommendations during a series of budget work sessions.
Deliberate, Revise, and Adopt Budget	The budget is finalized and adopted by the Board of County Commissioners during two (2) advertised public hearings where citizens may provide input.

FY 2023-24 BUDGET ASSUMPTIONS

The FY 2023-24 revenue and expenditure budget assumptions are as follows:

Revenues:

- The countywide millage rate (4.4347), Fire MSTU (2.2437), and Special Tax MSTU (1.8043) remains the same for FY 2023-24.
- All revenues except for non-operating revenues, internal service funds, and grant funds include the 5.0% statutory deduction required by Florida Statutes.
- The budget for state-shared revenues, including sales tax revenue, is prepared based on year-to-date actual figures and various economic and legislative assumptions.

Expenditures:

➢ *Personal Services:* The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases.

The existing Florida Retirement System (FRS) contribution rates are shown below. Depending on the retirement category under FRS, employee retirement contributions are budgeted at the following rates to coincide with the Orange County fiscal year:

Contribution Category	FRS Rates FY 2023-24
Regular	13.57%
Elected Officials	58.68%
Special Risk	32.67%
Special Risk Administration	39.82%
Senior Management	34.52%
Deferred Retirement Option Program (DROP)	21.13%

The rate for FICA (Social Security) contributions is budgeted at 7.65% of total salaries and overtime. The current Old-Age, Survivors, and Disability Insurance (OASDI) program limits the amount of earnings subject to taxation for a given year. For earnings in 2023, this amount is $160,200.

➢ *Operating Expenses:* Departments submitted a minimum operating budget increase for FY 2023-24 focusing on specified priorities and mandated costs that are critical in providing direct services to Orange County residents and visitors; with detailed justification for all increases including non-discretionary expenditures such as legislative impacts with appropriate justification and other uncontrollable costs that are deemed critical to meet an acceptable level of service was considered for funding.

- *Capital Outlay:* Departments submitted a minimum capital outlay budget increase for FY 2023-24 focusing on specified priorities that are critical in providing direct services to Orange County residents and visitors. Capital outlay expenses should be evaluated and reduced for one-time acquisitions from the prior fiscal year. All rolling stock purchases (excluding law enforcement) are reviewed by the Vehicle Requirement Utilization Committee (VRUC).
- *Capital Improvements:* Only new or increased capital improvement projects (CIP) of significant importance were considered, as well as projects necessary to maintain Orange County's current facilities or other assets. Please refer to the Capital Improvement Plan section for the detailed five-year CIP.
- *Internal Services:* Charges for departmental internal services such as fleet maintenance and self-insurance were based on anticipated needs by the internal service departments and projected usage by county departments.
- *Reserves:* Budgeted reserves for most funds are at 5.0% or higher of total revenue budget. Efforts have been made to maintain reserves at a healthy level while providing services to citizens.

LONG-RANGE FINANCIAL PLANNING

The Office of Management and Budget (OMB) utilizes modeling tools to project revenues and expenditures at least five (5) years into the future. In creating these projections, OMB staff utilizes all available information, including current and projected micro and macro-economic data, historical trends for specific revenues and expenditures, legislative changes, and input from staff regarding long-term operating plans. The results equip Orange County's leaders with the information necessary to make good decisions today that are also prudent for the long-term financial health of the county. Projections are updated several times throughout the budget process and any time a significant change occurs to the inputs influencing the projections. Scenario based projections are also produced to illustrate the financial impacts of competing choices.

Long-range planning is an integral part of Orange County's Capital Improvements Program. A significant amount of effort by OMB staff is put into ensuring that all projects in the five-year capital plan are fully funded from beginning to end in order to prevent mid-construction delays or stoppages. Projects are not submitted for inclusion in the capital plan if they cannot be fully funded or if the resulting operating costs cannot be paid for. Planning in this area relies on financial modeling as described above, as well as close coordination with project managers to verify project budgets and timelines. Projections for capital projects are updated any time significant changes occur that affect project cost or schedules.

Charts and Tables

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CHARTS AND TABLES

The following section of the Budget in Brief contains charts, tables and graphs, which contain budgetary comparisons and information. The charts are provided to give the reader historical data for up to three (3) fiscal years which can be used to determine historical trends. The following represents a brief explanation of the charts, tables, and graphs:

Major Revenue Sources	These charts provide a three (3) year comparison of revenue between the FY 2021-22 Actuals, the FY 2022-23 Budget as of March 31, 2023, and the FY 2023-24 Adopted Budget for several major revenue sources.
Budgeted Fund Structure	This table provides a three (3) year comparison of budgeted fund structure to include the following funds: General Fund, Special Revenue Funds, Capital Construction Funds, Enterprise Funds, Internal Service Funds, Debt Funds, and Other Funds.
Budget Summary	This table provides a summary of the entire budget for Orange County.
How the County Allocates Money	This table is a listing of the data used to prepare the Total Expenditure Chart. It explains departments/functions included in the major expenditure categories as required by Florida Statutes.
Sources of Funds and Uses of Funds Countywide	These charts represent a comparison between FY 2022-23 Budget as of March 31, 2023 and FY 2023-24 Adopted Budget of major revenue sources and expenditure categories. The Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document provides additional details on revenues by funding source and expenditures by appropriations of expenses.
General Fund Comparisons	This table has been included to provide a detailed listing of all General Fund departments with budgetary comparisons along with a chart displaying major expenditure categories.
Sources of Funds and Uses of Funds General Fund	These charts represent a comparison between FY 2022-23 Budget as of March 31, 2023 and FY 2023-24 Adopted Budget of major revenue sources and expenditure categories for the general fund. More general fund detailed revenue information by funding source and expenditures by appropriation of expenses are included in the Revenues and Expenditures Summary Sections (see Section 2) of the proposed budget document.
Interfund Transfers In and Out	These tables represent the budgeted interfund transfers for FY 2023-24 by funding source.
Estimated Fund Balances	This table shows the budgeted cash brought forward for all funds FY 2023-24.
Millage and Property Value Detail	This table provides the millage and property value information in detail for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. Also, it shows the county aggregate comparison information.

Millage Summary	This table shows the summary millage information for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. It also shows the county aggregate comparison information.
Millage Computation Process Flowcharts	These flowcharts provide examples of how the millage rolled-back rate is calculated and the maximum millage.
Changes in Authorized Positions	This table provides a summary of changes in authorized positions for FY 2022-23 Budget as of March 31, 2023 and position requests for FY 2023-24 Proposed Budget by departments/divisions. It also includes one (1) year of position history for comparison purposes.

REVENUE FORECASTING PROCEDURES

The Office of Management and Budget develops revenue forecasts by reviewing current and projected economic data, historical trends of specific revenue sources, and input from operating departments responsible for collecting the revenue. State revenue estimates are analyzed and modified to reflect local experience.

The Ad Valorem (property tax) revenue is calculated from actual tax roll information certified by the Orange County Property Appraiser and millage rates approved by the Board of County Commissioners. This revenue will increase for FY 2023-24.

The Half-Cent Sales Tax revenue is expected to increase in FY 2023-24. The performance of this significant revenue source is directly related to sales tax receipts generated within Orange County and the county's unincorporated population as a percentage of the whole.

The revenue from State Revenue Sharing, consisting primarily of state sales tax revenue, is also expected to increase in FY 2023-24.

Revenues from the four (4) main gas taxes received by Orange County take into account gallons per capita, growth, and the idiosyncrasies of the state's distribution formulas. Gas tax revenues for FY 2023-24 are projected to increase.

Local Option Tourist Development Tax revenue is expected to increase for FY 2023-24.

The forecast for Public Service Tax and Communications Services Tax revenue assumes actual revenue for recent years is typical and anticipates continued population growth. Public Service Tax revenue is projected to increase, while Communications Services Tax revenue is projected to maintain its FY 2022-23 level. The combined projection for these revenues reflects an increase for FY 2023-24.

The overall performance of capital impact fees is expected to decrease for FY 2023-24.

Projections for interest revenue were conservatively based on historical performance.

Interfund transfers track the flow of various revenue sources between funds. The interfund transfer schedule is based on revenue availability and funding required in individual funds.

Schedule of Changes Summary by Division - All Funds

Agency Name / Comments	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Work Session Budget	FY 2023-24 Adopted Adjustments	FY 2023-24 Adopted Budget
Constitutional Officers				
BCC Capital Projects	$ 15,478,714	$ 0	$ 0	$ 0
Board of County Commissioners	3,279,864	3,452,983	9,407	3,462,390
Clerk of Courts	11,797,468	5,790,000	0	5,790,000
Comptroller	6,908,884	10,020,618	0	10,020,618
Comptroller - Internal Budget	18,368,207	17,855,908	0	17,855,908
County Mayor	1,107,938	1,217,412	0	1,217,412
Court Administration	1,882,305	1,930,458	81,717	2,012,175
Property Appraiser	23,059,691	24,591,470	0	24,591,470
Property Appraiser - Internal Budget	3,133,675	4,630,774	(1,103,367)	3,527,407
Public Defender	437,036	75,586	0	75,586
Sheriff	355,197,513	367,082,405	4,300,000	371,382,405
State Attorney	75,000	75,000	0	75,000
Supervisor of Elections	14,834,010	21,902,398	0	21,902,398
Tax Collector	45,857,912	51,670,000	0	51,670,000
Total	**$ 501,418,217**	**$ 510,295,012**	**$ 3,287,757**	**$ 513,582,769**
Less: Internal Budget	**$ (21,501,882)**	**$ (22,486,682)**	**$ 1,103,367**	**$ (21,383,315)**

The Court Administration Jury Services expenditure budget has been adjusted to balance with anticipated revenues.

The Property Appraiser General Fund expenditure for commissions and fees increased slightly due to an increase in the Property Appraiser's budget, as approved by the Florida Department of Revenue.

Administration and Fiscal Services				
911 System	$ 28,404,637	$ 28,220,017	$ (4,073,767)	$ 24,146,250
Fiscal and Business Services	570,669	609,717	0	609,717
Human Resources	12,925,371	13,948,319	0	13,948,319
Information Systems and Services	85,608,432	67,997,518	422,000	68,419,518
Management and Budget	1,801,676	1,895,095	0	1,895,095
Medical Benefits Fund	230,348,022	226,017,500	3,900,000	229,917,500
Professional Standards	1,804,932	1,961,677	0	1,961,677
Risk Management Operations	7,501,065	2,882,604	0	2,882,604
Risk Management Program	98,736,851	98,696,261	0	98,696,261
Total	**$ 467,701,655**	**$ 442,228,708**	**$ 248,233**	**$ 442,476,941**

The 911 System and Information Systems and Services Divisions budgets have been adjusted for updated fund balance projections.

The Medical Benefits Fund budget has been adjusted for updated fund balance projections.

Administrative Services				
Business Development	$ 1,629,005	$ 1,348,098	$ 0	$ 1,348,098
Capital Projects	21,935,728	5,571,108	0	5,571,108
Facilities Management	199,312,549	126,180,171	0	126,180,171
Fiscal & Operational Support	2,266,913	1,530,493	0	1,530,493
Fleet Management	27,036,821	26,104,112	1,000,000	27,104,112
Procurement	3,730,953	3,970,888	0	3,970,888

Agency Name / Comments		FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Work Session Budget	FY 2023-24 Adopted Adjustments	FY 2023-24 Adopted Budget
Real Estate Management		14,199,556	17,511,689	0	17,511,689
	Total	**$ 270,111,525**	**$ 182,216,559**	**$ 1,000,000**	**$ 183,216,559**

The Fleet Management Division budget has been adjusted for updated fund balance projections and unspent funds due to the timing of capital project expenditures that will be rebudgeted in FY 2024.

Community & Family Services

Citizen Resource & Outreach		$ 46,567,094	$ 7,164,309	$ 0	$ 7,164,309
Citizens' Commission for Children		68,292,055	41,392,059	0	41,392,059
Community Action		24,884,373	15,728,708	0	15,728,708
Cooperative Extension Services		1,579,534	1,513,162	146,591	1,659,753
Fiscal & Operational Support		4,299,916	4,344,898	0	4,344,898
Head Start		26,291,032	21,956,576	0	21,956,576
Mental Health & Homeless Issues		35,161,420	30,356,814	0	30,356,814
Parks & Recreation		162,094,981	120,056,016	16,470	120,072,486
Regional History Center		7,510,341	4,375,601	0	4,375,601
Youth and Family Services		28,974,140	24,671,115	0	24,671,115
	Total	**$ 405,654,886**	**$ 271,559,258**	**$ 163,061**	**$ 271,722,319**

The Cooperative Extension Services Division budget reflects an increase due to missing a quarter payment for the 11 Cooperative Extension Agents positions that will now be paid by contract with the University of Florida.

The Parks and Recreation Division has been adjusted for updated ad valorem projections. Additional adjustments include a decrease of $4.0 million in the Horizon West Trail project due to trail length adjustments; an increase of $1.3 million for the Parks Riverbanks Washouts project for engineering and repairs at Little Econ Greenway Trail Cheney Dam and Riverside Acres due to Hurricane Ian; and, an increase of $160,020 for the West Orange Trail Extension project for a 25% grant match for state grant funding. These increases have been balanced by adjusting reserves in both the Parks Fund and Parks Impact Fees Fund.

Convention Center

Convention Center Capital Planning		$ 64,232,334	$ 68,147,015	$ 0	$ 68,147,015
Convention Center Event Operations		21,451,217	23,120,809	0	23,120,809
Convention Center Facility Operations		39,116,637	42,377,476	0	42,377,476
Convention Center Non-Operating		521,177,949	575,877,700	14,467,678	590,345,378
Convention Center Sales & Marketing		2,894,701	3,369,990	0	3,369,990
Convention Center Security		6,739,338	7,469,155	0	7,469,155
Fiscal & Operational Support		24,250,517	23,795,318	0	23,795,318
	Total	**$ 679,862,693**	**$ 744,372,287**	**$ 14,467,678**	**$ 758,839,965**

The Convention Center Non-Operating budget is increasing by $14.5 million as a result of updated fund balance projections where revenue is estimated to come in $33.7 million higher in FY 2023, which is being offset by $19.3 million more in expenditures due to TDT payments in accordance with TDT plan.

Agency Name / Comments	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Work Session Budget	FY 2023-24 Adopted Adjustments	FY 2023-24 Adopted Budget
Corrections				
Community Corrections	$ 15,733,154	$ 15,656,873	$ 0	$ 15,656,873
Corrections Admin / Command	9,902,777	9,123,320	0	9,123,320
Corrections CIP	39,573,558	27,481,815	0	27,481,815
Corrections Support Services	19,325,710	17,977,405	0	17,977,405
Fiscal & Operational Support	8,121,154	6,992,200	0	6,992,200
In-Custody Security Operations	65,893,206	72,237,390	0	72,237,390
In-Custody Support Services	46,424,663	48,490,947	0	48,490,947
Inmate Administrative Services	13,726,932	14,614,793	0	14,614,793
Total	**$ 218,701,154**	**$ 212,574,743**	**$ 0**	**$ 212,574,743**

No changes have been made to the Proposed Budget.

Fire Rescue				
Fire Communication	$ 11,154,997	$ 10,224,027	$ 0	$ 10,224,027
Fire Logistics Division	141,502,432	50,570,930	11,671,806	62,242,736
Fire Operations	185,240,899	204,573,581	0	204,573,581
Fire Planning & Technical Services	7,152,736	9,584,309	0	9,584,309
Fiscal & Operational Support	69,814,906	54,348,813	(371,044)	53,977,769
Office of Emergency Management	7,100,011	1,744,098	245,933	1,990,031
State Fire Control	24,700	24,700	0	24,700
Total	**$ 421,990,681**	**$ 331,070,458**	**$ 11,546,695**	**$ 342,617,153**

The Fire Rescue Department budget has been adjusted for updated ad valorem and fund balance projections, updated interlocal agreements revenue projections for fire services, and unspent funds due to timing of capital project expenditures that will be rebudgeted in FY 2024. Additional adjustments include an increase of $245,933 in the Office of Emergency Management (OEM) Division to pay Orange County Public Schools their part of providing shelters during Hurricane Ian. These funds will be reimbursed back to OEM once the Federal Emergency Management Agency (FEMA) disburses the funding.

Health Services				
Animal Services	$ 16,754,254	$ 14,363,197	$ 120,000	$ 14,483,197
Corrections Health Services	36,256,986	37,693,994	0	37,693,994
Drug Free Community Office	10,664,079	8,119,369	6,325,314	14,444,683
Fiscal & Operational Support	30,706,287	17,990,708	2,555,761	20,546,469
Fiscal and Operational - LPPF	143,116,310	171,009,500	0	171,009,500
Health EMS	3,021,976	3,022,732	0	3,022,732
Medical Clinic	41,257,178	41,182,600	0	41,182,600
Medical Examiner	9,995,092	8,996,382	0	8,996,382
Mosquito Control	16,933,648	3,430,779	0	3,430,779
Public Health	1,735,275	1,684,145	0	1,684,145
Total	**$ 310,441,085**	**$ 307,493,406**	**$ 9,001,075**	**$ 316,494,481**

Agency Name / Comments	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Work Session Budget	FY 2023-24 Adopted Adjustments	FY 2023-24 Adopted Budget

The Animal Services Division budget has been adjusted for updated fund balance projections.

The Drug Free Community Office budget has been adjusted for updated fund balance projections and to reflect the most recent projected revenue distributions for the Regional and County/City Opioid Pharmaceutical Settlement funding. Additional adjustment include the transfer of salary funding in the amount of $81,717 to Court Administration as part of the County/City Opioid Pharmaceutical Settlement Fund.

The Fiscal and Operational Support budget reflects an increase for updated grants funding.

Planning, Environmental & Development Services

Building Safety	$ 75,611,818	$ 66,185,061	$ 500,000	$ 66,685,061
Environmental Protection	120,606,645	95,832,331	4,844	95,837,175
Fiscal & Operational Support	9,063,865	8,846,863	0	8,846,863
Housing and Community Development	154,425,513	137,273,181	(4,560,914)	132,712,267
Neighborhood Services	13,312,167	13,823,402	0	13,823,402
Planning	6,254,167	4,318,287	0	4,318,287
Zoning	3,018,255	3,325,039	0	3,325,039
Total	**$ 382,292,430**	**$ 329,604,164**	**$ (4,056,070)**	**$ 325,548,094**

The Building Safety Division budget has been adjusted for updated fund balance projections and unspent funds due to the timing of capital project expenditures that will be rebudgeted in FY 2024.

The Environmental Protection Division budget has been adjusted for updated fund balance projections for lake funds.

The Housing and Community Development Division budget has been adjusted for updated fund balance projections for Local Housing Assistance (SHIP) fund.

Public Works

Development Engineering	$ 4,774,228	$ 5,533,637	$ 0	$ 5,533,637
Fiscal & Operational Support	39,916,276	15,838,524	(100,000)	15,938,524
Highway Construction	3,045,345	3,388,319	0	3,388,319
Public Works Engineering	202,951,255	151,712,576	0	151,712,576
Public Works Reserves & Refunds	122,684,498	150,962,796	(7,383,813)	158,346,609
Public Works Stormwater Mgt.	57,363,431	30,805,040	0	30,805,040
Roads & Drainage	152,154,309	127,933,298	0	43,700,086
Traffic Engineering	39,661,772	34,723,301	0	34,723,301
Transportation Planning	6,258,959	9,155,877	0	9,155,877
Total	**$ 628,810,073**	**$ 530,053,368**	**$ (7,483,813)**	**$ 537,537,181**

The Public Works Department budget has been adjusted for updated fund balance projections and unspent funds due to timing of capital project expenditures that will be rebudgeted in FY 2024. Additional adjustments include an increase of $100,000 in the Fiscal and Operational Support Division due to an interfund transfer increase to the Apopka-Vineland Landscape MSTU based on a consumer price index (CPI) adjustment.

Reserves has been adjusted for updated fund balance projections due to timing of capital project expenditures that will be rebudgeted in FY 2023.

Agency Name / Comments		FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Work Session Budget	FY 2023-24 Adopted Adjustments	FY 2023-24 Adopted Budget
Utilities					
Fiscal & Operational Support		$ 196,943,753	$ 189,872,759	$ 59,511,796	$ 130,360,963
Solid Waste		222,631,203	260,493,317	5,364,351	255,128,966
Utilities Customer Service		20,163,933	21,290,920	0	21,290,920
Utilities Engineering		257,036,620	266,762,356	0	266,762,356
Utilities Field Services		67,260,977	57,461,771	0	57,461,771
Water Reclamation		70,127,439	56,049,881	0	56,049,881
Water Utilities		42,388,977	38,156,756	0	38,156,756
	Total	**$ 876,552,902**	**$ 890,087,760**	**$ 64,876,147**	**$ 825,211,613**

The Utilities Fiscal and Operational Support and Solid Waste Divisions budgets have been adjusted for updated fund balance projections.

Capital Projects					
Capital Improvements Bond Fund		$ 166,903,409	$ 0	$ 0	$ 0
Capital Projects Fund Reserves		0	0	0	0
	Total	**$ 362,738,719**	**$ 286,006,891**	**$ (20,384,573)**	**$ 265,622,318**

The Capital Projects Fund Reserves and Provision for CIP Rebudgets have been adjusted for updated fund balance projections and rebudget amounts for capital improvement projects (CIP) that are underway, but not yet completed.

MSTUs					
MSTU / MSBU Funds		31,263,891	37,473,247	(143)	37,473,390
Orlando Central Park Drainage		4,821,601	3,837,294	(10,890)	3,848,184
Orange Blossom Trail MSTU		883,906	646,700	(144,503)	791,203
Orange Blossom Trail Neighborhood		1,570,849	1,365,239	(3,487)	1,368,726
	Total	**$ 38,540,247**	**$ 43,322,480**	**$ (159,023)**	**$ 43,481,503**

MSTU group budget changes reflect changes in taxable values, fund balance, and Tax Collector fee adjustments.

Other Appropriations					
American Rescue Plan Funds		$ 119,814,951	$ 0	$ 0	$ 0
Arts & Science Agencies		1,555,028	1,581,321	0	1,581,321
CARES Act Funds		22,368	0	0	0
Charter Review		74,875	503,962	0	503,962
East Central Florida Regional Planning		304,564	309,448	0	309,448
Interfund Transfers		58,288,803	56,290,690	1,261,265	57,551,955
LYNX		62,113,600	77,891,284	0	77,891,284
MetroPlan		543,354	551,014	0	551,014
Non-Departmental		58,054,439	64,764,256	(211,994)	64,552,262
OBT Crime Prevention Fund		295,959	239,163	0	239,163
Reserves - General Fund		102,982,370	104,248,071	563,023	104,811,094
SunRail		1,000,000	7,000,000	0	7,000,000
	Total	**$ 405,050,311**	**$ 313,379,209**	**$ 1,612,294**	**$ 314,991,503**

Agency Name / Comments	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Work Session Budget	FY 2023-24 Adopted Adjustments	FY 2023-24 Adopted Budget
The increase in Interfund Transfers from the General Fund is due to an increase in transfers to the International Drive CRA and the Orange Blossom Trail CRA due to an increase in taxable values for the CRAs. The Non-Departmental budget includes adjustments for taxable value increases for the CRAs. The Non-Departmental budget includes taxable value adjustments for the CRAs. Reserves-General Fund equates to 7.5% of the total General Fund budget. The increase represents the net effect of all revenue and expenditure adjustments within the General Fund.				
Other Court Funds				
Court Facilities	$ 8,191,228	$ 6,714,180	$ 24,000	$ 6,738,180
Court Technology	8,688,731	8,028,936	0	8,028,936
Juvenile Court Programs	371,732	280,566	0	280,566
Law Library	312,407	261,725	0	261,725
Legal Aid Programs	1,414,236	1,477,397	0	1,477,397
Local Court Programs	1,744,193	1,712,918	0	1,712,918
Total	**$ 20,722,527**	**$ 18,475,722**	**$ 24,000**	**$ 18,499,722**
The Court Facilities budget has been adjusted for updated fund balance and the timing of capital project expenditures that will be rebudgeted in FY 2024. In addition, $50,000 has been added to the Courthouse Dewatering System project due to construction bid coming in greater than estimated.				
Other Offices				
Agenda Development	$ 317,833	$ 337,830	$ 0	$ 337,830
Arts and Cultural Affairs	890,442	905,574	0	905,574
County Administrator	2,503,487	2,758,244	0	2,758,244
County Attorney	5,560,200	6,040,101	0	6,040,101
Economic Trade & Tourism Development	6,224,998	6,447,733	0	6,447,733
Innovation and Technology	882,213	854,270	0	854,270
Innovation Lab Office	10,391,329	1,393,580	0	1,393,580
Legislative Affairs	806,478	835,954	0	835,954
Office of Communications	5,692,976	6,025,813	300,000	6,325,813
Sustainability and Resilience Officer	513,160	570,180	0	570,180
Total	**$ 33,783,116**	**$ 26,169,279**	**$ 300,000**	**$ 26,469,279**
The Office of Communications budget has been adjusted to include a rebudget of $300,000 for Orange TV due to the timing of executing a request for proposal to purchase TV production equipment, which will be completed in FY 2024.				
Special Revenue				
Donations Fund	$ 98,619	$ 97,595	$ 0	$ 97,595
Drivers Safety Education	554,924	522,975	0	522,975
Drug Abuse Trust Fund	358,086	320,950	0	320,950
Int'l Drive Bus Service MSTU	5,641,701	6,084,203	(23,734)	6,060,469
Int'l Drive CRA	119,350,181	127,079,979	5,838,239	132,918,218
Int'l Drive Planning MSTU	2,727,209	2,812,978	(25,399)	2,787,579
North I-Drive Improvement MSTU	228,807	254,650	(1,586)	253,064
Orange Blossom Trail CRA	4,131,034	5,191,806	9,040	5,200,846
Public Service Tax	194,817,619	178,586,578	6,000,000	184,586,578

Agency Name / Comments	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Work Session Budget	FY 2023-24 Adopted Adjustments	FY 2023-24 Adopted Budget
Sales Tax	471,135,626	618,923,291	10,000,000	628,923,291
School Impact Fees	123,547,500	123,547,500	0	123,547,500
Special Tax MSTU	257,991,247	277,497,525	0	277,497,525
	$ 1,180,582,553	**$ 1,340,920,030**	**$ 21,796,560**	**$1,362,716,590**

The International Drive Bus Service, International Drive Planning, and North I-Drive Improvement MSTU Funds have been adjusted for decrease in taxable value.

The International Drive CRA and Orange Blossom Trail CRA budgets increased due to an increase in taxable value for the CRAs.

The Public Service Tax and Sales Tax Funds budgets have been adjusted for updated fund balance projections.

The Constitutional Officers total includes $21,383,315 of revenue adjustments that are budgeted internally by the Constitutional Officers. This amount is adjusted back out above for reconciliation purposes

County Total	**$ 7,182,302,892**	**$ 6,753,043,859**	**$ (12,824,441)**	**$6,740,219,418**

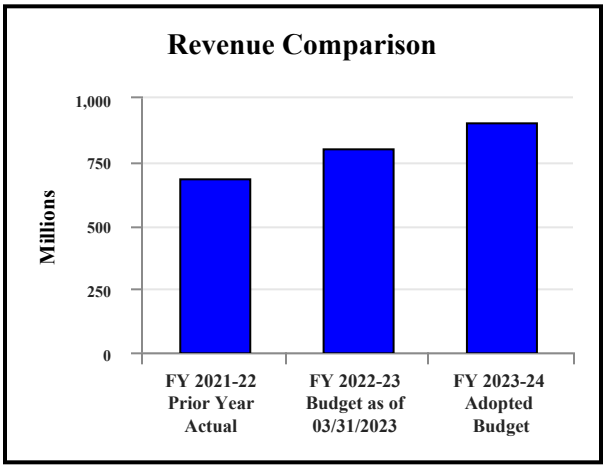
MAJOR REVENUE SOURCES

Ad Valorem Taxes

This revenue is derived from the levy of taxes on tangible personal property and real property. Countywide ad valorem receipts are budgeted at $904,347,958 for FY 2023-24, a 12.52% increase over FY 2022-23 proceeds. The increase is due to new construction and property value appreciation.

The countywide ad valorem millage supports Orange County's General Fund, the Capital Projects Fund, and the Parks Fund.

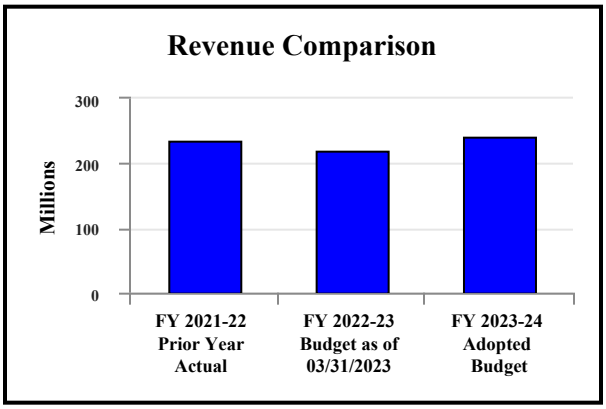
In addition to the countywide millage levy, Orange County has dependent taxing districts, numerous municipal service taxing units (MSTU's), and an independent taxing district. These additional ad valorem collections and millage levies are shown on the Millage and Property Value Detail Report in this section.



Half-Cent Local Government Sales Tax

In October 1982, Orange County began receiving a distribution of funds equal to 9.653% of net sales tax collections (approximately one-half cent of the net sales tax collected in Orange County). These funds are collected and distributed on a monthly basis by the Florida Department of Revenue. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 8.9744% as of July 1, 2015.

Funds distributed to each county are proportioned as follows:



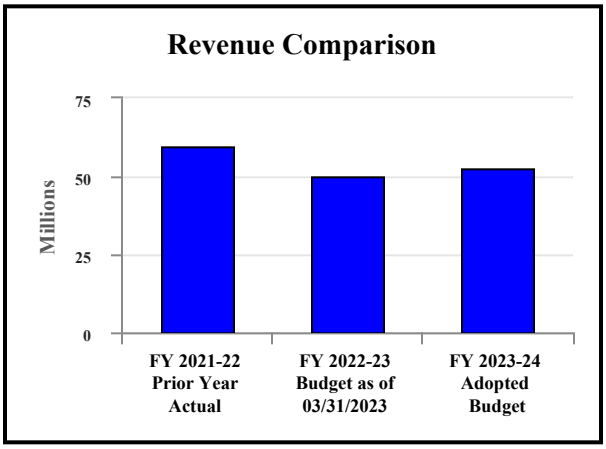
$$\text{Distribution Factor} = \frac{\text{Unincorporated County Population} + 2/3 \text{ Incorporated Population}}{\text{Total County Population} + 2/3 \text{ Incorporated Population}}$$

County Share = Distribution Factor x Half-Cent Sales Tax Collected in County.

The FY 2023-24 sales tax revenue is expected to increase compared to the prior year level, meeting or exceeding its budget of $219,887,000. Orange County's Half-Cent Sales Tax revenue is budgeted at $240,000,000 for FY 2023-24

State Revenue Sharing

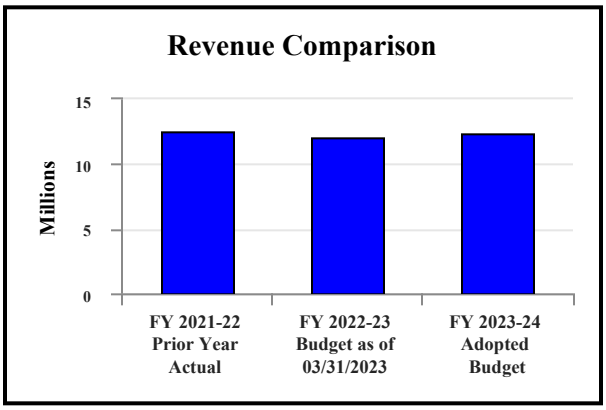
The Florida Revenue Sharing Act of 1972 originally earmarked two (2) revenue sources for sharing with counties: 2.9% of net cigarette tax collections and 41.3% of net intangible tax collections. Effective FY 1999-00, the State of Florida eliminated intangible taxes as a source of county revenue and replaced that revenue stream with a 2.25% distribution of state sales tax. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stand at 2.0810% as of July 1, 2015.



The FY 2022-23 revenue from State Revenue Sharing is projected to meet or exceed its budget of $50,203,595. For FY 2023-24, this revenue is budgeted at $52,700,000.

Constitutional Gas Tax

The Constitutional Gas Tax is collected by the Florida Department of Revenue and is transferred by the State Board of Administration (SBA) to the counties. This is a tax of two cents per gallon on gasoline. The distribution factor is calculated based on a formula contained in Article XII of the Constitution. The formula calculates the sum of three (3) weighted ratios. One fourth is the ratio of county area to state area. One fourth is the ratio of the county population to state population. And one half is the ratio of the total Constitutional Gas Tax collected in each county to the total collected in all counties of the state during the previous fiscal year.



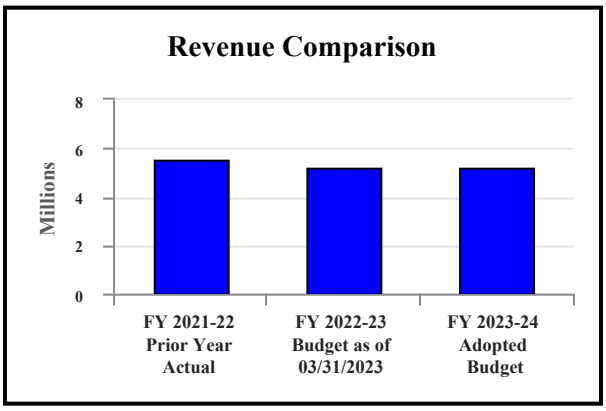
Distribution is divided into two (2) parts, an 80% portion and a 20% portion. The SBA is entitled to keep the 80% portion to meet debt service requirements. However, the SBA does not administer bond issues for Orange County. Orange County, therefore, receives both portions of this tax. Constitutional Gas Tax Fund (Fund 1003) receives the 80% portion and Transportation Trust Fund (Fund 1002) receives the 20% portion.

Total Constitutional Gas Tax is budgeted at $12,027,000 for FY 2022-23. For FY 2023-24 this revenue is budgeted at $12,300,000.

County Gas Tax

The County Gas Tax is a one-cent per gallon tax on gasoline. It is distributed to counties by the Florida Department of Revenue based on the same formula used to distribute Constitutional Gas Tax. Up through FY 2001-02, this revenue was budgeted in the Gas Tax Revenue 1977 Debt Service Fund (Fund 2312). Beginning in FY 2002-03, the County Gas Tax revenue was budgeted in the Transportation Trust Fund due to the completion of related debt service payments.

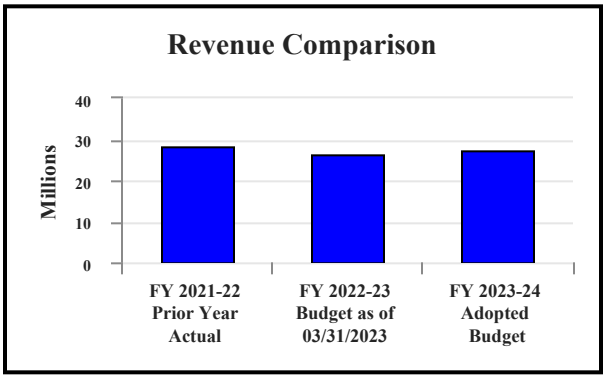
For FY 2022-23, County Gas Tax revenue was budgeted at $5,200,000. This revenue remains budgeted at $5,200,000 for FY 2023-24.



Local Option Gas Tax

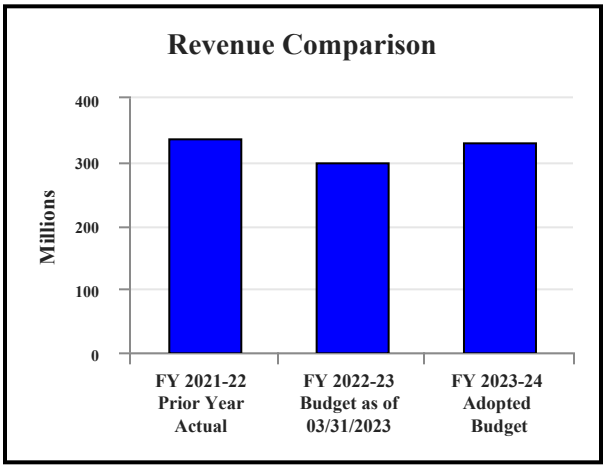
A six-cent per gallon gas tax is levied in Orange County as provided by the Florida legislature. This tax is distributed according to annual population estimates presented by the Bureau of Economic and Business Research. Receipts are collected by the Florida Department of Revenue and distributed monthly to the local governments.

The Local Option Gas Tax revenue was budgeted at $26,500,000 for FY 2022-23. For FY 2023-24, this revenue is budgeted at $27,300,000.



Local Option Tourist Development Tax

On authority granted by the state legislature, Orange County has elected to levy a 6% tax on most rents, leases or lets, and living accommodations in hotels, motels, apartments, houses, and mobile home parks which have been contracted for periods of six (6) months or less. In FY 1991-92, Orange County assumed responsibility for enforcement of this tax and collection of the revenue. This service was previously performed by the Florida Department of Revenue, which assessed a 1% administrative charge on the proceeds. The switch to local enforcement and collection by the Orange County Comptroller has eliminated the one-month delay in receiving funds, reduced administration cost, and increased compliance and collection levels.

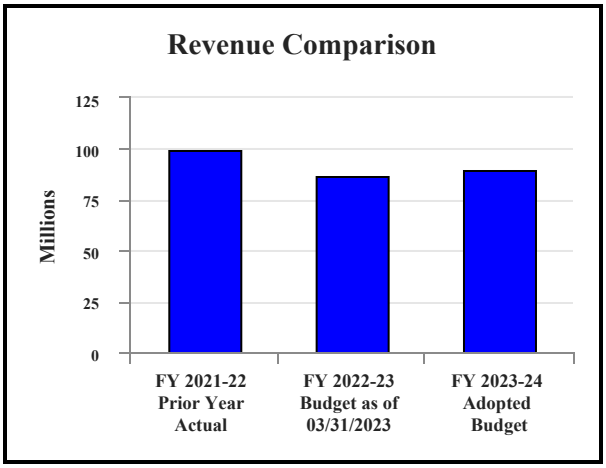


Tourist Development Tax revenue is expected to increase for FY 2022-23 and FY 2023-24. Revenue for the 6% Tourist Development Tax is budgeted at $330,000,000 for FY 2023-24.

Public Service Tax

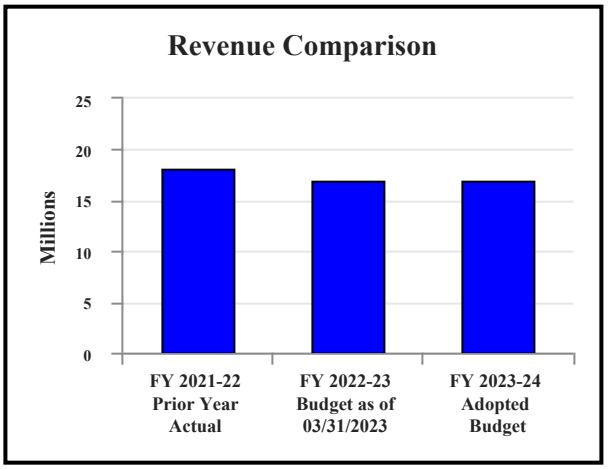
Florida Statutes 166.231 authorizes municipalities and charter counties, such as Orange County, to levy a public service tax.

The Board of County Commissioners approved this tax in 1991. As of October 1991, the tax was levied on purchases of electricity, fuel oil, metered or bottled gas (natural liquefied petroleum gas or manufactured), water service, and telecommunication services. The 1993 State Legislature approved an exemption of the tax on fuel oil and gas for agricultural purposes, resulting in recurring savings for agricultural businesses. The 2000 State Legislature enacted law changing the way communications services were taxed. The Communications Services Tax revenue is discussed separately below.



Public Service Tax revenue (excluding the Communications Services Tax) was budgeted at $87,003,399 in FY 2022-23. For FY 2023-24, this revenue is budgeted at $89,613,500.

Communications Services Tax



Florida Statutes 202 established the Communications Services Tax Simplification Law. Effective October 1, 2001, the law provided that communications services be subject to a uniform statewide tax rate and a local tax administered by the Florida Department of Revenue. This replaced the prior practice of local governments imposing public service tax on communications services and franchise fees on cable television providers, and was intended to have no adverse effect on net revenue.

The Communications Services Tax (CST) has two (2) components, state and local. The standard state CST is 7.44%, consisting of a 4.92% state tax plus a 2.52% gross receipts tax. (For direct-to-home satellite service, the state CST is 11.44%, consisting of a 9.07% state tax plus a 2.37% gross receipts tax.) The local CST is 4.98% for unincorporated Orange County. Up through FY 2009-10, CST revenue was budgeted in the Public Service Tax 1995 Fund (Fund 2319). In order to align with GASB Statement #54, however, between FY 2010-11 and FY 2012-13, CST revenue was budgeted in the Transportation Trust Fund (Fund 1002) and beginning in FY 2013-14 is budgeted in the Special Tax MSTU Fund (Fund 1005).

Communications Services Tax revenue is budgeted at $17,000,000 for FY 2023-24, holding steady at the FY 2022-23 level.

Capital Impact Fees

The Board of County Commissioners has instituted six (6) impact fees on new development: 1) Water and Sewer Connection Fee; 2) Fire Impact Fee; 3) Law Enforcement Impact Fee; 4) Transportation Impact Fee; 5) Parks and Recreation Impact Fee; and, 6) School Impact Fee. School impact fees are remitted quarterly to the Orange County School Board. Other impact fees are used for the purchase and construction of capital assets to serve new growth.

Water and Sewer Connection Fee revenue is budgeted at $30.7 million for FY 2023-24, down from $36.5 million budgeted in FY 2022-23. Fire Impact Fee revenue is budgeted at $2.4 million for FY 2023-24, maintaining the prior year level. Law Enforcement Impact Fee revenue is budgeted at $2.9 million for FY 2023-24, up from $2.8 million in the prior year. Transportation Impact Fee revenue (not including capacity reservation fees) is budgeted at $24.3 million for FY 2023-24, down slightly from $24.5 million in the prior year. Parks Impact Fee revenue is budgeted at $7.6 million for FY 2023-24, up from $7.1 million in the prior year. School Impact Fees are a pass-through revenue and the budget for FY 2023-24 is established at $130 million to allow flexibility for revenue growth.

Water and Sewer Service

The Orange County Water and Wastewater Utilities System is an enterprise fund, and operates in a manner similar to a private business. Their normal operations are financed primarily by water and water reclamation charges to commercial, residential, and industrial customers. These charges taken as a whole would represent one of the largest revenue sources of Orange County, but all Utilities revenues are restricted in use, and are not available for general county expenditures. See the Utilities section of the budget book for an additional description of these revenues.

Budgeted Fund Structure

Fund Group / Fund	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
General Fund and Sub Funds				
General Fund and Subfunds	$ 1,091,428,221	$ 1,409,077,875	$ 1,470,842,917	4.4 %
Total:	**$ 1,091,428,221**	**$ 1,409,077,875**	**$ 1,470,842,917**	**4.4 %**
Special Revenue Funds				
7000 Level (Federal) Grant - Funds	$ 147,938,908	$ 443,601,544	$ 83,369,893	(81.2)%
8000 Level (State) Grants - Funds	21,269,899	18,309,135	6,325,532	(65.5)%
58XX Recovery and Program Grants	61,891	40,251,962	0	(100.0)%
911 Fee	7,496,936	28,404,637	24,146,250	(15.0)%
Air Pollution Control	1,171,267	1,934,314	1,870,538	(3.3)%
Air Quality Improvement	0	565,965	561,163	(0.8)%
Animal Services Trust Funds	185,422	348,722	292,432	(16.1)%
Aquatic Weed (Non-Tax) Districts	28,329	548,335	463,881	(15.4)%
Aquatic Weed (Tax) Districts	522,552	7,757,240	6,865,376	(11.5)%
Building Safety	22,207,494	75,566,716	66,685,061	(11.8)%
Conservation Trust and Subfunds	458,759	4,973,443	4,316,917	(13.2)%
Constitutional Gas Tax	6,560,792	47,963,079	57,206,650	19.3 %
County/City Pharm. Settlement	0	875,270	1,114,097	27.3 %
Court Facilities	12,152,806	8,191,228	6,738,180	(17.7)%
Court Technology	5,491,175	7,724,857	7,642,814	(1.1)%
Crime Prevention ORD 98-01	60,796	255,167	270,226	5.9 %
Cyber Safety	0	1,352	1,057	(21.8)%
Driver Education Safety Trust Fund	458,845	554,924	522,975	(5.8)%
Drug Abuse Trust Fund	232,409	358,086	320,950	(10.4)%
Energy Efficiency Renew Energy & Conservation	0	14,423	14,590	1.2 %
I-Drive MSTU Funds	7,639,762	8,597,717	9,101,112	5.9 %
Inmate Commissary Fund	1,109,992	7,097,577	6,243,309	(12.0)%
Intergovernmental Radio Communications Funds	0	1,234,550	2,640,000	113.8 %
International Drive CRA	3,039,633	143,781,120	145,013,857	0.9 %
Juvenile Court Programs	279,136	371,732	280,566	(24.5)%
Law Enf. Federal Forfeiture Funding	205,727	4,281,306	2,821,750	(34.1)%
Law Enforce Educ-Corrections	260,978	987,110	948,745	(3.9)%
Law Enforcement / Education Sheriff	202,878	789,835	790,350	0.1 %
Law Enforcement/Confiscated Prop	304,166	3,360,910	3,214,250	(4.4)%
Law Library	152,049	312,407	261,725	(16.2)%
Legal Aid Programs	1,292,357	1,414,236	1,477,397	4.5 %
Local Court Programs	1,378,426	1,744,193	1,712,918	(1.8)%
Local Housing Asst (SHIP)	5,140,130	22,449,527	26,664,198	18.8 %
Local Option Gas Tax	29,108,292	87,006,520	65,318,250	(24.9)%
Local Provider Participation Fund	133,066,977	143,116,310	171,009,500	19.5 %
Mandatory Refuse Collection	48,991,647	87,885,627	100,422,168	14.3 %
Municipal Service Districts	24,591,172	59,374,524	67,915,899	14.4 %
OBT Comm Redev Area Trust Fund	431,034	4,131,034	5,200,846	25.9 %
OC Fire Prot & EMS/MSTU	233,692,415	318,216,180	325,973,678	2.4 %
Orange Blossom Trail NID 90-24	106,075	295,959	239,163	(19.2)%
Parks Fund	42,387,278	83,035,758	71,653,196	(13.7)%
Pine Hills Local Govt NID	94,735	416,567	393,490	(5.5)%
Pollutant Storage Tank	35	31,270	40,215	28.6 %
Regional Pharm. Settlement	0	5,225,035	11,393,239	118.1 %
School Impact Fees	91,622,611	123,547,500	123,547,500	0.0 %
Special Tax MSTU	237,964,000	257,991,247	277,497,525	7.6 %

Budgeted Fund Structure

Fund Group / Fund	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Teen Court	388,755	762,401	842,401	10.5 %
Transportation Trust	96,095,258	188,386,624	183,930,420	(2.4)%
Tree Replacement Trust	248,568	799,443	645,978	(19.2)%
Water and Navigation Funds	931,344	18,685,901	16,538,328	(11.5)%
Total:	**$ 1,187,023,710**	**$ 2,265,931,679**	**$ 1,895,006,805**	**(16.4)%**
Enterprise Funds				
Convention Center Funds	$ 312,936,096	$ 679,862,693	$ 758,839,965	11.6 %
Other Enterprise Funds	231,153	403,958	0	(100.0)%
Solid Waste System	41,132,928	134,745,626	154,706,798	14.8 %
Water Utilities System	281,566,412	626,519,459	570,082,647	(9.0)%
Water Utilities System MSTUs	12,043	476,779	1,420,471	197.9 %
Total:	**$ 635,878,632**	**$ 1,442,008,515**	**$ 1,485,049,881**	**3.0 %**
Internal Service Funds				
Employees Benefits	$ 132,950,339	$ 230,348,022	$ 229,917,500	(0.2)%
Fleet Management Dept	16,673,602	27,036,821	27,104,112	0.2 %
Risk Management Program	27,840,872	106,237,916	101,578,865	(4.4)%
Total:	**$ 177,464,813**	**$ 363,622,759**	**$ 358,600,477**	**(1.4)%**
Capital Construction Funds				
Fire Impact Fees	2,158,234	15,287,739	12,276,226	(19.7)%
Horizons West Village H Adequate Public Facility	0	510,207	510,207	0.0 %
Lakeside Village Adequate Public Facility	0	90,682	90,682	0.0 %
Law Enforce Impact Fees	765	11,062,613	13,850,000	25.2 %
Misc Construction Projects	47,885,911	600,984,813	493,939,053	(17.8)%
Parks & Recreation Impact Fees	3,092,120	52,919,546	47,467,369	(10.3)%
Transportation - Deficient Segment Funds	2,836,509	26,041,222	34,606,637	32.9 %
Transportation Impact Fees	11,489,133	161,814,038	114,469,295	(29.3)%
Total:	**$ 67,462,672**	**$ 868,710,860**	**$ 717,209,469**	**(17.4)%**
Debt Service & Trust Funds				
Capital Improvement Bonds	9,993,245	166,903,409	0	(100.0)%
Orange County Promissory Note Series 2010	1,545,632	94,550	0	(100.0)%
Public Service Tax Bonds	92,847,933	194,817,619	184,586,578	(5.3)%
Sales Tax Trust Fund	283,641,538	471,135,626	628,923,291	33.5 %
Special Trust and Agency Funds	339,734,452	0	0	0.0 %
Total:	**$ 727,762,800**	**$ 832,951,204**	**$ 813,509,869**	**(2.3)%**
County Total:	**$ 3,887,020,848**	**$ 7,182,302,892**	**$ 6,740,219,418**	**(6.2)%**

Note: General Fund Subfunds include the Mosquito Control Fund, the Affordable Housing Trust Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

BUDGET SUMMARY
ORANGE COUNTY BOARD OF COUNTY COMMISSIONERS FISCAL YEAR 2023-24

CLASSIFICATION REVENUES:	General Revenue Fund	Transportation Trust Fund	Grant Funds	Fire & EMS District Funds	Special Tax Equalization Fund	Debt Service Funds	Capital Construction Funds	Other Revenue Funds	Enterprise Funds	Internal Service Funds	Total
Ad Valorem Taxes	$ 824,694,698	$ 0	$ 0	$ 240,349,108	$ 193,355,881	$ 0	$ 45,883,214	$ 49,657,627	$ 0	$ 0	$ 1,353,940,528
Other General Taxes	2,309,000	1,200,000	0	0	17,000,000	89,613,500	0	27,400,000	330,000,000	0	467,522,500
Permits and Fees	1,155,800	2,000,000	0	4,550,000	0	0	41,220,797	357,322,688	32,172,366	0	438,421,651
Grants	2,665,120	0	78,451,425	0	0	0	0	0	0	0	81,116,545
Shared Revenues	1,426,500	7,640,000	0	360,000	0	240,000,000	52,700,000	27,063,038	0	0	329,189,538
Service Charges	49,412,695	1,238,000	0	43,480,464	0	0	0	85,670,340	375,184,950	199,294,592	754,281,041
Fines and Forfeitures	1,034,975	4,508,500	0	0	0	0	0	3,964,000	183,584	0	9,691,059
Interest and Other	15,016,695	20,077,100	7,604,000	1,150,500	20,000	118,000	1,974,501	12,213,934	17,796,123	10,301,100	86,271,953
Total Revenues	897,715,483	36,663,600	86,055,425	289,890,072	210,375,881	329,731,500	141,778,512	563,291,627	755,337,023	209,595,692	3,520,434,815
Less: Statutory Deduction	(46,200,775)	(1,833,180)	0	(14,594,504)	(10,551,294)	(16,486,575)	(7,088,925)	(28,164,999)	(37,766,851)	(515,055)	(163,202,158)
Net Revenues	$ 851,514,708	$ 34,830,420	$ 86,055,425	$ 275,295,568	$ 199,824,587	$ 313,244,925	$ 134,689,587	$ 535,126,628	$ 717,570,172	$ 209,080,637	$ 3,357,232,657
NON-REVENUES:											
Bond/Loan Proceeds	0	0	0	0	0	100,000,000	0	0	172,000,000	0	272,000,000
Interfund Transfers	332,372,241	108,500,000	3,640,000	0	72,087,029	0	10,000,000	88,385,176	1,415,893	0	616,400,339
Fund Balance	260,655,968	40,600,000	0	48,678,110	4,935,909	400,264,944	572,519,882	394,389,560	594,063,816	149,519,840	2,465,628,029
Other Sources	26,300,000	0	0	2,000,000	650,000	0	0	8,393	0	0	28,958,393
TOTALS	$ 1,470,842,917	$ 183,930,420	$ 89,695,425	$ 325,973,678	$ 277,497,525	$ 813,509,869	$ 717,209,469	$ 1,017,909,757	$1,485,049,881	$ 358,600,477	$ 6,740,219,418
EXPENDITURES/EXPENSES:											
General Government	$ 381,018,277	$ 0	$ 0	$ 0	$ 0	$ 331,856	$ 74,511,121	$ 21,633,890	$ 0	$ 0	$ 477,495,144
Public Safety	585,005,321	0	1,783,102	300,659,141	0	0	56,055,510	88,180,816	2,000,000	0	1,033,683,890
Physical Environment	17,439,120	11,136,657	0	0	0	0	49,601,318	100,571,391	507,001,897	0	685,750,383
Transportation	84,891,284	158,531,123	0	0	0	0	101,077,863	117,102,697	0	0	461,602,967
Economic Environment	76,437,730	0	40,692,606	0	0	0	4,225,000	33,450,683	298,726,571	0	453,532,590
Human Services	157,825,640	0	44,886,581	0	0	0	3,270,000	297,323,775	0	0	503,305,996
Internal Services	0	0	0	0	0	0	0	0	0	293,024,734	293,024,734
Culture and Recreation	5,862,496	0	0	0	0	0	23,381,119	60,356,923	8,000,000	0	97,600,538
Total Expenditures/Expenses	$ 1,308,479,868	$ 169,667,780	$ 87,362,289	$ 300,659,141	$ 0	$ 331,856	$ 312,121,931	$ 718,620,175	$ 815,728,468	$ 293,024,734	$ 4,005,996,242
NON-EXPENSE DISBURSEMENTS:											
Debt Service	0	0	0	0	0	33,622,180	0	0	112,138,743	0	145,760,923
Reserves	104,811,094	14,042,640	0	25,314,537	0	521,418,977	405,087,538	293,944,608	541,866,777	65,575,743	1,972,061,914
Interfund Transfers	57,551,955	220,000	2,333,136	0	277,497,525	258,136,856	0	5,344,974	15,315,893	0	616,400,339
TOTALS	$ 1,470,842,917	$ 183,930,420	$ 89,695,425	$ 325,973,678	$ 277,497,525	$ 813,509,869	$ 717,209,469	$ 1,017,909,757	$1,485,049,881	$ 358,600,477	$ 6,740,219,418

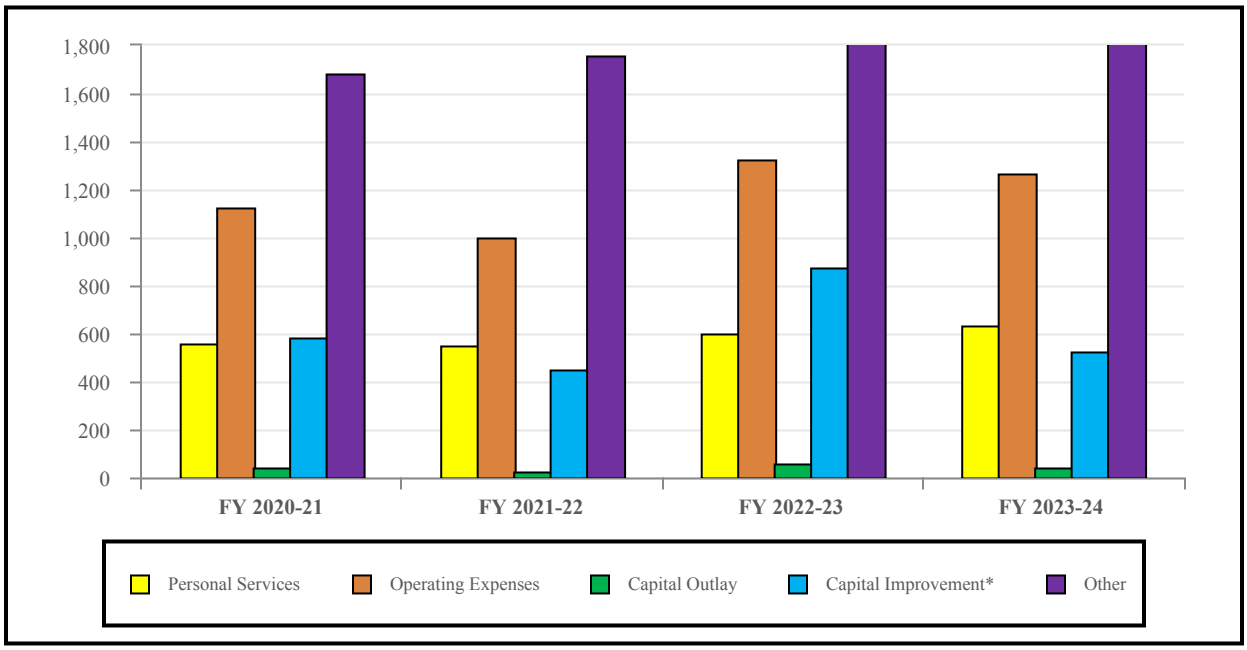
Millages:

County Wide	4.4347	Apopka-Vineland Improvements	0.6000	Lake Jean	0.0410
Special Tax Equal. MSTU	1.8043	Bass Lake	1.3872	Lake Jessamine	0.6545
Orange County Fire & EMS	2.2437	Big Sand Lake	0.1378	Lake Killarney	0.8613
OBT Corridor Imp.	0.5932	Lake Holden	2.5337	Lake Mary	3.0000
OBT Neighborhoods Imp.	0.2554	Lake Irma	0.6200	Lake Ola	2.0000
Orlando Central Park MSTU	1.1549	Little Lake Fairview	0.5000	Lake Pickett	1.7597
I-Drive Master Transit	0.2334	South Lake Fairview	0.0171	Lake Price	1.0719
I-Drive Bus Service	0.7523	Lake Conway	0.5750	Lake Rose	1.5094
N. I-Drive Improvements	0.1601	Windermere Navigation	0.2528	Lake Sue	1.2500

The tentative, adopted, and/or final budgets are on file in the Office of Management and Budget as a public record.

FUNDING PER CAPITA BY OBJECT CATEGORY

FY 2020-21 Through FY 2023-24



	Modified Budget FY 2020-21	Funding Per Capita FY 2020-21	Modified Budget FY 2021-22	Funding Per Capita FY 2021-22	Modified Budget FY 2022-23	Funding Per Capita FY 2022-23	Adopted Budget FY 2023-24	Funding Per Capita FY 2023-24
Personal Services	$ 770,386,711	$ 556	$ 778,595,004	$ 550	$ 869,171,381	$ 596	$ 934,948,130	$ 631
Operating Expenses	1,558,947,658	$ 1,125	1,417,783,144	$ 1,002	1,929,657,405	$ 1,324	1,417,783,144	$ 1,265
Capital Outlay	59,840,411	$ 43	41,174,124	$ 29	88,550,961	$ 61	41,174,124	$ 39
Capital Improvement*	808,704,518	$ 583	635,622,385	$ 449	1,280,901,800	$ 879	635,622,385	$ 523
Other (Includes debt service, grants, reserves, and interfund transfers)	2,335,766,653	$ 1,685	2,488,276,363	$ 1,758	3,087,013,677	$ 2,117	2,488,276,363	$ 2,092
TOTAL	**$5,533,645,951**	**$ 3,992**	**$5,361,451,020**	**$ 3,788**	**$7,255,295,224**	**$ 4,977**	**$ 6,740,219,418**	**$ 4,550**

	FY 2020-21	FY 2021-22	FY 2022-23	Projected FY 2023-24
Population**	1,386,080	1,415,260	1,457,940	1,481,321
BCC Employees	7,909	7,987	8,060	8,145
Officers				
Employees	3,242	3,273	3,334	3,405

* Capital Improvement expenditures fluctuate and do not follow traditional expenditure patterns. In this comparison, historical capital improvement expenditures are the result of large bond issues related to one-time capital projects.

** Population Source: 2023 University of Florida Bureau of Economic and Business Research (BEBR).

How the County Allocates Money

Orange County Government	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
General Government	$ 762,929,081	$ 519,804,094	$ 477,495,144	(8.1)%
Board of County Commissioners, Constitutional Officers, County Administrator, Procurement, Office of Management and Budget, Human Resources, Technology, Facilities Management, Non-Departmental Expenditures, Planning, and Legal				
Public Safety	$ 810,330,088	$ 1,224,180,141	$ 1,033,683,890	(15.6)%
Sheriff, Corrections, Law Enforcement Impact Fees, Fire Impact Fees, Fire Rescue Services, Medical Examiner, Emergency Management, Emergency Medical Services, Building, and Zoning				
Physical Environment	$ 380,988,572	$ 709,457,352	$ 685,750,383	(3.3)%
Solid Waste, Mandatory Refuse, Lake District MSTUs / MSBUs, Water and Wastewater Utilities, Air Pollution Control, Environmental Protection, Retention Ponds, and Cooperative Extension				
Transportation	$ 235,957,729	$ 539,577,999	$ 461,602,967	(14.5)%
Traffic Engineering, Local Option Gas Tax, Roads and Drainage, Highway Construction, Street Light Districts, Transportation Impact Fees, Transit Authority (LYNX), and Engineering				
Economic Environment	$ 287,745,418	$ 474,009,686	$ 453,532,590	(4.3)%
Veterans Services, Community Development, Convention Center, and Office of Economic Development				
Human Services	$ 390,669,525	$ 651,553,842	$ 503,305,996	(22.8)%
Medical Clinic, Social Services, Great Oaks Village, Human Service Agencies, Head Start, and Citizens' Commission for Children				
Culture & Recreation	$ 62,619,410	$ 168,052,024	$ 97,600,538	(41.9)%
Parks and Recreation and Cultural Agencies				

How the County Allocates Money

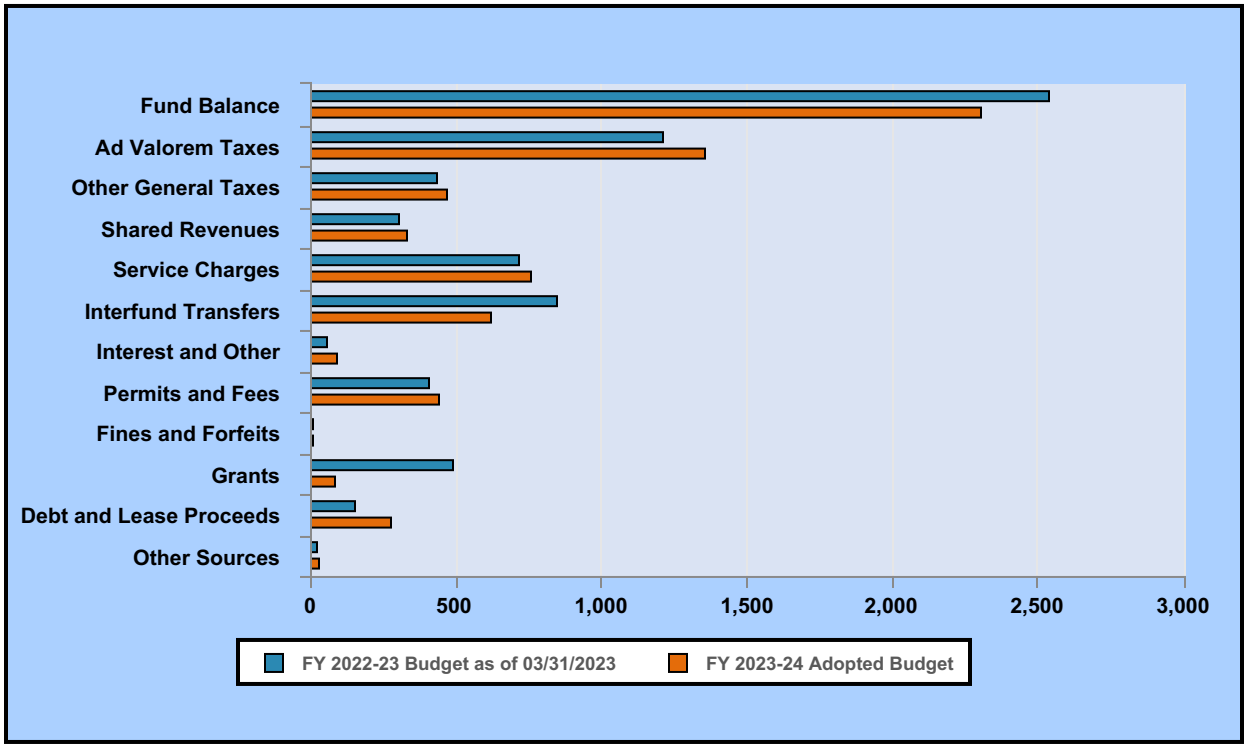
Orange County Government	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Interfund Transfers	$ 653,717,319	$ 849,195,717	$ 616,400,339	(27.4)%
Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services				
Debt Service	$ 124,997,079	$ 150,123,246	$ 145,760,923	(2.9)%
The expense of retiring such debts as loans and bond issues				
Reserves	$ 0	$ 1,609,742,025	$ 1,972,061,914	22.5 %
An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose, and is therefore, not available for general appropriation				
Internal Service	$ 177,066,627	$ 286,606,766	$ 293,024,734	2.2 %
Risk Management, Employee Medical Benefits, and Fleet Management				
Grand Total	**$ 3,887,020,848**	**$ 7,182,302,892**	**$ 6,740,219,418**	**(6.2)%**

Allocations by Fund Type	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Capital Construction Funds	$ 67,462,671	$ 868,710,860	$ 717,209,469	(17.4)%
Debt Service Funds	388,028,347	832,951,204	813,509,869	(2.3)%
Enterprise Funds	635,878,633	1,442,008,515	1,485,049,881	3.0 %
General Fund and Sub Funds	1,091,428,219	1,409,077,875	1,470,842,917	4.4 %
Internal Service Funds	177,464,813	363,622,759	358,600,477	(1.4)%
Special Revenue Funds	1,187,023,711	2,265,931,679	1,895,006,805	(16.4)%
Grand Total	**$ 3,887,020,846**	**$ 7,182,302,892**	**$ 6,740,219,418**	**(6.2)%**

Note: General Fund Subfunds include the Mosquito Control Fund and Affordable Housing Trust Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

Sources of Funds
Countywide
FY 2022-23 vs. FY 2023-24

(Chart - $'s in millions)

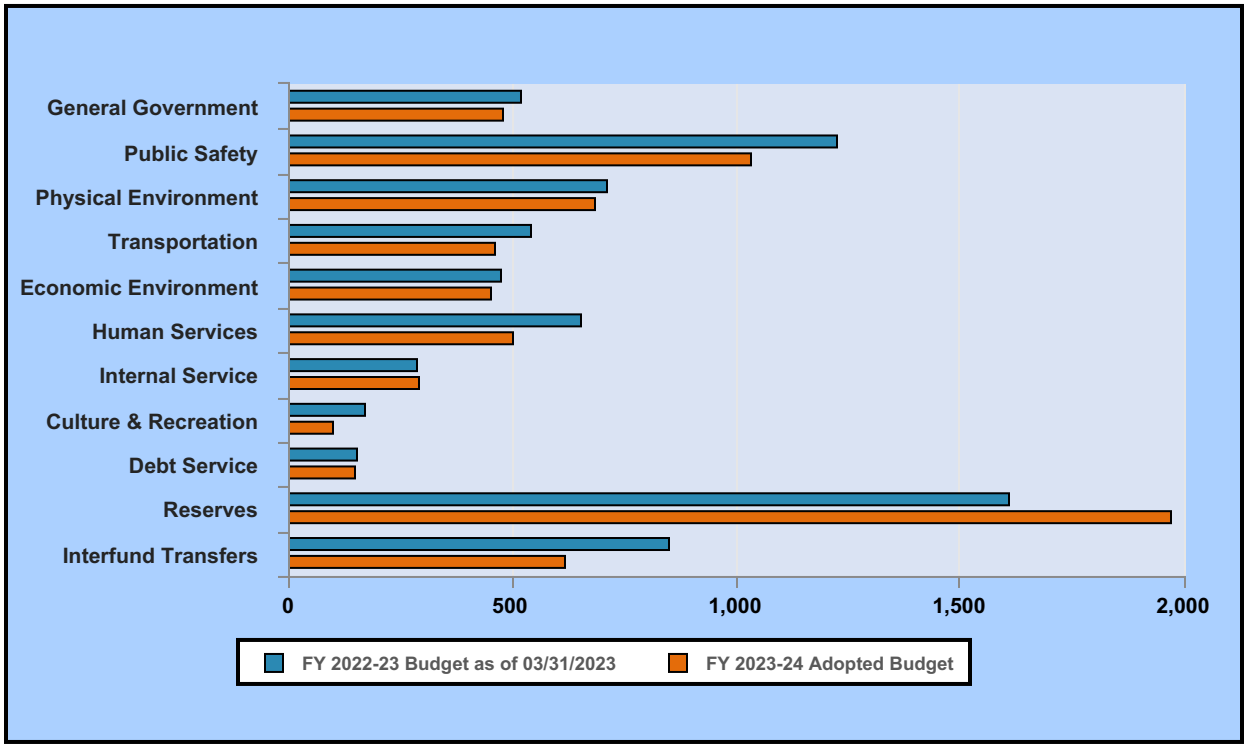


Sources		FY 2022-23 Budget as of 03/31/2023	Percent of Total		FY 2023-24 Adopted Budget	Percent of Total
Fund Balance	$	2,683,294,551	37.4 %	$	2,465,628,029	36.7 %
Ad Valorem Taxes		1,210,290,465	16.9 %		1,353,940,528	20.1 %
Other General Taxes		434,312,399	6.0 %		467,522,500	6.9 %
Shared Revenues		300,746,095	4.2 %		329,189,538	4.9 %
Service Charges		716,622,705	10.0 %		754,281,041	11.2 %
Interfund Transfers		848,321,649	11.8 %		616,400,339	9.1 %
Interest and Other		57,016,208	0.8 %		86,271,953	1.3 %
Permits and Fees		409,368,720	5.7 %		438,421,651	6.5 %
Fines and Forfeits		9,844,223	0.1 %		9,691,059	0.1 %
Grants		490,395,600	6.8 %		81,116,545	1.2 %
Debt and Lease Proceeds		149,123,000	2.1 %		272,000,000	4.0 %
Other Sources		20,492,529	0.3 %		28,958,393	0.4 %
5% Statutory Deduction*	$	(147,525,252)	(2.1 %)		(163,202,158)	(2.4 %)
Total Revenues	**$**	**7,182,302,892**	**100.0 %**	**$**	**6,740,219,418**	**100.0 %**

* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

Uses of Funds
Countywide
FY 2022-23 vs. FY 2023-24

(Chart - $'s in millions)



Uses	FY 2022-23 Budget as of 03/31/2023	Percent of Total	FY 2023-24 Adopted Budget	Percent of Total
General Government	$ 519,804,094	7.2 %	$ 477,495,144	7.1 %
Public Safety	1,224,180,141	17.0 %	1,033,683,890	15.3 %
Physical Environment	709,457,352	9.9 %	685,750,383	10.2 %
Transportation	539,577,999	7.5 %	461,602,967	6.8 %
Economic Environment	474,009,686	6.6 %	453,532,590	6.7 %
Human Services	651,553,842	9.1 %	503,305,996	7.5 %
Internal Service	286,606,766	4.0 %	293,024,734	4.3 %
Culture & Recreation	168,052,024	2.3 %	97,600,538	1.4 %
Debt Service	150,123,246	2.1 %	145,760,923	2.2 %
Reserves	1,609,742,025	22.4 %	1,972,061,914	29.3 %
Interfund Transfers	849,195,717	11.8 %	616,400,339	9.1 %
Total Expenditures	**$ 7,182,302,892**	**100.0 %**	**$ 6,740,219,418**	**100.0 %**

General Fund Comparison

Dept / Division		FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Constitutional Officers					
Board of County Commissioners	$	2,370,946	3,279,864	$ 3,462,390	5.6 %
Clerk of Courts		137,941	235,000	210,000	(10.6) %
Comptroller		6,612,475	6,908,884	10,020,618	45.0 %
County Mayor		997,836	1,107,938	1,217,412	9.9 %
Court Administration		694,517	1,119,904	1,088,057	(2.8) %
Property Appraiser		18,676,900	23,059,691	24,591,470	6.6 %
Public Defender		54,132	75,586	75,586	0.0 %
Sheriff		301,342,027	320,149,937	344,659,805	7.7 %
State Attorney		64,972	75,000	75,000	0.0 %
Supervisor of Elections		15,348,777	14,834,010	21,902,398	47.6 %
Tax Collector		38,459,017	45,857,912	51,670,000	12.7 %
	Total:	**$ 384,759,540**	**416,703,726**	**$ 458,972,736**	**10.1 %**
Administration and Fiscal Services					
Fiscal and Business Services	$	496,789	570,669	$ 609,717	6.8 %
Human Resources		9,390,672	12,925,371	13,948,319	7.9 %
Information Systems and Services		46,671,895	63,011,124	59,369,518	(5.8) %
Management and Budget		1,188,323	1,801,676	1,895,095	5.2 %
Professional Standards		1,202,128	1,804,932	1,961,677	8.7 %
	Total:	**$ 58,949,807**	**80,113,772**	**$ 77,784,326**	**(2.9) %**
Administrative Services					
Business Development	$	846,276	1,629,005	$ 1,348,098	(17.2) %
Capital Projects		2,085,673	3,071,185	3,071,108	0.0 %
Facilities Management		44,965,768	56,476,441	52,909,289	(6.3) %
Fiscal & Operational Support		77,904,349	2,266,913	1,530,493	(32.5) %
Procurement		2,751,875	3,730,953	3,970,888	6.4 %
Real Estate Management		10,693,839	13,599,556	17,511,689	28.8 %
	Total:	**$ 139,247,781**	**80,774,053**	**$ 80,341,565**	**(0.5) %**
Community & Family Services					
Citizen Resource & Outreach	$	2,684,939	6,819,126	$ 7,164,309	5.1 %
Citizens' Commission for Children		31,383,253	66,372,718	41,392,059	(37.6) %
Community Action		3,468,393	5,582,173	5,798,617	3.9 %
Cooperative Extension Services		1,092,018	1,511,381	1,534,753	1.5 %
Fiscal & Operational Support		2,952,974	4,299,916	4,344,898	1.0 %
Head Start		456,662	486,852	512,772	5.3 %
Mental Health & Homeless Issues		15,470,258	31,396,446	28,956,814	(7.8) %
Regional History Center		2,465,149	6,260,341	3,375,601	(46.1) %
Youth and Family Services		10,516,721	16,400,264	16,804,258	2.5 %
	Total:	**$ 70,490,366**	**139,129,217**	**$ 109,884,081**	**(21.0) %**

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds.

General Fund Comparison

Dept / Division		FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Corrections					
Community Corrections	$	6,958,247	8,635,577	$ 9,413,564	9.0 %
Corrections Admin / Command		8,084,384	9,776,411	9,123,320	(6.7) %
Corrections Support Services		12,158,125	19,325,710	17,977,405	(7.0) %
Fiscal & Operational Support		4,843,316	7,043,484	6,043,455	(14.2) %
In-Custody Security Operations		56,785,367	65,893,206	72,237,390	9.6 %
In-Custody Support Services		43,087,504	46,424,663	48,490,947	4.5 %
Inmate Administrative Services		11,118,184	13,726,932	14,614,793	6.5 %
	Total:	**$ 143,035,127**	**170,825,983**	**$ 177,900,874**	**4.1 %**
Fire Rescue					
Fire Communication	$	260,546	355,091	$ 352,518	(0.7) %
Office of Emergency Management		1,017,154	1,387,041	1,623,741	17.1 %
State Fire Control		23,970	24,700	24,700	0.0 %
	Total:	**$ 1,301,670**	**1,766,832**	**$ 2,000,959**	**13.3 %**
Health Services					
Animal Services	$	8,994,691	10,776,164	$ 11,440,765	6.2 %
Corrections Health Services		37,677,282	36,224,985	37,693,994	4.1 %
Drug Free Community Office		873,957	2,469,514	2,019,064	(18.2) %
Fiscal & Operational Support		4,617,481	2,794,256	2,276,286	(18.5) %
Health EMS		2,011,957	2,703,496	2,822,047	4.4 %
Medical Clinic		32,551,538	41,257,178	41,182,600	(0.2) %
Medical Examiner		5,655,916	7,995,092	7,996,382	0.0 %
Mosquito Control		2,409,903	3,312,217	3,430,779	3.6 %
Public Health		1,675,411	1,735,275	1,684,145	(2.9) %
	Total:	**$ 96,468,136**	**109,268,177**	**$ 110,546,062**	**1.2 %**
Other Appropriations					
Arts & Science Agencies	$	1,509,520	1,555,028	$ 1,581,321	1.7 %
Charter Review		0	74,875	503,962	573.1 %
East Central Florida Regional Planning		295,648	304,564	309,448	1.6 %
Interfund Transfers		40,721,224	58,288,803	57,551,955	(1.3) %
LYNX		54,590,239	62,113,600	77,891,284	25.4 %
MetroPlan		531,343	543,354	551,014	1.4 %
Non-Departmental		46,336,374	58,054,439	64,552,262	11.2 %
Reserves - General Fund		0	102,982,370	104,811,094	1.8 %
SunRail		0	1,000,000	7,000,000	600.0 %
	Total:	**$ 143,984,347**	**284,917,033**	**$ 314,752,340**	**10.5 %**

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds.

General Fund Comparison

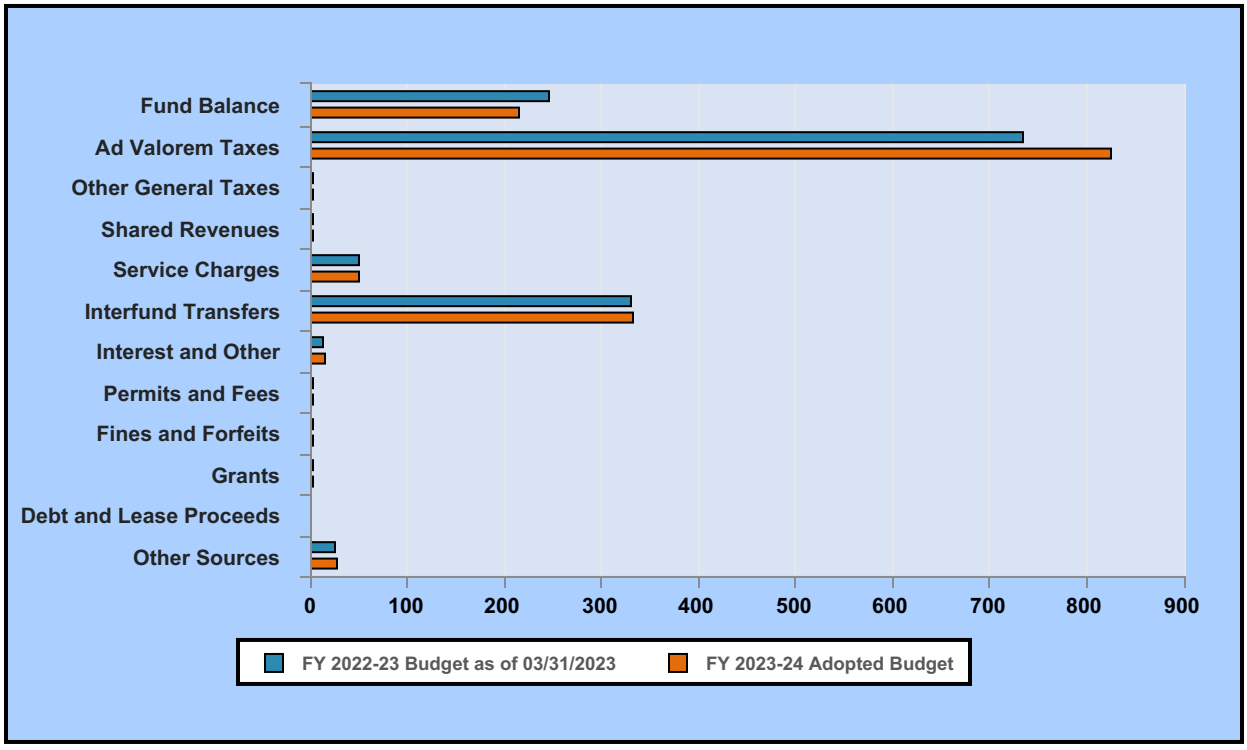
Dept / Division	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Other Offices				
Agenda Development	$ 254,372	317,833	$ 337,830	6.3 %
Arts and Cultural Affairs	579,257	890,442	905,574	1.7 %
County Administrator	2,238,743	2,503,487	2,758,244	10.2 %
County Attorney	4,369,882	5,560,200	6,040,101	8.6 %
Economic,Trade & Tourism Development	3,910,140	4,889,359	5,112,094	4.6 %
Innovation and Emerging Technologies	3,165,783	882,213	854,270	(3.2) %
Innovation Lab Office	0	391,329	393,580	0.6 %
Legislative Affairs	645,268	806,478	835,954	3.7 %
Office of Communications	4,340,156	5,692,976	6,325,813	11.1 %
Sustainability and Resilience Officer	23,147	513,160	570,180	11.1 %
Total:	**$ 19,526,748**	**22,447,477**	**$ 24,133,640**	**7.5 %**
Planning, Environmental & Development Services				
Environmental Protection	$ 10,936,209	16,574,619	$ 15,904,367	(4.0) %
Fiscal & Operational Support	7,024,055	8,228,865	8,056,535	(2.1) %
Housing and Community Development	779,041	55,055,873	70,565,882	28.2 %
Neighborhood Services	6,627,459	12,339,081	12,258,629	(0.7) %
Planning	3,114,351	4,254,045	4,318,287	1.5 %
Transportation Planning	2,794,919	3,562,248	0	(100.0) %
Zoning	2,362,913	3,018,255	3,325,039	10.2 %
Total:	**$ 33,638,948**	**103,032,986**	**$ 114,428,739**	**11.1 %**
Special Revenue				
Donations Fund	$ 25,748	98,619	$ 97,595	(1.0) %
Total:	**$ 25,748**	**98,619**	**$ 97,595**	**(1.0) %**
Grand Total:	**$1,091,428,217**	**1,409,077,875**	**$1,470,842,917**	**4.4 %**

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds.


ORANGE
COUNTY
GOVERNMENT
FLORIDA

Sources of Funds
General Fund (and Subfunds)
FY 2022-23 vs. FY 2023-24

(Chart - $'s in millions)

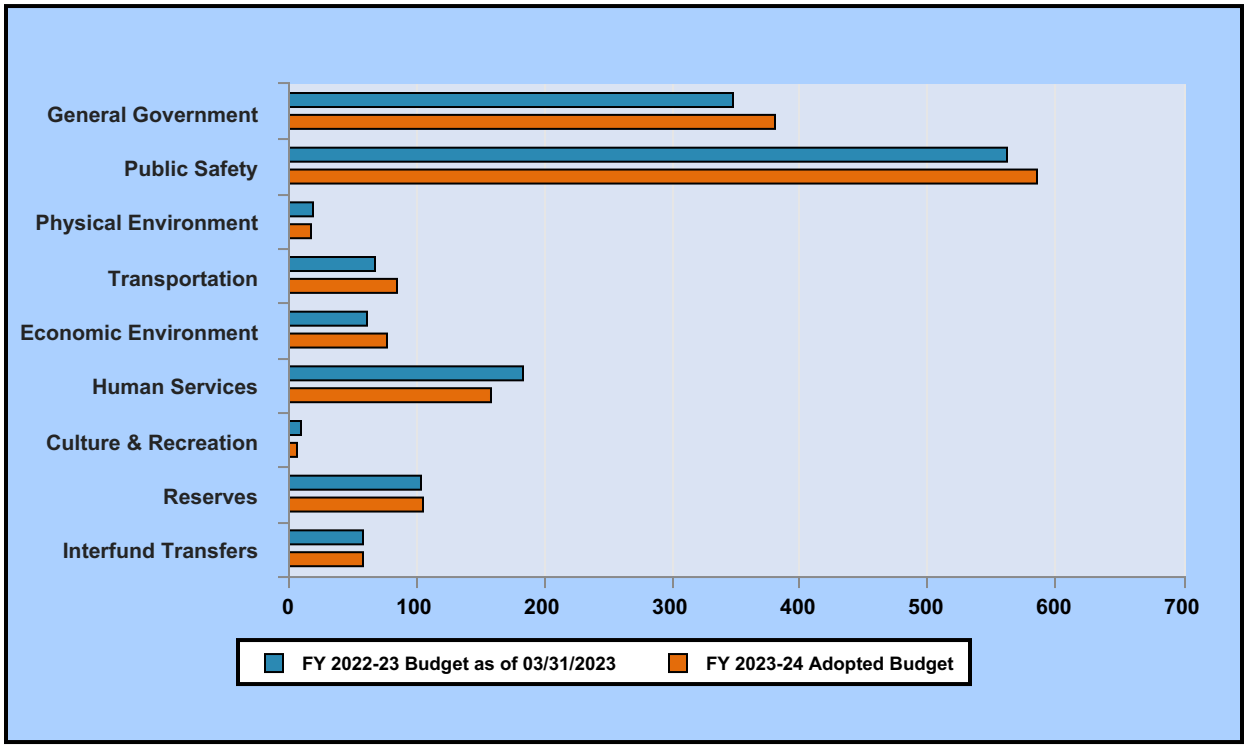


Sources	FY 2022-23 Budget as of 03/31/2023	Percent of Total	FY 2023-24 Adopted Budget	Percent of Total
Fund Balance	$ 287,993,428	20.4 %	$ 260,655,968	17.7 %
Ad Valorem Taxes	734,954,977	52.2 %	824,694,698	56.1 %
Other General Taxes	2,509,000	0.2 %	2,309,000	0.2 %
Shared Revenues	1,266,500	0.1 %	1,426,500	0.1 %
Service Charges	50,274,879	3.6 %	49,412,695	3.4 %
Interfund Transfers	330,889,648	23.5 %	332,372,241	22.6 %
Interest and Other	13,135,625	0.9 %	15,016,695	1.0 %
Permits and Fees	1,156,200	0.1 %	1,155,800	0.1 %
Fines and Forfeits	1,064,225	0.1 %	1,034,975	0.1 %
Grants	2,793,120	0.2 %	2,665,120	0.2 %
Debt and Lease Proceeds	123,000	0.0 %	0	0.0 %
Other Sources	24,500,000	1.7 %	26,300,000	1.8 %
5% Statutory Deduction*	(41,582,727)	(3.0)%	(46,200,775)	(3.1)%
Total Revenues	**$ 1,409,077,875**	**100.0 %**	**$ 1,470,842,917**	**100.0 %**

* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

Uses of Funds
General Fund (and Subfunds)
FY 2022-23 vs. FY 2023-24

(Chart - $'s in millions)



Uses	FY 2022-23 Budget as of 03/31/2023	Percent of Total	FY 2023-24 Adopted Budget	Percent of Total
General Government	$ 347,810,903	24.7 %	$ 381,018,277	25.9 %
Public Safety	562,286,201	39.9 %	585,005,321	39.8 %
Physical Environment	18,086,000	1.3 %	17,439,120	1.2 %
Transportation	66,675,848	4.7 %	84,891,284	5.8 %
Economic Environment	60,643,165	4.3 %	76,437,730	5.2 %
Human Services	183,598,774	13.0 %	157,825,640	10.7 %
Culture & Recreation	8,705,811	0.6 %	5,862,496	0.4 %
Reserves	102,982,370	7.3 %	104,811,094	7.1 %
Interfund Transfers	58,288,803	4.1 %	57,551,955	3.9 %
Total Expenditures	**$ 1,409,077,875**	**100.0 %**	**$ 1,470,842,917**	**100.0 %**

INTERFUND TRANSFERS IN				
TO	**FY 2023-24 Adopted**		**FROM**	**FY 2023-24 Adopted**
General Fund / 0001	$ 314,275,462		Special Tax MSTU / 1005	$ 277,497,525
			School Impact Fees / 1040	925,000
			International-Drive CRA / 1246	4,369,974
			Sales Tax Trust Fund / 2314	15,249,827
			Water Utilities System / 4420	10,800,000
			Convention Center / 4430	3,100,000
			Grants	2,333,136
Subtotal General Fund / 0001	314,275,462			314,275,462
Mosquito Control / 0230	3,430,779		General Fund / 0001	3,430,779
Affordable Housing Trust / 0231	14,641,000		General Fund / 0001	14,641,000
CFS Board Donations / 0235	25,000		General Fund / 0001	25,000
Subtot. Gen. Fund Subfunds	18,096,779			18,096,779
Transportation Trust / 1002	108,500,000		Sales Tax Trust Fund / 2314	108,500,000
Constitutional Gas Tax / 1003	25,400,000		Sales Tax Trust Fund / 2314	25,400,000
Local Option Gas Tax / 1004	9,100,000		Sales Tax Trust Fund / 2314	9,100,000
Local Option Gas Tax / 1004	50,000		MSTUs / 1125, 1169, 1170, 1175	50,000
Special Tax MSTU / 1005	72,087,029		Public Service Tax / 2319	72,087,029
Capital Projects Fund / 1023	10,000,000		Sales Tax Trust Fund / 2314	10,000,000
Orange County CRA / 1025	1,023,811		General Fund / 0001	1,023,811
Drug Abuse Trust Fund / 1027	120,900		General Fund / 0001	120,900
Parks / 1050	17,800,000		Public Service Tax / 2319	17,800,000
MSTU / 1188	220,000		Transportation Trust / 1002	220,000
I-Drive CRA / 1246	26,727,300		General Fund / 0001	26,727,300
Court Technology / 1247	4,978,064		General Fund / 0001	4,978,064
Local Court Programs / 1251	1,540,968		General Fund / 0001	1,540,968
Legal Aid Programs / 1252	1,310,767		General Fund / 0001	1,310,767
Juvenile Court Programs / 1254	113,366		General Fund / 0001	113,366
Water Utilities System / 4420	1,415,893		MSTU / 4427	1,415,893
Grants	3,640,000		General Fund / 0001	3,640,000
TOTAL	**$ 616,400,339**		**TOTAL**	**$ 616,400,339**

INTERFUND TRANSFERS OUT				
FROM	**FY 2023-24 Adopted**		**TO**	**FY 2023-24 Adopted**
General Fund / 0001	$ 57,551,955		Grants	$ 3,640,000
			Mosquito Control / 0230	3,430,779
			Affordable Housing Trust / 0231	14,641,000
			CFS Board Donations / 0235	25,000
			Orange County CRA / 1025	1,023,811
			Drug Abuse Trust Fund / 1027	120,900
			I-Drive CRA / 1246	26,727,300
			Court Technology / 1247	4,978,064
			Local Court Programs / 1251	1,540,968
			Legal Aid Programs / 1252	1,310,767
			Juvenile Court Programs / 1254	113,366
Subtotal General Fund / 0001	57,551,955			57,551,955
Transportation Trust / 1002	220,000		MSTU / 1188	220,000
Special Tax MSTU / 1005	277,497,525		General Fund / 0001	277,497,525
School Impact Fees / 1040	925,000		General Fund / 0001	925,000
MSTU / 1169	25,000		Local Option Gas Tax / 1004	25,000
MSTU / 1170	25,000		Local Option Gas Tax / 1004	25,000
International Drive CRA / 1246	4,369,974		General Fund / 0001	4,369,974
Sales Tax Trust Fund / 2314	168,249,827		General Fund / 0001	15,249,827
			Transportation Trust / 1002	108,500,000
			Constitutional Gas Tax / 1003	25,400,000
			Local Option Gas Tax / 1004	9,100,000
			Capital Projects Fund / 1023	10,000,000
Subtot. Sales Tax Trust / 2314	168,249,827			168,249,827
Public Service Tax / 2319	89,887,029		Special Tax MSTU / 1005	72,087,029
			Parks / 1050	17,800,000
Subtot. Public Serv. Tax / 2319	89,887,029			89,887,029
Water Utilities System / 4420	10,800,000		General Fund / 0001	10,800,000
MSTU / 4422	1,287,427		Water Utilities System / 4420	1,287,427
MSTU / 4427	128,466		Water Utilities System / 4420	128,466
Convention Center / 4430	3,100,000		General Fund / 0001	3,100,000
Grants	2,333,136		General Fund / 0001	2,333,136
TOTAL	**$ 616,400,339**		**TOTAL**	**$ 616,400,339**

FUND BALANCES

A significant portion of the county budget consists of "fund balances." Fund balance, also called Cash Brought Forward (CBF), consists of all unused funds rolled over from the previous year to the current year. The accounting principles that provide for fund balance are unique to governmental and nonprofit accounting. Fund balance is essentially the difference between current fund assets and current fund liabilities.

GASB STATEMENT NO. 54
FUND BALANCE REPORTING AND GOVERNMENTAL FUND

In March of 2009, the Governmental Accounting Standards Board (GASB) released Statement 54 to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Orange County has fully complied with the new requirements for financial statements for periods beginning after June 15, 2010.

FUND BALANCES FOR FY 2023-24

Fund Balance (or Cash Brought Forward) for the upcoming fiscal year represents approximately 36.6% of the county's available revenues. The table below shows some of Orange County's largest funds, their budgeted FY 2023-24 fund balances, and how fund balance varies as a percentage of total budget.

Fund Name	FY 2023-24 Budgeted Cash Brought Forward	FY 2023-24 Total Revenue Budgeted	CBF As Percent of Revenue Budget
General Fund and Subfunds	260,655,968	1,470,842,917	17.7%
Convention Center	368,222,130	758,839,965	48.5%
Sales Tax Trust Fund	300,826,391	628,923,291	47.8%
Water Utilities System	124,031,512	571,503,118	21.7%
Misc Construction Projects	390,000,000	493,939,053	79.0%
Public Svcs Tax Bonds	99,438,553	184,586,578	53.9%
Solid Waste	101,810,174	154,706,798	65.8%
International Drive CRA	116,856,047	145,013,857	80.6%

FUND BALANCES TARGETS

Unrestricted Fund Balance Target

It shall be the goal of the Board of County Commissioners (BCC) that the general governmental unrestricted fund balance is budgeted at no less than 7% of projected operating revenues for that fund for the fiscal year. This amount includes reserves for cash balance, reserve for contingency, and designated reserves.

Restricted Fund Balance

The BCC shall budget restricted fund balance, and the associated restricted reserves for all statutory and contractual obligations.

The BCC shall budget restricted fund balance, and the associated restricted reserves for all currently due debt repayment obligations, as required by the debt instrument, and as needed to maintain the appropriate credit ratings.

Fund balance in the self-insurance funds shall be designated for payment for future claims in an amount adequate to meet estimated liabilities, plus an amount necessary for rate stabilization. The fund balance shall be restricted to such purposes as appropriate for the fund.

Committed and Assigned Fund Balance

It is the goal of the BCC to also commit and assign fund balance for any known future land acquisition, one-time nonrecurring expenditures, finance operations, capital projects, or in any other case where the estimated costs of such designation are lower than the estimated costs of borrowing to meet such obligations. Designations should include all known or contemplated events within the five-year budget planning period.

Utilization of Fund Balance

Designated fund balance is counted as part of the unrestricted fund balance and may be appropriated by the BCC, as needed, in case of emergencies, rate stabilization needs, unpredicted revenue shortfalls, or in cases where maintaining the fund balance target would be a clear financial detriment to Orange County. Designated fund balance may also be counted in computations of "working capital" and considered to be unrestricted for purposes of computing cash flow needs during the budget year.

FUND TYPES

Special Revenue Funds

Special revenue funds account for the proceeds of revenue sources that are legally restricted to expenditure for a specified purpose. The BCC shall exercise their responsibility to ensure that all special revenue funds are budgeted in a prudent manner, consistent with the legal authority underlying the creation of the individual funds. Fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and any appropriate designations of reserves.

Debt Service Funds

Debt service funds normally are subject to ordinance, resolution, or other legal requirements that dictate the amount of reserves required, and therefore dictate fund balance budgeting. The BCC has discretion over the budgeting of fund balance; the fund balance shall be budgeted in such a way as to provide for budgeted cash flow, contingency, and any appropriate designations of reserves.

Capital Project Funds

Capital project funds are created to account for resources designated for the construction or acquisition of infrastructure or other major improvements. The BCC has the responsibility to ensure that fund balance plus future revenues are sufficient for the intended expenditures. The fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and all appropriate designations of reserves.

Enterprise Funds

Enterprise funds have the responsibility to provide for cash flow, contingency, and designations, but they must do so in an environment that may include numerous restrictions on reserves, such as debt service, provision for facility closure costs, and non-cash accumulation of fund balance.

Internal Service Funds

Internal service funds have the responsibility to provide for cash flow, contingency, and designations, but they may also be asked to provide reserves for routine asset replacement, reserves for actuarial valuation of liabilities, and non-cash accumulation of fund balance.

Estimated Fund Balances

Fund Group / Fund	FY 2021-22 Budget	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
General Fund and Sub Funds				
General Fund and Subfunds	$ 266,516,659	$ 287,993,428	$ 260,655,968	(9.5)%
Total General Fund and Sub Funds	**$ 266,516,659**	**$ 287,993,428**	**$ 260,655,968**	**(9.5)%**
Special Revenue Funds				
7000 Level (Federal) Grant - Funds	$ 2,246,661	$ 2,694,106	$ 0	(100.0)%
8000 Level (State) Grants - Funds	1,211,162	1,502,763	0	(100.0)%
911 Fee	20,646,112	21,350,887	16,000,000	(25.1)%
Air Pollution Control	697,703	765,767	707,702	(7.6)%
Air Quality Improvement	472,582	513,665	505,113	(1.7)%
Animal Services Trust Funds	206,432	312,290	122,999	(60.6)%
Aquatic Weed (Non-Tax) Districts	477,696	491,539	428,187	(12.9)%
Aquatic Weed (Tax) Districts	6,114,278	6,528,902	5,504,034	(15.7)%
Boating Improvement Program	0	0	0	0.0 %
Building Safety	46,642,717	55,780,211	46,000,000	(17.5)%
Conservation Trust and Subfunds	5,143,435	4,759,617	4,103,091	(13.8)%
Constitutional Gas Tax	36,249,174	38,671,842	22,300,000	(42.3)%
Coronavirus Grant Funds	0	0	0	0.0 %
Court Facilities	3,968,558	3,640,728	2,187,680	(39.9)%
Court Technology	528,747	586,712	0	(100.0)%
Crime Prevention ORD 98-01	206,232	165,867	180,926	9.1 %
Cyber Safety	1,249	1,257	962	(23.5)%
Driver Education Safety Trust Fund	39,127	31,949	0	(100.0)%
Drug Abuse Trust Fund	186,471	150,261	125,000	(16.8)%
Energy Efficiency Renew Energy & Conservation	14,590	14,300	14,590	2.0 %
I-Drive MSTU Funds	61,756	314,716	85,325	(72.9)%
Inmate Commissary Fund	4,503,808	5,211,732	4,438,309	(14.8)%
Intergovernmental Radio Program	0	0	1,500,000	0.0 %
International Drive CRA	102,519,516	118,359,520	116,856,047	(1.3)%
Juvenile Court Programs	153,757	51,569	0	(100.0)%
Law Enf. Federal Forfeiture Funding	2,103,056	3,321,806	2,000,000	(39.8)%
Law Enforce Educ-Corrections	740,344	721,110	682,745	(5.3)%
Law Enforcement / Education Sheriff	506,778	550,435	550,000	(0.1)%
Law Enforcement/Confiscated Prop	1,651,285	2,396,660	2,250,000	(6.1)%
Law Library	0	26,932	0	(100.0)%
Legal Aid	0	34,117	0	(100.0)%
Local Court Programs	0	124,386	0	(100.0)%
Local Housing Asst (SHIP)	6,053,237	15,319,777	15,000,000	(2.1)%
Local Option Gas Tax	23,955,802	46,448,243	30,200,000	(35.0)%
Mandatory Refuse Collection	25,664,936	31,780,112	37,106,638	16.8 %
Municipal Service Districts	33,321,249	34,572,576	39,439,571	14.1 %
OBT Comm Redev Area Trust Fund	1,942,601	2,673,321	3,346,034	25.2 %
OC Fire Prot & EMS/MSTU	65,530,986	69,151,834	48,678,110	(29.6)%
Orange Blossom Trail NID 90-24	157,463	174,359	119,463	(31.5)%
Parks Fund	19,429,649	23,997,538	18,000,000	(25.0)%
Pine Hills Local Govt NID	271,908	297,817	274,740	(7.7)%

Estimated Fund Balances

Fund Group / Fund	FY 2021-22 Budget	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Pollutant Storage Tank	26,876	26,330	35,275	34.0 %
Special Tax MSTU	5,236,699	6,691,046	4,935,909	(26.2)%
Teen Court	241,393	311,151	391,151	25.7 %
Transportation Trust	48,546,672	50,337,677	40,600,000	(19.3)%
Tree Replacement Trust	252,343	561,943	408,478	(27.3)%
Water and Navigation Funds	15,313,622	16,240,678	13,675,500	(15.8)%
Total Special Revenue Funds	**$ 483,238,662**	**$ 567,660,048**	**$ 486,603,579**	**(14.3)%**
Enterprise Funds				
Convention Center Funds	$ 239,596,293	$ 327,024,771	$ 368,222,130	12.6 %
Solid Waste System	82,073,927	93,676,694	101,810,174	8.7 %
Water Utilities System	230,949,316	217,844,030	123,426,241	(43.3)%
Water Utilities System MSTUs	2,133	174,453	605,271	247.0 %
Total Enterprise Funds	**$ 552,621,669**	**$ 638,719,948**	**$ 594,063,816**	**(7.0)%**
Internal Service Funds				
Employees Benefits	74,068,799	76,948,022	75,800,000	(1.5)%
Fleet Management Dept	4,720,343	5,714,460	5,000,000	(12.5)%
Risk Management Program	66,386,756	68,719,840	68,719,840	0.0 %
Total Internal Service Funds	**145,175,898**	**151,382,322**	**149,519,840**	**(1.2)%**
Capital Construction Funds				
Fire Impact Fees	$ 13,473,561	$ 12,817,739	$ 9,806,226	(23.5)%
Horizons West Village H Adequate Public Facility	520,540	510,207	510,207	0.0 %
Lakeside Village Adequate Public Facility	92,702	90,682	90,682	0.0 %
Law Enforce Impact Fees	5,973,151	8,307,613	11,000,000	32.4 %
Misc Construction Projects	183,577,492	317,145,838	390,000,000	23.0 %
Parks & Recreation Impact Fees	43,341,519	45,913,698	39,991,062	(12.9)%
Transportation - Deficient Segment Funds	20,941,360	26,009,586	34,478,860	32.6 %
Transportation Impact Fees	123,132,294	132,405,838	86,642,845	(34.6)%
Total Capital Construction Funds	**$ 391,052,619**	**$ 543,201,201**	**$ 572,519,882**	**5.4 %**
Others				
Capital Improvement Bonds	$ 68,680,469	$ 119,208,094	$ 0	(100.0)%
Orange County Promissory Note Series 2010	435,075	94,550	0	(100.0)%
Public Facilities Bonds	0	0	0	0.0 %
Public Service Tax Bonds	106,320,488	112,149,190	99,438,553	(11.3)%
Sales Tax Trust Fund	314,695,898	262,146,076	300,826,391	14.8 %
Total Others	**$ 490,131,930**	**$ 493,597,910**	**$ 400,264,944**	**(18.9)%**
County Total	**$2,357,351,301**	**$2,683,161,667**	**$2,465,628,029**	**(8.1)%**

Note: General Fund Subfunds include the Mosquito Control Fund, the Affordable Housing Trust Fund as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

Fund Balances Brought Forward

Fund Group	FY 2022-23 Budget as of 03/31/2023 Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	$ 287,993,428	$ 1,121,084,447	$ 1,306,057,283	$ 103,020,592
Enterprise Funds	638,852,832	803,155,683	892,597,286	549,411,229
Capital Construction Funds	543,201,201	325,509,659	566,061,367	302,649,493
Debt Service Funds	493,597,910	339,353,294	551,612,904	281,338,300
Special Revenue Funds	568,266,858	1,681,601,091	1,969,470,193	280,397,756
Internal Service Funds	151,382,322	212,240,437	286,606,766	77,015,993
Total All Funds	**$ 2,683,294,551**	**$ 4,482,944,611**	**$ 5,572,405,799**	**$ 1,593,833,363**

Fund Group	FY 2023-24 Adopted Budget Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	$ 260,655,968	$ 1,210,186,949	$ 1,365,983,028	$ 104,859,889
Enterprise Funds	594,063,816	890,986,065	943,183,104	541,866,777
Capital Construction Funds	572,519,882	144,689,587	312,121,931	405,087,538
Debt Service Funds	400,264,944	413,244,925	292,090,892	521,418,977
Special Revenue Funds	488,603,579	1,406,403,226	1,561,529,400	333,477,405
Internal Service Funds	149,519,840	209,080,637	293,024,734	65,575,743
Total All Funds	**$ 2,465,628,029**	**$ 4,274,591,389**	**$ 4,767,933,089**	**$ 1,972,286,329**

TAX AND MILLAGE INFORMATION

The five (5) pages that follow provide information on the millages levied by Orange County. Orange County has, in addition to its countywide tax millage, several additional millages, which may be levied in special taxing districts encompassing territory smaller than the overall county. These special taxing districts provide services ranging from cleaning of lakes to provision of law enforcement services by the Sheriff in the unincorporated area.

Under Florida law, counties are required to sum all ad valorem revenues derived from the countywide levy and all special taxing districts (excluding voted levies and taxing districts independent of the county), and divide this revenue by the countywide tax roll. This is called the "aggregate millage" and is the rate that determines whether or not the county is required to advertise its intent to increase taxes.

The millage schedule presents the rolled back millage compared with the prior year's millage and the current year's millage levy.

QUESTIONS AND ANSWERS

1. What is included in the countywide millage?

The countywide millage of 4.4347 consists of three (3) components: 1) General Fund (4.0441), 2) Capital Projects Fund (0.2250), and 3) Parks Fund (0.1656). The General Fund is the backbone of the county's financial structure. The bulk of Orange County's services are paid for out of this fund.

Given the major infrastructure needs in our ever-growing community, the Board of County Commissioners decided in 1985 to levy a separate millage to pay for major capital projects. FY 1997-98 was the first year a portion of the countywide millage was dedicated for Parks & Recreation's operation and capital improvements.

2. Are millage rates changing for FY 2023-24?

With six (6) exceptions, the proposed millage for each entity is the prior year adopted millage. The millages for Lake Jean, Lake Price, Lake Rose and South Lake Fairview are decreasing. The millages for Lake Sue and Lake Conway Water and Navigation are increasing.

For FY 2023-24, the Library Operating millage is remaining unchanged.

3. How are property taxes calculated?

All taxes are computed based upon taxable value.

(Taxable value / 1000) * millage rate = property tax

Example:

Assessed value:	$	250,000
Less homestead exemption:		(50,000)
Taxable value:	$	200,000

First, ($200,000 / 1000) = $200.00

Then, $200.00 * 5.0000 mills = $1,000.00 property tax

(sample millage)

Common Terms used in budgeting:

Millage: The rate charged per $1,000 of taxable value. (For example: On a house with a taxable value of $100,000 each mill would equal $100 in taxes.)

Tax Base: The total value of land and personal property on which a taxing entity, such as the county, can levy property taxes. Because some land is partially or completely exempt from taxes, the tax base is usually smaller than the actual value of the property in the county.

Rolled-Back Rate: The millage which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100%, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115% of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value.

Aggregate Millage Rate: That millage rate obtained from the quotient of the sum of all ad valorem taxes levied by the county for countywide purposes plus the ad valorem taxes levied for all districts dependent to the county, divided by the total taxable value of the county.

Exemptions: Exemptions are granted by the state and either lower the taxable value of property or can result in removing it from the tax rolls completely. Available exemptions include the following: Homestead Exemption, Widow/Widower, Disability, Limited Income Senior, Military/Veterans, Fallen Hero, and Total and Permanent Disability.


ORANGE
COUNTY
GOVERNMENT
FLORIDA

MILLAGE AND PROPERTY VALUE DETAIL
FISCAL YEAR 2023-24

	Prior Millage	Prior Year Value ($ millions)	Prior Year Proceeds	[1] Adjusted Prior Year Proceeds	Current Year Adjusted Value ($ millions)	[2] Adjusted Current Year Adjusted Value	Rolled-Back Proceeds	Current Year Rolled-Back	[3] Current Year Maj. Vote Max. Millage Allowed	[4] Current Year Proposed	Current Year Gross Taxable Value	Current Year Estimated Final Proceeds	Percent Change Over Rolled-Back	Percent Change FY 23 to FY 24	Percent Change in Taxable Value
COUNTY-WIDE															
General Fund	4.0441	181,228.0	732,904,012	667,752,835	199,247.3	182,866,986,942	744,653,980	3.6516		4.0441	203,925,397,072	824,694,698	N/A	0.00 %	12.52 %
Capital Projects Fund	0.2250	181,228.0	40,776,292	40,776,292	199,247.3	182,866,986,942	45,475,364	0.2230		0.2250	203,925,397,072	45,883,214	N/A	0.00 %	12.52 %
Parks Fund	0.1656	181,228.0	30,011,351	30,011,351	199,247.3	182,866,986,942	33,464,158	0.1641		0.1656	203,925,397,072	33,770,046	N/A	0.00 %	12.52 %
Total County-Wide	4.4347	181,228.0	803,691,655	738,540,478	199,247.3	182,866,986,942	823,593,502	4.0387	7.0929	4.4347	203,925,397,072	904,347,958	9.81 %	0.00 %	12.52 %
Special Tax - MSTU															
Service Districts															
Cnty - Unincorporated	1.8043	95,927.4	173,081,857	173,081,857	105,128.2	105,128,204,280	176,434,697	1.6464	1.9353	1.8043	107,163,931,407	193,355,881	9.59 %	0.00 %	11.71 %
County Fire And EMS	2.2437	95,896.4	215,162,787	215,162,787	105,086.0	105,086,039,520	219,331,817	2.0475	2.4088	2.2437	107,121,766,647	240,349,108	9.58 %	0.00 %	11.71 %
OBT Corridor Improvements	0.5932	1,036.3	614,750	614,750	1,129.9	1,129,935,416	614,865	0.5441	0.5596	0.5932	1,130,058,453	670,351	9.02 %	0.00 %	9.04 %
OBT Neighborhood Improv.	0.2554	2,336.7	596,782	596,782	2,555.5	2,555,510,497	604,291	0.2335	0.2401	0.2554	2,587,969,932	660,968	9.38 %	0.00 %	10.76 %
Orlando Central Park MSTU	1.1549	1,170.7	1,351,986	1,351,986	1,272.8	1,272,814,389	1,358,225	1.0622	1.0976	1.1549	1,278,690,130	1,476,759	8.73 %	0.00 %	9.23 %
I-Drive Master Transit	0.2334	11,420.8	2,665,626	2,665,626	12,364.6	12,364,612,183	2,710,328	0.2156	0.2453	0.2334	12,571,094,851	2,934,094	8.26 %	0.00 %	10.07 %
I-Drive Bus Service	0.7523	6,597.2	4,963,055	4,963,055	7,158.7	7,158,734,583	5,053,200	0.6933	0.7740	0.7523	7,288,619,341	5,483,228	8.51 %	0.00 %	10.48 %
N. I-Drive Improvement	0.1601	1,437.3	230,112	230,112	1,534.9	1,534,929,317	249,224	0.1499	0.1617	0.1601	1,662,603,592	266,183	6.80 %	0.00 %	15.68 %
Apopka-Vineland Improv.	0.6000	436.5	261,928	261,928	469.9	469,863,656	263,162	0.5575	0.6744	0.6000	472,039,548	283,224	7.62 %	0.00 %	8.13 %
Lake Districts															
Bass Lake	1.3872	14.3	19,865	19,865	15.0	15,031,165	19,928	1.3216	1.3591	1.3872	15,078,790	20,917	4.96 %	0.00 %	5.30 %
Big Sand Lake	0.1378	1,979.6	272,789	272,789	2,103.7	2,103,700,571	279,193	0.1297	0.1670	0.1378	2,152,608,966	296,630	6.25 %	0.00 %	8.74 %
Lake Holden	2.5337	80.4	203,606	203,606	90.9	90,869,665	204,686	2.2406	2.5368	2.5337	91,353,248	231,462	13.08 %	0.00 %	13.68 %
Lake Horseshoe	—	12.7	—	—	14.3	14,253,272	—	—	—	—	14,264,042	—	N/A	N/A	12.64 %
Lake Irma	0.6200	46.5	28,851	28,851	49.9	49,947,348	28,916	0.5776	0.6157	0.6200	50,061,913	31,038	7.34 %	0.00 %	7.58 %
Lake Jean	0.0819	38.4	3,142	3,142	41.4	41,383,545	3,148	0.0759	1.6275	0.0410	41,474,545	1,700	(45.98)%	(49.94)%	8.10 %
Lake Jessamine	0.6545	262.7	171,962	171,962	280.0	279,965,860	172,068	0.6142	0.7054	0.6545	280,149,882	183,358	6.56 %	0.00 %	6.63 %
Lake Killarney	0.8613	29.1	25,067	25,067	31.3	31,331,644	25,074	0.8001	0.8228	0.8613	31,339,200	26,992	7.65 %	0.00 %	7.68 %
Lake Mary	3.0000	17.1	51,424	51,424	19.6	19,607,157	51,443	2.6227	2.6972	3.0000	19,614,652	58,844	14.39 %	0.00 %	14.43 %
Lake Ola	2.0000	44.3	88,617	88,617	48.3	48,345,087	88,759	1.8330	1.8851	2.0000	48,422,587	96,845	9.11 %	0.00 %	9.28 %
Lake Pickett	1.7597	144.7	254,619	254,619	150.8	150,848,106	289,225	1.6879	1.7358	1.7597	171,351,814	301,528	4.25 %	0.00 %	18.42 %
Lake Price	1.1910	21.6	25,765	25,765	23.7	23,707,860	25,655	1.0868	1.7198	1.0719	23,606,239	25,304	(1.37)%	(10.00)%	9.12 %
Lake Rose	2.0125	23.7	47,773	47,773	26.2	26,178,209	47,920	1.8249	1.9160	1.5094	26,258,970	39,635	(17.29)%	(25.00)%	10.62 %
Lake Sue	—	23.6	—	—	24.8	24,826,628	—	—	—	1.2500	25,716,711	32,146	N/A	N/A	8.76 %
Lake Whippoorwill	—	186.9	—	—	199.5	199,540,391	—	—	—	—	213,518,512	—	N/A	N/A	14.26 %
Little Lake Fairview	0.5000	27.9	13,934	13,934	31.1	31,106,083	14,097	0.4480	0.4612	0.5000	31,467,011	15,734	11.61 %	0.00 %	12.91 %
South Lake Fairview	0.1707	23.8	4,065	4,065	25.9	25,943,701	4,069	0.1567	0.1971	0.0171	25,968,289	444	(89.09)%	(89.98)%	9.05 %
Water And Navigation															
Lake Conway Water & Nav.	0.4107	1,294.3	531,575	531,575	1,396.6	1,396,580,824	534,373	0.3806	0.4337	0.5750	1,404,028,461	807,316	51.08 %	40.00 %	8.48 %
Windermere Navigation	0.2528	6,948.4	1,756,550	1,756,550	7,547.4	7,547,377,550	1,788,404	0.2327	0.3189	0.2528	7,685,448,434	1,942,881	8.64 %	0.00 %	10.61 %
COUNTY:															
Aggregate Comparison	6.6596	181,228.0	1,206,120,142	1,140,968,965	199,247.3	182,866,986,942	1,272,351,730	6.2393		6.6394	203,925,397,072	1,353,940,528	6.41 %	(0.30)%	12.52 %
Indep. Spec. Dist.-Voted Millage															
Library Operating	0.3748	170,212.0	63,795,448	63,795,448	187,270.1	187,270,087,431	65,350,313	0.3407	0.3940	0.3748	191,811,894,949	71,891,098	10.01 %	0.00 %	12.69 %

Notes:

[1] The Adjusted Prior Year Proceeds amount equals the Prior Year Proceeds amount less the tax increment revenue amount paid in the prior year to community redevelopment area (CRA) trust funds. In the prior year, the General Fund paid $65,151,177 to CRAs.

[2] The Adjusted Current Year Adjusted Value amount equals the Current Year Adjusted Value amount less the CRAs' current year dedicated increment value of $16,380,352,432 This adjustment applies only to Countywide computations.

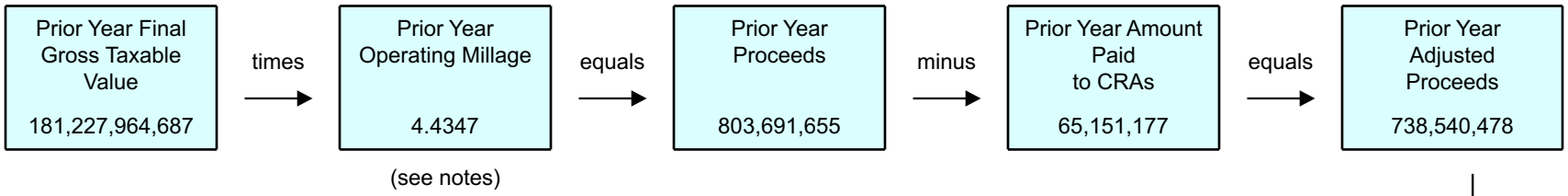
[3] The current year maximum millage allowed with a majority vote is computed in accordance with Florida Department of Revenue guidance. If the prior year operating millage was less than the prior year maximum millage allowed with a majority vote, then an adjusted current year rolled-back rate is computed as if the maximum millage allowed with a majority vote had been adopted in the prior year. The current year rolled-back rate (or adjusted current year rolled-back rate) is then increased by a factor of 2.84% to adjust for the percent change in per capita Florida personal income. The result is the current year maximum millage allowed with a majority vote.

[4] With six (6) exceptions, the proposed millage for each entity is the prior year adopted millage. The millages for Lake Jean, Lake Price, Lake Rose, and South Lake Fairview are decreasing. The millages for Lake Sue and Lake Conway Water & Navigation are increasing.

Millage Computation Process

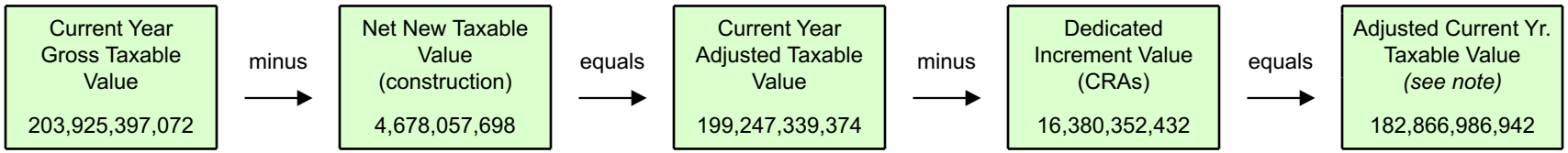
General County (County-Wide) Rolled-Back Millage Rate

Prior Year Data



divided by

Current Year Data



equals

Current Year Rolled-Back Rate

4.0387

Notes:

Millage - The term "millage" is used throughout the budget book, and is defined in our Glossary as a tax rate per $1,000 of taxable value. So in the computations above, for example, the "millage" rate is divided by 1,000 before being multiplied by the taxable value.

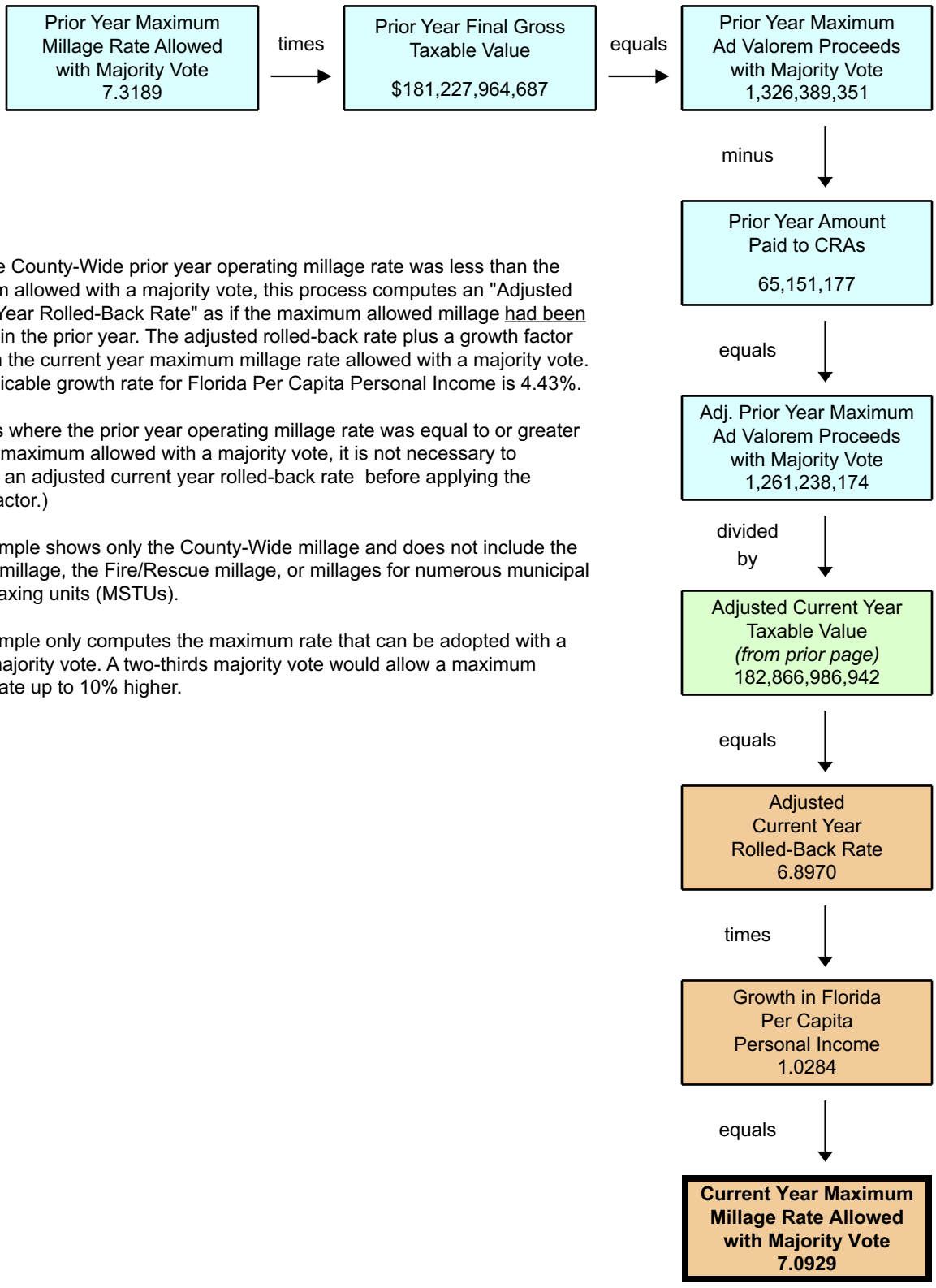
This example shows only the general county millage and does not include unincorporated areas such as the Sheriff's millage, the Fire/Rescue millage, or millages of other dependent districts.

The rolled-back rate, in aggregate, is the rate used for Truth in Millage ("TRIM") advertisements. Any rate above the rolled-back rate must be advertised as a "tax increase", under Florida Statutes. The "Millage and Property Value Detail" schedule shows how each rate relates to the aggregate.

The Adjusted Current Year Taxable Value corresponds to the Florida Department of Revenue Form DR-420, line 15. This number is sometimes called "Adjusted Value".

Millage Computation Process

General County (County-Wide) Maximum Millage Rate Allowed with a Majority Vote



Notes:

Since the County-Wide prior year operating millage rate was less than the maximum allowed with a majority vote, this process computes an "Adjusted Current Year Rolled-Back Rate" as if the maximum allowed millage had been adopted in the prior year. The adjusted rolled-back rate plus a growth factor results in the current year maximum millage rate allowed with a majority vote. The applicable growth rate for Florida Per Capita Personal Income is 4.43%.

(In cases where the prior year operating millage rate was equal to or greater than the maximum allowed with a majority vote, it is not necessary to compute an adjusted current year rolled-back rate before applying the growth factor.)

This example shows only the County-Wide millage and does not include the Sheriff's millage, the Fire/Rescue millage, or millages for numerous municipal service taxing units (MSTUs).

This example only computes the maximum rate that can be adopted with a simple majority vote. A two-thirds majority vote would allow a maximum millage rate up to 10% higher.

MILLAGE SUMMARY

Fiscal Year 2023-2024

	Prior Millage	Current Year Rolled-Back	Current Year Adopted	Percent Change Over Rolled-Back	Percent Change FY 23 to FY 24
COUNTY-WIDE					
General Fund	4.0441	3.6516	4.0441	NA	0.00 %
Capital Projects Fund	0.2250	0.2230	0.2250	NA	0.00 %
Parks Fund	0.1656	0.1641	0.1656	NA	0.00 %
Total County-Wide	4.4347	4.0387	4.4347	9.81 %	0.00 %
Special Tax - MSTU					
Service Districts					
Cnty - Unincorporated	1.8043	1.6464	1.8043	9.59 %	0.00 %
County Fire And EMS	2.2437	2.0475	2.2437	9.58 %	0.00 %
OBT Corridor Improvements	0.5932	0.5441	0.5932	9.02 %	0.00 %
OBT Neighborhood Improv.	0.2554	0.2335	0.2554	9.38 %	0.00 %
Orlando Central Park MSTU	1.1549	1.0622	1.1549	8.73 %	0.00 %
I-Drive Master Transit	0.2334	0.2156	0.2334	8.26 %	0.00 %
I-Drive Bus Service	0.7523	0.6933	0.7523	8.51 %	0.00 %
N. I-Drive Improvement	0.1601	0.1499	0.1601	6.80 %	0.00 %
Apopka-Vineland Improv.	0.6000	0.5575	0.6000	7.62 %	0.00 %
Lake Districts					
Bass Lake	1.3872	1.3216	1.3872	4.96 %	0.00 %
Big Sand Lake	0.1378	0.1297	0.1378	6.25 %	0.00 %
Lake Holden	2.5337	2.2406	2.5337	13.08 %	0.00 %
Lake Horseshoe	0.0000	0.0000	0.0000	N/A	N/A
Lake Irma	0.6200	0.5776	0.6200	7.34 %	0.00 %
Lake Jean	0.0819	0.0759	0.0410	(45.98)%	(49.94)%
Lake Jessamine	0.6545	0.6142	0.6545	6.56 %	0.00 %
Lake Killarney	0.8613	0.8001	0.8613	7.65 %	0.00 %
Lake Mary	3.0000	2.6227	3.0000	14.39 %	0.00 %
Lake Ola	2.0000	1.8330	2.0000	9.11 %	0.00 %
Lake Pickett	1.7597	1.6879	1.7597	4.25 %	0.00 %
Lake Price	1.1910	1.0868	1.0719	(1.37)%	(10.00)%
Lake Rose	2.0125	1.8249	1.5094	(17.29)%	(25.00)%
Lake Sue	0.0000	0.0000	1.2500	N/A	N/A
Lake Whippoorwill	0.0000	0.0000	0.0000	N/A	N/A
Little Lake Fairview	0.5000	0.4480	0.5000	11.61 %	0.00 %
South Lake Fairview	0.1707	0.1567	0.0171	(89.09)%	(89.98)%
Water And Navigation					
Lake Conway Water & Nav.	0.4107	0.3806	0.5750	51.08 %	40.00 %
Windermere Navigation	0.2528	0.2327	0.2528	8.64 %	0.00 %
COUNTY:					
Aggregate Comparison	6.6596	6.2393	6.6394	6.41 %	(0.30)%
Indep. Spec. Dist.-Voted Millage					
Library Operating	0.3748	0.3407	0.3748	10.01 %	0.00 %

Note: With six (6) exceptions, the proposed millage for each entity is the prior year adopted millage. The millages for Lake Jean, Lake Price, Lake Rose, and South Lake Fairview are decreasing. The millages for Lake Sue and Lake Conway Water & Navigation are increasing.

FIFTEEN YEAR MILLAGE AND BUDGET INFORMATION

FISCAL YEAR	COUNTYWIDE BASE MILLAGE	UNADJUSTED GENERAL FUND BUDGET	UNADJUSTED TOTAL COUNTY BUDGET	ADJUSTED COUNTYWIDE ASSESSMENT ROLL	PROPERTY VALUE-PERCENT CHANGE OVER PRIOR FY
2023-24	4.4347	$ 1,470,842,917	$ 6,740,219,418	$ 203,925,397,072 *	12.5%
2022-23	4.4347	$ 1,319,754,106	$ 6,216,064,747	$ 181,227,964,687	12.7%
2021-22	4.4347	$ 1,190,544,772	$ 5,210,945,121	$ 160,843,961,995	3.4%
2020-21	4.4347	$ 1,107,392,612	$ 4,794,904,709	$ 155,481,115,193	8.5%
2019-20	4.4347	$ 1,041,726,003	$ 4,697,639,572	$ 143,362,277,614	9.8%
2018-19	4.4347	$ 965,169,687	$ 4,252,062,369	$ 130,523,063,811	9.3%
2017-18	4.4347	$ 900,212,864	$ 3,955,492,824	$ 119,396,004,935	9.3%
2016-17	4.4347	$ 849,510,491	$ 3,597,733,185	$ 109,249,340,243	9.0%
2015-16	4.4347	$ 811,088,247	$ 3,500,858,268	$ 100,254,907,511	11.2%
2014-15	4.4347	$ 774,739,300	$ 3,299,008,158	$ 90,146,239,935	7.2%
2013-14	4.4347	$ 746,979,888	$ 3,203,981,726	$ 84,092,787,233	3.7%
2012-13	4.4347	$ 724,049,754	$ 3,216,649,308	$ 81,060,443,665	(0.3)%
2011-12	4.4347	$ 711,428,926	$ 3,250,733,363	$ 81,290,439,264	(2.7)%
2010-11	4.4347	$ 717,095,160	$ 3,106,165,813	$ 83,586,769,561	(12.6)%
2009-10	4.4347	$ 748,697,920	$ 3,142,182,982	$ 95,585,196,775	(10.7)%

Note: Budgets include interfund transfers.

* The FY 2023-24 figure is an estimate. The FY 2023-24 Adjusted Countywide Assessment Roll figure will be available upon completion of the Value Adjustment Board process.

Changes in Authorized Positions

Department/Division	FY 2021-22 Auth Positions	FY 2022-23 Auth Positions	FY 2022-23 Net Change	FY 2022-23 Positions	FY 2023-24 Addition	FY 2023-24 Deletion	FY 2023-24 Net Transfer	FY 2023-24 Positions
Constitutional Officers								
Board of County Commissioners	20	20	6	26	0	0	0	26
Comptroller	231	232	0	232	4	0	0	236
County Mayor	6	6	0	6	0	0	0	6
Court Administration	15	18	(1)	17	1	0	0	18
Property Appraiser	157	166	0	166	5	0	0	171
Sheriff	2,463	2,507	0	2,507	54	0	0	2,561
Supervisor of Elections	49	53	0	53	2	0	0	55
Tax Collector	332	332	0	332	0	0	0	332
Total	**3,273**	**3,334**	**5**	**3,339**	**66**	**0**	**0**	**3,405**
Administration and Fiscal Services								
911 Fees	6	6	0	6	0	0	0	6
Fiscal and Business Services	3	3	0	3	0	0	0	3
Human Resources	104	104	0	104	7	0	0	111
Information Systems and Services	191	193	0	193	0	0	0	193
Management and Budget	14	14	0	14	0	0	0	14
Professional Standards	14	14	0	14	0	0	0	14
Risk Management Operations	21	21	0	21	0	0	0	21
Total	**353**	**355**	**0**	**355**	**7**	**0**	**0**	**362**
Administrative Services								
Business Development	9	10	0	10	0	0	0	10
Capital Projects	18	21	0	21	0	0	0	21
Facilities Management	169	170	0	170	1	0	0	171
Fiscal & Operational Support	12	13	0	13	0	0	0	13
Fleet Management	69	69	0	69	0	0	0	69
Procurement	36	36	0	36	2	0	0	38
Real Estate Management	25	27	0	27	1	0	0	28
Total	**338**	**346**	**0**	**346**	**4**	**0**	**0**	**350**

Changes in Authorized Positions

Department/Division	FY 2021-22 Auth Positions	FY 2022-23 Auth Positions	FY 2022-23 Net Change	FY 2022-23 Positions	FY 2023-24 Addition	FY 2023-24 Deletion	FY 2023-24 Net Transfer	FY 2023-24 Positions
Community & Family Services								
Citizen Resource & Outreach	49	49	0	49	0	0	0	49
Citizens' Commission for Children	20	22	0	22	0	0	0	22
Community Action	67	70	0	70	0	0	0	70
Cooperative Extension Services	22	22	0	22	0	(11)	0	11
Fiscal & Operational Support	22	22	3	25	0	0	0	25
Head Start	300	300	(1)	299	0	0	0	299
Mental Health & Homeless Issues	14	15	0	15	0	0	0	15
Parks & Recreation	298	301	(1)	300	4	0	0	304
Regional History Center	16	19	0	19	0	0	0	19
Youth and Family Services	153	153	0	153	0	0	0	153
Total	**961**	**973**	**1**	**974**	**4**	**(11)**	**0**	**967**
Convention Center								
Convention Center Capital Planning	15	15	0	15	0	0	0	15
Convention Center Event Operations	176	176	0	176	0	0	0	176
Convention Center Facility Operations	128	128	(1)	127	0	0	0	127
Convention Center Sales & Marketing	20	20	0	20	0	0	0	20
Convention Center Security & Transportation	78	78	1	79	0	0	0	79
Fiscal & Operational Support	55	55	0	55	0	0	0	55
Total	**472**	**472**	**0**	**472**	**0**	**0**	**0**	**472**
Corrections								
Community Corrections	117	117	0	117	0	0	0	117
Corrections Admin / Command	27	27	2	29	0	0	0	29
Corrections Support Services	113	113	(19)	94	0	0	0	94
Fiscal & Operational Support	49	49	0	49	0	0	0	49
In-Custody Security Operations	700	700	24	724	0	0	0	724
In-Custody Support Services	448	448	(8)	440	0	0	0	440
Inmate Administrative Services	166	166	1	167	0	0	0	167
Total	**1,620**	**1,620**	**0**	**1,620**	**0**	**0**	**0**	**1,620**

Changes in Authorized Positions

Department/Division	FY 2021-22 Auth Positions	FY 2022-23 Auth Positions	Net Change	Positions	FY 2023-24 Addition	Deletion	Net Transfer	Positions
Fire Rescue								
Fire Communications	66	66	0	66	0	0	0	66
Fire Logistics Division	48	51	(2)	49	1	0	0	50
Fire Operations	1,325	1,334	2	1,336	35	0	0	1,371
Fire Planning & Technical Services	60	67	0	67	20	0	0	87
Fiscal & Operational Support	24	25	0	25	0	0	0	25
Office of Emergency Management	9	10	0	10	0	0	0	10
Total	**1,532**	**1,553**	**0**	**1,553**	**56**	**0**	**0**	**1,609**
Health Services								
Animal Services	100	103	0	103	0	0	0	103
Corrections Health Services	165	165	0	165	0	0	0	165
Drug Free Community Office	4	4	1	5	0	0	0	5
Health EMS	11	13	1	14	0	0	0	14
Health Fiscal & Operational Support	29	29	(2)	27	1	0	0	28
Medical Clinic	41	41	0	41	0	0	0	41
Medical Examiner	39	42	0	42	0	0	0	42
Mosquito Control	32	32	0	32	2	0	0	34
Total	**421**	**429**	**0**	**429**	**3**	**0**	**0**	**432**
Other Appropriations								
Charter Review	1	1	0	1	0	0	0	1
Total	**1**	**1**	**0**	**1**	**0**	**0**	**0**	**1**
Other Court Funds								
Court Technology	21	21	(1)	20	1	0	0	21
Juvenile Court Programs	3	3	0	3	0	0	0	3
Local Court Programs	15	15	1	16	0	0	0	16
Total	**39**	**39**	**0**	**39**	**1**	**0**	**0**	**40**

Changes in Authorized Positions

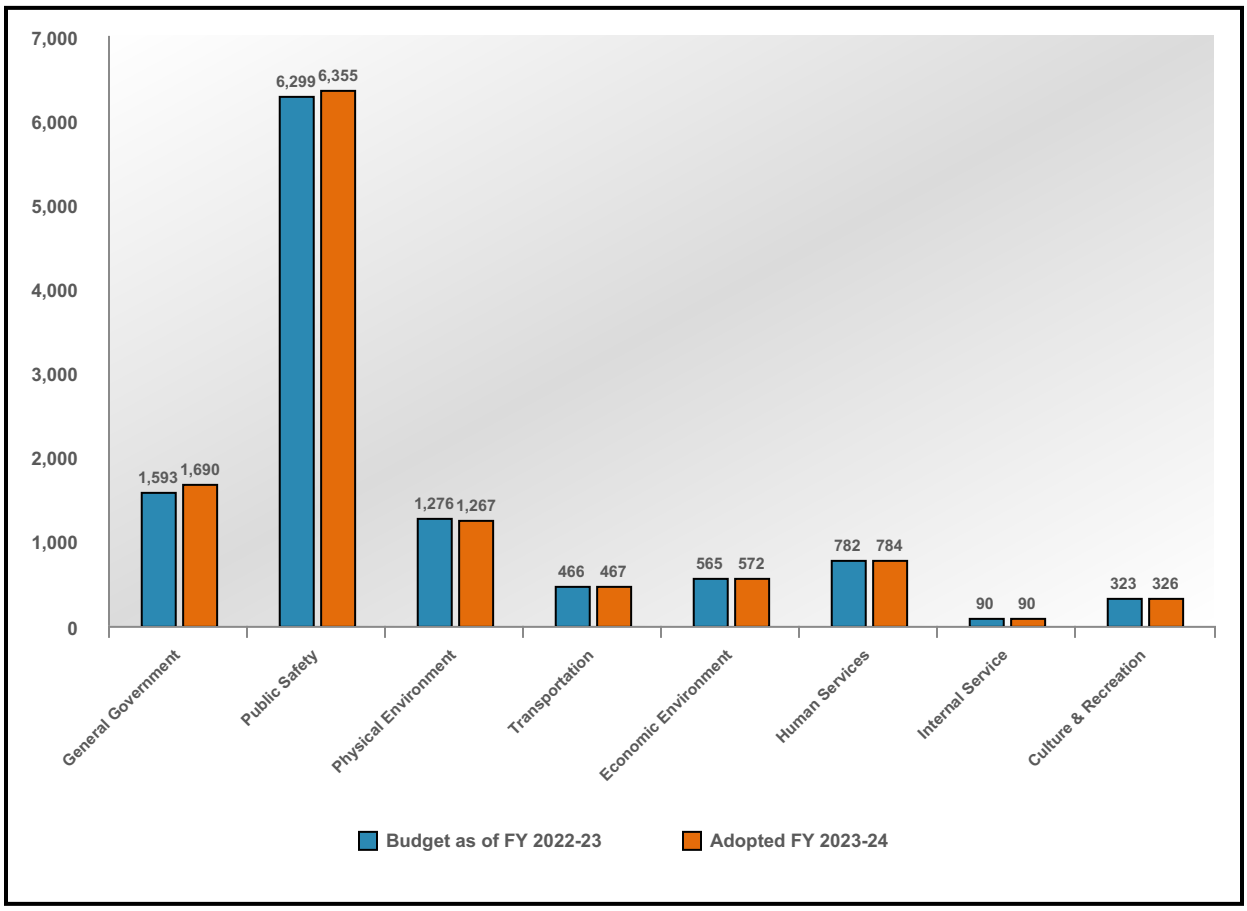
Department/Division	FY 2021-22 Auth Positions	FY 2022-23 Auth Positions	FY 2022-23 Net Change	FY 2022-23 Positions	FY 2023-24 Addition	FY 2023-24 Deletion	FY 2023-24 Net Transfer	FY 2023-24 Positions
Other Offices								
Agenda Development	3	3	0	3	0	0	0	3
Arts and Cultural Affairs	3	3	0	3	0	0	0	3
County Administrator	14	13	0	13	0	0	0	13
County Attorney	34	34	0	34	0	0	0	34
Economic, Trade & Tourism Development	2	2	0	2	0	0	0	2
Innovation & Emerging Technologies	1	1	0	1	1	0	0	2
Innovation Lab Office	0	1	0	1	0	0	0	1
Legislative Affairs	3	3	0	3	0	0	0	3
Office of Communications	34	34	0	34	1	0	0	35
Sustainability and Resilience Officer	0	2	1	3	0	0	0	3
Total	**94**	**96**	**1**	**97**	**2**	**0**	**0**	**99**
Planning, Environmental & Development Svc.								
Building Safety	189	198	0	198	4	0	0	202
Environmental Protection	105	110	0	110	3	0	0	113
Fiscal & Operational Support	55	55	4	59	1	0	0	60
Housing and Community Development	62	63	2	65	1	0	0	66
Neighborhood Services	83	82	0	82	0	0	0	82
Planning	28	27	0	27	2	0	0	29
Zoning	29	31	0	31	0	0	0	31
Total	**551**	**566**	**6**	**572**	**11**	**0**	**0**	**583**
Public Works								
Development Engineering	44	44	0	44	0	0	0	44
Fiscal & Operational Support	35	35	1	36	0	0	0	36
Highway Construction	26	26	1	27	0	0	0	27
Public Works Engineering	40	40	1	41	0	0	0	41
Public Works Stormwater Mgt.	108	108	(1)	107	0	0	0	107
Roads & Drainage	234	234	(2)	232	0	0	0	232
Traffic Engineering	68	68	0	68	0	0	0	68

Changes in Authorized Positions

Department/Division	FY 2021-22 Auth Positions	FY 2022-23 Auth Positions	FY 2022-23 Net Change	FY 2022-23 Positions	FY 2023-24 Addition	FY 2023-24 Deletion	FY 2023-24 Net Transfer	FY 2023-24 Positions
Transportation Planning	18	19	0	19	0	0	0	19
Total	**573**	**574**	**0**	**574**	**0**	**0**	**0**	**574**
Utilities								
Fiscal & Operational Support	81	81	0	81	0	0	0	81
Solid Waste	165	165	0	165	0	0	0	165
Utilities Customer Service	157	157	0	157	0	0	0	157
Utilities Engineering	82	82	0	82	0	0	0	82
Utilities Field Services	271	271	(1)	270	0	0	0	270
Water Reclamation	136	137	0	137	0	0	0	137
Water Utilities	140	143	1	144	0	0	0	144
Total	**1,032**	**1,036**	**0**	**1,036**	**0**	**0**	**0**	**1,036**
Total	**11,260**	**11,394**	**13**	**11,407**	**154**	**(11)**	**0**	**11,550**
Total excluding Constitutional Officers	*7,987*	*8,060*	8	*8,068*	88	(11)	0	*8,145*

Total Positions by Function

FY 2022-23 Versus FY 2023-24



Debt Management

This section includes:

- General Overview 1-83
- Pledged Revenue for Debt 1-85
- Credit Ratings 1-86
- Long-Term Debt Summary 1-89
- Legal Debt Limits 1-90
- Detailed Long-Term Debt 1-90

GENERAL OVERVIEW

The basic purpose of debt management is to contribute to the continued financial health and stability of the organization by assuring future access to debt markets to meet both scheduled and unscheduled needs. In practice, the limits within which debt management can be developed and implemented are usually very confined by the constraints of financial markets and regulatory processes.

The legal, economic, financial, and market conditions associated with the issuance of debt are dynamic, unpredictable and in a constant mode of change. Consequently, the decision to issue a debt is best made on a case-by-case basis, and only after careful and timely analysis and evaluation of all relevant factors. Some of the factors that should be considered include, but are not limited to, the following:

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the capital requirements to be met and the economic costs of delays.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Determination as to whether to employ a "pay as you acquire" versus a "pay as you use" approach.
- Proper balance between internal and external financing.
- Current interest rates and other market considerations.
- The financial condition of Orange County.
- The types, availability, and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature of the projects to be financed (i.e., approved schedule of improvements, non-recurring improvements, etc.).
- Specifics for debt management are to be found in Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10, and Administrative Regulation 06.02.04, as seen below.

Administrative Regulation 06.02.04

6.02.04 ISSUANCE OF REVENUE BONDS

I. POLICY

A. Orange County has the authority to issue revenue bonds or general obligation bonds pursuant to a competitive bid process or a negotiated sale.

B. It is the policy of Orange County to sell its bonds in the manner which will result in the lowest overall cost to the county while meeting the county's operational and program needs and deadlines.

C. The competitive bid process should be utilized in the sale of bonds unless otherwise recommended by the County Administrator or the Orange County Comptroller, or both, and approved by the Board of County Commissioners (BCC).

II. PROCEDURES

A. The county's revenue bonds and general obligation bonds shall be sold by a competitive bid process except as otherwise authorized by this Administrative Regulation.

B. The county's bonds may be sold by a negotiated transaction only if:

1. Such negotiated sale is recommended by the County Administrator or the County Comptroller, or both;
2. Such recommendation is set forth in writing and contains the specific reasons why a competitive bid process would not be in the best interests of the county;
3. Such reasons include one or more of the reasons set forth in paragraph C, below; and,
4. The BCC approves the recommendation by majority vote of the members present.

C. The County Administrator or the County Comptroller, or both, may recommend that a particular issue of the county's bonds be sold pursuant to a negotiated sale only if at least one (1) of the following criteria exists:

1. The primary security or source of payment for the bonds is new or untested in the market;
2. The particular structure of the bond issue is highly complex or is new and untested;
3. The bond transaction involves innovative financing techniques or "derivative products";
4. Market conditions are unstable or chaotic;
5. A sudden or dramatic credit rating deterioration has occurred for the county, the State of Florida, or the surrounding region;
6. The particular source of revenue pledged to the proposed bond issue has experienced a sudden or dramatic deterioration in its credit rating or marketability, or is otherwise a weak credit;
7. The size of the bond issue is considerably larger than the county has previously brought to market for that particular revenue source or is otherwise of such size that it would be difficult to sell the bonds through competitive bids;
8. There is evidence or reason to conclude that a competitive bid process will result in higher borrowing costs for the county;
9. There is reason to conclude that a competitive bid process will not meet the county's operational or program needs or deadlines, and a negotiated sale will; and,
10. The county wants to ensure participation by minority- and women-owned investment banking firms and/or by local and regional firms.

D. When a negotiated sale is approved by the BCC, underwriters will be selected pursuant to the applicable county code and Administrative Regulations.

E. Nothing in this regulation shall prohibit the use of set asides, auctions, and other devices which will encourage or ensure the participation of minority- and/or women-owned businesses and/or local or regional underwriting firms in competitively bid bond sales, all as may be approved from time to time by the BCC.

F. This regulation applies only to bonds issued by Orange County, Florida, and does not apply to any special districts within the county, either dependent or independent.

G. Failure to comply, in whole or in part, with this regulation pertaining to the method of sale of Orange County bonds shall have no affect whatsoever on the validity of any such bonds. Furthermore, nothing in this regulation shall create either a cause of action or standing to sue for, or on the part of, any person or firm.

Conclusion

The conduct of County Debt Management is ongoing and is constantly reviewed to produce the best results in an ever-changing marketplace. The Administrative Regulations are periodically reviewed.

Currently, Orange County has no outstanding General Obligation bonds approved by voter referendum. Administrative Regulation 06.02.04 and Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10 has provided guidelines for the issuance of the various outstanding revenue bonds. In addition, for each pledged revenue source, there are resolutions and indentures, which set forth covenants with bond holders. Those board approved resolutions and indentures form a record of the evolution of rules and guidelines for the management of county debt, which has been approved by the BCC, the investors, and market participants.

PLEDGED REVENUE FOR DEBT

Orange County takes a planned and programmed approach to the management of its outstanding debt with a view toward funding from internally generated capital, where appropriate, and external financing, when appropriate. Outstanding debt is constantly monitored for opportunities to find savings on future scheduled debt service costs.

Orange County has 13 long-term bond issues outstanding with an original par amount of $1,345,820,000. Currently, Orange County has $915,325,000 in principal and $284,553,759 in interest payments remaining. The schedule of bonded debt for FY 2023-24 totals $119,446,761; $81,320,000 for principal; and $38,126,761 for interest. The schedule of bonded debt for FY 2024-25 totals $90,678,231; $56,275,000 for principal; and $34,403,231 for interest. There are also several State Revolving Fund loans for Utilities water system projects paid solely from system revenues. The county contracts with Digital Assurance Certification, LLC to maintain an online repository of detailed debt information for the county at the website: www.dacbond.com, where more information is available. Additional information regarding the county's outstanding bonds can also be found in our Bond Disclosure Supplement published on FEMA under Continuing Disclosure (direct link: https://emma.msrb.org/P21688722-P21299640-P21730493.pdf)

County bonding has been concentrated in the following areas: resource recovery projects, new jail construction, construction and rehabilitation of county facilities, expansion of the Convention Center, funding for the Dr. Phillips Performing Arts Center and Camping World Stadium, construction of the Courthouse Complex, purchase of environmentally-sensitive lands, and to acquire and improve park and recreational facilities.

Jail construction and the construction and rehabilitation of county facilities are funded primarily from debt supported by Sales Tax revenue and Guaranteed and Second Guaranteed Entitlement of State Revenue Sharing. Debt for construction of the Orange County's Courthouse Complex is secured by sales tax revenues.

Debt for the expansion of the Convention Center, the Dr. Phillips Performing Arts Center, and Camping World Stadium is supported by revenue from the Tourist Development Tax. This tax enacted by ordinance on March 16, 1978, and by a referendum approved by the voters of the county was first levied in May 1978. On December 13, 1994, the county increased the rate of the tax from 4% to 5%; on July 18, 2006, the rate was increased to 6%. The first 5% of the tax is pledged to debt service.

Debt to purchase environmentally-sensitive lands and acquire and improve park and recreational facilities is supported by revenue from the Public Service Tax (PST). This PST levy was put into effect on November 1, 1991.

Operating cost implications of each of these capital improvements have been reflected in each of the respective operating budgets. A history of rating actions, a schedule of long-term debt and a brief outline of the outstanding debt issues are presented on the following pages for further information.

SELECTED CREDIT RATINGS ACTIONS

DATE	CREDIT	RATING ACTION
1992	Commercial Paper Program	Upgrade from "A1" to "A1+" from S&P.
1992	Water Utilities System Bonds	Upgrade from "Baa" to "Aa", "A+" & "A+" from Moody's, S & P, and Fitch.
1993	Library District Bonds	Upgrade from "AA-" to "AA" from S&P, Moody's confirmed "Aa" rating.
1993	Sales Tax Bonds	Moody's & S&P confirmed "A1" & "A+".
1993	Solid Waste Bonds	Upgrade from "A" to "A1" from Moody's.
1994	Tourist Development Tax Bonds	S&P assigned "A" rating; Moody's and Fitch confirmed "A" rating.
1995	Public Service Tax Bonds	Received first time ratings of "A", "A", & "A+" from Moody's, S&P, and Fitch.
1997	Tourist Development Tax Bonds	Moody's revised rating to "A3".
1998	Water Utilities System Refunding Refunding Revenue Bonds	Received rating from Moody's of "Aa-3".
1998	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA" and "AAA" from Moody's, S&P, and Fitch. Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
1998	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A3", "A", "A" from Moody's, S&P, and Fitch.
1999	Sales Tax Revenue Bonds	Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
2000	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2" (upgrade from A3), "A", "A+" (upgrade from A) from Moody's, S&P, and Fitch.
2002	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2002	Sales Tax Revenue Bonds	Upgrade from "A+" to "AA-" from S&P.
2002	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch.
2003	Solid Waste Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A" from Moody's, S&P, and Fitch.
2003	Public Service Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "A+", "AA-" from Moody's, S&P, and Fitch.

SELECTED CREDIT RATINGS ACTIONS

DATE	CREDIT	RATING ACTION
2003	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2005	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2005	Capital Improvement Bonds	Upgrade from "A" to "A+" from S&P.
2006	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch.
2006	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2006	Sales Tax Revenue Bonds	S&P upgraded rating from "AA-" to "AA".
2007	Tourist Development Tax Bonds	Upgrade from "A" to "A+" from S&P.
2007	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A+" from Moody's, S&P, and Fitch.
2007	Sales Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2007	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2009	Capital Improvement Bonds	Received ratings of "AA" from Fitch; Upgrade from "A+" to "AA" from S&P.
2010	Tourist Development Tax Bonds	Recalibrated from Moody's from "A2" to "A1" to be consistent with the Global Scale Rating (GSR).
2010	Sales Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to be Consistent with the Global Scale Rating (GSR).
2010	Water Utility Bonds	Recalibrated from Moody's from "Aa3" to "Aa2" to be consistent with the Global Scale Rating (GSR).
2010	Public Service Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to Be consistent with the Global Scale Rating (GSR).
2010	Tourist Development Tax Bonds	Recalibrated from Fitch from "A+" to "AA-" to be consistent with the Global Scale Rating (GSR).
2010	Sales Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2010	Capital Improvement Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).

SELECTED CREDIT RATINGS ACTIONS

DATE	CREDIT	RATING ACTION
2010	Public Service Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2011	Public Service Tax Bonds	Upgrade from "A+" to "AA-" from S&P.
2012	Orange County	Implied general obligation rating of "AAA" from Fitch.
2012	Sales Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2012	Sales Tax Bonds	Rated as "AA+" from Kroll Bond Rating Agency.
2012	Orange County	Implied general obligation rating of "AA+" from Kroll Bond Rating Agency.
2013	Public Service Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2013	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from S&P.
2014	Orange County	Implied general obligation rating upgrade from "AA+" to "AAA" from Kroll.
2015	Water Utility Bonds	All outstanding bonds were paid off and ratings terminated.
2015	Tourist Development Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2015	Tourist Development Tax Bonds	Upgrade from "A+" to "AA-" from S&P.
2015	Tourist Development Tax Bonds	Upgrade from "A1" to "Aa3" from Moody's.
2016	Water Utility Bonds	Rated as "AAA" from S&P and Fitch.
2016	Sales Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch.
2016	Public Service Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch.
2018	Orange County	Implied general obligation rating of "Aaa" from Moody's.
2018	Tourist Development Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2018	Sales Tax Bonds	Upgrade from "AA+" to "AAA" from Kroll.
2019	Sales Tax Bonds	Upgrade from "Aa2" to "Aa1" from Moody's.
2019	Capital Improvement Bonds	Upgrade from "AA" to "AA+" from S&P.
2019	Sales Tax Bonds	Upgrade from "AA" to "AA+" from S&P.
2019	Public Service Tax Bonds	Upgrade from "AA" to "AA+" from S&P.

Source: Fiscal & Business Services Division

LONG-TERM DEBT SUMMARY

	BONDS	SERIES	BOND DEBT	PRINCIPAL	INTEREST	PRINCIPAL AND INTEREST TOTAL
1	Tourist Development Tax Refunding Revenue	2010	144,395,000	42,780,000	2,139,000	44,919,000
2	Sales Tax Revenue Refunding	2012C	96,195,000	13,050,000	326,250	13,376,250
3	Public Service Tax Refunding Revenue	2013	37,895,000	3,745,000	259,750	4,004,750
4	Tourist Development Tax Refunding Revenue	2015	154,195,000	87,955,000	20,880,750	108,835,750
5	Sales Tax Revenue Refunding Bonds	2015A	30,110,000	13,490,000	730,590	14,220,590
6	Water & Wastewater Utility Revenue Bonds	2016	89,035,000	66,820,000	13,402,563	80,222,563
7	Tourist Development Tax Refunding Revenue Bonds	2016	63,025,000	62,025,000	21,158,600	83,183,600
8	Tourist Development Tax Revenue Bonds	2016A	88,940,000	88,940,000	36,906,150	125,846,150
9	Tourist Development Tax Refunding Revenue Bonds	2016B	202,745,000	202,745,000	84,551,900	287,296,900
10	Tourist Development Tax Refunding Revenue Bonds	2017	194,740,000	101,970,000	23,683,000	125,653,000
11	Sales Tax Taxable Refunding Revenue Bonds	2019	103,805,000	100,510,000	13,830,957	114,340,957
12	Water & Wastewater Utility Revenue Bonds	2020	140,740,000	131,295,000	66,684,250	197,979,250
	Total		***$ 1,345,820,000***	***$ 915,325,000***	***$ 284,553,760***	***$ 1,199,878,760***

LEGAL DEBT LIMITS

Neither the Orange County Board of County Commissioners nor the Florida Statutes provide for a limit on the amount of general obligation bonds that Orange County can issue following authorization by a successful referendum of Orange County voters approving the use of ad valorem property taxes to repay the general obligation bonds issued. Currently, there are only Library District General Obligation Bonds outstanding.

County revenue bonds do not pledge the full faith and credit of the county, but rather give bondholders a pledge against the actual collection of a given revenue. Since revenue bond holders cannot force the county to increase general taxes, financial markets require that revenue bonds only be issued for a portion of the available capacity. This issuance limitation is included in the resolutions and indentures and acts as another form of debt limit.

DETAILED LONG-TERM DEBT

1. $144,395,000 Tourist Development Tax Refunding Revenue Bonds, Series 2010

Revenue pledged: Tourist Development Tax and Convention/ Civic Center net operating revenues.

Purpose: To refund a portion of the county's outstanding Tourist Development Tax Refunding Revenue Bonds, Series 1998A and a portion of the outstanding Tourist Development Tax Revenue Bonds, Series 1998B.

Final Maturity: 10/01/24; Interest Rates: 5.00%.

FY	Principal	Interest	Total
23-24	$ 42,780,000	$ 2,139,000	$ 44,919,000
24-25	0	0	0
25-26	0	0	0
26-27	0	0	0
27-28	0	0	0
Thereafter	0	0	0
Total	$ 42,780,000	$ 2,139,000	$ 44,919,000

2. $96,195,000 Sales Tax Revenue Refunding Bonds, Series 2012C

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all of the outstanding Sales Tax Revenue Refunding Bonds Series 2002A maturing on and after January 1, 2013.

Final Maturity: 01/01/24; Interest Rates: 2.00% to 5.00%.

FY	Principal	Interest	Total
23-24	$ 13,050,000	$ 326,250	$ 13,376,250
24-25	0	0	0
25-26	0	0	0
26-27	0	0	0
27-28	0	0	0
Thereafter	0	0	0
Total	$ 13,050,000	$ 326,250	$ 13,376,250

3. $37,895,000 Public Service Tax Refunding Revenue Bonds, Series 2013

Revenue pledged: Public Service Tax levied by the county on utilities services sold or consumed in the unincorporated areas of the county.

Purpose: To refund all outstanding Public Service Tax Revenue Bonds, Series 2003.

Final Maturity: 10/01/25; Interest Rates: 3.00% to 5.00%.

FY	Principal	Interest	Total
23-24	$ 2,295,000	$ 187,250	$ 2,482,250
24-25	1,450,000	72,500	1,522,500
25-26			0
26-27			0
27-28			0
Thereafter			0
Total	$ 3,745,000	$ 259,750	$ 4,004,750

4. $154,195,000 Tourist Development Tax Refunding Revenue Bond, Series 2015

Revenue pledged: Tourist Development Tax and Convention/ Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2005.

Final Maturity: 10/01/31; Interest Rate: 2.00% to 5.00%.

FY	Principal	Interest	Total
23-24	$ 8,950,000	$ 4,397,750	$ 13,347,750
24-25	9,820,000	3,950,250	13,770,250
25-26	10,280,000	3,459,250	13,739,250
26-27	10,810,000	2,945,250	13,755,250
27-28	11,250,000	2,404,750	13,654,750
Thereafter	36,845,000	3,723,500	40,568,500
Total	$ 87,955,000	$ 20,880,750	$ 108,835,750

5. $30,110,000 Sales Tax Revenue Refunding Bond, Series 2015A

Revenue pledged: Local Government Half – Cent Sales Tax.

Purpose: To refund all outstanding Sales Tax Revenue Refunding Bonds, Series 2006.

Final Maturity: 01/01/28; Interest Rate: 2.13%.

FY	Principal	Interest	Total
23-24	$ 2,585,000	$ 259,807	$ 2,844,807
24-25	2,640,000	204,161	2,844,161
25-26	2,695,000	147,343	2,842,343
26-27	2,755,000	89,300	2,844,300
27-28	2,815,000	29,980	2,844,980
Thereafter			—
Total	$ 13,490,000	$ 730,591	$ 14,220,591

6. $89,035,000 Water and Wastewater Utility Revenue Bonds, Series 2016

Revenue pledged: Net operating revenues and all moneys, including investments thereof, in the funds and accounts to pay the operating expenses of the system.

Purpose: To finance certain costs relating to the acquisition, construction and equipping of various capital improvements to the county's Water & Wastewater Utility System.

Final Maturity: 10/01/36; Interest Rate: 2.00 % to 5.00%.

FY	Principal	Interest	Total
23-24	$ 4,375,000	$ 1,795,144	$ 6,170,144
24-25	4,595,000	1,576,394	6,171,394
25-26	4,685,000	1,484,494	6,169,494
26-27	4,780,000	1,390,794	6,170,794
27-28	4,875,000	1,295,194	6,170,194
Thereafter	43,510,000	5,860,544	49,370,544
Total	$ 66,820,000	$ 13,402,564	$ 80,222,564

7. $63,025,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016

Revenue pledged: Tourist Development Tax and Convention/ Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2006.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
23-24	$ 1,000,000	$ 2,491,000	$ 3,491,000
24-25		2,441,000	2,441,000
25-26		2,441,000	2,441,000
26-27		2,441,000	2,441,000
27-28		2,441,000	2,441,000
Thereafter	61,025,000	8,903,600	69,928,600
Total	$ 62,025,000	$ 21,158,600	$ 83,183,600

8. $88,940,000 Tourist Development Tax Revenue Bonds, Series 2016A

Revenue pledged: Tourist Development Tax and Convention/ Civic Center net operating revenues.

Purpose: To finance Phase II of the Dr. Phillip Performing Arts Center pursuant to the Interlocal Agreement.

Final Maturity: 10/01/36; Interest Rate: 3.25% to 5.00%.

FY	Principal	Interest	Total
23-24	$ 0	$ 3,741,138	$ 3,741,138
24-25	2,385,000	3,741,138	6,126,138
25-26	2,510,000	3,621,888	6,131,888
26-27	2,615,000	3,496,388	6,111,388
27-28	2,760,000	3,411,400	6,171,400
Thereafter	78,670,000	18,894,200	97,564,200
Total	$ 88,940,000	$ 36,906,152	$ 125,846,152

9. $202,745,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016B

Revenue pledged: Tourist Development Tax and Convention/ Civic Center net operating revenues.

Purpose: To defease the City of Orlando Venues Bonds, fulfilling the county's commitment for the Venues 1st-5th cent TDT funds under the Interlocal Agreement.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
23-24	$ 0	$ 8,632,300	$ 8,632,300
24-25	5,430,000	8,632,300	14,062,300
25-26	5,705,000	8,360,800	14,065,800
26-27	5,975,000	8,075,550	14,050,550
27-28	6,295,000	7,776,800	14,071,800
Thereafter	179,340,000	43,074,150	222,414,150
Total	$ 202,745,000	$ 84,551,900	$ 287,296,900

10. $194,740,000 Tourist Development Tax Refunding Revenue Bonds, Series 2017

Revenue pledged: Tourist Development Tax and Convention/ Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2007 and 2007A.

Final Maturity: 10/01/30; Interest Rate: 5.00%.

FY	Principal	Interest	Total
23-24	$ 0	$ 5,098,500	$ 5,098,500
24-25	14,950,000	5,098,500	20,048,500
25-26	15,715,000	4,351,000	20,066,000
26-27	16,515,000	3,565,250	20,080,250
27-28	17,365,000	2,739,500	20,104,500
Thereafter	37,425,000	2,830,250	40,255,250
Total	$ 101,970,000	$ 23,683,000	$ 125,653,000

11. $103,805,000 Taxable Sales Tax Refunding Revenue Bonds, Series 2019

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all outstanding Sales Tax Revenue Refunding Bonds, Series 2012B.

Final Maturity: 01/01/32; Interest Rate: 1.79% to 2.70%.

FY	Principal	Interest	Total
23-24	$ 1,205,000	$ 2,493,873	$ 3,698,873
24-25	9,670,000	2,376,240	12,046,240
25-26	9,880,000	2,158,205	12,038,205
26-27	10,110,000	1,925,769	12,035,769
27-28	10,340,000	1,678,267	12,018,267
Thereafter	59,305,000	3,198,604	62,503,604
Total	$ 100,510,000	$ 13,830,958	$ 114,340,958

12. $140,740,000 Water and Wastewater Utility Revenue Bonds, Series 2020

Revenue pledged: Net operating revenues and all moneys, including investments thereof, in the funds and accounts to pay the operating expenses of the system.

Purpose: To finance certain costs relating to the acquisition, construction and equipping of various capital improvements to the county's Water & Wastewater Utility System.

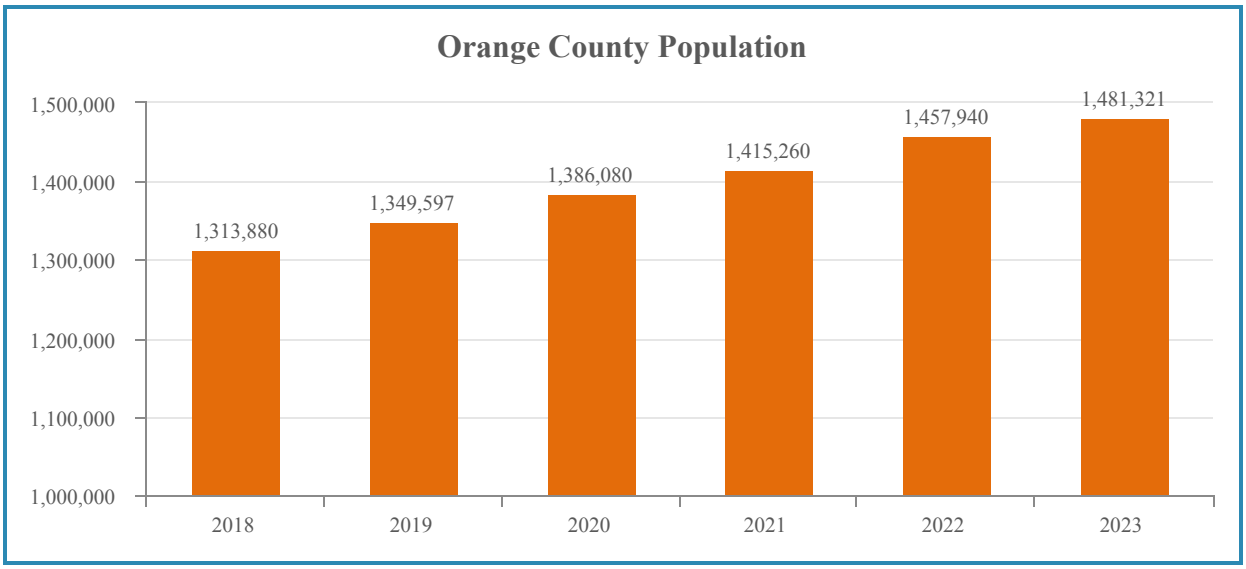
Final Maturity: 10/01/40; Interest Rate: 5.00 %.

FY	Principal	Interest	Total
23-24	$ 5,080,000	$ 6,564,750	$ 11,644,750
24-25	5,335,000	6,310,750	11,645,750
25-26	5,600,000	6,044,000	11,644,000
26-27	5,880,000	5,764,000	11,644,000
27-28	6,175,000	5,470,000	11,645,000
Thereafter	103,225,000	36,530,750	139,755,750
Total	$ 131,295,000	$ 66,684,250	$ 197,979,250

Statistical Information

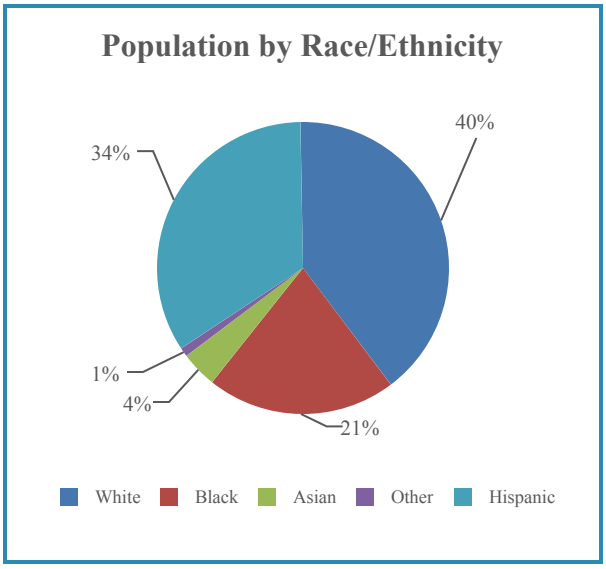
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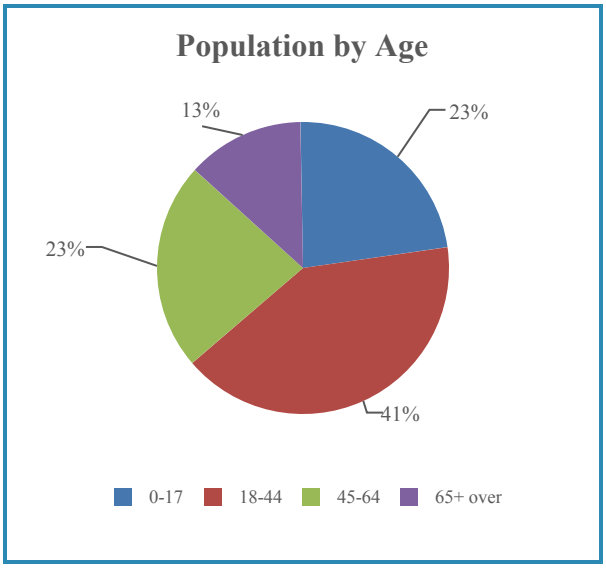
- Demographic and Economic Indicators 1-95



Source: 2022 Bureau of Economic and Business Research (BEBR) Orange County Population

Population growth is on a slight upward trend as employment opportunities increase and the housing market improves.

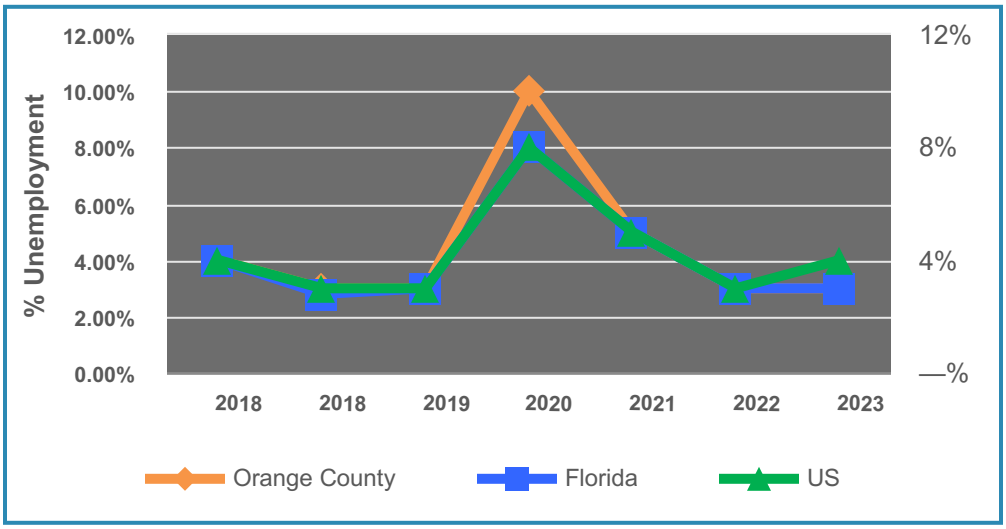




Source: United States Census Bureau; BEBR July 2021

Orange County has a diverse population with 76% of the population under the age of 55. The predominant race in the county is White at 37%. Hispanic ethnicity currently makes up 34% of the population and includes both white and black races. The Black/African American population is 21%. The Asian population is approximately 4% and includes Native Hawaiian, Alaska Native, and other Pacific Islander. Those who identify as two or more races make up 1% of the population.

Unemployment Rate Comparison



Source: United States Department of Labor August 2023

Florida's unemployment rate is 3.0% and the national unemployment rate is 4%, as of August 2023. Orange County unemployment rate was 3%.

Metro Orlando Employment by Industry	Employees
Leisure & Hospitality	289200
Professional & Business Services	271900
Education & Health Services	179900
Retail Trade	151800
Government	119400
Financial Activities	92000
Construction	85800
Wholesale Trade	60800
Manufacturing	53800
Other Services	53800
Transportation, Warehousing, & Utilities	43700
Information	27200
Mining and Logging	200

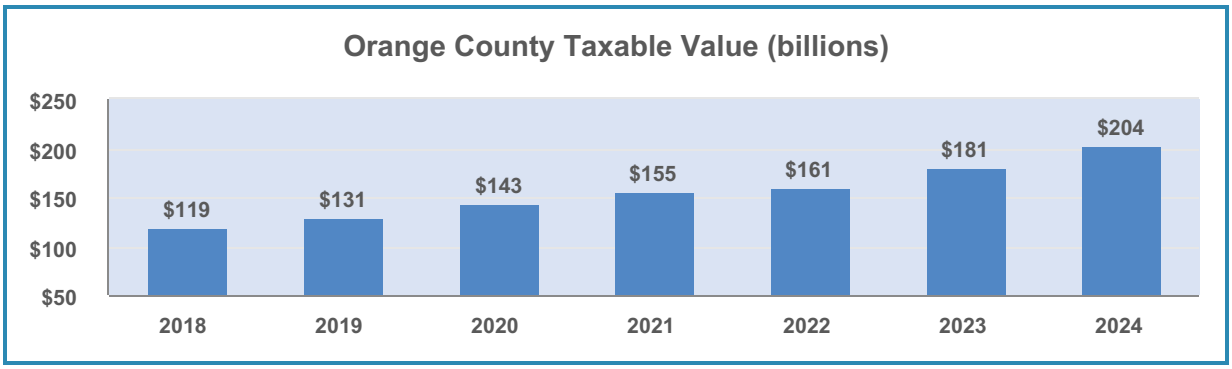


Source: Orlando Economic Partnership, July 2023

Top 10 Metro Orlando Employers *	Employees	Industry
Walt Disney World Resort	70000	Leisure & Hospitality
Adventist Health System	39374	Healthcare
Universal Orlando (+ Resort)	24000	Leisure & Hospitality
Orlando Health	23252	Healthcare
University of Central Florida	10614	Education
Lockhead Martin	8099	Aerospace/Defense
Siemens Energy	5500	Advanced Manufacturing
Darden Restaurants	5127	Restaurants
Seaworld Parks & Entertainments	4929	Leisure & Hospitality
Marriott Vacations Wordwide	4500	Leisure & Hospitality

* *Excludes government and retail operations*

Source: Orlando Economic Partnership, October 2022



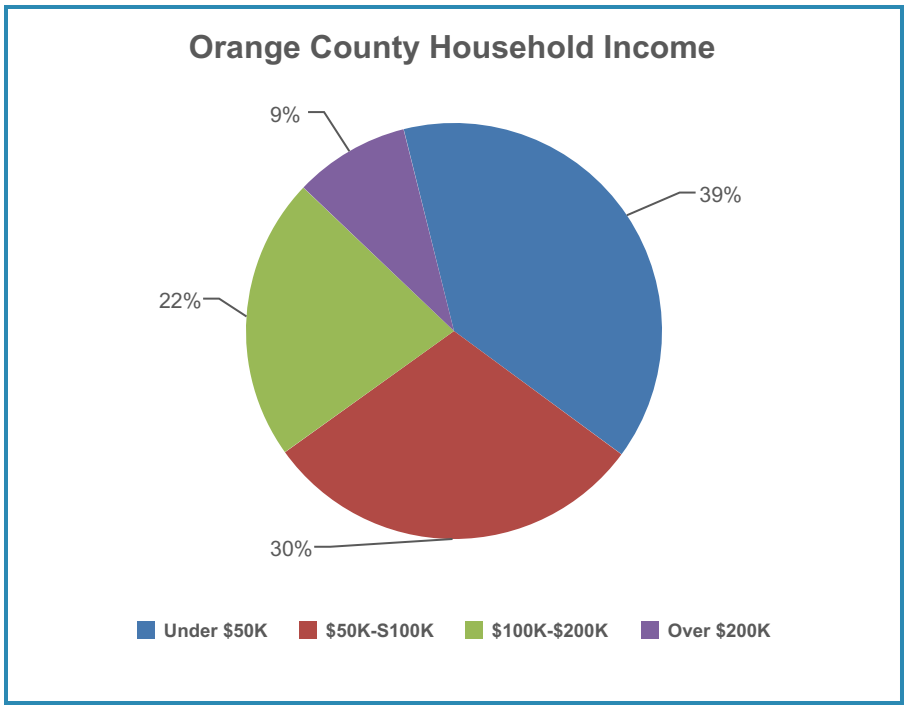
Source: Orange County Property Appraiser website

The taxable value of property in Orange County is anticipated to increase by $23.0 billion in 2024. Since 2018, taxable values have increased as a result of consumer demand and new construction.

Population & Millage Rates

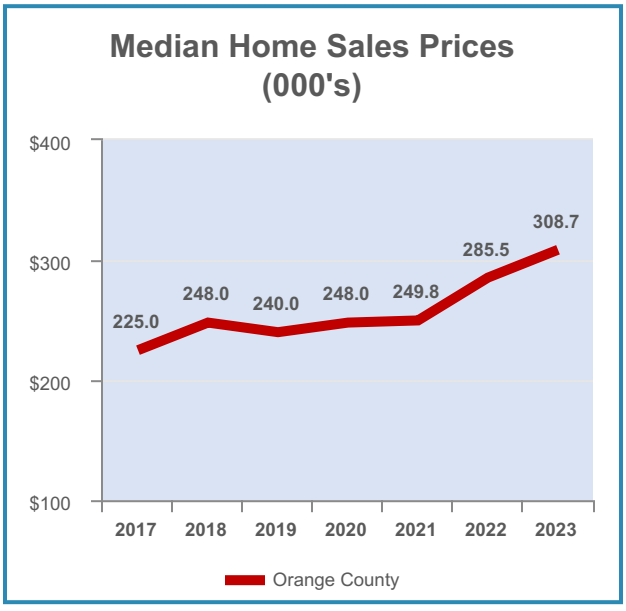
Orange County	2023 Population Estimate	2023 Final	2024 Proposed	% Change
Eatonville	2,371	7.2938	7.2938	0.0%
Oakland	5,396	6.4000	6.3000	-1.6%
Ocoee	49,221	5.0500	5.0500	0.0%
Orlando	321,904	6.6500	6.6500	0.0%
Edgewood	2,645	5.2500	5.4000	2.9%
Orange County (unincorporated)	931,537	4.4347	4.4347	0.0%
Winter Park	30,465	4.3814	4.3570	-0.6%
Belle Isle	7,042	4.4018	4.4018	0.0%
Maitland	19,944	4.5823	4.5633	-0.4%
Winter Garden	50,318	4.5000	4.5000	0.0%
Windermere	3,038	3.7425	3.7425	0.0%
Apopka	57,390	4.1876	4.1876	0.0%
Lake Buena Vista	21	2.1366	2.0991	-1.8%
Bay Lake	29	2.1244	2.1279	0.2%
Total	1,481,321			

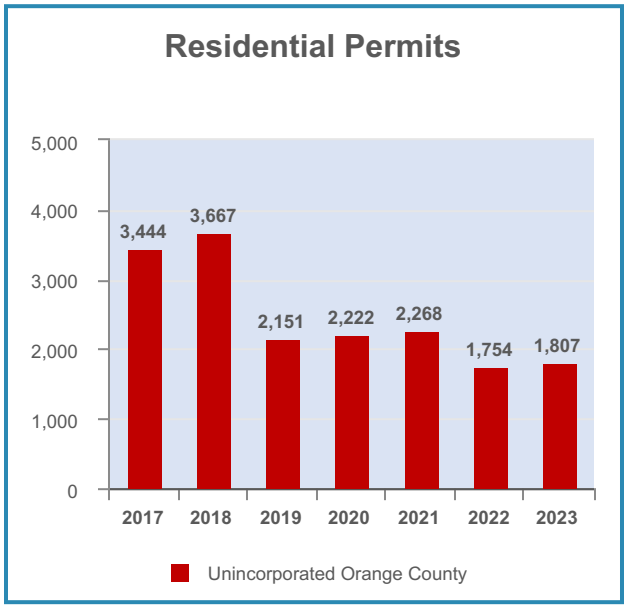
Source: BEBR and Orange County Property Appraiser



Source: United States Census Bureau, 2021 American Community Survey Census Report

According to the United States Census Bureau, 30% of households have an income between $50,000 to $100,000.





Source: Orlando Economic Partnership

* through September 2024

Median home sales prices have increased 8.13% from 2022. The number of single family residential permits issued decreased 23% from 2021 to 2022 but is projected to increase in 2023, which is shown through September 2023. The FY 2016-17 to current figures have been adjusted to reflect amended permitting data.


ORANGE
COUNTY
GOVERNMENT
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Guide to Other Useful References

A GUIDE TO OTHER USEFUL REFERENCES

Annual Budget Document – A document containing detailed summaries of the budget, finances, personnel, and capital projects. Each year, this document is printed in proposed and final form as follows: The proposed budget represents the County Mayor's recommended budget as presented to the Board of County Commissioners, and the final budget represents the budget as adopted by the Board of County Commissioners.

Budget Reference Manual – This manual is updated and distributed annually to department fiscal staff at the budget kickoff held prior to budget preparation. This guide provides detailed timetables and general instructions for preparing budget requests for personal services (including new positions), operating, and capital outlay (including rolling stock). Additional information is presented for Performance Measures and Capital Improvement Program (CIP) submissions. This manual is available in the Office of Management and Budget (OMB).

Citizens Annual Financial Report – This document, prepared by the Comptroller's Office, is a summarized operational and financial report prepared especially for the citizens of Orange County. It is a high-level overview that explains how the county is organized, how the budget process works, as well as primary sources and uses of funds. Additionally, it provides information regarding the impact of County taxes and fees on a typical residential home and other useful information. This document and prior year's reports are available on the Comptroller's Office website at: http://www.occompt.com/ by scrolling down to the "Financial Reports" link on the home page.

Comprehensive Annual Financial Report – This document is an all encompassing audited financial report for Orange County as a whole. It includes financial statements for all operations, narrative information, and reports and opinions from the County's independent auditor. It also includes financial and non-financial data and trends. Current and prior year's reports are available at http://www.occompt.com/ by scrolling down to the "Financial Reports" link on the home page. This link also contains investment reports, revenue monitoring reports, and bond disclosure reports.

Fee Directory – A directory of fees and user charges for county services. This document can be found on the county's website http://www.orangecountyfl.net/ by using the keyword "Fee Directory" in the "Search our site" box or under the heading "Open Government" then "Budget and Reports" option followed by scrolling to the "Schedule of Fees" section.

Orange County Administrative Regulations – A detailed listing of policies and procedures utilized by Orange County Government in conducting various aspects of county business. This document is available in the Comptroller's Office Clerk of the BCC and Orange County Attorney's Office.

Orange County Charter – A Charter sets up the county government structure and sets forth how it must function. The Orange County Charter and information regarding the Charter Review Commission can be found on the county's website http://www.orangecountyfl.net/ by using the keyword "Charter" in the "Search our site" box or clicking on "Open Government" and selecting "Boards and Special Districts" then "Charter Review Commission."

Orange County Code of Ordinances – A detailed listing of all ordinances adopted by the Orange County Board of County Commissioners can be found on the county's website http://www.orangecountyfl.net/ by using the keyword "Ordinances" in the "Search our site" box or clicking on "Permits and Licenses" and selecting "Code of Ordinances". Alternately, the information is available on Municode's website at http://www.municode.com.

Quarterly Fiscal Performance Report – This report is an informational source that reviews the performance of revenues and expenditures, and reserve levels for each quarter. Additionally, in the second and fourth quarter, it includes capital project spending, the Grants Program Report, and the Performance Measurement Report. This report is available in the Office of Management and Budget (OMB).

Revenue Manual – Provides the following information about more than 200 County Revenue sources: authorization, account codes, description, collection history and information regarding the fee schedule, collection frequency, restrictions and administration.

Glossary of Budget Terms

GLOSSARY

Accrual – A revenue or expense which gets recognized in the accounting period it is earned or incurred, even if it is received or paid in a subsequent period.

Accrual Accounting – A system that recognizes revenues and expenses as they occur, regardless of when the final revenue or payment is received or paid. This system is used by businesses and by certain government funds that operate like businesses.

Ad Valorem Tax – A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as "property tax."

Adjusted Final Millage – Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

Adopted Budget – The financial plan of revenues and expenditures for a fiscal year as adopted by the Board of County Commissioners.

Aggregate Millage Rate – The sum of all property tax levies imposed by the governing body of a county excluding debt service and other voted millages, divided by the total taxable value.

Amendment – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

Appropriation – A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

Approved Budget – Board of County Commissioners budget, to be legally adopted in following fiscal year in accordance with state statutes.

Assessed Value – A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

Balanced Budget – A budget in which revenues are equal to expenditures.

Board of County Commissioners – The governing body of Orange County is composed of six (6) persons elected from single member districts and one (1) County Mayor elected countywide.

Bond – A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

Budget – A financial plan for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

Budget Adjustment – A revision to the adopted budget occurring during the fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

Budget Calendar – The schedule of key dates involved in the process of preparing, adopting, and executing an adopted budget.

Budget Document – The official written statement of the annual fiscal year financial plan for the county as presented by the County Mayor.

Budget Hearing – The public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

Budget Message – A brief written statement presented by the County Mayor to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.

Capital Expenditures – Funds spent for the acquisition, construction, or improvements of capital facilities and other capital assets.

Capital Improvements – Physical assets constructed or purchased that has a minimum useful life of 10 years and a minimum cost of $25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Capital Improvements Budget – A financial plan for the construction or acquisition of capital improvements adopted as part of the annual budget and approved in the first year of the five-year Capital Improvements Program.

Capital Improvements Program – A five-year plan for providing public physical improvements. The program provides the following information for each project: a time frame for completion, the location, description, an annual estimated expenditure, and the proposed method of financing.

Capital Outlay – Appropriation for the acquisition or construction of physical assets or purchase of items with a unit cost of $1,000 or more.

Capital Project – Detailed information for a capital improvement to include the time frame for completion, the location, description, the estimated total expenditure, and the proposed method of financing.

Certificates of Participation (COPs) – Certificates issued by a Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

Community Redevelopment Agency ("CRA") – Under Florida law (Chapter 163, Part III), local governments are able to designate areas as "Community Redevelopment Agency" to help deal with insufficient infrastructure. In a CRA, the tax revenues from increases in real property value are directed to the CRA trust fund, to be used to address the specified need. Because the tax revenues from the increase in value are dedicated, this is also referred to as "tax increment financing."

Contingency – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

County Administrator – The Chief Executive Officer of the county appointed by the County Mayor subject to approval by the Board of County Commissioners.

Debt Service – The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.

Deficit – The excess of expenditures over revenues during a fiscal year.

Department – An organizational unit of the county responsible for carrying out a major governmental function, such as Fire Rescue or Community and Family Services.

Depreciation – The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds (such as enterprise and internal service funds).

Division – A basic organizational unit of the county which is functionally unique in its service delivery.

Effectiveness Indicator – Extent to which the service has been achieved or customers are satisfied with the quality of service.

Efficiency Indicator – Cost of labor or materials per unit of output/service or number of full-time equivalent positions (FTE's) or staff hours per output to accomplish a task.

Encumbrance – The commitment of appropriated funds to purchase goods or service.

Enterprise Fund – A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges, such as Utilities Department.

Exempt, Exemption, Non-exempt – Amounts determined by state law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at $25,000. In January of 2008, an additional exemption was added of up to an additional $25,000, for assessed value between $50,000 and $75,000. That means that a homeowner with property assessed at $75,000 would have to pay taxes on $25,000 of the assessment. Eligible homeowners must apply for the exemptions by March 1 of each year. Other exemptions apply to agricultural land and property owned by widows, elderly, the blind, and permanently and totally disabled people who meet certain income criteria.

Expenditure – Decreases in fund financial resources for the procurement of assets or the cost of goods and/or services received.

Fiduciary Fund – A governmental accounting fund that is used to account for assets held in trust by the government for the benefit of individuals or other entities.

Final Millage – The tax rate adopted in the final public budget hearing of a taxing authority.

Fiscal Year – The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

Function – A major class or grouping of tasks directed toward a common goal, such as improvements to public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance – The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

General Fund – Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

Goal – A statement that describes the purpose toward which an endeavor is directed, such as a target or target area.

Governmental Fund – A governmental accounting fund that does not account for profit and loss.

Grant – A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

Homestead Exemption – Refer to definition for exempt, exemption, and non-exempt.

Indirect Costs – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

Interfund Transfers – Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a "double counting" of expenditures. Therefore, these amounts are deducted from the total county operating budget to calculate the "net" budget.

Intergovernmental Revenue – Revenue received from another government unit for a specific purpose.

Internal Service Fund – A governmental accounting fund used to account for the financing of goods or services provided by one county department to another on a cost reimbursement basis.

Levy – To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

Line-Item Budget – A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

Long-Term Debt – Debt with a maturity of more **than** one (1) year after the date of issuance.

Maximum Millage – Florida Statutes 200.185 sets limits on how high the millage (tax) rate can be set. An example of the computation process appears within the "Charts and Tables" area of this section.

Mandate – Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Mill, Millage – 1/1000 of one dollar; used in computing taxes as the tax rate per $1,000 of taxable value.

Modified Accrual Basis of Accounting – Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which is recognized when due.

Municipal Services Benefit Unit (MSBU) – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or a special assessment is imposed to defray part or all of the cost of providing lake cleaning, water quality improvement, maintenance, and aquatic plant control services. This unit may be referred to as an MSBU.

Municipal Services Taxing Unit (MSTU) – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

Object Code – An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

Objective – A defined method to accomplish an established goal.

Operating Expenses – Also known as Operating and Maintenance costs, these are expenses of day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

Other Expenditures – These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

Other Revenues – These include revenues unearned in the current fiscal year, such as fund balance or prior year reimbursements.

Performance Measures – Specific qualitative and/or quantitative measures of work performed as an objective of a department.

Personal Property – Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

Personal Services – Costs related to compensating employees, including salaries and wages and fringe benefit costs.

Policy – A high-level overall plan embracing the general goals and acceptable procedures especially of a governmental body.

Property Appraiser – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Tax – Refer to the definition for ad valorem tax.

Property Tax Reform – There is no single bill or amendment. A number of legislative and constitutional initiatives relating to local government ad valorem taxes are referred to collectively as "property tax reform."

Proposed Millage – The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

Real Property – Land and the buildings and other structures attached to it that is taxable under state law.

Reserve – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue – Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Revenue Bonds – Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The repayment of the bond is secured solely by the revenue produced.

Revenue Estimate – A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

Rolled Back/Roll Back Rate – That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of reassessment, the rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied. This rolled-back rate excludes the effect of dedicated increment financing (see "CRA"). An example of the computation process appears within the "Charts and Tables" area of this section.

Special Assessment – A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Tax Base – The total property valuations on which each taxing authority levies its tax rates.

Tax Roll – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2023 calendar year would be used to compute the ad valorem taxes levied for the FY 2023-24 budget.

Tentative Millage – The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

Truth in Millage Law – Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Uniform Accounting System – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Fees – The fees charged for direct receipt of public services.

Unencumbered Balance – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

Voted Millage – Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

Workload Indicator – A measurement of the amount of work that affects a division or service. It is indicative of workload, but does not necessarily measure effectiveness or efficiency. It is used to quantify levels of service.


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REVENUE CATEGORIES

Revenues in this section have been categorized according to the Uniform Accounting System structured by the State of Florida Department of Financial Services. Categories include:

Taxes

Charges levied by a local unit against the income or wealth of a person or corporation, or based on consumption of specific products and services. Examples are: ad valorem (property) taxes, local option gas taxes, and local option resort taxes.

Permits, Fees, Special Assessments

Revenues derived from local permits and fees. Examples include: building permits and certain kinds of impact fees.

Intergovernmental Revenue

Revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes. Half-Cent Sales Tax, State Revenue Sharing, and state grants are examples.

Charges for Services

All revenues stemming from charges for current services, excluding revenues of internal service funds. Examples are refuse collection fees, water and wastewater fees, park entrance fees, and court fees. This category also includes fees collected on behalf of the county by the Tax Collector and certain other Constitutional Officers.

Fines and Forfeitures

Revenues received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations, and for neglect of official duty. Examples include: parking violations and code enforcement violations.

Miscellaneous Revenue

Revenue from sources not otherwise provided in the above categories. Interest earnings, contributions, rents, and impact fees are examples of miscellaneous revenues.

Statutory Deduction

Florida Statutes Chapter 129.01 requires counties to budget 95% of anticipated revenues. The calculated reduction therefore amounts to 5%. This deduction is applied against operating revenues in all funds except grant and internal service funds.

Interfund Transfers

Transfers between individual funds of a governmental unit that are not repayable and are not considered charges for goods or services. An example is an interfund transfer from the Sales Tax Trust Fund (sales tax revenue) to the General Fund to support general county operations.

Debt and Lease Proceeds

Revenue derived from the issuance of long-term debt, such as bonds or commercial paper. Proceeds are deposited into capital project funds and/or debt service funds. This category also includes the accounting entries used to record the initiation of lease liabilities

Fund Balance

Funds collected but not expended from the previous year. This balance carries forward to support current year activities. Refer to the Budget in Brief Section of this document for additional information.

Other Non-Revenues

Includes non-operating revenues such as repayment of a loan from the General Fund by a separate operating fund. This category also includes non-itemized transfers from the Constitutional Officers, such as the return of unspent funds.

Internal Service Charges

Revenues derived from goods and services furnished by central service agencies of the governmental unit to other departments of the same governmental unit. The three (3) current Internal Service Funds in Orange County are Fleet Management, Risk Management, and Medical Benefits.

EXPENDITURE CATEGORIES

Personal Services

The costs related to compensating employees, including salaries and wages and fringe benefit costs.

Operating Expenses

The costs of day-to-day operations that include office supplies, equipment, maintenance of equipment, utilities, and insurance.

Capital Outlay

The appropriation for the acquisition or construction of physical assets or items with a unit cost of $1,000 or more.

Capital Improvements

Physical assets constructed or purchased that have a minimum useful life of 10 years and a minimum cost of $25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Debt Service

The expense of retiring such debts as loans and bond issues that includes principal and interest payments, payments for paying agents, registrars, and escrow agents.

Grants

A contribution of assets by the county to another organization for a specific purpose.

Reserves

An account used to indicate that a portion of a fund's balance is set aside because of legal requirements or to provide a safety net for unexpected expenses, such as a natural disaster. Reserves are also used for debt service to ensure no interruption in bond payments as required by bond covenants.

Interfund Transfers

Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.

Other

Other expenses include items such as depreciation expense and transfers to other funds.

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 000X General Fund and Subfunds			
REVENUES:			
Ad Valorem Taxes	$ 628,018,032	$ 734,954,977	$ 824,694,698
Other General Taxes	2,290,141	2,509,000	2,309,000
Permits and Fees	1,284,847	1,156,200	1,155,800
Grants	2,905,788	2,748,120	2,620,120
Shared Revenues	1,530,209	1,266,500	1,426,500
Service Charges	48,622,111	50,274,879	49,412,695
Fines and Forfeits	1,414,017	1,064,225	1,034,975
Interest and Other	8,132,928	13,180,625	15,061,695
Total Revenues	**$ 694,198,073**	**$ 807,154,526**	**$ 897,715,483**
5% Statutory Deduction	$ 0	$ (41,582,727)	$ (46,200,775)
Net Revenues	**$ 694,198,073**	**$ 765,571,799**	**$ 851,514,708**
NON-REVENUES:			
Debt and Lease Proceeds	$ 81,452,772	$ 123,000	$ 0
Fund Balance	0	287,993,428	260,655,968
Other Sources	49,446,092	24,500,000	26,300,000
Revenue Total	**$ 825,096,937**	**$ 1,078,188,227**	**$ 1,138,470,676**
Interfund Transfers	$ 287,091,211	$ 330,889,648	$ 332,372,241
Net Revenues	**$ 1,112,188,148**	**$ 1,409,077,875**	**$ 1,470,842,917**
EXPENDITURES:			
General Government	$ 361,555,027	$ 347,810,903	$ 381,018,277
Public Safety	501,442,591	562,286,201	585,005,321
Physical Environment	12,028,227	18,086,000	17,439,120
Transportation	57,385,158	66,675,848	84,891,284
Economic Environment	5,256,524	60,643,165	76,437,730
Human Services	108,485,543	183,598,774	157,825,640
Culture & Recreation	4,553,927	8,705,811	5,862,496
Total Expenditures	**$ 1,050,706,997**	**$ 1,247,806,702**	**$ 1,308,479,868**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 102,982,370	$ 104,811,094
Interfund Transfers	40,721,224	58,288,803	57,551,955
Total Expenditures / Non-Expense	**$ 1,091,428,221**	**$ 1,409,077,875**	**$ 1,470,842,917**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1002 Transportation Trust			
REVENUES:			
Other General Taxes	$ 1,344,125	$ 1,200,000	$ 1,200,000
Permits and Fees	2,560,686	2,000,000	2,000,000
Grants	536,652	0	0
Shared Revenues	8,070,809	7,625,000	7,640,000
Service Charges	2,594,606	1,100,000	1,238,000
Fines and Forfeits	4,558,876	4,200,000	4,508,500
Interest and Other	229,653	137,050	20,077,100
Total Revenues	**$ 19,895,407**	**$ 16,262,050**	**$ 36,663,600**
5% Statutory Deduction	$ 0	$ (813,103)	$ (1,833,180)
Net Revenues	**$ 19,895,407**	**$ 15,448,947**	**$ 34,830,420**
NON-REVENUES:			
Fund Balance	$ 0	$ 50,337,677	$ 40,600,000
Revenue Total	**$ 19,895,407**	**$ 65,786,624**	**$ 75,430,420**
Interfund Transfers	$ 78,200,000	$ 122,600,000	$ 108,500,000
Net Revenues	**$ 98,095,407**	**$ 188,386,624**	**$ 183,930,420**
EXPENDITURES:			
Physical Environment	$ 7,314,905	$ 12,335,961	$ 11,136,657
Transportation	88,654,849	149,389,132	158,531,123
Total Expenditures	**$ 95,975,258**	**$ 181,821,830**	**$ 169,667,780**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 6,444,794	$ 14,042,640
Interfund Transfers	120,000	120,000	220,000
Total Expenditures / Non-Expense	**$ 96,095,258**	**$ 188,386,624**	**$ 183,930,420**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1003 Constitutional Gas Tax			
REVENUES:			
Shared Revenues	$ 10,043,380	$ 9,700,000	$ 9,900,000
Interest and Other	(222,943)	80,250	107,000
Total Revenues	**$ 9,820,437**	**$ 9,780,250**	**$ 10,007,000**
5% Statutory Deduction	$ 0	$ (489,013)	$ (500,350)
Net Revenues	**$ 9,820,437**	**$ 9,291,237**	**$ 9,506,650**
Total Revenues			
Fund Balance	$ 0	$ 38,671,842	$ 22,300,000
Interfund Transfers	0	0	25,400,000
Net Revenues	**$ 9,820,437**	**$ 47,963,079**	**$ 57,206,650**
EXPENDITURES:			
Transportation	$ 6,560,792	$ 43,856,784	$ 36,588,488
Total Expenditures	**$ 6,560,792**	**$ 43,856,784**	**$ 36,588,488**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 4,106,295	$ 20,618,162
Total Expenditures / Non-Expense	**$ 6,560,792**	**$ 47,963,079**	**$ 57,206,650**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1004 Local Option Gas Tax			
REVENUES:			
Other General Taxes	$ 28,099,869	$ 26,500,000	$ 27,300,000
Grants	50,000	0	0
Interest and Other	2,996,575	35,000	35,000
Total Revenues	**$ 31,146,444**	**$ 26,535,000**	**$ 27,335,000**
5% Statutory Deduction	$ 0	$ (1,326,750)	$ (1,366,750)
Net Revenues	**$ 31,146,444**	**$ 25,208,250**	**$ 25,968,250**
NON-REVENUES:			
Fund Balance	$ 0	$ 46,448,243	$ 30,200,000
Revenue Total	**$ 31,146,444**	**$ 71,656,493**	**$ 56,168,250**
Interfund Transfers	$ 20,454,289	$ 15,350,027	$ 9,150,000
Net Revenues	**$ 51,600,733**	**$ 87,006,520**	**$ 65,318,250**
EXPENDITURES:			
Physical Environment	$ 7,024,508	$ 8,806,597	$ 6,700,000
Transportation	22,083,784	74,452,279	50,356,191
Total Expenditures	**$ 29,108,292**	**$ 83,258,876**	**$ 57,056,191**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 3,747,644	$ 8,262,059
Total Expenditures / Non-Expense	**$ 29,108,292**	**$ 87,006,520**	**$ 65,318,250**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1005 Special Tax MSTU			
REVENUES:			
Ad Valorem Taxes	$ 148,686,581	$ 173,911,253	$ 193,355,881
Other General Taxes	18,074,651	17,000,000	17,000,000
Interest and Other	(160,992)	20,000	20,000
Total Revenues	**$ 166,600,240**	**$ 190,931,253**	**$ 210,375,881**
5% Statutory Deduction	$ 0	$ (9,579,063)	$ (10,551,294)
Net Revenues	**$ 166,600,240**	**$ 181,352,190**	**$ 199,824,587**
NON-REVENUES:			
Fund Balance	$ 0	$ 6,691,046	$ 4,935,909
Other Sources	1,401,638	650,000	650,000
Revenue Total	**$ 168,001,878**	**$ 188,693,236**	**$ 205,410,496**
Interfund Transfers	$ 71,416,469	$ 69,298,011	$ 72,087,029
Net Revenues	**$ 239,418,347**	**$ 257,991,247**	**$ 277,497,525**
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 3,183,099	$ 0
Interfund Transfers	237,964,000	254,808,148	277,497,525
Total Expenditures / Non-Expense	**$ 237,964,000**	**$ 257,991,247**	**$ 277,497,525**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1006 Mandatory Refuse Collection			
REVENUES:			
Service Charges	$ 55,443,927	$ 58,489,538	$ 64,970,926
Interest and Other	(368,920)	568,899	1,677,000
Total Revenues	**$ 55,075,007**	**$ 59,058,437**	**$ 66,647,926**
5% Statutory Deduction	$ 0	$ (2,952,922)	$ (3,332,396)
Net Revenues	**$ 55,075,007**	**$ 56,105,515**	**$ 63,315,530**
NON-REVENUES:			
Fund Balance	$ 0	$ 31,780,112	$ 37,106,638
Revenue Total	**$ 55,075,007**	**$ 87,885,627**	**$ 100,422,168**
EXPENDITURES:			
Physical Environment	$ 48,991,647	$ 59,139,519	$ 65,054,178
Total Expenditures	**$ 48,991,647**	**$ 59,139,519**	**$ 65,054,178**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 28,746,108	$ 35,367,990
Total Expenditures / Non-Expense	**$ 48,991,647**	**$ 87,885,627**	**$ 100,422,168**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1009 OC Fire Prot & EMS/MSTU			
REVENUES:			
Ad Valorem Taxes	$ 184,818,232	$ 216,179,919	$ 240,349,108
Permits and Fees	5,256,617	3,100,000	4,550,000
Grants	328,154	0	0
Shared Revenues	426,709	360,000	360,000
Service Charges	41,818,281	39,502,577	43,480,464
Interest and Other	(377,146)	1,150,500	1,150,500
Total Revenues	**$ 232,270,847**	**$ 260,292,996**	**$ 289,890,072**
5% Statutory Deduction	$ 0	$ (13,108,650)	$ (14,594,504)
Net Revenues	**$ 232,270,847**	**$ 247,184,346**	**$ 275,295,568**
NON-REVENUES:			
Debt and Lease Proceeds	$ 3,049,783	$ 0	$ 0
Fund Balance	0	69,151,834	48,678,110
Other Sources	1,992,633	1,880,000	2,000,000
Revenue Total	**$ 237,313,263**	**$ 318,216,180**	**$ 325,973,678**
EXPENDITURES:			
General Government	$ 3,049,783	$ 0	$ 0
Public Safety	230,642,632	279,909,824	300,659,141
Total Expenditures	**$ 233,692,415**	**$ 279,909,824**	**$ 300,659,141**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 38,306,356	$ 25,314,537
Total Expenditures / Non-Expense	**$ 233,692,415**	**$ 318,216,180**	**$ 325,973,678**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1010 Air Pollution Control			
REVENUES:			
Shared Revenues	$ 1,223,038	$ 1,229,000	$ 1,223,038
Service Charges	163	0	0
Interest and Other	16,130	1,050	1,000
Total Revenues	**$ 1,239,331**	**$ 1,230,050**	**$ 1,224,038**
5% Statutory Deduction	$ 0	$ (61,503)	$ (61,202)
Net Revenues	**$ 1,239,331**	**$ 1,168,547**	**$ 1,162,836**
NON-REVENUES:			
Fund Balance	$ 0	$ 765,767	$ 707,702
Revenue Total	**$ 1,239,331**	**$ 1,934,314**	**$ 1,870,538**
EXPENDITURES:			
Physical Environment	$ 1,171,267	$ 1,934,314	$ 1,870,538
Total Expenditures	**$ 1,171,267**	**$ 1,934,314**	**$ 1,870,538**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 0	$ 0
Total Expenditures / Non-Expense	**$ 1,171,267**	**$ 1,934,314**	**$ 1,870,538**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1011 Building Safety			
REVENUES:			
Other General Taxes	$ 111,223	$ 100,000	$ 100,000
Permits and Fees	31,762,728	20,000,000	20,945,848
Service Charges	524,777	525,000	525,000
Interest and Other	(1,053,741)	202,900	202,900
Total Revenues	**$ 31,344,987**	**$ 20,827,900**	**$ 21,773,748**
5% Statutory Deduction	$ 0	$ (1,041,395)	$ (1,088,687)
Net Revenues	**$ 31,344,987**	**$ 19,786,505**	**$ 20,685,061**
NON-REVENUES:			
Fund Balance	$ 0	$ 55,780,211	$ 46,000,000
Revenue Total	**$ 31,344,987**	**$ 75,566,716**	**$ 66,685,061**
EXPENDITURES:			
Public Safety	$ 22,207,494	$ 34,323,210	$ 31,575,761
Total Expenditures	**$ 22,207,494**	**$ 34,323,210**	**$ 31,575,761**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 41,243,506	$ 35,109,300
Total Expenditures / Non-Expense	**$ 22,207,494**	**$ 75,566,716**	**$ 66,685,061**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1013 Air Quality Improvement			
REVENUES:			
Permits and Fees	$ 27,650	$ 29,000	$ 18,000
Shared Revenues	23,400	25,000	40,000
Interest and Other	(9,967)	1,053	1,000
Total Revenues	**$ 41,083**	**$ 55,053**	**$ 59,000**
5% Statutory Deduction	$ 0	$ (2,753)	$ (2,950)
Net Revenues	**41,083**	52,300	56,050
NON-REVENUES:			
Fund Balance	$ 0	$ 513,665	$ 505,113
Revenue Total	**$ 41,083**	**$ 565,965**	**$ 561,163**
EXPENDITURES:			
Physical Environment	$ 0	$ 153,578	$ 339,900
Total Expenditures	**0**	**153,578**	**339,900**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 412,387	$ 221,263
Total Expenditures / Non-Expense	**$ 0**	**$ 565,965**	**$ 561,163**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1014 Law Enforcement/ Confiscated Prop			
REVENUES:			
Fines and Forfeits	$ 1,037,136	$ 1,000,000	$ 1,000,000
Interest and Other	12,404	15,000	15,000
Total Revenues	**$ 1,049,540**	**$ 1,015,000**	**$ 1,015,000**
5% Statutory Deduction	$ 0	$ (50,750)	$ (50,750)
Net Revenues	**$ 1,049,540**	**$ 964,250**	**$ 964,250**
NON-REVENUES:			
Fund Balance	$ 0	$ 2,396,660	$ 2,250,000
Revenue Total	**$ 1,049,540**	**$ 3,360,910**	**$ 3,214,250**
EXPENDITURES:			
Public Safety	$ 304,166	$ 3,360,910	$ 3,214,250
Total Expenditures	**$ 304,166**	**$ 3,360,910**	**$ 3,214,250**
Total Expenditures / Non-Expense	**$ 304,166**	**$ 3,360,910**	**$ 3,214,250**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1015 Law Enforce Educ-Corrections			
REVENUES:			
Service Charges	$ 257,146	$ 275,000	$ 275,000
Interest and Other	(15,402)	5,000	5,000
Total Revenues	**$ 241,744**	**$ 280,000**	**$ 280,000**
5% Statutory Deduction	$ 0	$ (14,000)	$ (14,000)
Net Revenues	**$ 241,744**	**$ 266,000**	**$ 266,000**
NON-REVENUES:			
Fund Balance	$ 0	$ 721,110	$ 682,745
Revenue Total	**$ 241,744**	**$ 987,110**	**$ 948,745**
EXPENDITURES:			
Public Safety	$ 260,978	$ 987,110	$ 948,745
Total Expenditures	**$ 260,978**	**$ 987,110**	**$ 948,745**
Total Expenditures / Non-Expense	**$ 260,978**	**$ 987,110**	**$ 948,745**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1016 Law Enforcement / Education Sheriff			
REVENUES:			
Service Charges	$ 257,146	$ 250,000	$ 250,000
Interest and Other	(10,612)	2,000	3,000
Total Revenues	**$ 246,534**	**$ 252,000**	**$ 253,000**
5% Statutory Deduction	$ 0	$ (12,600)	$ (12,650)
Net Revenues	**$ 246,534**	**$ 239,400**	**$ 240,350**
NON-REVENUES:			
Fund Balance	$ 0	$ 550,435	$ 550,000
Revenue Total	**$ 246,534**	**$ 789,835**	**$ 790,350**
EXPENDITURES:			
Public Safety	$ 202,878	$ 789,835	$ 790,350
Total Expenditures	**$ 202,878**	**$ 789,835**	**$ 790,350**
Total Expenditures / Non-Expense	**$ 202,878**	**$ 789,835**	**$ 790,350**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1017 Law Enf. Federal Forfeiture Funding			
REVENUES:			
Fines and Forfeits	$ 1,409,292	$ 1,000,000	$ 850,000
Interest and Other	15,185	10,000	15,000
Total Revenues	**$ 1,424,477**	**$ 1,010,000**	**$ 865,000**
5% Statutory Deduction	$ 0	$ (50,500)	$ (43,250)
Net Revenues	**$ 1,424,477**	**$ 959,500**	**$ 821,750**
NON-REVENUES:			
Fund Balance	$ 0	$ 3,321,806	$ 2,000,000
Revenue Total	**$ 1,424,477**	**$ 4,281,306**	**$ 2,821,750**
EXPENDITURES:			
Public Safety	$ 205,727	$ 2,839,646	$ 2,821,750
Total Expenditures	**$ 205,727**	**$ 2,839,646**	**$ 2,821,750**
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	$ 0	$ 1,441,660	$ 0
Total Expenditures / Non-Expense	**$ 205,727**	**$ 4,281,306**	**$ 2,821,750**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1018 Justice Federal Forfeiture			
REVENUES:			
Fines and Forfeits	$ 0	$ 1,000,000	$ 565,000
Interest and Other	0	10,000	10,000
Total Revenues	**$ 0**	**$ 1,010,000**	**$ 575,000**
5% Statutory Deduction	$ 0	$ (50,500)	$ (28,750)
Net Revenues	**$ 0**	**$ 959,500**	**$ 546,250**
NON-REVENUES:			
Fund Balance	$ 0	$ 0	$ 2,000,000
Interfund Transfers	0	1,441,660	0
Revenue Total	**$ 0**	**$ 2,401,160**	**$ 2,546,250**
EXPENDITURES:			
Public Safety	$ 0	$ 2,401,160	$ 2,546,250
Total Expenditures	**$ 0**	**$ 2,401,160**	**$ 2,546,250**
Total Expenditures / Non-Expense	**$ 0**	**$ 2,401,160**	**$ 2,546,250**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1023 Misc Construction Projects			
REVENUES:			
Ad Valorem Taxes	$ 34,938,010	$ 40,890,401	$ 45,883,214
Shared Revenues	0	0	52,700,000
Interest and Other	(4,683,753)	300,000	300,000
Total Revenues	**$ 30,254,257**	**$ 41,190,401**	**$ 98,883,214**
5% Statutory Deduction	$ 0	$ (2,059,520)	$ (4,944,161)
Net Revenues	**$ 30,254,257**	**$ 39,130,881**	**$ 93,939,053**
NON-REVENUES:			
Fund Balance	$ 0	$ 317,145,838	$ 390,000,000
Revenue Total	**$ 30,254,257**	**$ 356,276,719**	**$ 483,939,053**
Interfund Transfers	$ 151,200,000	$ 244,708,094	$ 10,000,000
Net Revenues	**$ 181,454,257**	**$ 600,984,813**	**$ 493,939,053**
EXPENDITURES:			
General Government	$ 20,201,436	$ 140,884,355	$ 74,511,121
Public Safety	12,688,531	109,667,027	48,117,698
Physical Environment	3,390,689	74,669,099	49,601,318
Transportation	7,265,112	55,440,844	47,591,598
Economic Environment	0	3,900,000	4,225,000
Human Services	2,136,473	13,366,362	3,270,000
Culture & Recreation	2,203,670	7,221,816	1,000,000
Total Expenditures	**$ 47,885,911**	**$ 405,149,503**	**$ 228,316,735**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 195,835,310	$ 265,622,318
Total Expenditures / Non-Expense	**$ 47,885,911**	**$ 600,984,813**	**$ 493,939,053**

Summary of Revenues and Expenditures by Fund

Fund 1025 OBT Comm Redev Area Trust Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
REVENUES:			
Interest and Other	$ 507,819	$ 658,751	$ 874,738
Total Revenues	**$ 507,819**	**$ 658,751**	**$ 874,738**
5% Statutory Deduction	$ 0	$ (32,938)	$ (43,737)
Net Revenues	**$ 507,819**	**$ 625,813**	**$ 831,001**
NON-REVENUES:			
Fund Balance	$ 0	$ 2,673,321	$ 3,346,034
Revenue Total	**$ 507,819**	**$ 3,299,134**	**$ 4,177,035**
Interfund Transfers	$ 653,935	$ 831,900	$ 1,023,811
Net Revenues	**$ 1,161,754**	**$ 4,131,034**	**$ 5,200,846**
EXPENDITURES:			
Economic Environment	$ 431,034	$ 4,131,034	$ 5,200,846
Total Expenditures	**$ 431,034**	**$ 4,131,034**	**$ 5,200,846**
Total Expenditures / Non-Expense	**$ 431,034**	**$ 4,131,034**	**$ 5,200,846**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1027 Drug Abuse Trust Fund			
REVENUES:			
Service Charges	$ 77,960	$ 90,000	$ 78,000
Interest and Other	(2,660)	1,500	1,000
Total Revenues	**$ 75,300**	**$ 91,500**	**$ 79,000**
5% Statutory Deduction	$ 0	$ (4,575)	$ (3,950)
Net Revenues	**$ 75,300**	**$ 86,925**	**$ 75,050**
NON-REVENUES:			
Fund Balance	$ 0	$ 150,261	$ 125,000
Revenue Total	**$ 75,300**	**$ 237,186**	**$ 200,050**
Interfund Transfers	$ 120,900	$ 120,900	$ 120,900
Net Revenues	**$ 196,200**	**$ 358,086**	**$ 320,950**
EXPENDITURES:			
Human Services	$ 232,409	$ 358,086	$ 320,950
Total Expenditures	**$ 232,409**	**$ 358,086**	**$ 320,950**
Total Expenditures / Non-Expense	**$ 232,409**	**$ 358,086**	**$ 320,950**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1029 Tree Replacement Trust			
REVENUES:			
Service Charges	$ 565,860	$ 250,000	$ 250,000
Interest and Other	(7,691)	0	0
Total Revenues	**$ 558,169**	**$ 250,000**	**$ 250,000**
5% Statutory Deduction	$ 0	$ (12,500)	$ (12,500)
Net Revenues	**$ 558,169**	**$ 237,500**	**$ 237,500**
NON-REVENUES:			
Fund Balance	$ 0	$ 561,943	$ 408,478
Revenue Total	**$ 558,169**	**$ 799,443**	**$ 645,978**
EXPENDITURES:			
Physical Environment	$ 22,002	$ 38,153	$ 35,000
Transportation	226,566	761,290	610,978
Total Expenditures	**$ 248,568**	**$ 799,443**	**$ 645,978**
Total Expenditures / Non-Expense	**$ 248,568**	**$ 799,443**	**$ 645,978**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 102X Conservation Trust and Subfunds			
REVENUES:			
Service Charges	$ 176,180	$ 200,000	$ 200,000
Fines and Forfeits	0	0	0
Interest and Other	(101,240)	25,080	25,080
Total Revenues	**$ 74,940**	**$ 225,080**	**$ 225,080**
5% Statutory Deduction	$ 0	$ (11,254)	$ (11,254)
Net Revenues	**$ 74,940**	**$ 213,826**	**$ 213,826**
NON-REVENUES:			
Fund Balance	$ 0	$ 4,759,617	$ 4,103,091
Net Revenues	**$ 74,940**	**$ 4,973,443**	**$ 4,316,917**
EXPENDITURES:			
Public Safety	$ 0	$ 0	$ 0
Physical Environment	458,759	3,215,901	2,445,009
Total Expenditures	**$ 458,759**	**$ 3,215,901**	**$ 2,445,009**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 1,757,542	$ 1,871,908
Total Expenditures / Non-Expense	**$ 458,759**	**$ 4,973,443**	**$ 4,316,917**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1035 Law Enforce Impact Fees			
REVENUES:			
Permits and Fees	$ 2,483,285	$ 2,800,000	$ 2,900,000
Interest and Other	(148,056)	100,000	100,000
Total Revenues	**$ 2,335,229**	**$ 2,900,000**	**$ 3,000,000**
5% Statutory Deduction	$ 0	$ (145,000)	$ (150,000)
Net Revenues	**$ 2,335,229**	**$ 2,755,000**	**$ 2,850,000**
NON-REVENUES:			
Fund Balance	$ 0	$ 8,307,613	$ 11,000,000
Revenue Total	**$ 2,335,229**	**$ 11,062,613**	**$ 13,850,000**
EXPENDITURES:			
Public Safety	$ 765	$ 11,062,613	$ 5,350,000
Total Expenditures	**$ 765**	**$ 11,062,613**	**$ 5,350,000**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 0	$ 8,500,000
Total Expenditures / Non-Expense	**$ 765**	**$ 11,062,613**	**$ 13,850,000**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 103T Transportation Impact Fees			
REVENUES:			
Permits and Fees	$ 23,301,517	$ 30,231,000	$ 28,301,000
Interest and Other	(2,538,843)	725,000	990,000
Total Revenues	**$ 20,762,674**	**$ 30,956,000**	**$ 29,291,000**
5% Statutory Deduction	$ 0	$ (1,547,800)	$ (1,464,550)
Net Revenues	**$ 20,762,674**	**$ 29,408,200**	**$ 27,826,450**
NON-REVENUES:			
Fund Balance	$ 0	$ 132,405,838	$ 86,642,845
Revenue Total	**$ 20,762,674**	**$ 161,814,038**	**$ 114,469,295**
EXPENDITURES:			
Transportation	$ 11,489,133	$ 80,514,216	$ 43,788,925
Total Expenditures	**$ 11,489,133**	**$ 80,514,216**	**$ 43,788,925**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 81,299,822	$ 70,680,370
Total Expenditures / Non-Expense	**$ 11,489,133**	**$ 161,814,038**	**$ 114,469,295**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1040 School Impact Fees			
REVENUES:			
Permits and Fees	$ 91,569,559	$ 130,000,000	$ 130,000,000
Interest and Other	53,051	50,000	50,000
Total Revenues	**$ 91,622,610**	**$ 130,050,000**	**$ 130,050,000**
5% Statutory Deduction	$ 0	$ (6,502,500)	$ (6,502,500)
Net Revenues	**$ 91,622,610**	**$ 123,547,500**	**$ 123,547,500**
EXPENDITURES:			
Human Services	$ 91,179,224	$ 122,622,500	$ 122,622,500
Total Expenditures	**$ 91,179,224**	**$ 122,622,500**	**$ 122,622,500**
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	$ 443,387	$ 925,000	$ 925,000
Total Expenditures / Non-Expense	**$ 91,622,611**	**$ 123,547,500**	**$ 123,547,500**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1046 Fire Impact Fees			
REVENUES:			
Permits and Fees	$ 1,779,898	$ 2,450,000	$ 2,450,000
Interest and Other	(277,486)	150,000	150,000
Total Revenues	**$ 1,502,412**	**$ 2,600,000**	**$ 2,600,000**
5% Statutory Deduction	$ 0	$ (130,000)	$ (130,000)
Net Revenues	**$ 1,502,412**	**$ 2,470,000**	**$ 2,470,000**
NON-REVENUES:			
Fund Balance	$ 0	$ 12,817,739	$ 9,806,226
Revenue Total	**$ 1,502,412**	**$ 15,287,739**	**$ 12,276,226**
EXPENDITURES:			
Public Safety	$ 2,158,234	$ 15,245,809	$ 2,587,812
Total Expenditures	**$ 2,158,234**	**$ 15,245,809**	**$ 2,587,812**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 41,930	$ 9,688,414
Total Expenditures / Non-Expense	**$ 2,158,234**	**$ 15,287,739**	**$ 12,276,226**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1050 Parks Fund			
REVENUES:			
Ad Valorem Taxes	$ 25,714,386	$ 30,095,335	$ 33,770,046
Grants	10,801	0	0
Service Charges	2,831,836	3,827,160	3,847,160
Interest and Other	(291,054)	223,000	123,000
Total Revenues	**$ 28,255,168**	**$ 34,145,495**	**$ 37,740,206**
5% Statutory Deduction	$ 0	$ (1,707,275)	$ (1,887,010)
Net Revenues	**$ 28,255,168**	**$ 32,438,220**	**$ 35,853,196**
NON-REVENUES:			
Fund Balance	$ 0	$ 23,997,538	$ 18,000,000
Revenue Total	**$ 28,255,168**	**$ 56,435,758**	**$ 53,853,196**
Interfund Transfers	$ 18,700,000	$ 26,600,000	$ 17,800,000
Net Revenues	**$ 46,955,168**	**$ 83,035,758**	**$ 71,653,196**
EXPENDITURES:			
Culture & Recreation	$ 42,383,846	$ 77,152,215	$ 59,405,002
Total Expenditures	**$ 42,387,278**	**$ 77,211,365**	**$ 59,405,002**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 5,824,393	$ 12,248,194
Total Expenditures / Non-Expense	**$ 42,387,278**	**$ 83,035,758**	**$ 71,653,196**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1054 911 Fee			
REVENUES:			
Shared Revenues	$ 6,532,706	$ 5,550,000	$ 6,600,000
Service Charges	1,354,047	1,700,000	1,800,000
Interest and Other	314,959	175,000	175,000
Total Revenues	**$ 8,201,712**	**$ 7,425,000**	**$ 8,575,000**
5% Statutory Deduction	$ 0	$ (371,250)	$ (428,750)
Net Revenues	**$ 8,201,712**	**$ 7,053,750**	**$ 8,146,250**
NON-REVENUES:			
Fund Balance	$ 0	$ 21,350,887	$ 16,000,000
Revenue Total	**$ 8,201,712**	**$ 28,404,637**	**$ 24,146,250**
EXPENDITURES:			
Public Safety	$ 7,496,936	$ 28,404,637	$ 24,146,250
Total Expenditures	**$ 7,496,936**	**$ 28,404,637**	**$ 24,146,250**
Total Expenditures / Non-Expense	**$ 7,496,936**	**$ 28,404,637**	**$ 24,146,250**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1059 Pollutant Storage Tank			
REVENUES:			
Service Charges	$ 0	$ 100	$ 100
Fines and Forfeits	0	5,000	5,000
Interest and Other	(512)	100	100
Total Revenues	**$ (512)**	**$ 5,200**	**$ 5,200**
5% Statutory Deduction	$ 0	$ (260)	$ (260)
Net Revenues	**$ (512)**	**$ 4,940**	**$ 4,940**
NON-REVENUES:			
Fund Balance	$ 0	$ 26,330	$ 35,275
Revenue Total	**$ (512)**	**$ 31,270**	**$ 40,215**
EXPENDITURES:			
Physical Environment	$ 35	$ 31,270	$ 40,215
Total Expenditures	**$ 35**	**$ 31,270**	**$ 40,215**
Total Expenditures / Non-Expense	**$ 35**	**$ 31,270**	**$ 40,215**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1060 Energy Efficiency Renew Energy &			
REVENUES:			
Interest and Other	$ (290)	$ 130	$ 0
Total Revenues	**$ (290)**	**$ 130**	**$ 0**
5% Statutory Deduction	$ 0	$ (7)	$ 0
Net Revenues	**$ (290)**	**$ 123**	**$ 0**
NON-REVENUES:			
Fund Balance	$ 0	$ 14,300	$ 14,590
Revenue Total	**$ (290)**	**$ 14,423**	**$ 14,590**
EXPENDITURES:			
Physical Environment	$ 0	$ 14,423	$ 14,590
Total Expenditures	**$ 0**	**$ 14,423**	**$ 14,590**
Total Expenditures / Non-Expense	**$ 0**	**$ 14,423**	**$ 14,590**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 109W Water and Navigation Funds			
REVENUES:			
Ad Valorem Taxes	$ 2,022,483	$ 2,313,907	$ 2,750,197
Service Charges	154,050	189,762	193,057
Interest and Other	(320,868)	68,950	68,950
Total Revenues	**$ 1,855,665**	**$ 2,572,619**	**$ 3,012,204**
5% Statutory Deduction	$ 0	$ (128,696)	$ (150,676)
Net Revenues	**$ 1,855,665**	**$ 2,443,923**	**$ 2,861,528**
NON-REVENUES:			
Fund Balance	$ 0	$ 16,240,678	$ 13,675,500
Other Sources	2,736	1,300	1,300
Revenue Total	**$ 1,858,401**	**$ 18,685,901**	**$ 16,538,328**
EXPENDITURES:			
Culture & Recreation	$ 19,537	$ 1,653,743	$ 951,921
Physical Environment	911,807	7,160,069	6,619,774
Total Expenditures	**$ 931,344**	**$ 8,813,812**	**$ 7,571,695**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 9,872,089	$ 8,966,633
Total Expenditures / Non-Expense	**$ 931,344**	**$ 18,685,901**	**$ 16,538,328**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 10NT Aquatic Weed (Non-Tax) Districts			
REVENUES:			
Permits and Fees	$ 40,839	$ 42,349	$ 35,136
Service Charges	10,779	15,000	0
Interest and Other	(9,448)	2,436	2,436
Total Revenues	**$ 42,170**	**$ 59,785**	**$ 37,572**
5% Statutory Deduction	$ 0	$ (2,989)	$ (1,878)
Net Revenues	**$ 42,170**	**$ 56,796**	**$ 35,694**
NON-REVENUES:			
Fund Balance	$ 0	$ 491,539	$ 428,187
Revenue Total	**$ 42,170**	**$ 548,335**	**$ 463,881**
EXPENDITURES:			
Physical Environment	$ 28,329	$ 188,645	$ 147,176
Total Expenditures	**$ 28,329**	**$ 188,645**	**$ 147,176**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 359,690	$ 316,705
Total Expenditures / Non-Expense	**$ 28,329**	**$ 548,335**	**$ 463,881**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 10TA Aquatic Weed (Tax) Districts			
REVENUES:			
Ad Valorem Taxes	$ 1,023,021	$ 1,213,940	$ 1,362,577
Permits and Fees	30,609	37,096	26,563
Service Charges	567	800	0
Interest and Other	(129,542)	34,058	36,758
Total Revenues	**$ 924,655**	**$ 1,285,894**	**$ 1,425,898**
5% Statutory Deduction	$ 0	$ (64,649)	$ (71,649)
Net Revenues	**$ 924,655**	**$ 1,221,245**	**$ 1,354,249**
NON-REVENUES:			
Fund Balance	$ 0	$ 6,528,902	$ 5,504,034
Other Sources	12,515	7,093	7,093
Revenue Total	**$ 937,170**	**$ 7,757,240**	**$ 6,865,376**
EXPENDITURES:			
Physical Environment	$ 522,552	$ 3,605,525	$ 2,623,337
Total Expenditures	**$ 522,552**	**$ 3,605,525**	**$ 2,623,337**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 4,151,715	$ 4,242,039
Total Expenditures / Non-Expense	**$ 522,552**	**$ 7,757,240**	**$ 6,865,376**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 110M Municipal Service Districts			
REVENUES:			
Ad Valorem Taxes	$ 2,415,927	$ 2,837,230	$ 3,091,302
Permits and Fees	24,002,339	22,846,457	26,297,141
Service Charges	7,350	3,000	3,000
Interest and Other	(729,237)	294,309	352,060
Total Revenues	**$ 25,696,379**	**$ 25,980,996**	**$ 29,743,503**
5% Statutory Deduction	$ 0	$ (1,299,048)	$ (1,487,175)
Net Revenues	**$ 25,696,379**	**$ 24,681,948**	**$ 28,256,328**
NON-REVENUES:			
Fund Balance	$ 0	$ 34,572,576	$ 39,439,571
Other Sources	26,114	0	0
Revenue Total	**$ 25,722,493**	**$ 59,254,524**	**$ 67,695,899**
Interfund Transfers	$ 120,000	$ 120,000	$ 220,000
Net Revenues	**$ 25,842,493**	**$ 59,374,524**	**$ 67,915,899**
EXPENDITURES:			
Physical Environment	$ 11,879,767	$ 16,124,131	$ 14,426,573
Transportation	12,657,116	13,225,258	15,205,720
Total Expenditures	**$ 24,536,883**	**$ 29,349,389**	**$ 29,632,293**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 29,975,108	$ 38,233,606
Interfund Transfers	54,289	50,027	50,000
Total Expenditures / Non-Expense	**$ 24,591,172**	**$ 59,374,524**	**$ 67,915,899**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 117M I-Drive MSTU Funds			
REVENUES:			
Ad Valorem Taxes	$ 7,232,049	$ 7,893,503	$ 8,683,505
Service Charges	614,667	824,846	806,197
Interest and Other	(19,484)	600	600
Total Revenues	**$ 7,827,232**	**$ 8,718,949**	**$ 9,490,302**
5% Statutory Deduction	$ 0	$ (435,948)	$ (474,515)
Net Revenues	**$ 7,827,232**	**$ 8,283,001**	**$ 9,015,787**
NON-REVENUES:			
Fund Balance	$ 0	$ 314,716	$ 85,325
Other Sources	65,491	0	0
Revenue Total	**$ 7,892,723**	**$ 8,597,717**	**$ 9,101,112**
EXPENDITURES:			
General Government	$ 2,375,305	$ 2,727,209	$ 2,787,579
Physical Environment	192,047	228,807	253,064
Transportation	5,072,410	5,641,701	6,060,469
Total Expenditures	**$ 7,639,762**	**$ 8,597,717**	**$ 9,101,112**
Total Expenditures / Non-Expense	**$ 7,639,762**	**$ 8,597,717**	**$ 9,101,112**

Summary of Revenues and Expenditures by Fund

Fund 1180 - Local Provider Participation Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
REVENUES:			
Permits and Fees	$ 105,059,923	$ 150,000,000	$ 180,000,000
Interest and Other	0	10,000	10,000
Total Revenues	**$ 105,059,923**	**$ 150,010,000**	**$ 180,010,000**
5% Statutory Deduction	$ 0	$ (7,500,500)	$ (9,000,500)
Net Revenues	**$ 105,059,923**	**$ 142,509,500**	**$ 171,009,500**
NON-REVENUES:			
Fund Balance	$ 0	$ 606,810	$ 0
Revenue Total	**$ 105,059,923**	**$ 143,116,310**	**$ 171,009,500**
EXPENDITURES:			
Human Services	$ 133,066,977	$ 143,116,310	$ 171,009,500
Total Expenditures	**$ 133,066,977**	**$ 143,116,310**	**$ 171,009,500**
Total Expenditures / Non-Expense	**$ 133,066,977**	**$ 143,116,310**	**$ 171,009,500**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 122R Intergovernmental Radio Communications			
REVENUES:			
Fines and Forfeits	$ 0	$ 1,195,000	$ 1,195,000
Interest and Other	0	5,000	5,000
Total Revenues	**$ 0**	**$ 1,200,000**	**$ 1,200,000**
5% Statutory Deduction	$ 0	$ (60,000)	$ (60,000)
Net Revenues	**$ 0**	**$ 1,140,000**	**$ 1,140,000**
NON-REVENUES:			
Fund Balance	$ 0	$ 0	$ 1,500,000
Other Sources	0	0	0
Interfund Transfers	0	94,550	0
Net Revenues	**$ 0**	**$ 1,234,550**	**$ 2,640,000**
EXPENDITURES:			
Public Safety	$ 0	$ 1,234,550	$ 2,640,000
Total Expenditures	$ 0	$ 1,234,550	$ 2,640,000
NON-EXPENSE DISBURSEMENTS:			
Total Expenditures / Non-Expense	**$ 0**	**$ 1,234,550**	**$ 2,640,000**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1232 Local Housing Asst (SHIP)			
REVENUES:			
Shared Revenues	$ 11,800,858	$ 6,000,000	$ 10,500,000
Interest and Other	1,289,634	1,505,000	1,778,103
Total Revenues	**$ 13,090,492**	**$ 7,505,000**	**$ 12,278,103**
5% Statutory Deduction	$ 0	$ (375,250)	$ (613,905)
Net Revenues	**$ 13,090,492**	**$ 7,129,750**	**$ 11,664,198**
NON-REVENUES:			
Fund Balance	$ 0	$ 15,319,777	$ 15,000,000
Revenue Total	**$ 13,954,710**	**$ 22,449,527**	**$ 26,664,198**
EXPENDITURES:			
Economic Environment	$ 4,275,912	$ 22,449,527	$ 26,664,198
Total Expenditures	**$ 5,140,130**	**$ 22,449,527**	**$ 26,664,198**
Total Expenditures / Non-Expense	**$ 5,140,130**	**$ 22,449,527**	**$ 26,664,198**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1241 Teen Court			
REVENUES:			
Service Charges	$ 463,323	$ 470,000	$ 470,000
Interest and Other	(4,810)	5,000	5,000
Total Revenues	**$ 458,513**	**$ 475,000**	**$ 475,000**
5% Statutory Deduction	$ 0	$ (23,750)	$ (23,750)
Net Revenues	**$ 458,513**	**$ 451,250**	**$ 451,250**
NON-REVENUES:			
Fund Balance	$ 0	$ 311,151	$ 391,151
Revenue Total	**$ 458,513**	**$ 762,401**	**$ 842,401**
EXPENDITURES:			
General Government	$ 388,755	$ 529,983	$ 834,019
Total Expenditures	**$ 388,755**	**$ 529,983**	**$ 834,019**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 232,418	$ 8,382
Total Expenditures / Non-Expense	**$ 388,755**	**$ 762,401**	**$ 842,401**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1242 Crime Prevention ORD 98-01			
REVENUES:			
Fines and Forfeits	$ 26,459	$ 94,000	$ 94,000
Interest and Other	(6,028)	0	0
Total Revenues	**$ 20,431**	**$ 94,000**	**$ 94,000**
5% Statutory Deduction	$ 0	$ (4,700)	$ (4,700)
Net Revenues	**$ 20,431**	**$ 89,300**	**$ 89,300**
NON-REVENUES:			
Fund Balance	$ 0	$ 165,867	$ 180,926
Revenue Total	**$ 20,431**	**$ 255,167**	**$ 270,226**
EXPENDITURES:			
Public Safety	$ 60,796	$ 255,167	$ 270,226
Total Expenditures	**$ 60,796**	**$ 255,167**	**$ 270,226**
Total Expenditures / Non-Expense	**$ 60,796**	**$ 255,167**	**$ 270,226**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1243 Orange Blossom Trail NID			
REVENUES:			
Fines and Forfeits	$ 125,000	$ 128,000	$ 125,000
Interest and Other	(2,028)	0	1,000
Total Revenues	**$ 122,972**	**$ 128,000**	**$ 126,000**
5% Statutory Deduction	$ 0	$ (6,400)	$ (6,300)
Net Revenues	**$ 122,972**	**$ 121,600**	**$ 119,700**
Fund Balance	$ 0	$ 174,359	$ 119,463
Revenue Total	**$ 122,972**	**$ 295,959**	**$ 239,163**
EXPENDITURES:			
Public Safety	$ 106,075	$ 295,959	$ 239,163
Total Expenditures	**$ 106,075**	**$ 295,959**	**$ 239,163**
Total Expenditures / Non-Expense	**$ 106,075**	**$ 295,959**	**$ 239,163**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1246 International Drive CRA			
REVENUES:			
Interest and Other	$ (1,253,601)	$ 1,252,000	$ 1,505,800
Total Revenues	**$ (1,253,601)**	**$ 1,252,000**	**$ 1,505,800**
5% Statutory Deduction	$ 0	$ (62,600)	$ (75,290)
Net Revenues	**$ (1,253,601)**	**$ 1,189,400**	**$ 1,430,510**
NON-REVENUES:			
Fund Balance	$ 0	$ 118,359,520	$ 116,856,047
Revenue Total	**$ (1,253,601)**	**$ 119,548,920**	**$ 118,286,557**
Interfund Transfers	$ 20,133,239	$ 24,232,200	$ 26,727,300
Net Revenues	**$ 18,879,638**	**$ 143,781,120**	**$ 145,013,857**
EXPENDITURES:			
Transportation	$ 2,353,134	$ 17,839,923	$ 8,280,851
Economic Environment	0	1,335,639	1,585,639
Human Services	686,499	5,171,765	2,460,000
Culture & Recreation	0	200,000	0
Total Expenditures	**$ 3,039,633**	**$ 24,547,327**	**$ 12,326,490**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 116,810,830	$ 128,317,393
Total Expenditures / Non-Expense	**$ 3,039,633**	**$ 143,781,120**	**$ 145,013,857**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1247 Court Technology			
REVENUES:			
Service Charges	$ 3,579,113	$ 3,400,000	$ 2,800,000
Interest and Other	(29,973)	5,000	5,000
Total Revenues	**$ 3,549,140**	**$ 3,405,000**	**$ 2,805,000**
5% Statutory Deduction	$ 0	$ (170,250)	$ (140,250)
Net Revenues	**$ 3,549,140**	**$ 3,234,750**	**$ 2,664,750**
NON-REVENUES:			
Fund Balance	$ 0	$ 586,712	$ 0
Revenue Total	**$ 3,549,140**	**$ 3,821,462**	**$ 2,664,750**
Interfund Transfers	$ 2,000,000	$ 3,903,395	$ 4,978,064
Net Revenues	**$ 5,549,140**	**$ 7,724,857**	**$ 7,642,814**
EXPENDITURES:			
General Government	$ 5,491,175	$ 7,724,857	$ 7,642,814
Total Expenditures	**$ 5,491,175**	**$ 7,724,857**	**$ 7,642,814**
Total Expenditures / Non-Expense	**$ 5,491,175**	**$ 7,724,857**	**$ 7,642,814**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1248 Court Facilities			
REVENUES:			
Service Charges	$ 4,708,964	$ 4,750,000	$ 4,750,000
Interest and Other	(78,972)	40,000	40,000
Total Revenues	**$ 4,629,992**	**$ 4,790,000**	**$ 4,790,000**
5% Statutory Deduction	$ 0	$ (239,500)	$ (239,500)
Net Revenues	**$ 4,629,992**	**$ 4,550,500**	**$ 4,550,500**
NON-REVENUES:			
Fund Balance	$ 0	$ 3,640,728	$ 2,187,680
Revenue Total	**$ 11,824,974**	**$ 8,191,228**	**$ 6,738,180**
EXPENDITURES:			
General Government	$ 12,152,806	$ 7,252,050	$ 6,650,573
Total Expenditures	**$ 12,152,806**	**$ 7,252,050**	**$ 6,650,573**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 939,178	$ 87,607
Total Expenditures / Non-Expense	**$ 12,152,806**	**$ 8,191,228**	**$ 6,738,180**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1249 Pine Hills Local Govt NID			
REVENUES:			
Fines and Forfeits	$ 125,000	$ 125,000	$ 125,000
Interest and Other	(4,356)	0	0
Total Revenues	**$ 120,644**	**$ 125,000**	**$ 125,000**
5% Statutory Deduction	$ 0	$ (6,250)	$ (6,250)
Net Revenues	**$ 120,644**	**$ 118,750**	**$ 118,750**
NON-REVENUES:			
Fund Balance	$ 0	$ 297,817	$ 274,740
Revenue Total	**$ 120,644**	**$ 416,567**	**$ 393,490**
EXPENDITURES:			
Public Safety	$ 94,735	$ 338,791	$ 318,086
Total Expenditures	**$ 94,735**	**$ 338,791**	**$ 318,086**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 77,776	$ 75,404
Total Expenditures / Non-Expense	**$ 94,735**	**$ 416,567**	**$ 393,490**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1250 Boating Improvement			
REVENUES:			
Ad Valorem Taxes	$ 2,022,483	$ 2,313,907	$ 2,750,197
Service Charges	$ 154,050	$ 189,762	$ 193,057
Interest and Other	(320,868)	68,950	68,950
Other Sources	2,736	1,300	1,300
Total Revenues	**$ 1,858,401**	**$ 2,573,919**	**$ 3,013,504**
5% Statutory Deduction	$ 0	$ (128,696)	$ (150,676)
Net Revenues	**$ (164,082)**	**$ 131,316**	**$ 112,631**
NON-REVENUES:			
Fund Balance	$ 0	$ 16,240,678	$ 13,675,500
Revenue Total	**$ 1,858,401**	**$ 18,685,901**	**$ 16,538,328**
EXPENDITURES:			
Culture & Recreation	$ 931,344	$ 18,685,901	$ 16,538,328
Total Expenditures	**$ 931,344**	**$ 18,685,901**	**$ 16,538,328**
Total Expenditures / Non-Expense	**$ 931,344**	**$ 18,685,901**	**$ 16,538,328**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1251 Local Court Programs			
REVENUES:			
Service Charges	$ 179,224	$ 200,000	$ 175,000
Fines and Forfeits	8,150	0	5,000
Interest and Other	(2,332)	1,000	1,000
Total Revenues	**$ 185,042**	**$ 201,000**	**$ 181,000**
5% Statutory Deduction	$ 0	$ (10,050)	$ (9,050)
Net Revenues	**$ 185,042**	**$ 190,950**	**$ 171,950**
NON-REVENUES			
Fund Balance	$ 0	$ 124,386	$ 0
Interfund Transfers	$ 1,317,770	$ 1,428,857	$ 1,540,968
Net Revenues	**$ 1,502,812**	**$ 1,744,193**	**$ 1,712,918**
EXPENDITURES:			
General Government	$ 1,283,008	$ 1,495,063	$ 1,617,500
Human Services	95,418	95,418	95,418
Total Expenditures	**$ 1,378,426**	**$ 1,590,481**	**$ 1,712,918**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 153,712	$ 0
Total Expenditures / Non-Expense	**$ 1,378,426**	**$ 1,744,193**	**$ 1,712,918**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1252 Legal Aid Programs			
REVENUES:			
Service Charges	$ 179,224	$ 200,000	$ 175,000
Interest and Other	(3,293)	400	400
Total Revenues	**$ 175,931**	**$ 200,400**	**$ 175,400**
5% Statutory Deduction	$ 0	$ (10,020)	$ (8,770)
Net Revenues	**$ 175,931**	**$ 190,380**	**$ 166,630**
NON-REVENUES			
Fund Balance	$ 0	$ 34,117	$ 0
Revenue Total	**$ 175,931**	**$ 224,497**	**$ 166,630**
Interfund Transfers	$ 1,150,543	$ 1,189,739	$ 1,310,767
Net Revenues	**$ 1,326,474**	**$ 1,414,236**	**$ 1,477,397**
EXPENDITURES:			
General Government	$ 1,292,357	$ 1,414,236	$ 1,477,397
Total Expenditures	$ 1,292,357	$ 1,414,236	$ 1,477,397
Total Expenditures / Non-Expense	**$ 1,292,357**	**$ 1,414,236**	**$ 1,477,397**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1253 Law Library			
REVENUES:			
Service Charges	$ 179,224	$ 300,000	$ 275,000
Interest and Other	(244)	500	500
Total Revenues	**$ 178,980**	**$ 300,500**	**$ 275,500**
5% Statutory Deduction	$ 0	$ (15,025)	$ (13,775)
Net Revenues	**$ 178,980**	**$ 285,475**	**$ 261,725**
NON-REVENUES			
Fund Balance	$ 0	$ 26,932	$ 0
Revenue Total	**$ 178,980**	**$ 312,407**	**$ 261,725**
EXPENDITURES:			
General Government	$ 152,049	$ 312,407	$ 261,725
Total Expenditures	**$ 152,049**	**$ 312,407**	**$ 261,725**
Total Expenditures / Non-Expense	**$ 152,049**	**$ 312,407**	**$ 261,725**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1254 Juvenile Court Programs			
REVENUES:			
Service Charges	$ 179,224	$ 200,000	$ 175,000
Interest and Other	(2,275)	1,000	1,000
Total Revenues	**$ 176,949**	**$ 201,000**	**$ 176,000**
5% Statutory Deduction	$ 0	$ (10,050)	$ (8,800)
Net Revenues	**$ 176,949**	**$ 190,950**	**$ 167,200**
NON-REVENUES:			
Fund Balance	$ 0	$ 51,569	$ 0
Revenue Total	**$ 176,949**	**$ 242,519**	**$ 167,200**
Interfund Transfers	$ 0	$ 129,213	$ 113,366
Net Revenues	**$ 176,949**	**$ 371,732**	**$ 280,566**
EXPENDITURES:			
General Government	$ 194,962	$ 337,756	$ 280,566
Total Expenditures	**$ 194,962**	**$ 337,756**	**$ 280,566**
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	$ 84,174	$ 33,976	$ 0
Total Expenditures / Non-Expense	**$ 279,136**	**$ 371,732**	**$ 280,566**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1255 Cyber Safety			
REVENUES:			
Service Charges	$ 0	$ 100	$ 100
Interest and Other	8	0	0
Total Revenues	**$ 8**	**$ 100**	**$ 100**
5% Statutory Deduction	$ 0	$ (5)	$ (5)
Net Revenues	**$ 8**	**$ 95**	**$ 95**
NON-REVENUES:			
Fund Balance	$ 0	$ 1,257	$ 962
Revenue Total	**$ 8**	**$ 1,352**	**$ 1,057**
EXPENDITURES:			
Public Safety	$ 0	$ 1,352	$ 1,057
Total Expenditures	**$ 0**	**$ 1,352**	**$ 1,057**
Total Expenditures / Non-Expense	**$ 0**	**$ 1,352**	**$ 1,057**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1256 Regional Pharm. Settlement			
REVENUES:			
Interest and Other	0	5,500,037	4,098,146
Total Revenues	**$ 0**	**$ 5,500,037**	**$ 4,098,146**
5% Statutory Deduction	$ 0	$ (275,002)	$ (204,907)
Net Revenues	**$ 0**	**$ 5,225,035**	**$ 3,893,239**
NON-REVENUES:			
Fund Balance	$ 0	$ 0	$ 7,500,000
Revenue Total	**$ 0**	**$ 5,225,035**	**$ 11,393,239**
EXPENDITURES:			
Public Safety	$ 0	$ 5,225,035	$ 11,393,239
Total Expenditures	**$ 0**	**$ 5,225,035**	**$ 11,393,239**
Total Expenditures / Non-Expense	**$ 0**	**$ 5,225,035**	**$ 11,393,239**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1257 County/City Pharm. Settlement			
REVENUES:			
Interest and Other	$ 0	$ 921,337	$ 804,313
Total Revenues	**$ 0**	**$ 921,337**	**$ 804,313**
5% Statutory Deduction	$ 0	$ (46,067)	$ (40,216)
Net Revenues	**$ 0**	**$ 875,270**	**$ 764,097**
NON-REVENUES:			
Fund Balance	$ 0	$ 0	$ 350,000
Revenue Total	**$ 0**	**$ 875,270**	**$ 1,114,097**
EXPENDITURES:			
General Government	$ 0	$ 0	$ 81,717
Public Safety	0	875,270	1,032,380
Total Expenditures	**$ 0**	**$ 875,270**	**$ 1,114,097**
Total Expenditures / Non-Expense	**$ 0**	**$ 875,270**	**$ 1,114,097**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1265 Parks & Recreation Impact			
REVENUES:			
Permits and Fees	$ 6,568,810	$ 7,074,577	$ 7,569,797
Interest and Other	(904,511)	300,000	300,000
Total Revenues	**$ 5,664,299**	**$ 7,374,577**	**$ 7,869,797**
5% Statutory Deduction	$ 0	$ (368,729)	$ (393,490)
Net Revenues	**$ 5,664,299**	**$ 7,005,848**	**$ 7,476,307**
NON-REVENUES:			
Fund Balance	$ 0	$ 45,913,698	$ 39,991,062
Revenue Total	**$ 5,664,299**	**$ 52,919,546**	**$ 47,467,369**
EXPENDITURES:			
Culture & Recreation	$ 3,092,120	$ 40,011,878	$ 22,381,119
Total Expenditures	**$ 3,092,120**	**$ 40,011,878**	**$ 22,381,119**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 12,907,668	$ 25,086,250
Total Expenditures / Non-Expense	**$ 3,092,120**	**$ 52,919,546**	**$ 47,467,369**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1272 Driver Education Safety Trust			
REVENUES:			
Service Charges	$ 455,972	$ 550,000	$ 550,000
Interest and Other	(4,306)	500	500
Total Revenues	**$ 451,666**	**$ 550,500**	**$ 550,500**
5% Statutory Deduction	$ 0	$ (27,525)	$ (27,525)
Net Revenues	**$ 451,666**	**$ 522,975**	**$ 522,975**
NON-REVENUES:			
Fund Balance	$ 0	$ 31,949	$ 0
Revenue Total	**$ 451,666**	**$ 554,924**	**$ 522,975**
EXPENDITURES:			
Human Services	$ 458,845	$ 554,924	$ 522,975
Total Expenditures	**$ 458,845**	**$ 554,924**	**$ 522,975**
Total Expenditures / Non-Expense	**$ 458,845**	**$ 554,924**	**$ 522,975**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 129X Animal Services Trust Funds			
REVENUES:			
Service Charges	$ 3,206	$ 1,800	$ 1,800
Interest and Other	288,072	36,550	176,550
Total Revenues	**$ 291,278**	**$ 38,350**	**$ 178,350**
5% Statutory Deduction	$ 0	$ (1,918)	$ (8,917)
Net Revenues	**$ 291,278**	**$ 36,432**	**$ 169,433**
NON-REVENUES:			
Fund Balance	$ 0	$ 312,290	$ 122,999
Revenue Total	**$ 291,278**	**$ 348,722**	**$ 292,432**
EXPENDITURES:			
Human Services	$ 185,422	$ 348,722	$ 292,432
Total Expenditures	**$ 185,422**	**$ 348,722**	**$ 292,432**
Total Expenditures / Non-Expense	**$ 185,422**	**$ 348,722**	**$ 292,432**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 130X Transportation - Deficient Segment Funds			
REVENUES:			
Permits and Fees	$ 8,259,828	$ 0	$ 0
Interest and Other	(460,353)	33,302	134,501
	$ 7,799,475	**$ 33,302**	**$ 134,501**
5% Statutory Deduction	$ 0	$ (1,666)	$ (6,724)
Net Revenues	**$ 7,799,475**	**$ 31,636**	**$ 127,777**
NON-REVENUES:			
Fund Balance	$ 0	$ 26,009,586	$ 34,478,860
Revenue Total	**$ 7,799,475**	**$ 26,041,222**	**$ 34,606,637**
EXPENDITURES:			
Transportation	$ 2,836,509	$ 14,077,348	$ 9,697,340
Total Expenditures	**$ 2,836,509**	**$ 14,077,348**	**$ 9,697,340**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 11,963,874	$ 24,909,297
Total Expenditures / Non-Expense	**$ 2,836,509**	**$ 26,041,222**	**$ 34,606,637**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1450 Lakeside Village Adequate Public Facility			
REVENUES:			
Interest and Other	$ (2,020)	$ 0	$ 0
Total Revenues	**$ (2,020)**	**$ 0**	**$ 0**
5% Statutory Deduction	$ 0	$ 0	$ 0
Net Revenues	**$ (2,020)**	**$ 0**	**$ 0**
NON-REVENUES:			
Fund Balance	$ 0	$ 90,682	$ 90,682
Revenue Total	**$ (2,020)**	**$ 90,682**	**$ 90,682**
EXPENDITURES:			
Culture & Recreation	$ 0	$ 0	$ 0
Total Expenditures	**$ 0**	**$ 0**	**$ 0**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 90,682	$ 90,682
Total Expenditures / Non-Expense	**$ 0**	**$ 90,682**	**$ 90,682**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1451 Horizons West Village H Adequate Public			
REVENUES:			
Interest and Other	$ (10,333)	$ 0	$ 0
Total Revenues	**$ (10,333)**	**$ 0**	**$ 0**
5% Statutory Deduction	$ 0	$ 0	$ 0
Net Revenues	**$ (10,333)**	**$ 0**	**$ 0**
NON-REVENUES:			
Fund Balance	$ 0	$ 510,207	$ 510,207
Revenue Total	**$ (10,333)**	**$ 510,207**	**$ 510,207**
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 510,207	$ 510,207
Total Expenditures / Non-Expense	**$ 0**	**$ 510,207**	**$ 510,207**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 1660 Inmate Commissary Fund			
REVENUES:			
Service Charges	$ 1,910,088	$ 1,985,100	$ 1,900,000
Interest and Other	(92,172)	0	0
Total Revenues	**$ 1,817,916**	**$ 1,985,100**	**$ 1,900,000**
5% Statutory Deduction	$ 0	$ (99,255)	$ (95,000)
Net Revenues	**$ 1,817,916**	**$ 1,885,845**	**$ 1,805,000**
NON-REVENUES:			
Fund Balance	$ 0	$ 5,211,732	$ 4,438,309
Revenue Total	**$ 1,817,916**	**$ 7,097,577**	**$ 6,243,309**
EXPENDITURES:			
Public Safety	$ 1,109,992	$ 7,097,577	$ 6,243,309
Total Expenditures	**$ 1,109,992**	**$ 7,097,577**	**$ 6,243,309**
Total Expenditures / Non-Expense	**$ 1,109,992**	**$ 7,097,577**	**$ 6,243,309**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 2314 Sales Tax Trust Fund			
REVENUES:			
Shared Revenues	$ 236,196,255	$ 219,887,000	$ 240,000,000
Interest and Other	(5,104,539)	102,000	102,000
Total Revenues	**$ 231,091,716**	**$ 219,989,000**	**$ 240,102,000**
5% Statutory Deduction	$ 0	$ (10,999,450)	$ (12,005,100)
Net Revenues	**$ 231,091,716**	**$ 208,989,550**	**$ 228,096,900**
NON-REVENUES:			
Debt and Lease Proceeds	$ 0	$ 0	$ 100,000,000
Fund Balance	0	262,146,076	300,826,391
Revenue Total	**$ 231,091,716**	**$ 471,135,626**	**$ 628,923,291**
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	$ 21,859,779	$ 36,026,398	$ 31,109,930
Reserves	0	137,526,941	429,563,534
Interfund Transfers	261,781,759	297,582,287	168,249,827
Total Expenditures / Non-Expense	**$ 283,641,538**	**$ 471,135,626**	**$ 628,923,291**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 2315 Orange County Promissory			
REVENUES:			
Fines and Forfeits	$ 1,202,738	$ 0	$ 0
Interest and Other	2,368	0	0
Total Revenues	**$ 1,205,106**	**$ 0**	**$ 0**
5% Statutory Deduction	$ 0	$ 0	$ 0
Net Revenues	**$ 0**	**$ 0**	**$ 0**
NON-REVENUES:			
Fund Balance	$ 0	$ 94,550	$ 0
Revenue Total	**$ 1,205,106**	**$ 94,550**	**$ 0**
EXPENDITURES:			
Public Safety	$ 48,110	$ 0	$ 0
Total Expenditures	**$ 48,110**	**$ 0**	**$ 0**
NON-EXPENSE DISBURSEMENTS:			
Debt Service	$ 1,497,522	$ 0	$ 0
Total Expenditures / Non-Expense	**$ 1,545,632**	**$ 94,550**	**$ 0**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 2317 Capital Improvement Bonds			
REVENUES:			
Shared Revenues	$ 59,822,162	$ 50,203,595	$ 0
Interest and Other	698,707	2,000	0
Total Revenues	**$ 60,520,869**	**$ 50,205,595**	**$ 0**
5% Statutory Deduction	$ 0	$ (2,510,280)	$ 0
Net Revenues	**$ 60,520,869**	**$ 47,695,315**	**$ 0**
NON-REVENUES:			
Fund Balance	$ 0	$ 119,208,094	$ 0
Revenue Total	**$ 60,520,869**	**$ 166,903,409**	**$ 0**
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	$ 2,825,963	$ 0	$ 0
Reserves	0	47,723,776	0
Interfund Transfers	7,167,282	119,179,633	0
Total Expenditures / Non-Expense	**$ 9,993,245**	**$ 166,903,409**	**$ 0**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 2319 Public Service Tax Bonds			
REVENUES:			
Other General Taxes	$ 99,864,301	$ 87,003,399	$ 89,613,500
Interest and Other	(1,187,666)	16,000	16,000
Total Revenues	**$ 98,676,635**	**$ 87,019,399**	**$ 89,629,500**
5% Statutory Deduction	$ 0	$ (4,350,970)	$ (4,481,475)
Net Revenues	**$ 98,676,635**	**$ 82,668,429**	**$ 85,148,025**
NON-REVENUES:			
Fund Balance	$ 0	$ 112,149,190	$ 99,438,553
Revenue Total	**$ 98,676,635**	**$ 194,817,619**	**$ 184,586,578**
EXPENDITURES:			
General Government	$ 255,964	$ 315,275	$ 331,856
Total Expenditures	**$ 255,964**	**$ 315,275**	**$ 331,856**
NON-EXPENSE DISBURSEMENTS:			
Debt Service	$ 2,475,500	$ 2,516,750	$ 2,512,250
Reserves	0	96,087,583	91,855,443
Interfund Transfers	90,116,469	95,898,011	89,887,029
Total Expenditures / Non-Expense	**$ 92,847,933**	**$ 194,817,619**	**$ 184,586,578**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 41XX Municipal Proprietary Funds			
REVENUES:			
Interest and Other	$ 1,854,666	$ 0	$ 0
Total Revenues	**$ 1,854,666**	**$ 0**	**$ 0**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 4410 Solid Waste System			
REVENUES:			
Permits and Fees	$ 7,660	$ 7,417	$ 7,587
Service Charges	41,810,886	40,547,807	50,718,583
Interest and Other	(1,075,759)	2,675,231	4,954,487
Total Revenues	**$ 40,742,787**	**$ 43,230,455**	**$ 55,680,657**
5% Statutory Deduction	$ 0	$ (2,161,523)	$ (2,784,033)
Net Revenues	**$ 40,742,787**	**$ 41,068,932**	**$ 52,896,624**
NON-REVENUES:			
Fund Balance	$ 0	$ 93,676,694	$ 101,810,174
Revenue Total	**$ 40,742,787**	**$ 134,745,626**	**$ 154,706,798**
EXPENDITURES:			
General Government	$ 878,107	$ 0	$ 0
Public Safety	0	300,050	0
Physical Environment	40,254,821	46,132,902	74,969,537
Total Expenditures	**$ 41,132,928**	**$ 46,432,952**	**$ 74,969,537**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 88,312,674	$ 79,737,261
Total Expenditures / Non-Expense	**$ 41,132,928**	**$ 134,745,626**	**$ 154,706,798**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 4420 Water Utilities System			
REVENUES:			
Permits and Fees	$ 68,759,961	$ 37,279,461	$ 31,313,472
Grants	0	0	0
Service Charges	225,270,474	230,854,225	245,616,363
Fines and Forfeits	45,200	32,998	183,584
Interest and Other	(2,221,180)	4,677,224	10,508,174
Total Revenues	**$ 291,854,455**	**$ 272,843,908**	**$ 287,621,593**
5% Statutory Deduction	$ 0	$ (13,642,195)	$ (14,381,080)
Net Revenues	**$ 291,854,455**	**$ 259,201,713**	**$ 273,240,513**
NON-REVENUES:			
Debt and Lease Proceeds	$ 0	$ 149,000,000	$ 172,000,000
Fund Balance	0	217,844,030	123,426,241
Revenue Total	**$ 291,854,455**	**$ 626,045,743**	**$ 568,666,754**
Interfund Transfers	$ 11,500	$ 473,716	$ 1,415,893
Net Revenues	**$ 291,865,955**	**$ 626,519,459**	**$ 570,082,647**
EXPENDITURES:			
General Government	$ 7,326,913	$ 0	$ 0
Public Safety	10,595	7,578,200	2,000,000
Physical Environment	244,130,073	426,178,614	432,027,782
Total Expenditures	**$ 251,467,581**	**$ 433,756,814**	**$ 434,027,782**
NON-EXPENSE DISBURSEMENTS:			
Debt Service	$ 20,198,831	$ 32,279,660	$ 32,896,056
Reserves	0	150,282,985	92,358,809
Interfund Transfers	9,900,000	10,200,000	10,800,000
Total Expenditures / Non-Expense	**$ 281,566,412**	**$ 626,519,459**	**$ 570,082,647**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 442W Water Utilities System			
REVENUES:			
Permits and Fees	$ 188,547	$ 315,163	$ 851,307
Interest and Other	(4,185)	3,075	6,798
Total Revenues	**$ 184,362**	**$ 318,238**	**$ 858,105**
5% Statutory Deduction	$ 0	$ (15,912)	$ (42,905)
Net Revenues	**$ 184,362**	**$ 302,326**	**$ 815,200**
NON-REVENUES:			
Fund Balance	$ 0	$ 174,453	$ 605,271
Revenue Total	**$ 184,362**	**$ 476,779**	**$ 1,420,471**
EXPENDITURES:			
Physical Environment	$ 543	$ 3,063	$ 4,578
Total Expenditures	**$ 543**	**$ 3,063**	**$ 4,578**
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	$ 11,500	$ 473,716	$ 1,415,893
Total Expenditures / Non-Expense	**$ 12,043**	**$ 476,779**	**$ 1,420,471**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 443X Convention Center Funds			
REVENUES:			
Other General Taxes	$ 336,319,237	$ 300,000,000	$ 330,000,000
Grants	0	0	0
Service Charges	65,206,388	69,289,119	78,850,004
Interest and Other	(832,361)	2,119,220	2,326,664
Total Revenues	**$ 400,693,264**	**$ 371,408,339**	**$ 411,176,668**
5% Statutory Deduction	$ 0	$ (18,570,417)	$ (20,558,833)
Net Revenues	**$ 400,693,264**	**$ 352,837,922**	**$ 390,617,835**
NON-REVENUES:			
Fund Balance	$ 0	$ 327,024,771	$ 368,222,130
Revenue Total	**$ 400,693,264**	**$ 679,862,693**	**$ 758,839,965**
EXPENDITURES:			
General Government	$ 3,529,587	$ 0	$ 0
Public Safety	5,800	97,561	0
Economic Environment	224,041,953	277,219,764	298,726,571
Culture & Recreation	6,119,272	9,329,360	8,000,000
Total Expenditures	**$ 233,696,612**	**$ 286,646,685**	**$ 306,726,571**
NON-EXPENSE DISBURSEMENTS:			
Debt Service	$ 76,139,484	$ 79,300,438	$ 79,242,687
Reserves	0	310,815,570	369,770,707
Interfund Transfers	3,100,000	3,100,000	3,100,000
Total Expenditures / Non-Expense	**$ 312,936,096**	**$ 679,862,693**	**$ 758,839,965**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 49EE Other Enterprise Funds			
REVENUES:			
Grants	$ 173,525	$ 271,074	$ 0
Interest and Other	0	0	0
Total Revenues	**$ 173,525**	**$ 271,074**	**$ 0**
NON-REVENUES:			
Fund Balance	$ 0	$ 132,884	$ 0
Revenue Total	**$ 173,525**	**$ 403,958**	**$ 0**
EXPENDITURES:			
Physical Environment	$ 231,153	$ 403,958	$ 0
Total Expenditures	**$ 231,153**	**$ 403,958**	**$ 0**
Total Expenditures / Non-Expense	**$ 231,153**	**$ 403,958**	**$ 0**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 5510 Risk Management Program			
REVENUES:			
Grants	$ 0	$ 0	$ 0
Service Charges	30,259,517	36,330,576	31,671,525
Interest and Other	(18,867)	1,250,000	1,250,000
Total Revenues	**$ 30,240,650**	**$ 37,580,576**	**$ 32,921,525**
5% Statutory Deduction	$ 0	$ (62,500)	$ (62,500)
Net Revenues	**$ 30,240,650**	**$ 37,518,076**	**$ 32,859,025**
NON-REVENUES:			
Fund Balance	$ 0	$ 68,719,840	$ 68,719,840
Revenue Total	**$ 30,240,650**	**$ 106,237,916**	**$ 101,578,865**
EXPENDITURES:			
General Government	$ 174,522	$ 0	$ 0
Internal Service	27,666,350	101,409,607	101,578,865
Total Expenditures	**$ 27,840,872**	**$ 101,409,607**	**$ 101,578,865**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 4,828,309	$ 0
Total Expenditures / Non-Expense	**$ 27,840,872**	**$ 106,237,916**	**$ 101,578,865**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 5530 Fleet Management Dept			
REVENUES:			
Service Charges	$ 17,617,175	$ 21,321,316	$ 22,103,067
Interest and Other	(43,038)	1,100	1,100
Total Revenues	**$ 17,574,137**	**$ 21,322,416**	**$ 22,104,167**
5% Statutory Deduction	$ 0	$ (55)	$ (55)
Net Revenues	**$ 17,574,137**	**$ 21,322,361**	**$ 22,104,112**
NON-REVENUES:			
Fund Balance	$ 0	$ 5,714,460	$ 5,000,000
Revenue Total	**$ 17,574,137**	**$ 27,036,821**	**$ 27,104,112**
EXPENDITURES:			
General Government	$ 223,664	$ 0	$ 0
Internal Service	16,449,938	23,708,354	24,487,994
Total Expenditures	**$ 16,673,602**	**$ 23,708,354**	**$ 24,487,994**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 3,328,467	$ 2,616,118
Total Expenditures / Non-Expense	**$ 16,673,602**	**$ 27,036,821**	**$ 27,104,112**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 5540 Employees Benefits			
REVENUES:			
Service Charges	$ 123,636,134	$ 147,605,000	$ 145,520,000
Interest and Other	8,337,584	6,100,000	9,050,000
Total Revenues	**$ 131,973,718**	**$ 153,705,000**	**$ 154,570,000**
5% Statutory Deduction	$ 0	$ (305,000)	$ (452,500)
Net Revenues	**$ 131,973,718**	**$ 153,400,000**	**$ 154,117,500**
NON-REVENUES:			
Fund Balance	$ 0	$ 76,948,022	$ 75,800,000
Revenue Total	**$ 131,973,718**	**$ 230,348,022**	**$ 229,917,500**
EXPENDITURES:			
Internal Service	$ 132,950,339	$ 161,488,805	$ 166,957,875
Total Expenditures	**$ 132,950,339**	**$ 161,488,805**	**$ 166,957,875**
NON-EXPENSE DISBURSEMENTS:			
Reserves	$ 0	$ 68,859,217	$ 62,959,625
Total Expenditures / Non-Expense	**$ 132,950,339**	**$ 230,348,022**	**$ 229,917,500**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Proposed Budget
58XX Recovery and Program Grants			
REVENUES:			
Federal Grants	$ 44,948	$ 40,268,906	$ 0
Interest and Other	16,943	0	0
Total Revenues	**$ 61,891**	**$ 40,268,906**	**$ 0**
NON-REVENUES:			
Other Sources	$ 0	$ (16,944)	$ 0
Net Revenues	**$ 61,891**	**$ 40,251,962**	**$ 0**
EXPENDITURES:			
Public Safety	$ 61,891	$ 39,731,304	$ 0
Human Services	0	520,658	0
Total Expenditures / Non-Expense	**$ 61,891**	**$ 40,251,962**	**$ 0**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 66XX Special Trust and Agency			
REVENUES:			
Service Charges	$ 14,539,060	$ 0	$ 0
Interest and Other	(24,632,973)	0	0
Total Revenues	**$ (10,093,913)**	**$ 0**	**$ 0**
NON-REVENUES:			
Other Sources	$ 329,188,463	$ 0	$ 0
Revenue Total	**$ 319,094,550**	**$ 0**	**$ 0**
EXPENDITURES:			
General Government	$ 339,734,452	$ 0	$ 0
Total Expenditures / Non-Expense	**$ 339,734,452**	**$ 0**	**$ 0**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 7XXX 7000 Level (Federal) Grant - Funds			
Total Revenues			
Grants	$ 135,423,637	$ 429,403,690	$ 73,365,893
Interest and Other	10,437,606	12,270,491	7,604,000
Total Revenues	**$ 145,861,243**	**$ 441,674,181**	**$ 80,969,893**
NON-REVENUES:			
Fund Balance	$ 0	$ 2,694,106	$ 0
Other Sources	0	(4,436,482)	0
Revenue Total	**$ 147,653,102**	**$ 439,931,805**	**$ 80,969,893**
Interfund Transfers	$ 580,335	$ 3,669,739	$ 2,400,000
Net Revenues	**$ 148,233,437**	**$ 443,601,544**	**$ 83,369,893**
EXPENDITURES:			
General Government	$ 1,804,992	$ 9,000,000	$ 0
Public Safety	30,238,546	84,933,902	456,970
Physical Environment	562,554	26,847,438	0
Transportation	3,373,166	17,703,376	0
Economic Environment	53,739,996	103,280,550	40,692,606
Human Services	51,719,380	173,482,134	39,887,181
Culture & Recreation	4,247,039	23,777,201	0
Total Expenditures	**$ 145,685,673**	**$ 439,024,601**	**$ 81,036,757**
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	$ 2,253,235	$ 4,576,943	$ 2,333,136
Total Expenditures / Non-Expense	**$ 147,938,908**	**$ 443,601,544**	**$ 83,369,893**

Summary of Revenues and Expenditures by Fund

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
Fund 8XXX 8000 Level (State) Grants - Funds			
REVENUES:			
Grants	$ 22,315,977	$ 17,658,810	$ 5,085,532
Interest and Other	118,417	0	0
Net Revenues	**$ 22,434,394**	**$ 17,658,810**	**$ 5,085,532**
Fund Balance	$ 0	$ 1,502,763	$ 0
Other Sources	0	(2,092,438)	0
Revenue Total	**$ 22,434,394**	**$ 17,069,135**	**$ 5,085,532**
Interfund Transfers	$ 510,189	$ 1,240,000	$ 1,240,000
Net Revenues	**$ 22,944,583**	**$ 18,309,135**	**$ 6,325,532**
NON-EXPENSE DISBURSEMENTS:			
Public Safety	$ 973,678	$ 4,781,554	$ 1,326,132
Physical Environment	1,872,886	4,159,385	0
Transportation	16,000,000	0	0
Economic Environment	0	1,050,007	0
Human Services	2,423,335	8,318,189	4,999,400
Culture & Recreation	0	0	0
Total Expenditures	**$ 21,269,899**	**$ 18,309,135**	**$ 6,325,532**
Total Expenditures / Non-Expense	**$ 21,269,899**	**$ 18,309,135**	**$ 6,325,532**

Summary of Revenues and Expenditures

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget
REVENUES:			
Ad Valorem Taxes	$ 1,034,868,722	$ 1,210,290,465	$ 1,353,940,528
Other General Taxes	486,103,548	434,312,399	467,522,500
Permits and Fees	372,945,305	409,368,720	438,421,651
Grants	161,832,011	490,395,600	81,116,545
Shared Revenues	334,641,160	300,746,095	329,189,538
Service Charges	686,517,017	716,622,705	754,281,041
Fines and Forfeits	9,951,868	9,844,223	9,691,059
Interest and Other	(14,184,389)	57,016,208	86,271,953
Total Revenues	**$ 3,072,675,242**	**$ 3,628,596,415**	**$ 3,520,434,815**
5% Statutory Deduction	$ 0	$ (147,525,252)	$ (163,202,158)
Net Revenues	**$ 3,072,675,242**	**$ 3,481,071,163**	**$ 3,357,232,657**
NON-REVENUES:			
Debt and Lease Proceeds	$ 94,353,614	$ 149,123,000	$ 272,000,000
Fund Balance	0	2,683,294,551	2,465,628,029
Other Sources	382,135,680	20,492,529	28,958,393
Revenue Total	**$ 3,549,164,536**	**$ 6,333,981,243**	**$ 6,123,819,079**
Interfund Transfers	$ 653,660,380	$ 848,321,649	$ 616,400,339
Net Revenues	**$ 4,202,824,916**	**$ 7,182,302,892**	**$ 6,740,219,418**
EXPENDITURES:			
General Government	$ 762,929,081	$ 519,804,094	$ 477,495,144
Public Safety	810,330,088	1,224,180,141	1,033,683,890
Physical Environment	380,988,572	709,457,352	685,750,383
Transportation	235,957,729	539,577,999	461,602,967
Economic Environment	287,745,418	474,009,686	453,532,590
Human Services	390,669,525	651,553,842	503,305,996
Internal Service	177,066,627	286,606,766	293,024,734
Culture & Recreation	62,619,410	168,052,024	97,600,538
Total Expenditures	**$ 3,108,306,450**	**$ 4,573,241,904**	**$ 4,005,996,242**
NON-EXPENSE DISBURSEMENTS:			
Debt Service	$ 124,997,079	$ 150,123,246	$ 145,760,923
Reserves	0	1,609,742,025	1,972,061,914
Interfund Transfers	653,717,319	849,195,717	616,400,339
Total Expenditures	**$ 3,887,020,848**	**$ 7,182,302,892**	**$ 6,740,219,418**

REVENUE FUNDS DESCRIPTIONS

FUND 000X – GENERAL FUND AND SUBFUNDS:

FUND 023X - DONATIONS This group of funds accounts for donations that Orange County receives from private individuals or organizations, and primarily consists of the Children and Family Services Board Fund – Fund 0235 and the Sheriff Donations Fund – Fund 0234. These are sub-funds of the general fund.

FUND 0231 – AFFORDABLE HOUSING TRUST FUND On March 24, 2020, the BCC approved Ordinance No. 2020-09 pertaining to Affordable Housing due to the county experiencing rapid population growth and the need for affordable housing. The Board approved $10 million a year in general revenue fund monies for the program and each fiscal year thereafter (fiscal years 2 -10) such amount shall increase by 10% over the immediately preceding fiscal year budgeted amount; provided, however the Board in its discretion may decide to change the amount of any such annual budget amounts. This funding is to be deposited into an affordable housing trust fund.

FUND 1019 - PINE RIDGE TRAFFIC CONTROL On January 15, 2008, the BCC approved a request from Waste Management, Inc., of Florida for a solid waste management facility permit construction and demolition debris landfill. The request was approved at the public hearing with revisions to condition 5 of the Board of Zoning Adjustment conditions and proposed condition 45 of the Environmental Protection Division conditions. Waste Management, Inc. shall deposit $1,000 each month (indexed to the Consumer Price Index) into a fund, to be managed by Orange County, to be used for additional law enforcement services for traffic control at the landfill. Since December 2008, Orange County has established Fund 1019 for collection of this revenue and must establish an annual budget to pay for expenses related to traffic control at the Pine Ridge landfill. This is a sub-fund of the general fund.

FUND 1002 - TRANSPORTATION TRUST FUND A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used for the acquisition, construction, or maintenance of roads.

FUND 1003 - CONSTITUTIONAL GAS TAX FUND A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used to meet transportation related debt service requirements, if applicable, for bonds administered by the State Board of Administration. Any remaining revenues are returned to the Board of County Commissioners (BCC) and must be used for the acquisition, construction, or maintenance of roads.

FUND 1004 - LOCAL OPTION GAS TAX Revenue is received from a six cent tax per gallon of motor and diesel fuel sold in Orange County; up to four cents authorized by the State Legislature in 1983 and up to an additional two cents authorized in 1985. Beginning in FY 2001-02, this tax is distributed according to population estimates presented by the Bureau of Economic and Business Research. Local governments must meet State Revenue Sharing and Half-Cent Sales Tax Programs eligibility requirements in order to levy Local Option Gas Tax. Revenues are used mainly to finance right-of-way activities and construction expenditures.

FUND 1005 - SPECIAL TAX EQUALIZATION MSTU The Special Tax Equalization budget reflects the costs of county services charged to the Municipal Service Taxing Unit (MSTU), which encompasses the unincorporated area of Orange County. The formula for calculating these costs is outlined in the Budget in Brief section of this document. Revenue is derived from ad valorem taxes and the public services tax. Revenue is recorded in this fund and transferred to the General Fund. The millage rate for FY 2023-24 is 1.8043 mills.

FUND 1006 - MANDATORY REFUSE FUND Fees are collected to cover the cost of the residential waste and recycling program whereby household waste and recyclables are collected and disposed of by haulers covering five (5) districts within Orange County. Fees are collected by the Tax Collector as a non-ad valorem assessment on tax bills. Funds are received by the County Comptroller for the BCC from the Tax Collector along with ad valorem tax collections.

FUND 1009 - ORANGE COUNTY FIRE PROTECTION & EMS/MSTU This fund accounts for revenue generated from an ad valorem tax levy on all property in unincorporated Orange County. Revenue is used to provide fire protection and emergency medical services in unincorporated areas or in cities with which Orange County has interlocal agreements. The millage rate for FY 2023-24 is 2.2437 mills.

FUND 1010 - AIR POLLUTION CONTROL A non-refundable fee of $1.00 is charged on every vehicle license registration sold, transferred or replaced. According to Florida Statute 320.03, $0.50 of each dollar collected is returned to Orange County. Revenues are deposited into an air pollution control trust fund and may only be expended for air pollution control programs relating to the control of emissions from mobile sources, toxic and odor emissions, air quality monitoring, and facility inspections.

FUND 1011 - BUILDING SAFETY FUND Fees for building, electrical, mechanical, and plumbing permits issued by the Orange County Division of Building Safety are recorded in this account. Charges are based on the actual cost of plans reviewed and sites inspected plus an allowance for overhead expenses. Funds are restricted for building safety operating expenses.

FUND 1013 - AIR QUALITY IMPROVEMENT On December 19, 2008, the Board of County Commissioners (BCC) approved resolution 2008-M-63, which established the Air Quality Improvement Fund. The Air Quality Improvement Fund shall be used to finance air pollution control programs such as permitting, asbestos compliance and enforcement personnel, associated training and may include air related special projects such as school bus retrofits, federal grant matches for the reduction of harmful air emissions, and anti-idling projects. Funding is obtained from the collection of air permitting fees, enforcement penalty settlements, and asbestos fees.

FUND 1014 - LAW ENFORCEMENT TRUST FUND The Law Enforcement Trust Fund records funds collected by the Orange County Sheriff under the Florida Contraband Forfeiture Act (Florida Statutes 932.704). This act enables the Sheriff, with concurrence of the BCC, to spend funds forfeited from illegal activities.

FUNDS 1015 & 1016 - LAW ENFORCEMENT EDUCATION FUNDS These funds provide training funds for Sheriff's deputies and correctional officers in such areas as seminars, firearms, etc. Revenue is generated from court costs assessed against individuals convicted for the violation of a state penal or criminal statute, or convicted of violation of a municipal or county ordinance (Florida Statutes 943.25).

FUND 1017 – TREASURY FEDERAL FORFEITURE FUNDING These funds are an equitable portion, or share, of proceeds awarded based on an agency's direct participation in an investigation that results in the forfeiture of a federally seized asset per 21 U.S.C. §881(e)(3). The county finance office must administer program funds in same manner as state forfeiture (law enforcement trust fund) and other county funds. This allows the Sheriff, with the concurrence of the BCC, to spend funds forfeited.

FUND 1018 – JUSTICE FEDERAL FORFEITURE FUNDING These funds are an equitable portion, or share, of proceeds awarded based on an agency's direct participation in an investigation that results in the forfeiture of a federally seized asset per 21 U.S.C. §881(e)(3). The county finance office must administer program funds in same manner as state forfeiture (law enforcement trust fund) and other county funds. This allows the Sheriff, with the concurrence of the BCC, to spend funds forfeited.

FUND 1023 - CAPITAL PROJECTS FUND The Capital Projects Fund provides major infrastructure improvements throughout Orange County, as determined by the BCC and by approval of the Capital Improvement Program. In FY 1985-86, the BCC approved up to one-half mill of ad valorem tax as the revenue source for this fund. The millage rate has been modified over the years as other funding sources fluctuate. A millage rate of 0.2250 mills is budgeted in FY 2023-24. Specific projects are identified in the Capital Improvements Program (Fund 1023) in this document.

FUND 1025 - ORANGE COUNTY/ORANGE BLOSSOM TRAIL (OBT) COMMUNITY REDEVELOPMENT AGENCY (CRA) This agency was established by Orange County for the purpose of planning and implementing projects to revitalize the community along Orange Blossom Trail. Funds are generated from ad valorem tax increment financing in the OBT-CRA area. Both Orange County and the City of Orlando remit incremental ad valorem tax revenue to the CRA.

FUND 1027 - DRUG ABUSE TRUST This fund accounts for portions of DUI (Driving Under the Influence) fines and drug-related misdemeanor fines collected by the Clerk of Courts and remitted to Orange County. Revenue is used for drug abuse treatment or education programs according to the provisions of Orange County Ordinance No.'s 89-5, 89-6, and 90-4. Approved budgets normally include a provision for payments to drug abuse and related program providers.

FUND 1029 - TREE REPLACEMENT TRUST This fund was created to receive all funds collected for tree replacement and mitigation fees. These funds will primarily be used for the purchase of trees for planting at a publicly owned and operated site or other community enhancement project. These funds can also be used for the purchase of landscape materials or equipment, or the funding of educational programs that promote, enhance or implement tree replacement goals.

FUND 102X - CONSERVATION TRUST AND SUBFUNDS:

> **FUND 1026 - CONSERVATION TRUST** This fund accounts for revenue received as compensation for development determined to cause an adverse impact upon conservation areas. The fund may be used only for purchase, improvement, creation, restoration, and replacement of natural habitat within Orange County.
>
> **FUND 1263 - CONSERVATION TRUST – MITIGATION** This fund is similar in usage to Fund 1026 (Conservation Trust), but is accounted for in a separate fund in order to comply with legal and accounting restrictions. This fund is used to keep track of mitigation payments from the Orange County Convention Center. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.
>
> **FUNDS 1274 - DRAINAGE BASIN** This fund is established to provide a mechanism to allow permit applicants to contribute funds towards mitigation requirements for projects that require a state or federal permit in a specific drainage basin. The drainage basin fund is 1274; revenue received into this fund will be used for the purchase and maintenance of environmentally sensitive lands. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

FUND 1035 – LAW ENFORCEMENT IMPACT FEES Law enforcement impact fees have been assessed on construction occurring in unincorporated Orange County since Board of County Commissioners' approval in November 1983. They were established to require new development to bear a portion of the overall capital costs related to the additional law enforcement services made necessary by such new development and to avoid paying those costs from the county's general fund. Fee amount varies according to the use and size of each structure and the resulting demand for law enforcement services. Through FY 1997-98, fees were recorded into four (4) area or sector funds. As of FY 1998-99, however, these revenues were consolidated into a single area/fund.

FUND 103T – TRANSPORTATION IMPACT FEES Transportation impact fees have been assessed on construction occurring in unincorporated Orange County since January 1986 based on Board of County Commissioners' approval in December 1985. They were implemented to cause new development to pay a pro rata share of the anticipated expansion costs of new roads needed to serve new growth. Fee amount varies according to the use and size of each structure and the resulting demand for new roadway capacity. If an applicant believes the cost of off-site roadway improvements needed to serve his proposed development is less than the fee established in the ordinance, he may, at his own expense submit an alternative fee calculation. A developer may also receive credits in the amount of off-site improvements or other payments made prior to application for a building permit.

FUND 1040 - SCHOOL IMPACT FEES School impact fees are collected by Orange County and remitted to the Orange County School Board for capital improvement costs of school buildings and other structures related to public education.

FUND 1046 – FIRE IMPACT FEES Fire impact fees have been assessed on construction occurring in unincorporated Orange County since approved by the Board of County Commissioners in January 1985. The fees were established to allocate a fair share of the costs of new facilities for fire protection and emergency services to new users of such facilities and services. Fees vary according to the use and size of each structure. Through FY 1998-99, fees were recorded into five (5) area or battalion funds. As of FY 1999-00, however, these revenues were consolidated into a single area/fund.

FUND 1050 - PARKS FUND - As of FY 1997-98, the BCC established a separate ad valorem tax millage to assist in funding the requirements of county parks. Revenues are received into the Parks Fund where they are appropriated to finance park lands, park operations, parks administration, and other parks expenditures. The Fund 1050 millage rate for FY 2023-24 is 0.1656 mills.

FUND 1054 - 911 FEES Fee revenue is received from a monthly charge applicable to wireless, prepaid wireless and non-wireless phones countywide. The rate of the fee may not exceed $0.50 per month per phone, to be paid by local subscribers served by the Enhanced 911 (E911) emergency telephone system. As of January 1, 2015, the state E911 Board imposed a uniform statewide $0.40 monthly E911 fee upon each service subscriber, with some exceptions. Initially, wireless and non-wireless revenues were separate revenue sources received into separate funds. As of FY 2009, however, due to changes in governing statutes, the revenue sources were combined into a single fund. A majority of expenses are payments to other entities in the county operating 911 Public Service Answering Points (PSAPs).

FUND 1059 - POLLUTANT STORAGE TANK This fund was established for the purpose of collecting fees associated with violation of state and county laws and regulations regarding the use and maintenance of above and below ground storage tanks. All fees assessed and collected shall be used for staffing, education, program development, and program implementation of the Pollutant Storage Tank Program.

FUND 1060 - ENERGY, EFFICIENCY, RENEWABLE ENERGY & CONSERVATION FUND This fund is used to finance carbon offsets such as energy efficiency, renewable energy, and energy conservation projects within Orange County.

FUND 109W - WATER AND NAVIGATION FUNDS 1095 LAKE CONWAY AND 1096 LAKE WINDERMERE These funds were established by a special act of the legislature, and millages within the districts are limited. Funds may be used to regulate and control the alteration of lakes by dredging, filling, pumping or otherwise changing the shoreline and contour. Funds can also be used to build, construct, erect, or maintain drainage facilities, and to regulate watercraft using the lake. Capital outlay includes funds for continuing stormwater projects.

FUND 10NT - AQUATIC WEED (NON-TAX) DISTRICTS - FUNDS 1074, 1090, 1093, 1094, and 1097 to 1099 These budgets represent those aquatic weed control districts that are funded by contributions for Miscellaneous Orange County Lakes:

Lake Marilyn	Lake Pearl
Lake Odell	Miscellaneous OC Lakes
Lake Martha/Burkett	Ruby Lake

FUND 10TA - AQUATIC WEED (TAX) DISTRICTS - FUNDS 1061 to 1082, 1092, 1100 Orange County levies a tax millage to cover weed control on special taxing districts surrounding the following lakes:

Bass Lake	Lake Jessamine	Lake Price
Big Sand Lake	Lake Killarney	Lake Rose
Lake Holden	Lake Mary	Little Lake Fairview
Lake Irma	Lake Ola	Lake Sue
Lake Jean	Lake Pickett	South Lake Fairview

Specific millage rates are shown in the Budget in Brief section of this document.

FUND 110M - MUNICIPAL SERVICE DISTRICTS - FUNDS 1101-1173, and 1184-1217 Municipal Service Taxing Units have been established to generate funding for the following purposes:

Common Area Maintenance	Maintenance of Retention Ponds
Water Management	Plaza International
Maintenance of Non-Paved Roads	Street Lights
Sewage System	Maintenance of Drainage Improvements

Fund 1169 provides funding for improvements and maintenance to the South Orange Blossom Trail (OBT) between U.S. Interstate Highway 4 and the Martin Anderson Beachline Expressway. Fund 1170 provides funding to partially defray capital and maintenance costs for improvements within the South OBT geographical area. Fund 1172 provides funding for drainage control structures within the Orlando Central Park Development.

FUND 117M - I-DRIVE MSTU FUNDS:

FUND 1177 - INTERNATIONAL PLANNING/ADMIN MSTU This fund accounts for revenue generated from an ad valorem tax on tangible and real property within the MSTU. Proceeds may be used for planning and designing public transit services, paying expenses of the improvement district, promotion activities, and funding other facilities and services to benefit residents and taxpayers of the MSTU. The millage rate for FY 2023-24 is 0.2334 mills.

FUND 1178 - INTERNATIONAL DRIVE BUS SERVICE This fund accounts for revenue generated from an ad valorem tax levied on properties along International Drive. The MSTU was initiated by the private sector to improve transportation services. The millage rate for FY 2023-24 is 0.7523 mills.

FUND 1179 - NORTH INTERNATIONAL DRIVE IMPROVEMENT This fund accounts for revenue generated from an ad valorem tax levy on properties along the northern section of International Drive. Funds will be used to improve internal circulation of traffic, streetscape design, and pedestrian movement. The millage rate for FY 2023-24 is 0.1601 mills.

FUND 1180 - LOCAL PROVIDER PARTICIPATION FUND (LPPF) Ordinance 2021-35 authorizes the county to impose a non-ad valorem special assessment on for-profit and not-for-profit hospitals to fund then on-federal share of Medicaid payments benefiting hospitals providing healthcare services to Medicaid, indigent, and uninsured members of the Orange County Community.

FUND 122R - INTERGOVERNMENTAL RADIO COMMUNICATIONS FUND An ordinance assessing a $12.50 surcharge per moving traffic violation was enacted by the Board of County Commissioners in April 1993. Because they have an intergovernmental radio communication program approved by the State of Division of Communications, Orange County and participating municipalities may assess this surcharge to fund that program. The Clerk of Courts retains $0.50 from each surcharge to cover administrative processing expense. Orange County retains all remaining surcharge revenue to fund its participation in the state approved Intergovernmental Communications Program in accordance with Florida Statute 318.21(9).

FUND 1232 - LOCAL HOUSING ASSISTANCE The State Housing Initiatives Partnership (SHIP) program funds established a dedicated source to be used by state and local governments to stimulate the construction of affordable housing. Funding was provided from a portion of documentary stamps. Revenue consists of carryover funds and anticipated grant monies.

FUND 1241 - TEEN COURT This fund accounts for fines collected by the Clerk of Courts and remitted to Orange County from persons convicted of violating a criminal statute or an ordinance, or by persons paying a fine for any criminal violation. Revenue is used for the operation and maintenance of Teen Court. Monies may not be used for those amenities, which are ancillary to the Teen Court program (e.g., judges, clerk, courthouse facilities, and staff). Pursuant to and in accordance with Section 938.19, Florida Statutes, Orange County has adopted the "Orange County Teen Court Ordinance" to be effective on October 1, 2009. The ordinance imposes a $3 court cost per case, in addition to all other fines, civil penalties, or other court costs, assessed against any person who pleads guilty or nolo contendere to, or is convicted of, regardless of adjudication, or adjudicated delinquent for a violation of criminal law, a delinquent act, or a violation of state criminal statute or a municipal or county ordinance, or any person who pays a fine or civil penalty for any violation as set forth in Florida Statutes Chapter 316.

FUND 1242 - CRIME PREVENTION The Orange County Safe Neighborhood Crime Prevention Fund was created on January 13, 1999 by Orange County Ordinance No. 98-01. This fund generates revenue from the imposition of fines collected from area arrests. Section 7 of the ordinance allocates the first $125,000 to the Orange Blossom Trail Local Government Neighborhood Improvement District (OBTNID). The remainder of the fund is to be used by other designated neighborhood improvement districts, under the control of the Neighborhood Services Division, for crime prevention programs in Orange County.

FUND 1243 - ORANGE BLOSSOM TRAIL NEIGHBORHOOD IMPROVEMENT DISTRICT This district is permitted to assess ad valorem and special assessments as approved through referendum. From inception in FY 1997-98, the district's only source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to $125,000 per year.

FUND 1246 - INTERNATIONAL DRIVE COMMUNITY REDEVELOPMENT AREA TRUST FUND This fund accounts for revenue generated from the creation of a Community Redevelopment Area (CRA) surrounding International Drive. The CRA was initiated to finance the improvement of certain blighted conditions identified in the area, including transportation issues. The Citizens I-Drive CRA Taskforce identifies projects eligible for CRA funding and presents them to the BCC for approval.

FUNDS 1247, 1248, 1251-1254 - COURT FEE FUNDS These funds have been established following the implementation of Revision 7 to Article V of the State's constitution, effective July 1, 2004. Fund 1247 created under the Glitch Bill (Senate Bill 2962) established a $4 per page increase in recording fees to fund the court-related information technology (IT) needs of the state attorneys, public defenders, and clerk of the courts. The $2 Court Technology Fee is Orange County's portion of the $4 fee increase. Fund 1248 is a $30 surcharge for any civil or criminal traffic infractions to fund state court facilities. Fund 1251-1254 is an additional court cost of $65 for any felony, misdemeanor, or criminal traffic offense to be allocated as follows: 25% to fund innovations to supplement state funding for the elements of the state court system identified and county funding for local requirements; 25% to assist counties in providing legal aid programs; 25% to fund personnel and legal materials for the public as part of a law library; and, 25% to support juvenile programs.

FUND 1249 - PINE HILLS NEIGHBORHOOD IMPROVEMENT DISTRICT This district is permitted to assess ad valorem and special assessments as approved through referendum. The district's source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to $125,000 per year.

FUND 1250 - BOATING IMPROVEMENT PROGRAM This improvement program fund accounts for monies that the Orange County Parks and Recreation Division receives from the State Department of Environmental Protection. Funds allocated for this program are to support municipalities, as well as Orange County in recreational boating needs as set forth in Florida Statutes Chapter 96- 321.

FUND 1255 – CYBER SECURITY This fund provides funding through civil penalties received from the juvenile court and remitted to the county to provide training on cyber-safety for minors.

FUND 1256 & 1257 - REGIONAL AND COUNTY/CITY PHARMACY SETTLEMENT This fund provides funding through various pharmaceuticals received from Opioid settlements.

FUND 1265 - PARKS AND RECREATION IMPACT FEES Parks and Recreation Impact Fees have been assessed on new residential development in unincorporated Orange County, as approved by the Board of County Commissioners on February 7, 2006. The fees were established to allocate a portion of the overall capital costs related to the additional parks and recreational facilities needed to accommodate new development.

FUND 1272 - DRIVER EDUCATION SAFETY TRUST FUND This fund is authorized by Section 318.1215 of the Florida Statutes, known as the Dori Slosberg Driver Education Safety Act. The fund accounts for revenue generated from a $3 fee added to civil traffic penalties. Fees are collected by Orange County and remitted to Florida Virtual Schools for use in funding direct educational expenses of driver education programs.

FUND 129X - ANIMAL SERVICES TRUST FUND This revenue source consists of contributions received from private donors for deposits into the Animal Services Trust Fund. This fund was created for the purpose of accepting contributions and disbursing funds to Animal Services for the care and treatment of animals. Any funds received subject to a condition shall be expended strictly in accordance with such condition.

FUNDS 130X - FUNDS include 1300-1344 - DEFICIENT SEGMENT (PROPORTIONATE FAIR SHARE) This group of funds was established to account for payments received under Orange County's Proportionate Fair Share program (previously the Pay-As-You- Go system). Per the guidelines of this program, entities wishing to develop land in areas that have no current room for capacity expansion, due to roadway deficiencies, may gain Concurrency Management approval by paying a fee that will be used in future projects to correct the deficiencies. The fees are determined on an individual basis according to the formula outlined in Orange County Ordinance No. 30-622 or separate agreement. Revenues received in these funds must be used for the improvement of the roadway segments that they were specifically designated. Each individual fund within this grouping represents a specific roadway segment.

FUND 1450 - LAKESIDE VILLAGE ADEQUATE PUBLIC FACILITY This fund account is established for the Lakeside Village to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

FUND 1451 – HORIZONS WEST VILLAGE H ADEQUATE PUBLIC FACILITY This fund account is established for the Horizons West Village H to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

FUND 1660 - INMATE COMMISSARY FUND This fund is authorized by Florida Statutes Section 951.23. It is funded by profits earned in the operation of an inmate canteen or commissary. Profits shall be used for overall inmate welfare. Purchases from the fund are recommended by the Inmate Commissary Fund Committee and are reviewed by the officer-in-charge (Corrections Department Director), who shall have final authority on expenditures. This fund is operated as a budgeted, expendable trust fund.

FUND 2314 - SALES TAX TRUST FUND Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation, referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

FUND 2315 - ORANGE COUNTY PROMISSORY NOTE SERIES 2010 Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds. As of FY 2022-23, this revenue is being captured under fund 122R (1220).

FUND 2317 - CAPITAL IMPROVEMENT BONDS Orange County receives this revenue, as a result of the Florida Revenue Sharing Act of 1972. According to the original statute, the State would distribute 2.9% of the net cigarette tax collections and 33.5% of the net intangibles tax collections to counties. As of FY 1999-2000, the State of Florida began phasing-out the intangibles tax. Then, effective July 1, 2000, the state eliminated the intangibles tax portion of the county revenue sharing program and replaced it with 2.25% of state sales tax collections. This sales tax distribution percentage changes periodically and currently stands at 2.0810% (effective July 1, 2015). As of FY 2023-24, this fund has been dissolved as there is no more debt financing.

FUND 2319 - PUBLIC SERVICE TAX BONDS In 1991, a Public Service Tax (PST) on water, electricity, gas, fuel oil and telecommunication services became effective in unincorporated Orange County. Municipalities are empowered by Florida Statute to collect the utility tax, and the Florida Supreme Court has ruled that this statute is applicable to counties, as well. (The PST for telecommunication later became the Communications Services Tax (CST) in FY 2001 and continued to be collected in this fund up until FY 2011. As of fiscal year 2011, CST is no longer collected in this fund but became a direct revenue source for other funds.)

FUND 41XX – MUNICIPAL Proprietary FUNDS Proprietary funds are used to account for activities that receive significant support from fees and charges. There are two (2) types of proprietary funds: enterprise funds and internal service funds.

FUND 4410 - SOLID WASTE SYSTEM Charges to property owners are assessed by the Solid Waste Division for collection and depositing of waste at the landfill and various transfer stations throughout Orange County. Tipping fees are assessed for solid waste delivery to each tipping site and are collected either on-site at the landfill or transfer station or by means of a monthly invoice covering all activity for a particular entity. Rates are determined with the assistance of outside consultants and are designed to cover the operating and maintenance cost of the landfill and transfer stations.

FUND 4420 - WATER UTILITIES SYSTEM Routine payments of water, sewer, and reclaimed water bills are recorded in this fund, which consist of series of revenue accounts that identify classification of customer. Included in these charges are water conservation rates and charges assessed to residential accounts in excess of 11,000 gallons per month. Monthly minimum water charges include a fixed rate to cover water availability and water meter operation. Residential accounts pay a sewer usage fee for up to 14,000 gallons per month; commercial accounts pay for all actual monthly usage. Rates are established with the assistance of an outside consultant and are designed to cover operating and debt service expenses.

FUND 442W – WATER UTILITIES SYSTEM MSTU This fund collections fees is for wastewater service provided to the Holden Heights community.

FUND 443X - CONVENTION CENTER FUNDS Revenue results from collection of the first 4 percent, the 5th percent and the 6th percent of the Local Option Tourist Development Tax (TDT). Orange County levies a tax on most rents, leases, lets or living accommodations, which have been contracted for periods of six (6) months or less. Up to 2% was enacted by the Florida Legislature in 1977, and then increased by 1% in 1979 and 1989. Additional increases to fund professional sports franchise facilities were allowed by statute in 1988 and 1994. In December 1994, the Orange County Board of County Commissioners (BCC) approved an increase from 4% to 5%, which became effective February 1, 1995. Prior to FY 1999-00, the 5th percent was accounted for separately in Fund 1053. In August 2000, the 5th cent of TDT was dedicated to the Convention Center's debt service. In July 2006, the BCC approved an increase from 5% to 6%, which became effective September 1, 2006. The 6th percent was levied to increase funding for the promotion of tourism and to provide funding for the new events center.

FUND 49EE - OTHER ENTERPRISE FUND The purpose of this fund is to collect fees from designated areas to pay for water service for businesses in that area.

FUND 5510 - RISK MANAGEMENT PROGRAM This is an internal services fund that accounts for workers compensation, liability, and property coverage for the Board of County Commissioners and all constitutional officers, except the Sheriff. Revenues are generated through user fees and charges.

FUND 5530 - FLEET MANAGEMENT FUND This is an internal service fund that accounts for services related to a scheduled preventive maintenance program and repair of vehicles. Revenues are generated from user fees and charges.

FUND 5540 - EMPLOYEES BENEFIT FUND This is an internal service fund that accounts for medical, life, and disability insurance for employees and qualified retirees of the Board of County Commissioners, and other small local governmental agencies, and all constitutional officers, except the Sheriff. The cost of group insurance is jointly paid by employees, employers, and retirees. Health insurance claims incurred since January 1, 2007 are on a self-insurance basis.

FUND 58XX – RECOVERY AND PROGRAMS GRANTS This funding is the American Rescue Plan Act of 2021 (ARPA) that President Biden signed on March 11, 2021, to provide direct relief to Americans, contain the COVID-19 virus, and rescue the economy.

FUND 66XX – SPECIAL TRUST AND AGENCY The purpose of this fund is to collect and hold funds in escrow for outside entities the county serves as a pass through and has fiduciary responsibility.

FUND 7000-8000 - LEVEL GRANT FUNDS The 7000 level grant funds are received from the Federal Government. The 8000 level grants are funded by the State of Florida. Federal grants are awarded from various agencies to support programs such as Head Start, Community Services Block Grant (CSBG), Ryan White/HIV, Community Development Block Grant (CDBG), the Emergency Shelter, and the Section 8 Voucher programs. In addition, the Federal Government provides funding for the Justice Assistance Grant (JAG) programs. JAG replaced the Ed Byrne Formula Grant and the Local Law Enforcement Grant Program. The state grants support programs for children and families, parks, environmental programs and the improvements of roads, among other programs.


ORANGE
COUNTY
GOVERNMENT
FLORIDA

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CONSTITUTIONAL OFFICERS

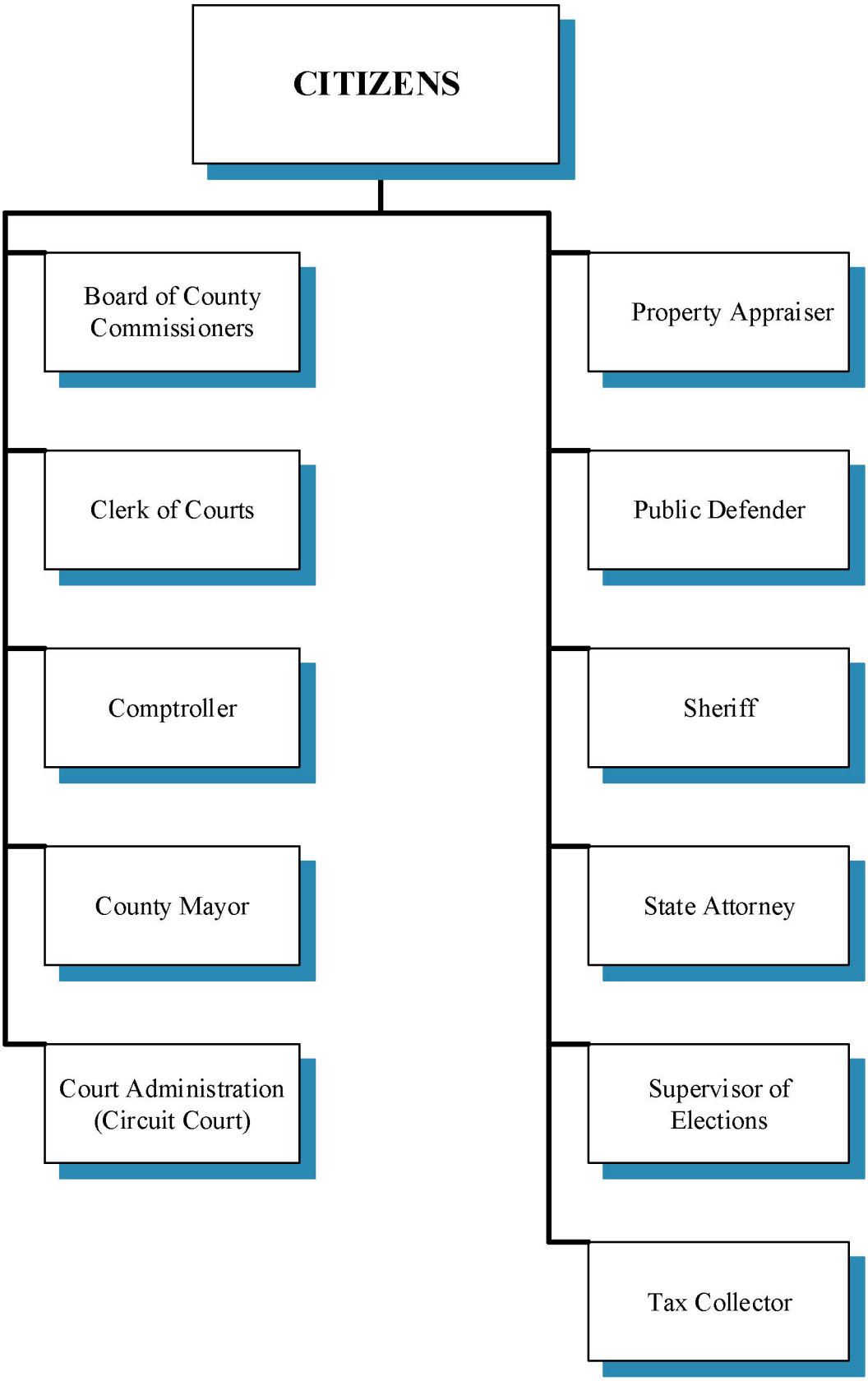
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ORANGE
COUNTY
GOVERNMENT
FLORIDA


CITIZENS
Board of County Commissioners
Clerk of Courts
Comptroller
County Mayor
Court Administration (Circuit Court)
Property Appraiser
Public Defender
Sheriff
State Attorney
Supervisor of Elections
Tax Collector

Constitutional Officers

Purpose Statement:

Constitutional Officers are elected officials whose duties and responsibilities are established by the Constitution of the State of Florida. Other Constitutional Officers such as the Clerk of Courts, Court Administration, Public Defender, and the State Attorney are primarily funded by the state effective July 1, 2004. Orange County will continue to be responsible for technology and facility budgets for court agencies represented in this document.

Program Descriptions:

- The **Board of County Commissioners (BCC)** serves as the legislative, policy-making, and governing body of Orange County, and operates under the guidelines set forth in the Orange County Charter originally adopted in November 1986 and subsequently amended. The Board consists of the County Mayor, elected county-wide, and six (6) County Commissioners, elected in single member districts.
- The **Comptroller** is a Constitutional Officer elected to serve as the Chief Financial Officer of the BCC, recorder, auditor, and custodian of all county funds and all official records.
- The **County Mayor**, a position approved by the voters in 1990, serves as the Chief Executive Officer of Orange County. The Office of County Mayor provides direct staff support, community outreach, constituent, and administrative services to the County Mayor.
- The **Court Administration** program assists the Chief Judge in the performance of supervisory and administrative duties by assuming responsibility for general court management and the management of court personnel and financial affairs. The Court Administrator's Office supervises court-sponsored programs including court reporting, witness management, court information, and the Sanctioned to Read Program.
- The **Property Appraiser** is an elected Constitutional Officer charged with the responsibilities as outlined in Chapter 192, Florida Statutes. In general, the Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.
- The **Sheriff** is a Constitutional Officer elected by the people to act as the Chief Law Enforcement Officer of Orange County in accordance with Chapter 30, Florida Statutes.
- The **Supervisor of Elections** is a Constitutional Officer elected to act as the official custodian of voter registration records and to conduct federal, state, and local elections within Orange County.



- The **Tax Collector** is an elected Constitutional Officer charged with the responsibilities of collection and distribution of taxes and fees for county government, municipalities, fire districts, drainage districts, state agencies, and the School Board, pursuant to Chapter 192, Florida Statutes.

FY 2022-23 Major Accomplishments:

Comptroller

- Administered $336 million in Tourist Development Tax (TDT) collections for fiscal year 2022. Also, enhanced TDT collection procedures ensuring delinquent taxes are collected promptly.
- Implemented a major upgrade of the Advantage Financial Management System, which included enhanced functionality, Robotic Process Automation (BOTS), electronic data interface technology, and a data warehouse solution to enhance efficiency and allow for greater utilization of attachments system-wide.
- Implemented GASB Statement No. 96, "Subscription Based IT Arrangements."
- Awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada.
- Awarded the Outstanding Achievement in Popular Annual Financial Reporting by the Government Finance Officers Association of the United States and Canada.
- Won the Triple Crown designation from the Government Finance Officers Association of the United States and Canada. The prestigious Triple Crown award recognizes governments that have received GFOA's awards for Financial Reporting, Popular Annual Financial Reporting and Distinguished Budget Presentation in a fiscal year.
- Successfully completed an Association of Local Government Auditors (ALGA) peer review of the Performance Audit Section with no issues identified. This ensures audits performed over the last three years complied with GAO Yellow Book Standards.
- Performed a comprehensive audit of Fleet maintenance to ensure vehicles are maintained according to Fleet's preventative maintenance policy.
- Implemented an increase of threshold for recording of equipment from $1,000 to $5,000 for property inventory.

- Provided staff support for the newly established 2024 Charter Review Commission. Also, designed and hosted the CRC webpage providing an online repository of meeting materials, research and reports.
- Implemented a Self-Service Portal as the primary search tool for Official Records. This new web search replaces the online search tool used since 2008.
- Implemented a system for online purchasing of Official Records certified copies, reducing call center phone calls by 30% and over the phone credit card transactions by 68%.
- Increased Property Fraud Alert subscription base by 30% in one-year through public outreach; nearing 50,000 subscriptions.
- Enhanced the Comptroller's Fraud Resource webpage to better support the public when fraud is suspected.
- Surpassed the $5 million dollar mark of revenue for the county after the fifth year of online surplus property auctions.

County Mayor

- Mayor Demings Housing for All Task Force 10-year action plan continues to address affordable and attainable housing. Accomplishments to date include:
  - The county has allocated an additional $10 million in FY 2022-23 to create and preserve affordable housing and mixed-income housing developments, commonly known as "workforce housing" with a goal of 30,000 units by 2030. To date, the Board has allocated $43 million for affordable and workforce housing.
  - Approximately 800 affordable housing projects are under development in Orange County. These projects include The Mira, located at Plymouth Sorrento Road, which will produce 312 affordable units; Barnett Villas located on West Colonial and North Pine Hills, an investment of $5 million will produce 156 low-income multi-family units; Emerald Villas Phase 3, an investment of $4.5 million will produce 90 multi-family low income units; and at E. Seventh Street, Apopka City Center, an investment of $2 million will produce 195 multi-family low income units and 35 very low-income units. In addition, Mayor Demings attended a groundbreaking ceremony with Hannibal Square to build 24 new affordable town homes in Apopka, called Cornerstone at Sixth. The county invested $1.5 million in the community land trust, which ensures that homes remain owner-occupied and prevents them from becoming rentals.
  - We continue to work with Habitat for Humanity to build affordable homes for Orange County residents. Mayor Demings attended the Habitat for Humanity of Seminole County and Greater Apopka Homebuyer's Closing and presented a family with the keys to their house. This is one of five county surplus lots that Habitat for Humanity will build affordable homes in Orange County.
  - Orange County Housing and Community Development Division celebrated 20 years of the Down Payment Assistance Program, helping residents realize the dream of home ownership. To date, the program has provided over $73 million to assist qualified residents with down payments.
  - Universal Orlando Resort CatchLight Crossings is moving forward with their proposed 1,000 multi-family, mixed-used affordable and workforce development, including a transportation center, on-site medical offices, Bezos Academy preschool, pool, bike, and walking paths and much more.
  - Walt Disney World has brought on a developer to build more than 1300 high-quality workforce housing units on 80 acres of designated land.
- Hurricane Ian, one of the most powerful storms to hit Florida in decades made landfall on September 28, 2023. The Mayor, Commissioners, Office of Emergency Management, and county staff helped the community prepare for the storm and provided recovery and relief efforts to residents.
  - Orange County Health Services, Florida Department of Health in Orange County and County staff set up 12 shelters to include people with special needs at Orange County Public Schools and Parks & Recreation locations which provided 1,600 evacuees with a safe place to ride out the storm.
  - Residents filled 170,000 sandbags at 10 Orange County Parks & Recreation locations.
  - Orange County Fire Rescue visited 80 mobile home communities and more than 100 nursing homes to check readiness and evacuate vulnerable communities.
  - Orange County Convention Center provided space for emergency personnel and equipment to ride out the storm so they could rapidly deploy to the hardest hit areas.
  - Orange County Fire Rescue responded to flooded areas and rescued 1,700 residents and their pets.
  - The U.S. Housing and Urban Development Secretary Marcia Fudge and FEMA provided Orange County with more than $243 million for Federal Disaster Recovery Funding, Orlo Vista Flood Mitigation, and a Rapid Unsheltered Survivor Housing program.

- Orange County Public Works Department executed contracts on the Orlo Vista Flood Mitigation project. The project includes adding a new pump station, deepening ponds to control water levels, and adding new pipe to stabilize water levels between three retention ponds in the Orlo Vista and West Manor neighborhoods. The project is funded through HUD, FEMA, and County general revenue at $26.5 million.
- Orange County staff worked closely with FEMA to set up the County's Disaster Recovery Center at Barnett Park. The Center helped disaster survivors and businesses obtain assistance.
- FEMA teams canvassed affected areas of the community to assist with disaster claims. Transitional shelter assistance was provided to displaced residents.
- Orange County partnered with the Department of Children and Families to set up a food assistance program for families and individuals.
- Orange County Public Works Department activated debris removal teams for cleanup. Debris removal teams collected almost 8,000 truckloads of debris.
- Orange County Commissioners and the Community and Family Services Department worked with community partners including the Salvation Army, the American Red Cross, Second Harvest Food Bank of Central Florida, and others to distribute meals, water, bus passes, grocery cards, and social service assistance for those impacted by the storm. In fact, over ten days, Second Harvest distributed over 900,000 meals in Orange County to those in need.

- Orange County dedicates nearly $89 million annually to ensure accessible and comprehensive programs are available to support the well-being of our children and families. The resources include expanding and improving services for early childhood development, youth empowerment, family support and career development. In addition, Orange County launched a new pilot program to support domestic violence survivors by providing free childcare services for those leaving abusive situations. Overall, Orange County provides more than 500 programs and services for individuals and families across the county.
- U.S. Congressman Darren Soto announced federal funding for Central Florida projects aimed at improving water infrastructure and the restoration of ecosystems in Orange, Osceola, and Polk counties. Orange County will receive $50 million for wastewater and water infrastructure improvements to equip our community for future natural disasters and flooding.
- Vision 2050 – County Commissioners and the Planning Division staff hosted a series of town hall meetings to receive feedback and input from residents on the County's Vision 2050 plan. The Board of County Commissioners (BCC) approved the transmittal of the comprehensive Vision 2050 plan that will reorganize our policies focusing on resiliency, placemaking, affordability, context-driven planning, and performance-based development for the next 30 years.
- The BCC approved a $100 million plan to acquire 23,000 acres of environmentally sensitive lands called Green PLACE. In August, the Board approved the purchase of 21 acres of land along Reams Road for conservation at a cost of $2.7 million. To date, Orange County staff has acquired over 60 acres of environmentally sensitive land and is evaluating hundreds of additional properties for acquisition.
- Orange County marked the 53rd International Earth Day with a Board proclamation and participated in a week of Earth Day activities. The Mayor, Commissioners and the Environmental Protection Division visited the Orange County Convention Center's solar farm and participated in a site visit on the recently purchased Jean Dell property. The property was strategically acquired for its potential to expand the trail system on the adjacent Savage Christmas Creek Preserve to help close wildlife corridor gaps, protect water resources, and add to Green PLACE's inventory of mesic and wet flatwoods communities.
- Orange County experienced record-breaking Tourist Development Tax revenues over the last three years, which steadily grew to a healthy $300 million annually. When we reached that pinnacle, Mayor Demings empaneled the first Orange County Tourist Development Tax (TDT) Citizen Advisory Task Force in March 2023. The task force was charged to review and provide input to the Board of County Commissioners and the Tourist Development Council on potential uses of future, unallocated Tourist Development Tax revenues that meet current guidelines in Florida Statutes. The diverse body was comprised of 31 members who participated in over 20 hours of meetings over four months. The TDT is a complex topic, and members navigated through this process receiving extensive education and information on the TDT, Florida Statutes covering its uses, the economic impact of previous projects, and numerous presentations from hospitality and arts organizations seeking funding.
- The Task Force concluded its work and approved four recommendations:
  - Advance the requests of the top three granting organizations as presented to the Board of County Commissioners and will include the survey results for the board to make the final decision on the level of funding.

- Advance groups with a weighted score of 60 or higher for consideration by the Board of County Commissioners.
- Recommend the Mayor and the Board of County Commissioners strongly lobby the legislature to change the Tourist Impact Tax, so it applies to all counties in Florida.
- County update its criteria for assessing TDT project funding to better evaluate the project's contribution to community and workforce needs and jobs.

- The Board of County Commissioners accepted the Orange County TDT Citizen Advisory Task Force report on July 18, 2023. A full copy of the report can be found on the TDT Citizen Advisory Task Force webpage at www.ocfl.net/tdt.
- On February 23, 2023, Mayor Demings announced the reconvening of the Orange County Citizens Safety Task Force after a senseless shooting by a lone gunman claiming three innocent lives, a nine-year-old girl, a news journalist, and an adult female. The task force's charge was to review the 2021 Orange County Citizens Safety Task Force recommendations and make modifications that strengthen our roadmap to prevent and reduce gun violence and violent crime. The Task Force comprised 33 diverse members and met from March 2023 through June 2023, attending over 20 meetings. The task force developed 16 recommendations including 21 short-term and six long-term recommendations. The Board of County Commissioners accepted the Citizens Safety Task Force Report on August 22, 2023. The report can be found at www.ocfl.net/citizenssafety.
- Orange County staff continues the implementation of the 2021 Citizens Safety Task Force report to prevent and reduce gun violence and violent crime in the community. Staff's progress report highlights approximately $1.7 million in funding for ten prevention and intervention programs implemented by small and diverse grassroots organizations and large non-profits, as well as marketing and promotion of services, training for non-profits, and neighborhood improvements. In addition, the report includes an update on Enforcement and Prosecution recommendations focused on the Community Ambassador, Mental Health Response Units, and the Adult Civil Citation Pilot Programs. The update can be found on the Orange County Citizens Safety Task Force webpage at www.ocfl.net/citizenssafety.
- In early 2023, the Orange County Behavioral Health System of Care Community Analysis Implementation Committee began its work. The committee is comprised of 29 community stakeholders, hospital partners, government agencies, and healthcare providers to develop strategies to address mid and long-term task force recommendations. During the last fiscal year budget, the county allocated $10 million in general revenue funding to address the short-term recommendations. Federal ARPA funding is being utilized to address the needs in the task force report.
- The Orange County Mental Health and Homelessness Division implemented the Youth and Mental Health Breakthrough pilot program. The program is a robust navigation and care coordination model rooted in sound assessment, which links families to evidence-based support, and augmented by trusting relationships between families. The Breakthrough program recently added family navigators to work with youth and families. In addition, the Board authorized a more than $900,000 grant to expand mobile mental health services for young people in crisis. The Mobile Crisis Unit is a 24/7, 365-day operation that prevents youth from being removed from their home due to a behavioral health crisis. Orange County is also adding a licensed clinician at the Orange County Sheriff's Office 911 Communications Center to help de-escalate a crisis that would otherwise require law enforcement contact. This initiative was recommended by the United Way Behavioral Health System of Care Community Analysis.
- Orange County received $270 million in American Rescue Plan Act funding to address the urgent needs of residents, families, and neighborhoods hardest hit by the COVID-19 public health emergency and to assist with economic recovery and rebuilding efforts. The following initiatives and programs were implemented to provide relief and assistance to businesses, individuals, and families affected by the pandemic.
  - Orange County provided CareerSource of Central Florida with $15 million in federal funding to continue Level Up Orange. The program aims to overcome employment challenges, enhance workforce training, connect people to careers, and develop skill talent for in-demand jobs. CareerSource staff also works with hard-to-hire residents, criminal justice-involved, and Veterans. In addition, the new Neighborhood Navigator Program is going strong. The street team connects daily with residents at their neighborhood libraries, community centers, churches, schools, community service organizations, and local events. Level Up Orange is getting results to include reaching 36,000 residents through career awareness and outreach, employment training for 1,939 residents, job placement for 746 residents, with most individuals earning wages at or above $15 per hour.

- The Orange County Human Resources Department in partnership with CareerSource launched the Mayor's Careers Showcase, which provided a paid summer experience for 30 high school students to learn about Orange County departments, working in the public sector and job opportunities.
- Through ARPA funding, the Orange County Mental Health and Homelessness Division is collaborating with community partners to provide services to people experiencing homelessness.
- Orange County launched a Small Business BOOST program to provide grants to local small businesses, home-based businesses, and gig workers that have experienced a 25 percent decline in revenue due to the pandemic. Grant funds could be utilized for business expenses, including wages, mortgages, rent, utilities, payroll and other costs. The Small Business BOOST program is funded through ARPA and over 2,700 eligible businesses received grant funding.
- Orange County partnered with the Edyth Bush Institute for Philanthropy & Nonprofit Leadership to equip small and diverse nonprofit organizations with the tools necessary to succeed in the post-pandemic environment. Funded through ARPA, 70 non-profit organizations have participated in the Empowering Good Program and have received customized training, organizational coaching, and practical strategic planning to build their capacity to serve others.
- Orange County committed $4.4 million in federal ARPA funding to ensure households in our rural residential areas have access to affordable high-speed internet. The county's public-private partnership with Charter Communications has made significant investments in the broadband infrastructure to expand access in underserved areas. The county's Chief Innovation and Emerging Technology Officer has identified approximately 1,400 households in un-served areas of Bithlo/ Christmas and areas of South Apopka. Charter Communications will complete fiber infrastructure in the above mentioned areas located in County Commission Districts 2 and 5 by the end of 2023.
- The county's Community and Family Services Department distributed $40 million from the Federal Emergency Rental Assistance Program, helping over 15,000 eligible residents stay in their homes. The income-based program provides one-time assistance to tenants experiencing financial hardships caused by the COVID-19 pandemic. Assistance is provided to landlords on behalf of qualifying tenants.

- Mayor Demings proposed the Accelerated Transportation Program of $100 million to incrementally move the County forward over five years toward improving our transportation system. The plan provides $55 million, inclusive of $15 million to install 131 miles of new lighting to functionally classified roads, $25 million for 26 miles of new county sidewalks, and $15 million for roadway safety improvements. In addition, the $45 million invested in transit will provide $6 million a year over the next five years to enhance frequency of the LYNX bus service, and $15 million will be used to provide new bus shelters and passenger amenities.
- In April, Orange County launched EPIC, a program that teaches English to workers in the International Drive Corridor. This innovative and first-of-its-kind partnership between Orange County, UCF Global, and the Aeras Foundation is removing language barriers for these life-long learners. The pilot, with Rosen Hotels & Resorts as the sponsoring employer, was extended to include Paramount Hotel Group and IMA Medical Group, both employers within the Community Redevelopment Agency (CRA). Nearly 170 employees participated in the pilot program funded from the I-Drive CRA. In June, the I-Drive CRA recommended, and the Board of County Commissioners subsequently approved investing $450,000 to extend the program within the I-Drive CRA.
- The Financial Empowerment Center initiative in partnership with community financial institutions is underway. The initiative provides professional, one-on-one financial counseling as a no-cost public service for all residents. This initiative will emphasize the building blocks of financial stability.
- On September 19, 2023, Mayor Demings, County Commissioners, community stakeholders and staff participated in the grand opening of the Orange County Multicultural Center in District 6. Approximately $8 million was allocated for the renovation and exterior improvements, including $1.8 million from the Community Development Block Grant through our Housing and Community Development Division. The Multicultural Center is located in West Orange County and encompasses 17,688 square feet of new interior space with a ballroom that can accommodate over 100 people banquet style. The Community Center includes a Lobby & Art Exhibition Area, Café, Ballroom with Stage, Warming Kitchen, Classrooms, Computer Lab, Meeting and Event Space, Offices, along with a multitude of services and resources. Special thanks to Orange County Community and Family Services Department, Capital Projects Division, Housing and Community Development Division, Facilities Management Division, Building Safety Division, and the Fire Marshal's Office for their hard work and dedication on the center.

Constitutional Officers

- The Orange County Convention Center (OCCC) celebrated its 40th anniversary. This year, the Convention Center hosted 160 events with an economic impact of $2.8 billion. The Convention Center continues to be a major driver for our economy and supports the more than 29,300 individuals employed in the I-Drive area.
- The need to preserve green spaces and provide residents with areas to enjoy nature is fundamental to a growing and sustainable community. This year, the Parks & Recreation Division has held a record number of park groundbreakings and ribbon cuttings in the county. These include the opening of the Magnolia Eco Education Center in Apopka, Barnett Park's new state-of-the-art Skate Park as well as groundbreakings at Summerlake Park, Tabor Field Park and Dr. Phillips Little League Complex.
- The Mayor's Dr. Martin Luther King, Jr. (MLK), Initiative involves 31 diverse members from the community focused on commemorating Dr. King's legacy of non-violence while promoting unity. This fiscal year, the Initiative engaged in the following year-round activities in unincorporated areas of Orange County.
    - MLK members participated in MLK Day celebrations and a day of giving, Black History Month on the Lawn at the Orange County Administration Building, and the Zora Neale Hurston Festival.
    - The MLK Initiative launched Phase 2 of the Mayor's Book Club in partnership with the Orange County Library System. The book club expanded to 16 libraries located throughout Orange County to increase reading among youth.
    - The MLK Initiative launched the first Authentic, Remarkable & Talented Art Contest. Over sixty elementary and high school students participated in the art competition and 14 students were recognized along with the artwork. The contest was held in partnership with Orange County Public Schools.
    - The MLK Initiative also hosted Orange County Government's second Juneteenth and Greek Day Community Celebration at the Orange County Administration Building. The free event included a community resource and job fair featuring several Orange County departments along with entertainment, art displays, and delicious cuisine.
- Mayor Demings held the first Women's History Month Forum and brought together more than 200 Central Florida female leaders and Orange County staff for insightful and meaningful discussions around stories of strength, struggle, and success. This half-day event featured two panel discussions, a professional development workshop along with a host of vendors and exhibits.
- The Orange County Mayor's Veterans Advisory Council held several events to commemorate our armed service members, Veterans, and their families. These include:
    - Memorial Day War Commemoration Ceremony, Vietnam Veterans 50th Anniversary Pinning Ceremony, Purple Heart Day Proclamation, the Gold Star Mothers and Family's Ceremony, Veterans Day Ceremony, and Pearl Harbor Remembrance Day.
    - The Council launched the first Orange TV program, Operation Outreach, to highlight services offered to veterans and their families.
    - The Council launched Orange County's first Veteran of the Year recognition program and award.
    - In addition, the Council continues to engage the community in the benefits available to our Veterans and their families.
- Nearly 300 residents participated in the Mayor's second annual Orange County Open House at the Orange County Administration Building. Residents participated in tours of the Mayor's Office, talked with County Commissioners, explored county job opportunities, and connected with county staff to learn more about programs, services, and resources.
- The National Association of Counties (NACo) awarded Orange County Government seven (7) national achievement awards. The awards recognize the hard work of our employees, our innovative programs, and our community collaboration. The NACo awards received:
    - Emily Tells All: An interview program with Commissioner Emily Bonilla, informing constituents of aid available, and encouraging community involvement and collaboration in Orange County
    - Hurricane Ian Response: Public Service Through Social Media
    - Medication Assisted Treatment Program
    - Orange County COVID-19 Eviction Diversion Program
    - Orange County Employee Curbside Service Award Ceremonies
    - Orange County Utilities' H2O Pipeline Classroom to Career Program
    - Two Unusual Late Fall Storms Wreak Havoc on Florida County and Threaten Mayor's Toy Drive
- Mayor Demings continued the Executive Leadership program with management from 11 county departments participating in 10 weekly sessions.

Constitutional Officers

Property Appraiser

- Provided transparent, fair, just, and equitable ad-valorem assessments of properties in Orange County on time.
- Received approval from the Department of Revenue regarding the 2023 Preliminary Tax Roll.
- Obtained voluntary dismissals in 12 cases without reductions in original assessments totaling over $562 million.
- Settled nine (9) cases with minimal reductions.
- Processed over 22,551 tangible personal property tax returns and added $2.1 billion in new asset value for the 2023 tax roll.
- Expanded educational and developmental opportunities to employees, including tuition reimbursement
- Continued to strengthen and develop multi-agency and intergovernmental relationships.
- Enhanced constituent-focused services by offering online applications, new constituent-friendly tools, and features on the website and appointment system.
- Disseminated over 250,000 documents via traditional mail channels to effectively communicate with our constituents.
- Produced over 350 digital publications aimed at effectively engaging with taxpayers.
- Continued the in-depth review of agency policies, procedures, and best practices.
- Continued the agency-wide paperless initiative.
- Continued the partnership with the Orange County Comptroller's office fraud alert program.
- Completed a performance audit from the Orange County Comptroller's office.
- Started the process of converting to the Computer-Assisted Mass Appraisal system.
- Initiated the process of reconfiguring the cloud environment and migrating to the cloud.
- Fleet vehicles that were previously leased were returned without any extra fees.
- Introduced an e-fleet application and trained fleet operators on best practices.
- Implemented internal educational campaigns aimed at raising awareness on the topics of phishing and information security.
- Completed over 67,805 field inspections.
- Processed 166 agricultural classification applications.
- Created 5,381 parcel mappings.
- Completed 4,302 drawing projects.
- Completed the review of 45,372 permits.

Sheriff

- Expanded the Behavioral Response Unit, which pairs a mental health clinician with a deputy to respond as a team to calls for service involving a mental health crisis.
- Implemented new video management software to utilize network cameras more effectively in the real-time crime center.
- Hosted several community events throughout the year to include distributing nearly 600 Thanksgiving meals to those in need and providing more than 1,000 backpacks filled with school supplies to residents in need for the 2023-2024 school year.
- Increased the Community Crime Prevention grant program to $150,000 distributed to nonprofit organizations, neighborhood groups and others engaged in projects to support violence reduction, safety and drug abuse education and prevention programs.
- Created a Women's Self-Defense course and held two sessions – which were both filled immediately following social media announcement.
- Conducted multi-agency Active Shooter training drills – including one at the Fairgrounds with more than 600 participants.
- Actively recruited and hired more female deputies aligning with the 30 x 30 initiative.
- Expanded recruiting initiatives to include a trip to Puerto Rico to recruit both sworn and civilian personnel.
- Began design and construction process for the new Evidence building.

Supervisor of Elections

- Conducted the Florida General Election on November 8, 2022.
- The office increased its voter list maintenance activity to monthly as required by the legislation and the public.
- Continued to make great strides in updating the protection of all databases from potential outside intrusions.

Tax Collector

- Successfully collected 97% or $2.8 billion of the real estate and tangible tax roll before delinquency, including $490 million collected in person.
- Continued efforts to educate and assist churches and non-profits in removing delinquent non-ad-valorem property taxes and protect them from tax deed sales.
- Conducted $145 million of in-person transactions in six (6) Tax Collector offices and more than 987,000 online transactions.
- Collected over $15 million from driver's license transactions.

- Continued to upgrade our website (octaxcol.com), which receives more than 2.2 million annual visitors, and improve our appointment application to create a better user experience.
- Enhanced our MyEasyGov online tag renewal application to allow for user profiles as well as text and email notifications.
- Continued the partnership with IDignity, a local non-profit, which provides ID services for the homeless and underserved populations.
- Launched a new online appointment (queuing) system to serve customers more efficiently and provide a better customer experience.
- Successfully switched to a new payment provider which, for the first time, will allow us to take mobile payments such as Apple Pay.
- Began renovations to expand our Downtown Orlando motor vehicle office to meet the needs of our growing community, and successfully opened a temporary downtown location at our Tax Department.
- Worked with our private partners to open two private tag agencies in underserved parts of the county that will allow customers more choice and flexibility.
- Signed a no-cost contract with Revenue Recovery Solutions Inc to increase our collection of unpaid tangible taxes and delinquencies..

FY 2023-24 Department Objectives:

Comptroller

- Complete the paperless workflow, imaging, and approval process for accounts payable to include all county departments.
- Continue to expand the accounts payable EFT payment process to include vendor payments, retiree insurance subsidy payments and select Section 8 landlord payments.
- Assist the county with implementation of the BOOST program with the distribution of up to $23 million for small businesses, micro businesses and Gig workers.
- Develop, in coordination with the county, a revenue collection system for new camera programs for speeding through school zones and illegally passing school buses.
- Develop informational publications to raise awareness for employees and the public about Government Watch used to report instances of fraud, waste, and abuse.
- Provide continued staff support for the 2024 Charter Review Commission.
- Implement an online portal for Notice of Commencement recording to increase the eRecording percentage, improve efficiencies and enhance access for customers.
- Design and implement CivicPlus as the platform for the Comptroller's new website.
- Continue towards a completely paperless environment with PeopleSoft for all qualified events, electronic change notices (ECN), performance appraisals, lock boxes, advice/pay-stubs printing, etc.
- Select and procure an asset management system to automate property inventory.
- Continue to plan and perform audits that address emerging risks and concerns for the county.
- Partner with Orange County Government to implement an eAgenda (electronic agenda) using the Comptroller's Legistar application.

County Mayor

- Continue the implementation of ARPA funding for workforce development, social and community services, public health, infrastructure projects, and fiscal sustainability, and core county services.
- Continue to work with CareerSource of Central Florida on Level Up Orange focusing on specialized populations as well as pilot programs that provide career workshops in the community for those that have barriers to employment. In addition, CareerSource will explore emerging industries for future facing jobs opportunities and skills required through the High School Expo, career explorations and internship programs.
- Continue to work with CareerSource of Central Florida on the Mayor's Career Showcase to give youth and young adults exposure to public sector job opportunities.
- Continue to implement the Housing for All action plan to increase affordable and workforce housing through public-private partnerships and non-profit agencies.
- Continue to increase Orange County's electric fleet and charging stations.
- Continue to advance plans to construct Orange County's first Center for Innovation and Design, located in the Pine Hills Community. The Center will provide the opportunity to design, experiment, develop and test new concepts through immersive experiences, to expand existing programs and to solve community challenges for the community.
- Work with community partners to establish programs to bridge the digital divide, including access to devices, programs, and telehealth services. This includes digital literacy for seniors, working with Aeras Foundation, Incorporated on managing our Devices Loaner Program, as well as providing 1,500 tablets with cellular connectivity and 480 laptops to residents enabling them to connect with local non-profits and resources.
- Continue to invest in transportation infrastructure and leverage emerging technologies to improve safety, efficiency, and reliability.
- Pursue grant opportunities focused on emerging technology to solve real world challenges, emphasizing support for disadvantaged communities prioritizing safety, reliability, resiliency, equity, and access.

- Continue to work in partnership with The Corridor to increase awareness about Cenfluence and create clusters in emerging areas that will allow us to attract, retain and grow business.
- Work with regional partners to diversify our workforce by focusing on industry and market needs such as technology, healthcare, and manufacturing job skills training.
- Orange County Convention Center continues to collaborate with Visit Orlando to promote our first-class service, and unparalleled infrastructure to host sporting events, trade shows, meetings, and conventions.
- Continue to prioritize health and public safety in Orange County, including the ongoing commitment to address the opioid epidemic and substance abuse, homelessness, mental health, and other public health- related issues.
- Continue to work toward increasing funding and community partnerships to enhance children's services. Staff will monitor the implementation of evidence-based strategies and programs to improve child outcomes.
- Work with staff to implement the Orange County TDT Citizen Advisory Task Force recommendations.
- County staff will collaborate with community partners and federal, state, and local agencies to implement the Orange County Citizens Safety Task Force recommendations.
- County staff will continue to collaborate with our criminal justice partners, commission members, and community stakeholders to implement the Domestic Violence Commission recommendations.
- Support the Mental and Behavioral Health System of Care Analysis Implementation Committee to develop strategies for the short, mid and long-term recommendations.

Property Appraiser

- Continue the agency-wide paperless initiative as part of our commitment to sustainability and efficiency.
- Initiate a content management program for the agency to streamline our content creation and distribution process.
- On-going implementation of agency-wide cloud-based systems.
- Expand the agency's wireless system.
- Expand information technology equipment and software upgrades.
- Maintain the revitalization of the agency's legacy Computer-Assisted Mass Appraisal system.
- Complete the Computer-Assisted Mass Appraisal system conversion.
- Continue to strengthen and develop multi-agency and intergovernmental relationships.
- Implement new or revised agency policies, procedures, and best practices.
- Expand cloud migration and disaster recovery solutions.
- Implement security technology tools, such as data classification, e-discovery, data loss prevention, and data governance.
- Complete Certificate of Excellence in Assessment Administration (CEAA).
- Conduct training sessions at our office to educate and inform individuals about our services
- Conduct virtual training sessions to educate and inform individuals about our services.
- Enhance our internal training program for constituent service.
- Increase the production of digital publications to optimize taxpayer engagement.
- Enhance our website performance to improve effectiveness and efficiency.
- Enhance the design systems of our public-facing applications to improve user experience.

Sheriff

- Continue to expand the Behavioral Response Unit to six deputy/clinician teams. The Unit pairs a mental health clinician with a deputy to respond as a team to calls for service involving a mental health crisis.
- Continue hosting community events throughout the year and bring back Community Barbecues, which were halted during the pandemic.
- Conduct multi-agency Active Shooter training drills and table top exercises to ensure readiness among all parts of the agency.
- Expand the Women's Self-Defense course to include several more session in the 2023-2024 budget year.
- Continue to provide Crisis Intervention Training for sworn personnel and move closer to the goal of training every sworn deputy. Since 2000, 1,220 deputies have been trained in Crisis Intervention.
- Provide updated Single Deputy Response to Active Shooter training to all SROs in preparation for the 2024-2025 school year.
- Continue design and construction process for the new Evidence building.
- Aggressively recruit to fill openings in the Communications Center, where pay and other incentives have been substantially increased.

Supervisor of Elections

- Conducting both the Florida Presidential Primary, March 19, 2024, and the Florida Primary Election, on August 20, 2024.

- Expecting voter registration total to be over 950,000 by November 5, 2024, Presidential General Election Day.
- Take necessary steps to handle increase in voter list maintenance requirement demands by the legislature and the public.
- Protecting election data and election results remains a top priority.
- Continue to evaluate and upgrade the protection of all databases from potential outside cyberattacks.

Tax Collector

- Leverage methods of collecting unpaid local business tax receipts and delinquent tangible accounts, including garnishments, seizures, auctions, and levy notices as necessary.
- Continue partnership with a private entity to conduct driving tests at five (5) locations.
- Work with our government partners to complete the renovation and upgrade of our Downtown Orlando motor vehicle office.
- Begin meeting with tax software company to develop a plan for conversion from a 20-year-old system to a new state of the art system.


ORANGE
COUNTY
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Department: Constitutional Officers

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 291,719,390	$ 315,565,473	$ 340,424,410	7.9 %
Operating Expenditures	96,418,418	112,009,997	130,697,536	16.7 %
Capital Outlay	10,952,389	21,540,977	17,992,441	(16.5)%
Total Operating	**$ 399,090,197**	**$ 449,116,447**	**$ 489,114,387**	**8.9 %**
Capital Improvements	4,178,999	47,695,758	12,080,000	(74.7)%
Debt Service	650,000	683,729	2,450,000	258.3 %
Reserves	0	232,418	8,508,382	3560.8 %
Other	3,000,000	3,689,865	130,000	(96.5)%
Total Non-Operating	**$ 7,828,999**	**$ 52,301,770**	**$ 23,168,382**	**(55.7)%**
Department Total	**$ 406,919,196**	**$ 501,418,217**	**$ 512,282,769**	**2.2 %**

Expenditures by Division / Program

BCC Capital Projects	$ 2,823,286	$ 15,478,714	$ (1,300,000)	(108.4)%
Board of County Commissioners	2,370,946	3,279,864	3,462,390	5.6 %
Clerk of Courts	741,229	11,797,468	5,790,000	(50.9)%
Comptroller	23,764,423	25,277,091	27,876,526	10.3 %
County Mayor	997,836	1,107,938	1,217,412	9.9 %
Court Administration	1,083,272	1,882,305	2,012,175	6.9 %
Property Appraiser	18,269,101	26,193,366	28,118,877	7.4 %
Public Defender	473,741	437,036	75,586	(82.7)%
Sheriff	302,522,595	355,197,513	371,382,405	4.6 %
State Attorney	64,972	75,000	75,000	0.0 %
Supervisor of Elections	15,348,777	14,834,010	21,902,398	47.6 %
Tax Collector	38,459,017	45,857,912	51,670,000	12.7 %
Department Total	**$ 406,919,195**	**$ 501,418,217**	**$ 512,282,769**	**2.2 %**

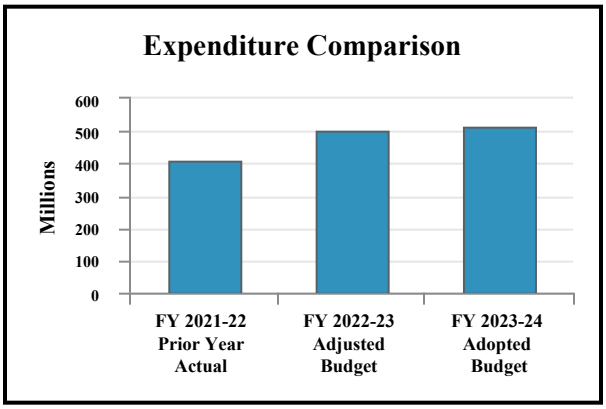
Funding Source Summary

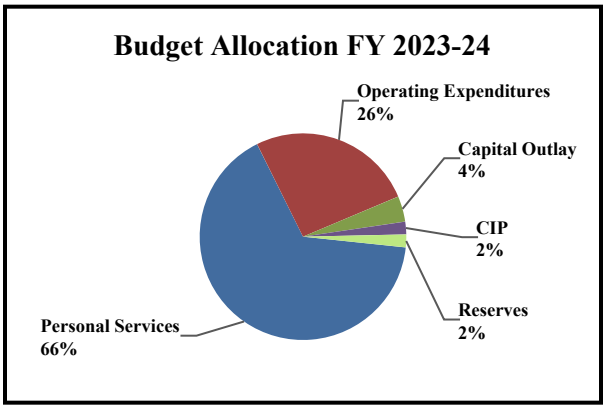
Special Revenue Funds	$ 1,235,742	$ 13,593,713	$ 10,296,718	(24.3)%
General Fund and Sub Funds	401,503,689	438,205,608	480,356,051	9.6 %
Capital Construction Funds	4,179,764	49,618,896	22,930,000	(53.8)%
Department Total	**$ 406,919,195**	**$ 501,418,217**	**$ 513,582,769**	**2.4 %**

Authorized Positions

	3,273	**3,339**	**3,405**	**2.0 %**

EXPENDITURE HIGHLIGHTS





Personal, Operating, Capital Outlay, and Other Expenses –

The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases.

Board of County Commissioners (BCC) – The FY 2023-24 BCC total expenditure budget increased by 5.6% or $182,526 from the FY 2022-23 budget primarily due to the personal services changes mentioned above. The chart below is a budget breakout of each BCC District that includes personal services and operating expenses.

BCC Budget by District	FY 2023-24
BCC District 1	$ 504,523
BCC District 2	529,047
BCC District 3	528,072
BCC District 4	561,497
BCC District 5	572,464
BCC District 6	572,464
BCC General Office	194,323
Total of All Districts & General Office	$ 3,462,390

Clerk of Courts – The FY 2023-24 operating budget of $210,000 includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, subpoena services, and the county's allocation for payment of filing fees and copy charges for ordinance violation cases.

Comptroller – The FY 2023-24 budget of $27.9 million increased by 10.3% or $2.6 million from the FY 2022-23 budget. The budget reflects the amount charged as commissions and fees to Orange County departments and divisions for financial services provided by the Comptroller's Office. The amount to be paid by the General Fund is $10,020,618 for FY 2023-24. Additional revenue from non- county departments is received via charges for services from various fees and commissions, as well as interest earnings and other miscellaneous income. The budget includes funding for four (4) new positions which are a TDT Revenue Auditor Supervisor, Accountant, Senior Payroll Systems Coordinator, and a Finance Systems Lead.

County Mayor's Office – The FY 2023-24 budget increased by 9.9% or $109,474 from the FY 2022-23 budget primarily due to increases in personal services, as noted above, and fleet charges.

Court Administration – The FY 2023-24 budget, which includes funding for General Court Administration, Grants, Teen Court, Juvenile Alternative Sanctions, and Jury Services, increased by 6.9% or $129,870 from the FY 2022-23 budget. Included are the state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services. Court Administration also includes one (1) new General Magistrate position to support Baker Act hearings, certain Guardianship hearings, and Probate hearings within the circuit. Also included is a Program Specialist position transferred from Health Services as part of the Opioid Pharmaceutical Settle program.

Property Appraiser – The FY 2023-24 budget reflects a 7.4% or $1.9 million increase compared to the FY 2022-23 budget. The estimated amount to be paid by the General Fund is $24,591,470 for FY 2023-24. The budget includes an increase of five (5) employees. The budget for the Property Appraiser is approved by the Florida Department of Revenue (FDOR). The BCC may provide comments on this budget to FDOR. The General Fund pays only its pro-rata share of the Property Appraiser's total operating budget in accordance with billings received from the Property Appraiser.

Public Defender – The FY 2023-24 operating budget of $75,586 remained status quo from the FY 2022-23 budget and includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

Sheriff – The FY 2023-24 General Fund/Special Tax MSTU contribution of $344.7 million increased by 7.7% or $24.5 million from the FY 2022-23 budget of $320.1 million. The Sheriff General Fund/Special Tax MSTU budget is divided into two (2) major functional areas: 1) Law Enforcement funding of $326.4 million and 2) Court Security funding of $18.3 million. The budget includes 54 new positions of which 34 are sworn office positions and 20 civilian positions. At this time all new positions are unfunded until more of the current vacancies are filled. The 34 sworn positions include: one (1) Behavioral Response Unit Officer, one (1) School Resource Officer, two (2) HRIC/ SWAT Operator, one (1) FTEP Training Coordinator, two (2) Enforceable Writs Officers, two (2) Police Athletic League (PAL) Deputies, twenty-five (25) Uniform Patrol Officers. The 20 civilian positions include: twelve (12) Field Service Officers, one (1) Crime Scene Investigator, one (1) Forensic Firearms Specialist, one (1) Parking Enforcement Officer, one (1) Assistant Squad Leader, one (1) I.T. Supervisor-IMS Section, two (2) I.T. Exchange Administrator - IMS Section, and one (1) Assistant General Counsel. Operating costs include funding for body camera/taser contracts, fuel, patrol vehicle leases, helicopter lease, radio replacements, and other operating supplies.

General Fund/Spec. Tax MSTU Expenditures:	**FY 2023-24**
Personal Services	$282,576,110
Operating Expenses	50,695,353
Capital Outlay	8,938,342
Debt Service	2,450,000
Other Uses	0
Total	$344,659,805
Sheriff Funding Source Summary:	
Gen'l/Spec. Tax MSTU: Law Enforcement and Court Security	$344,659,805

Special Revenues:	FY 2023-24
Law Enforcement Trust State Forfeiture	3,214,250
Law Enforcement Trust Treasury Federal Forfeiture	2,821,750
Law Enforcement Trust Justice Federal Forfeiture	2,546,250
State Law Enforcement Education Trust	790,350
Misc. Capital Construction Fund	3,500,000
Law Enforcement Impact Fees	13,850,000
Subtotal Special Revenues	$ 26,722,600
TOTAL	$371,382,405

State Attorney – The FY 2023-24 budget, which includes state mandated costs associated with Article V, Revision 7 for communications service, courier messenger, and subpoena services, remained status quo at $75,000 from the FY 2022-23 budget.

Supervisor of Elections – The FY 2023-24 budget of $21.9 million increased by 47.7% or $7.1 million from the FY 2022-23 budget. The core budget of $8.3 million contains the basic costs of operating the office year-round. The $13.6 million elections budget contains those expenses associated with conducting the two (2) elections within this fiscal year. This fiscal fiscal year focuses on conducting the Florida Presidential Preference Primary on March 19, 2024, and the Florida Primary Election on August 20, 2024. With the the Presidential General Election on November 5, 2024, a portion of this budget includes advance preparations. Voter registration is anticipated to reach 950,000 for the Presidential Election. There are two (2) new positions included in the budget to meet outreach and programming needs.

Tax Collector – The operating budget is required by state statute to be submitted to Orange County by August 1 of each year. The operating budget for the Tax Collector is approved by Florida Department of Revenue.

The Orange County BCC has no control or authority over the Tax Collector's operating budget. The FY 2023-24 operating budget submitted to FDOR is summarized below.

	FY 2023-24
Personal Services	$ 25,768,129
Operating Expenses	7,999,230
Capital Outlay	2,044,305
Total	$ 35,811,664

The commissions to be paid by the General Fund to the Tax Collector are budgeted at $51.7 million for FY 2023-24, which is a 12.7% or $5,812,088 increase due to higher property values. The charge is in accordance with a formula outlined in Florida Statute 192 whereby taxing entities pay commissions to the Tax Collector for services provided. The Tax Collector has no control over the amount charged for commissions, and the amount of commissions paid to the Tax Collector does not reflect their operating budget. The General Fund pays commissions to the Tax Collector for tax collections made for the following taxing entities: General Fund, Capital Projects Fund, Parks Fund, Orange County Public Schools, and Unincorporated Orange County(Sheriff).

Capital Improvements – The FY 2023-24 capital improvements budget decreased by 74.7% or $35.6 million from the FY 2022-23 budget. Unspent budget from FY 2022-23 for BCC Districts CIP Projects will be re-budgeted to FY 2023-24 after the budget is adopted. Included in the budget is funding for Clerk of Courts Winter Park facility, Clerk of Courts Renovations, and Clerk of Courts Ceremony Room Improvements, which is a new project under Clerk of Courts. Also, included in the capital projects is funding for Sheriff Evidence Facility completion, Criminal Division Renovation, and Sheriff Sector V Substation. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for Constitutional Offices.

Reserves – The reserves budget of $8,508,382 is for the Teen Court Fund in the amount of $8,382 and Sheriff Impact Fee Fund for future capital expenses in the amount of $8,500,000.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Constitutional Officers comes from the General Fund.

Comptroller – The list below identifies estimates of all sources of funding for the Comptroller's FY 2023-24 budget:

Commission & Fees:	**FY 2023-24**
General Fund	$ 10,020,618
Building	483,896
Fire Rescue/911	1,507,184
MSTU's	691,072
Parks	827,030
Public Works	942,727
Convention Center/TDT	1,590,906
Water Utilities	2,649,350
Solid Waste/Recycling	387,987
Mandatory Garbage	46,986
HHS Grants	549,585
HUD Grants	173,500
CFS Grant	7,273
FDJJ Grant	42,819
Other Grants	49,041
Other Funds	576,552
Sub-Total	$ 20,546,526

Charges for Services:	**FY 2023-24**
Records Fees	$ 5,250,000
Certification & Copy Fees	180,000
Tax Deed Fees	110,000
Intangible Tax Comm.	126,000
State DOC Stamps Comm.	850,000
Sub-Total	$ 6,516,000
Miscellaneous Revenue:	
Interest Earnings	$ 654,000
Other Miscellaneous Income	160,000
Sub-Total	$ 814,000
TOTAL	$ 27,876,526

Property Appraiser – The list below identifies estimates of all sources of funding for the Property Appraiser's FY 2023-24 budget:

	FY 2023-24
General Fund	$ 24,591,470
County Fire	2,313,111
Big Sand Lake	2,933
Lake Conway	5,715
Lake Holden	2,189
Lake Jessamine Special Purpose	1,849
Lake Pickett	2,738
Lake Price	277
Orange Blossom Trail Corridor	6,609
Orange Blossom Trail Neighborhood	6,416
Orlando Central Park MTSU	14,535
Windermere Navigable Canal	18,884
Sub-Total	$ 26,966,726
Other Non-County	1,152,151
TOTAL	$ 28,118,877

Office: BCC Capital Projects

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Capital Improvements	$ 2,823,286	$ 15,478,714	$ 0	(100.0)%
Total Non-Operating	**$ 2,823,286**	**$ 15,478,714**	**$ 0**	**(100.0)%**
Total	**$ 2,823,286**	**$ 15,478,714**	**$ 0**	**(100.0)%**

Office: Board of County Commissioners

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,124,500	$ 3,052,033	$ 3,180,218	4.2 %
Operating Expenditures	245,790	227,831	282,172	23.9 %
Total Operating	**$ 2,370,946**	**$ 3,279,864**	**$ 3,462,390**	**5.6 %**
Total	**$ 2,370,946**	**$ 3,279,864**	**$ 3,462,390**	**5.6 %**
Authorized Positions	**20**	**26**	**26**	**0.0 %**

Office: Clerk of Courts

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Service	$ 0	$ 25,000	$ 0	(100.0)%
Operating Expenditures	$ 137,941	$ 210,000	$ 210,000	0.0 %
Total Operating	**$ 137,941**	**$ 235,000**	**$ 210,000**	**(10.6)%**
Capital Improvements	$ 603,288	$ 11,562,468	$ 5,580,000	(51.7)%
Grants	0	0	0	0.0 %
Total Non-Operating	**$ 603,288**	**$ 11,562,468**	**$ 5,580,000**	**(51.7)%**
Total	**$ 741,229**	**$ 11,797,468**	**$ 5,790,000**	**(50.9)%**

Office: Comptroller

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 21,652,126	$ 22,901,911	$ 25,762,818	12.5 %
Operating Expenditures	2,112,297	2,375,180	2,113,708	(11.0)%
Total Operating	**$ 23,764,423**	**$ 25,277,091**	**$ 27,876,526**	**10.3 %**
Total	**$ 23,764,423**	**$ 25,277,091**	**$ 27,876,526**	**10.3 %**
Authorized Positions	**231**	**232**	**236**	**1.7 %**

Office: County Mayor

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 968,722	$ 1,061,422	$ 1,176,560	10.8 %
Operating Expenditures	29,113	46,516	40,852	(12.2)%
Total Operating	**$ 997,835**	**$ 1,107,938**	**$ 1,217,412**	**9.9 %**
Total	**$ 997,835**	**$ 1,107,938**	**$ 1,217,412**	**9.9 %**
Authorized Positions	**6**	**6**	**6**	**0.0 %**

Office: Court Administration

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 753,688	$ 1,212,572	$ 1,622,066	33.8 %
Operating Expenditures	329,584	403,586	381,727	(5.4)%
Capital Outlay	0	0	0	0.0 %
Total Operating	**$ 1,083,272**	**$ 1,616,158**	**$ 2,003,793**	**24.0 %**
Reserves	$ 0	$ 232,418	$ 8,382	(96.4)%
Total Non-Operating	**$ 0**	**$ 266,147**	**$ 8,382**	**(96.9)%**
Total	**$ 1,083,272**	**$ 1,882,305**	**$ 2,012,175**	**6.9 %**
Authorized Positions	**15**	**17**	**18**	**5.9 %**

Office: Property Appraiser

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 12,763,571	$ 17,140,657	$ 18,846,570	10.0 %
Operating Expenditures	3,963,323	6,276,312	7,626,208	21.5 %
Capital Outlay	1,542,207	2,328,192	1,516,099	(34.9)%
Total Operating	**$ 18,269,101**	**$ 25,745,161**	**$ 27,988,877**	**8.7 %**
Other	$ 0	$ 448,205	$ 130,000	(71.0)%
Total Non-Operating	**$ 0**	**$ 448,205**	**$ 130,000**	**(71.0)%**
Total	**$ 18,269,101**	**$ 26,193,366**	**$ 28,118,877**	**7.4 %**
Authorized Positions	**157**	**166**	**171**	**3.0 %**

Office: Public Defender

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 54,132	$ 75,586	$ 75,586	0.0 %
Capital Outlay	0	0	0	0.0 %
Total Operating	**$ 54,132**	**$ 75,586**	**$ 75,586**	**0.0 %**
Capital Improvements	$ 419,609	$ 361,450	$ 0	(100.0)%
Total Non-Operating	**$ 419,609**	**$ 361,450**	**$ 0**	**(100.0)%**
Total	**$ 473,741**	**$ 437,036**	**$ 75,586**	**(82.7)%**

Office: Sheriff

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 248,263,499	$ 264,518,568	$ 282,576,110	6.8 %
Operating Expenditures	40,892,495	47,588,998	54,884,953	15.3 %
Capital Outlay	9,383,786	18,905,161	16,471,342	(12.9)%
Total Operating	**$ 298,539,780**	**$ 331,012,727**	**$ 353,932,405**	**6.9 %**
Capital Improvements	$ 332,815	$ 20,293,126	$ 6,500,000	(68.0)%
Debt Service	650,000	650,000	2,450,000	276.9 %
Reserves	0	0	8,500,000	0.0 %
Other	3,000,000	3,241,660	0	(100.0)%
Total Non-Operating	**$ 3,982,815**	**$ 24,184,786**	**$ 17,450,000**	**(27.8)%**
Total	**$ 302,522,595**	**$ 355,197,513**	**$ 371,382,405**	**4.6 %**
Authorized Positions	**2,463**	**2,507**	**2,561**	**2.2 %**

Office: State Attorney

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 64,972	$ 70,000	$ 70,000	0.0 %
Capital Outlay	0	5,000	5,000	0.0 %
Total Operating	**$ 64,972**	**$ 75,000**	**$ 75,000**	**0.0 %**
Total	**$ 64,972**	**$ 75,000**	**$ 75,000**	**0.0 %**

Office: Supervisor of Elections

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	5,193,283	$ 5,653,310	$ 7,260,068	28.4 %
Operating Expenditures	10,129,754	8,878,076	14,642,330	64.9 %
Capital Outlay	25,740	302,624	0	(100.0)%
Total Operating	**$ 15,348,777**	**$ 14,834,010**	**$ 21,902,398**	**47.6 %**
Total	**$ 15,348,777**	**$ 14,834,010**	**$ 21,902,398**	**47.6 %**
Authorized Positions	**49**	**53**	**55**	**3.8 %**

Office: Tax Collector

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 38,459,017	$ 45,857,912	$ 51,670,000	12.7 %
Total Operating	**$ 38,459,017**	**$ 45,857,912**	**$ 51,670,000**	**12.7 %**
Total	**$ 38,459,017**	**$ 45,857,912**	**$ 51,670,000**	**12.7 %**
Authorized Positions	**332**	**332**	**332**	**0.0 %**


ORANGE
COUNTY
GOVERNMENT
FLORIDA

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under
Constitutional Officers

The Clerk of Courts projects consist of funding for the Winter Park/Goldenrod Clerk of Courts branch office and two (2) new projects, Clerk of Courts Renovation and Clerk of Courts Ceremony Rooms Improvements/ Renovations.

The Sheriff's Office has 10 projects in the capital improvement plan that are being evaluated, under design, or in construction.

	Adopted FY 2023-24
Clerk of Courts	$ 5,580,000
Sheriff	6,500,000
Total	$ 12,080,000

Funding Mechanism:

The BCC Districts, Clerk of Courts and Public Defender capital projects are funded from the Capital Projects Fund (1023).

The Sheriff's Office projects are funded from the Law Enforcement Impact Fee Fund (1035) and the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/23 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Constitutional Officers											
BCC Districts CIP Projects											
0187											
	1023	INVEST - Dist 1 Dr. Phillips Ballfields	1,137,603	2,963,422	0	0	0	0	0	0	4,101,025
		Unit Subtotal	1,137,603	2,963,422	0	0	0	0	0	0	4,101,025
0190											
	1023	INVEST - Dist 3 Parks Improvements	454,415	375,605	0	0	0	0	0	0	830,020
		Unit Subtotal	454,415	375,605	0	0	0	0	0	0	830,020
0191											
	1023	INVEST - Dist 3 Lake Baffle Box	461,424	13,576	0	0	0	0	0	0	475,000
		Unit Subtotal	461,424	13,576	0	0	0	0	0	0	475,000
0192											
	1023	INVEST - Dist 4 Back to Nature	397,925	4,931,350	0	0	0	0	0	0	5,329,275
		Unit Subtotal	397,925	4,931,350	0	0	0	0	0	0	5,329,275
0331											
	1023	INVEST - Dist 1 Capital Projects	26,678	1,259,167	0	0	0	0	0	0	1,285,845
		Unit Subtotal	26,678	1,259,167	0	0	0	0	0	0	1,285,845
0332											
	1023	INVEST - Dist 2 Magnolia Pk Ecotourism	4,283,210	528,025	0	0	0	0	0	0	4,811,235
		Unit Subtotal	4,283,210	528,025	0	0	0	0	0	0	4,811,235
0333											
	1023	INVEST - Dist 3 Two Gen Comm Ctr	106,641	361,523	0	0	0	0	0	0	468,164
		Unit Subtotal	106,641	361,523	0	0	0	0	0	0	468,164
0334											
	1023	INVEST - Dist 4 Parcel J Property Multipurpose Fields	1,000,000	12,748	0	0	0	0	0	0	1,012,748
		Unit Subtotal	1,000,000	12,748	0	0	0	0	0	0	1,012,748
0335											
	1023	INVEST - Grow Community Park	0	4,993,850	0	0	0	0	0	0	4,993,850
		Unit Subtotal	0	4,993,850	0	0	0	0	0	0	4,993,850

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
0336											
	1023	INVEST - Dist 6 Cultural Comm Ctr	1,716,381	39,448	0	0	0	0	0	0	1,755,829
		Unit Subtotal	1,716,381	39,448	0	0	0	0	0	0	1,755,829
		DIVISION SUBTOTAL	9,584,278	15,478,714	0	0	0	0	0	0	25,062,992
Clerk of Courts											
2060											
	1023	COC Ceremony Room Improv./Renov.	0	0	360,000	0	0	0	0	0	360,000
		Unit Subtotal	0	0	360,000	0	0	0	0	0	360,000
2075											
	1023	Clerk Branch Security	36,213	463,786	0	0	0	0	0	0	499,999
		Unit Subtotal	36,213	463,786	0	0	0	0	0	0	499,999
2096											
	1023	COC WinterPark&GSC Consolidation	4,862,430	8,637,570	4,700,000	0	0	0	0	0	18,200,000
		Unit Subtotal	4,862,430	8,637,570	4,700,000	0	0	0	0	0	18,200,000
2097											
	1023	Courthouse Elec Card Access Readers	31,888	198,112	0	0	0	0	0	0	230,000
		Unit Subtotal	31,888	198,112	0	0	0	0	0	0	230,000
2098											
	1023	Clerk of Courts Renovations	0	310,000	520,000	0	0	0	0	0	830,000
		Unit Subtotal	0	310,000	520,000	0	0	0	0	0	830,000
8658											
	5896	ARPA-RR Clerk of Courts Cybersecurity	0	1,953,000	0	0	0	0	0	0	1,953,000
		Unit Subtotal	0	1,953,000	0	0	0	0	0	0	1,953,000
		DIVISION SUBTOTAL	4,930,531	11,562,468	5,580,000	0	0	0	0	0	22,072,999

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Public Defender											
4426											
	1023	Courthouse PD Office Space Renovation	484,111	361,450	0	0	0	0	0	0	845,561
		Unit Subtotal	484,111	361,450	0	0	0	0	0	0	845,561
		DIVISION SUBTOTAL	484,111	361,450	0	0	0	0	0	0	845,561
Sheriff											
0133											
	1035	Mounted Patrol Facility	130,879	0	0	0	0	0	0	0	130,879
		Unit Subtotal	130,879	0	0	0	0	0	0	0	130,879
0139											
	1023	Sector V Substation	0	3,900,000	0	0	0	0	0	0	3,900,000
	1035	Sector V Substation	0	3,000,000	3,000,000	0	0	0	0	0	6,000,000
		Unit Subtotal	0	6,900,000	3,000,000	0	0	0	0	0	9,900,000
0266											
	1023	New Evidence Facility	90,986	5,009,014	2,000,000	0	0	0	0	0	7,100,000
	1035	New Evidence Facility	4,213,525	4,186,475	0	0	0	0	0	0	8,400,000
		Unit Subtotal	4,304,511	9,195,489	2,000,000	0	0	0	0	0	15,500,000
0338											
	1023	Sheriff's Communications Center	243,262	256,738	0	0	0	0	0	0	500,000
		Unit Subtotal	243,262	256,738	0	0	0	0	0	0	500,000
0339											
	1023	CAD/RMS Upgrade	2,621,074	1,629,425	0	0	0	0	0	0	4,250,499
		Unit Subtotal	2,621,074	1,629,425	0	0	0	0	0	0	4,250,499
4431											
	1023	Sheriff's K-9 Facility	269,149	0	0	0	0	0	0	0	269,149
	1035	Sheriff's K-9 Facility	1,346,298	0	0	0	0	0	0	0	1,346,298
		Unit Subtotal	1,615,447	0	0	0	0	0	0	0	1,615,447
4432											
	1023	Aviation Upgrade	293,620	380,181	0	0	0	0	0	0	673,801
		Unit Subtotal	293,620	380,181	0	0	0	0	0	0	673,801

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
4433											
	1023	CSI Expansion	393,707	156,293	0	0	0	0	0	0	550,000
		Unit Subtotal	393,707	156,293	0	0	0	0	0	0	550,000
4434											
	1023	Central Ops Parking Security Fencing	0	1,000,000	0	0	0	0	0	0	1,000,000
		Unit Subtotal	0	1,000,000	0	0	0	0	0	0	1,000,000
4435											
	1023	Criminal Investigations Division Renovation	0	550,000	1,500,000	0	0	0	0	0	2,050,000
		Unit Subtotal	0	550,000	1,500,000	0	0	0	0	0	2,050,000
4436											
	1023	Mobile Video Office Relocation	0	100,000	0	0	0	0	0	0	100,000
		Unit Subtotal	0	100,000	0	0	0	0	0	0	100,000
4437											
	1023	Sheriff's Substation Renovation - Sector 4	0	125,000	0	0	0	0	0	0	125,000
		Unit Subtotal	0	125,000	0	0	0	0	0	0	125,000
		DIVISION SUBTOTAL	9,602,499	20,293,126	5,200,000	0	0	0	0	0	33,095,625
		DEPARTMENT SUBTOTAL	24,601,420	47,695,758	12,080,000	0	0	0	0	0	84,377,178

* Prior Expenditures is calculated using 3 or 5 years.

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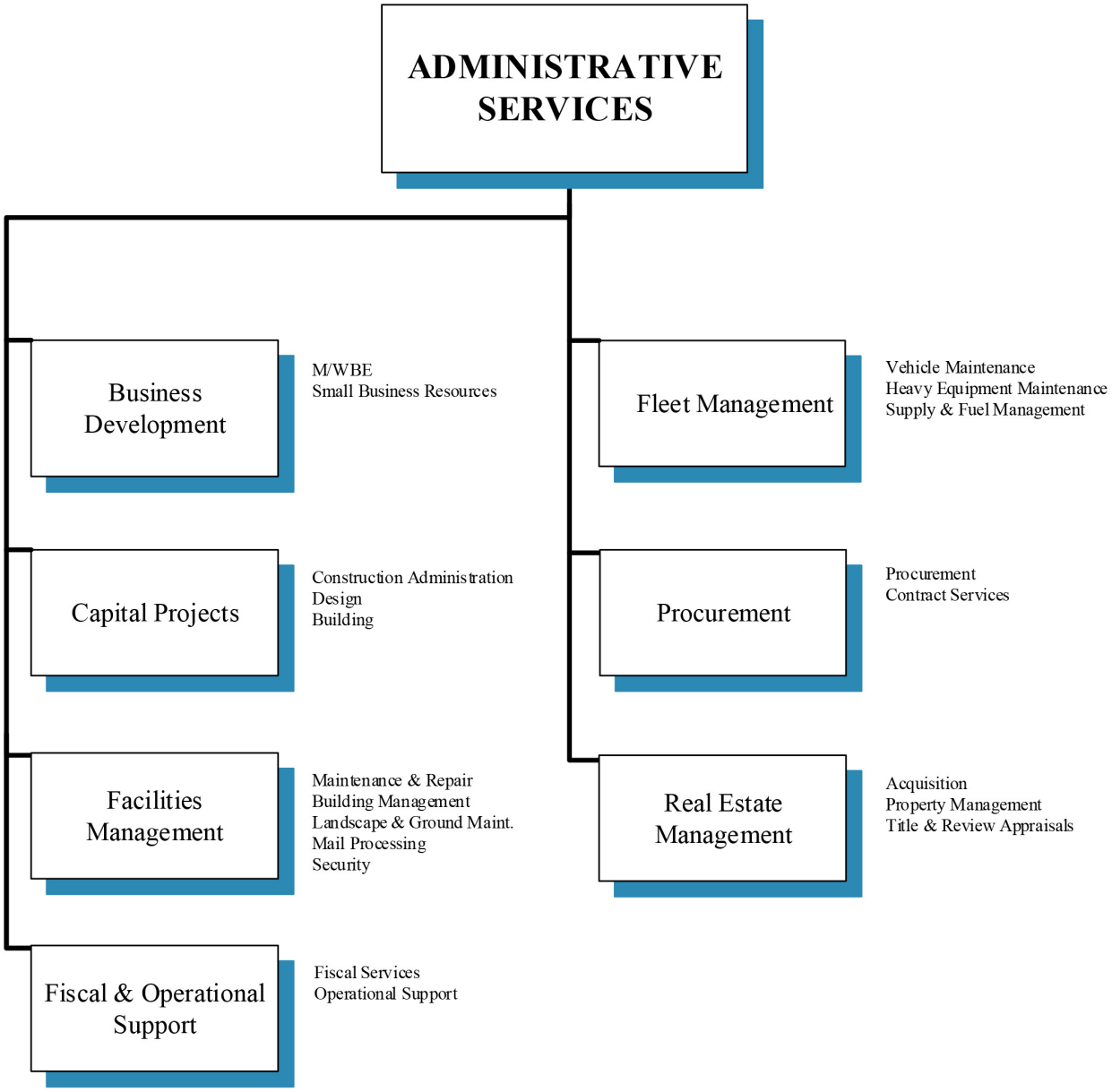
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ORANGE
COUNTY
GOVERNMENT
FLORIDA


ADMINISTRATIVE SERVICES
Business Development
M/WBE
Small Business Resources
Capital Projects
Construction Administration
Design
Building
Facilities Management
Maintenance & Repair
Building Management
Landscape & Ground Maint.
Mail Processing
Security
Fiscal & Operational Support
Fiscal Services
Operational Support
Fleet Management
Vehicle Maintenance
Heavy Equipment Maintenance
Supply & Fuel Management
Procurement
Procurement
Contract Services
Real Estate Management
Acquisition
Property Management
Title & Review Appraisals

Administrative Services

Purpose Statement:

The Administrative Services Department provides essential support to the operating divisions and constitutional offices of Orange County to enable them to deliver services that meet the demands of the customers they serve. The support services include building design and construction, maintenance services, building security, property leasing and acquisition, fleet management, procurement, fiscal and operational support, and business development.



Program Descriptions:

- The **Business Development Division** provides resources that stimulate economic growth for minority, women, and registered service disabled businesses. This includes processing certification and re-certification applications, registering Service Disabled Veterans, conducting site visits, conducting numerous contract compliance reviews, reviewing payment applications, serving as an advocate for Minority/Women Business Enterprise (M/WBE) firms, providing educational entrepreneur workshops, maintaining M/WBE, collaborate with members of the M/WBE Advisory committee and registered Service Disabled Veterans directories for usage by prime firms, and acting as a catalyst for engaging M/WBE firms with outreach and networking opportunities.
- The **Capital Projects Division** effectively manages and delivers Capital Improvement Projects (CIPs) for numerous departments and divisions within the county. All projects start with an assessment. After the project scope and budget are established the projects, including new buildings, the renovation of existing county properties, and major building systems replacements are designed, bid, and constructed. With an emphasis on Sustainability and Resilience the design and construction for these projects focus on energy efficiency, ease of maintenance, durability, and functionality to meet both the end user and citizen's needs.
- The **Facilities Management Division** provides a safe and healthful work environment for employees and the general public in a cost effective, sustainable and energy efficient manner. This mission is accomplished by performing routine, preventive, and emergency maintenance to county facilities. Facilities maintenance also provides security guard and custodial services for all county buildings ensuring the facilities are safe, clean, and attractive; as well as, protecting a significant public investment.
- The **Fiscal & Operational Support Division** provides fiscal oversight and management of Administrative Service's budget, as well as operational support for all of the divisions within the department.
- The **Fleet Management Division** ensures in-shop and road repair services are available for scheduled (preventative maintenance) and unscheduled maintenance of over 3,900 county-owned vehicles and off-road equipment. Service is provided by fleet mechanics, support personnel, and/or contracted vendors.
- The **Procurement Division** manages the county's procurement program by contracting for goods and services, including professional services and construction. This program consists of all the steps leading to determination of appropriate solicitation and contract type, selection of contractor/vendor, negotiation and award of contract, and numerous other administrative actions.
- The **Real Estate Management Division** acquires real estate and various easements to provide land needed for all Orange County infrastructure projects including, but not limited to, road-widening, drainage and utility improvements, preservation of environmentally sensitive lands, parks, fire stations, and maintenance facilities. Real Estate also provides direction on space needs for county departments and agencies. The program provides leasing services, coordinates abatement and demolition of buildings and structures, performs surplus property sales in compliance with Florida Statutes 125.35, and provides information to the public and other Orange County agencies regarding real property interests held by Orange County.

FY 2022-23 Major Accomplishments:

Business Development

- Increased the number of new certifications processed using the on-line certification B2GNOW system.
- Assisted in creating various M/WBE forms for the e-procurement System. A bidder clarification portal was created to allow bidders to submit on-line clarification documents, if necessary.
- Continued to enhance the contract compliance review for Construction, Goods & Services and Professional Services contracts. Creation of on-line portal for Consultants/Contractors to submit monthly or quarterly M/WBE Utilization reports.

- Processed over 1,300 Procurement related tasks (M/WBE goal analysis, M/WBE RFI/Addendum questions, Evaluation of bids/proposal and task authorizations)

Capital Projects

- Managed 339 projects with total project costs of $571 million.
- Added processes and forms to the Construction Project Management software to improve all aspects of monitoring and tracking county construction projects including a new daily project inspection report for site visits that automatically populates in the project files. This software monitors and reports on all aspects of the projects including budgets that are linked to the county's accounting software, Critical Path Method (CPM) schedules, and document management.

Facilities Management

- Maintained over 535 heating and air-conditioned buildings and 300+ non conditioned structures totaling 5.8+ million square feet of space.
- Completed over 48,000 maintenance work orders.
- Completed multiple sustainability measures e.g., white roofs, LED (light-emitting diode) retrofits, natural gas generators, etc.
- Received EnergyStar certification for the Mental Health & Homeless Office.

Fleet Management

- Selected as the #7 Leading Fleet in North America by a leading industry publication and trade group.
- Implemented a new Fleet Management Software (Assetworks) after two (2) years of planning and coordination.
- Technician productivity was over 82%, despite staffing challenges. Even with this, Orange County Fleet continues to be one of the highest among cities and counties in the state.
- Assisted other departments in purchasing or ordering additional electric vehicles for deployment.

Procurement

- Managed over $750 million in commodity, service, construction, and engineering procurement volume.
- Obtained the Achievement of Excellence in Procurement Award from the National Procurement Institute for the 28th consecutive year. This award recognizes procurement practices that exceed national standards.
- Issued the first Request for Proposals for a Public-Private Partnership.
- Held the first Contracting Academy resulting in over 200 new vendor registrations.
- Enhanced Vendor Services web page to provide additional guidance and resources to the business community.

Real Estate Management

- Acquired 346.02 acres of land for Green PLACE Program; 82.89 acres are under contract and 834.49 acres are in active negotiations under the Green PLACE program.
- Completed acquisition of lands for new Fire Station 32 and 38 acres for the new Fire Rescue Training Facility.
- Completed acquisition of the following roadway improvement projects: Bates Road Bridge (100%), Buck Road Bridge Replacement (100%), East Bay Street (100%), University Blvd and Dean Road (50%), and Texas Avenue RCA (30%).
- Procured new project management software: Aurigo Masterworks.



FY 2023-24 Department Objectives:

Business Development

- Continue with finalizing the M/WBE Disparity Study and begin implementing recommendations including policies and procedures to enhance the effectiveness of the M/WBE program.
- Continue with finalizing the implementation of the Contract Compliance B2GNOW system.
- Continue to increase visibility in the Central Florida area to provide awareness of the M/WBE program.
- Update M/WBE Ordinance to include M/WBE Disparity Study recommendations and applicable legislative changes to create policies & procedures.

Capital Projects

- Continue to add processes and forms within the new Construction Project Management software to improve the automation of all aspects of construction management which includes sharing folders with the Procurement and Business Development Divisions. To assist with implementing and tracking the Mayor's sustainability initiative, the County Design Guidelines will be reviewed quarterly, and a new process is being developed with a sustainability checklist and continue to monitor National Pollutant Discharge Elimination System (NPDES) requirements across the county projects.
- Complete construction of Horizon West Phase 1A park, Fire Station 32, Multicultural Center Mosquito Control, and Fire Training Center.
- Continue with the planning, design, and construction major projects including the Medical Examiner's Expansion, Barber Park Recreation Center, Animal Services Facility, Corrections MEP (Mechanical, Electrical and Plumbing) Package and Security Package projects, and Corrections Horizons Dormitory Improvements.

Facilities Management

- Continue to pursue energy improvement projects with rebates to reduce utility consumption in county buildings.
- Implement sustainability efforts in county facilities to meet the county's sustainability objectives.
- Implement a proactive maintenance strategy that uses real time data to detect and prevent mechanical failure before they occur.
- Continue with implementing software for Capital Planning and benchmarking of labor rates, utilities, maintenance task costs, and square footage costs.

Fleet Management

- Continue to explore and implement short-term and long-term sustainability options to meet the county's goal of reduced petroleum fuel usage by 2030 including increased deployment of EV/plug-in hybrid electric vehicle (PHEV)/Hybrid vehicles.
- Begin replacement of eight (8) underground fuel tanks (15,000 gallons each) and 10 underground oil/lubricant tanks (500-1,000 gallons each) at Vineland Road location.
- Begin implementation and installation of replacement fuel system hardware and software.

Procurement

- Continue progress of implementing processes and practices for alternate project delivery methods such as Construction Manager at Risk (30% and 100%), and Design-Build.
- Continue progress of updating policies and procedures to ensure full compliance with all applicable standards and updated legislation.
- Continue progress toward achieving increased efficiencies in contract management, automation, and e-procurement applications.
- Continue to coordinate with the County Attorney's Office to develop enhancements to the Procurement Ordinance to ensure the county is operationally efficient, cost effective and business friendly.
- Expand outreach and educational opportunities to the business community.

Real Estate Management

- To acquire at least 1,000 acres of conservation lands under the Green PLACE program.
- Implement processes to assist with county-wide initiatives to advance affordable housing inventory.
- Implement new project management software in collaboration with Public Works and Environmental Protection Division.
- Complete the acquisition of lands for the new Fire Station 31 and the Sheriff's Office Sector V Substation.
- Complete acquisition of real estate parcels for multiple county road projects, including the Richard Crotty Parkway, Texas Avenue RCA, Kennedy Boulevard (Forest City and Wymore Road), West Sand Lake Road, Taft-Vineland Road, and Ficquette Road, Avalon Road, Innovation Way, International Drive Pedestrian Bridge, and Reams Road.



Administrative Services

Key Performance Measures	Notes	FY 2021-22 Actual	FY 2022-23 Target	FY 2023-24 Target
Business Development				
– Number of Applications Processed		106	76	76
Certification Applications				
– % of Applications Approved Within 60 days		100%	100%	100%
– # of M/WBE and SDV Evaluations		225	160	240
Minority/Women Business Enterprise (M/WBE) and Registered Service Disabled Veteran (SDV)				
– # of Educational Workshops & Community Events		44	40	40
Capital Projects				
– % of Completed Projects Meeting Target Schedule		92%	90%	90%
– % of Completed Projects Meeting Target Budget		94%	95%	95%
Facilities Management				
– Number of Labor Hours Spent on Maintenance and Repair		153,858	126,001	126,000
– % of Urgent (Non-Emergency) Work Orders Resolved in 24 hr		94%	95%	95%
– Direct Labor Utilization Rate		73%	60%	60%
The percentage of labor actually spent physically working on an asset				
Fleet Management				
– Fleet Technician Productivity		82%	85%	85%
Refers to percent of time Fleet Maintenance Technicians are actually signed in to work orders.				
– Preventative Maintenance Completion Rate		0%	0%	0%
Refers to number of Preventive Maintenance (PM) Services that are completed as scheduled for county vehicles and equipment. An effective PM program reduces downtime and cost to repair over long haul.				
– % of Fleet Operational		97%	95%	90%
Refers to both light and heavy-duty vehicles on the road.				
– Reduce Petroleum Based Fuel Usage		0%	2%	5333%
Procurement				
– Number of Requisitions Processed		3,678	3,500	3,500
– Effective Completion: Award Bid vs Average of Competitors		12%	20%	20%
– Number of Formal Requests for Quotation Issued		29	75	75
– Number of Invitation for Bid Issued		76	75	75
– Number of Request for Proposals Issued		21	50	50
– Number of Procurement Card Transactions		47,923	50,000	50,000
– Average Number of Days to Issue a Purchase Order		25	10	10
– Average Number of Days to Award Request for Quotation		235	30	30
– Average Number of Days to Award Invitation for Bids		246	90	90
– Average Number of Days to Award Request for Proposals		147	130	130
Real Estate Management				
– % of Title Searches Completed Within Allocated Time Frame		67%	95%	100%
– % of Acquisitions Completed Within Allocated Time Frame		0%	0%	0%

Department: Administrative Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 25,023,922	$ 30,737,988	$ 33,428,266	8.8 %
Operating Expenditures	47,398,105	61,715,148	60,004,853	(2.8)%
Capital Outlay	76,837,420	1,151,075	671,776	(41.6)%
Total Operating	**$ 149,259,447**	**$ 93,604,211**	**$ 94,104,895**	**0.5 %**
Capital Improvements	$ 20,424,714	$ 165,860,400	$ 79,660,632	(52.0)%
Debt Service	6,129,523	7,018,447	6,534,914	(6.9)%
Grants	300,000	300,000	300,000	0.0 %
Reserves	0	3,328,467	2,616,118	(21.4)%
Total Non-Operating	**$ 26,854,237**	**$ 176,507,314**	**$ 89,111,664**	**(49.5)%**
Department Total	**$ 176,113,684**	**$ 270,111,525**	**$ 183,216,559**	**(32.2)%**

Expenditures by Division / Program

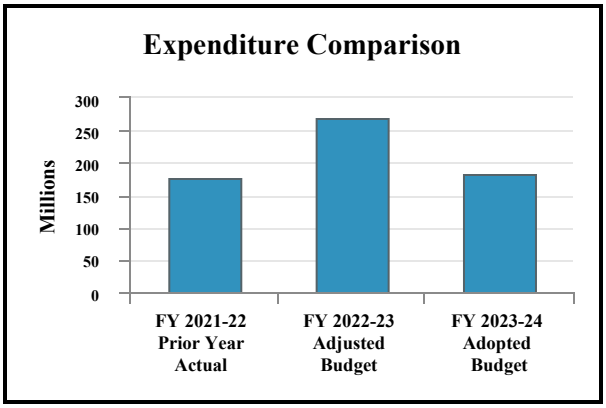
Business Development	$ 846,276	$ 1,629,005	$ 1,348,098	(17.2)%
Capital Projects	6,348,804	21,935,728	5,571,108	(74.6)%
Facilities Management	60,894,938	199,312,549	126,180,171	(36.7)%
Fiscal & Operational Support	77,904,349	2,266,913	1,530,493	(32.5)%
Fleet Management	16,673,602	27,036,821	27,104,112	0.2 %
Procurement	2,751,875	3,730,953	3,970,888	6.4 %
Real Estate Management	10,693,839	14,199,556	17,511,689	23.3 %
Department Total	**$ 176,113,683**	**$ 270,111,525**	**$ 183,216,559**	**(32.2)%**

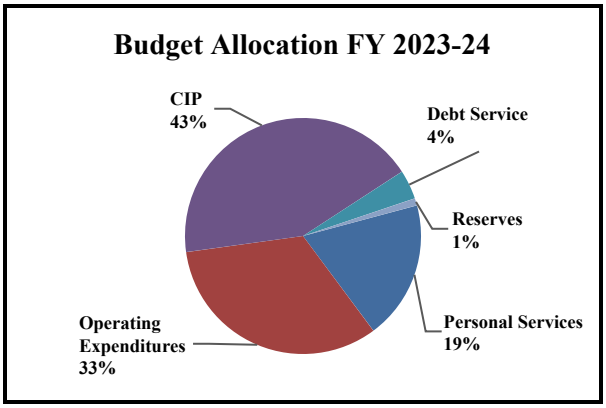
Funding Source Summary

Special Revenue Funds	$ 155,279	$ 2,998,029	$ 0	(100.0)%
Internal Service Funds	16,673,602	27,036,821	27,104,112	0.2 %
General Fund and Sub Funds	139,247,781	80,774,053	80,341,565	(0.5)%
Capital Construction Funds	20,037,022	159,302,622	75,770,882	(52.4)%
Department Total	**$ 176,113,684**	**$ 270,111,525**	**$ 183,216,559**	**(32.2)%**

Authorized Positions	**338**	**346**	**350**	**1.2 %**

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases. The department's net position change is an increase of four (4); one (1) Building Security Coordinator for overseeing the large guard service operations at the outer Court and other County buildings, for example, the Administration Center, IOC I and IOC II, as well as resolve performance issues and verify weekly invoices; two (2) Contracting Agents to support the high workload for commodities, services and consulting services as well as improve meeting performance timelines for county departments; and, one (1) Program Coordinator to provide additional support for lease management with landlord communication, tenant calls, market studies, schedules, and legal reviews of new leases and renewals.

Four (4) New Positions FY 2023-24

1 – Building Security Coordinator, Facilities Management
2 – Contracting Agent, Procurement
1 – Program Coordinator, Real Estate Management

Operating Expenses – The FY 2023-24 operating expenses budget decreased by 2.8% or $1.7 million from the FY 2022-23 budget mainly due to rollover encumbrances in maintenance of equipment and contractual services. Significant adjustments include Facilities Management Utilities cost increased by $1.0 million to cover electric utility increases in both Orlando Utilities Commission and Duke Energy, total budget is at $12.3 million. Maintenance of buildings, improvements & grounds increased by $700,000, and is budgeted at $13.9 million, due to maintenance and repair costs that are impacted by term contract increases and material cost increases as well as the addition of three (3) new facilities, Metric Drive, the CARES Act Warehouse, and a Cultural Community Center. There is additional funding of approximately $500,000 for maintenance of buildings to cover increases for leased space. Beginning in FY 2023-24, Facilities Management will oversee the janitorial and landscaping services at the Corrections Complex the annual budget impact is $237,841, total budget is at $4.9 million.

In the Fleet Management Division, budgeted fuel costs are $4.7 million for unleaded and $2.5 million for diesel. This equates to an increase purchase cost of $3.50 per gallon for unleaded and diesel compared to $3.00 per gallon in the FY 2022-23 budget, respectively. Sublet services are budgeted at $3.6 million.

Capital Outlay – The FY 2023-24 capital outlay budget decreased by 41.6% or $479,299 from the FY 2022-23 budget due to rollover encumbrances and one-time purchase of computer equipment and rolling stock in the current fiscal year. Funding is included for three (3) replacement vehicles.

Capital Improvements – The FY 2023-24 capital improvements budget decreased by 52.0% or $86.2 million from the FY 2022-23 budget primarily due to the timing of projects schedule. The budget includes new funding for the Courthouse Window Improvements project. In addition, continuation of funding is included for the Cultural Community Center, Courthouse Build-out, Fleet Building Renovations, Corrections and Courthouse HVAC and building improvements, as well as on-going capital improvement projects to maintain existing facilities. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2023-24 debt services decreased by 6.9% or $483,533 due to one-time expenses for capital leases principal and interest payments. In addition, Real Estate Management's leases budget includes funding for scheduled annual lease increases and the addition of one (1) new lease at the Fire Marshal Warehouse. Also, two (2) relocations, Parkway Center VI and Cypress Park Warehouse and one (1) expansion, Fire Marshal Warehouse

Grants – The FY 2023-24 grants budget includes a payment of $300,000 to the University of Central Florida for co-sponsorship of the lease for the National Entrepreneur Center located at the Fashion Square Mall, as per the agreement approved by the Board of County Commissioners on March 19, 2011.

Reserves – The FY 2023-24 reserves budget of $2.6 million is for the Fleet Management Fund, which is a 9.7% reserve level for the fund.

FUNDING SOURCE HIGHLIGHTS

The General Fund supplies the majority of the Administrative Services funding. Additional funding comes from the Capital Projects Fund and Special Revenue Fund (grant funding), which is used to pay for various capital improvement projects; and from the Fleet Management Fund, which is an internal services fund that derives its revenue from usage fees. Budgeted Fleet Management customer charges decreased by 3.4% or $932,709 due to a labor rate increase as well as fuel, parts and sublet mark ups.

Division: Business Development

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 753,293	$ 1,067,473	$ 1,179,861	10.5 %
Operating Expenditures	92,984	557,358	166,337	(70.2)%
Capital Outlay	0	4,174	1,900	(54.5)%
Total Operating	**$ 846,277**	**$ 1,629,005**	**$ 1,348,098**	**(17.2)%**
Total	**$ 846,277**	**$ 1,629,005**	**$ 1,348,098**	**(17.2)%**
Authorized Positions	**9**	**10**	**10**	**0.0 %**

Division: Capital Projects

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,861,417	$ 2,558,321	$ 2,851,170	11.4 %
Operating Expenditures	195,242	502,889	206,638	(58.9)%
Capital Outlay	29,015	9,975	13,300	33.3 %
Total Operating	**$ 2,085,674**	**$ 3,071,185**	**$ 3,071,108**	**0.0 %**
Capital Improvements	$ 4,263,131	$ 18,864,543	$ 2,500,000	(86.7)%
Total Non-Operating	**$ 4,263,131**	**$ 18,864,543**	**$ 2,500,000**	**(86.7)%**
Total	**$ 6,348,805**	**$ 21,935,728**	**$ 5,571,108**	**(74.6)%**
Authorized Positions	**18**	**21**	**21**	**0.0 %**

Division: Facilities Management

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 12,459,150	$ 13,938,828	$ 15,125,547	8.5 %
Operating Expenditures	32,309,253	41,786,237	37,390,861	(10.5)%
Capital Outlay	195,745	577,692	392,881	(32.0)%
Total Operating	**$ 44,964,148**	**$ 56,302,757**	**$ 52,909,289**	**(6.0)%**
Capital Improvements	$ 15,929,170	$ 142,836,108	$ 73,270,882	(48.7)%
Debt Service	1,620	173,684	0	(100.0)%
Total Non-Operating	**$ 15,930,790**	**$ 143,009,792**	**$ 73,270,882**	**(48.8)%**
Total	**$ 60,894,938**	**$ 199,312,549**	**$ 126,180,171**	**(36.7)%**
Authorized Positions	**169**	**170**	**171**	**0.6 %**

Division: Fiscal & Operational Support

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,089,241	$ 1,802,824	$ 1,458,848	(19.1)%
Operating Expenditures	274,280	462,094	64,045	(86.1)%
Capital Outlay	76,540,828	1,995	7,600	281.0 %
Total Operating	**$ 77,904,349**	**$ 2,266,913**	**$ 1,530,493**	**(32.5)%**
Total	**$ 77,904,349**	**$ 2,266,913**	**$ 1,530,493**	**(32.5)%**
Authorized Positions	**12**	**13**	**13**	**0.0 %**

Division: Fleet Management

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,431,668	$ 5,575,704	$ 6,010,518	7.8 %
Operating Expenditures	11,953,335	14,159,738	14,365,726	1.5 %
Capital Outlay	56,187	413,163	222,000	(46.3)%
Total Operating	**$ 16,441,190**	**$ 20,148,605**	**$ 20,598,244**	**2.2 %**
Capital Improvements	$ 232,413	$ 3,559,749	$ 3,889,750	9.3 %
Reserves	0	3,328,467	2,616,118	(21.4)%
Total Non-Operating	**$ 232,413**	**$ 6,888,216**	**$ 6,505,868**	**(5.6)%**
Total	**$ 16,673,603**	**$ 27,036,821**	**$ 27,104,112**	**0.2 %**
Authorized Positions	**69**	**69**	**69**	**0.0 %**

Division: Procurement

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,597,070	$ 3,270,122	$ 3,845,707	17.6 %
Operating Expenditures	139,161	449,117	106,251	(76.3)%
Capital Outlay	15,645	1,995	18,930	848.9 %
Total Operating	$ 2,751,875	$ 3,721,234	$ 3,970,888	6.7 %
Debt Service	$ 0	$ 9,719	$ 0	(100.0)%
Total Non-Operating	**$ 0**	**$ 9,719**	**$ 0**	**(100.0)%**
Total	**$ 2,751,875**	**$ 3,730,953**	**$ 3,970,888**	**6.4 %**
Authorized Positions	**36**	**36**	**38**	**5.6 %**

Division: Real Estate Management

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,832,085	$ 2,524,716	$ 2,956,615	17.1 %
Operating Expenditures	2,433,851	3,797,715	7,704,995	102.9 %
Capital Outlay	0	142,081	15,165	(89.3)%
Total Operating	**$ 4,265,936**	**$ 6,464,512**	**$ 10,676,775**	**65.2 %**
Capital Improvements	$ 0	$ 600,000	$ 0	(100.0)%
Debt Service	6,127,903	6,835,044	6,534,914	(4.4)%
Grants	300,000	300,000	300,000	0.0 %
Total Non-Operating	**$ 6,427,903**	**$ 7,735,044**	**$ 6,834,914**	**(11.6)%**
Total	**$ 10,693,839**	**$ 14,199,556**	**$ 17,511,689**	**23.3 %**
Authorized Positions	**25**	**27**	**28**	**3.7 %**

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Administrative Services Department

The Administrative Services Department is responsible for the management of capital projects to construct, repair or enhance Orange County facilities and infrastructure.

	Adopted FY 2023-24
Capital Projects	$ 2,500,000
Facilities Management	73,270,882
Fleet Management	3,889,750
Department Total	$ 79,660,632

Funding Mechanism:

Projects within the Administrative Services Department are budgeted in the Capital Projects, Facilities Management, Fleet Management, and Real Estate Management divisions and are primarily related to the construction, improvement, and maintenance of facilities. Funding is provided by the Capital Projects Fund (1023) and Fleet Management Fund (5530).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/2023 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Administrative Services											
Capital Projects											
1763											
	1023	Warehouse Space Consolidation	0	30,000	0	0	0	0	0	0	30,000
		Unit Subtotal	0	30,000	0	0	0	0	0	0	30,000
2074											
	1023	Cultural Community Center	1,461,421	2,937,080	500,000	0	0	0	0	0	4,898,501
	5901	Cultural Community Center	0	250,000	0	0	0	0	0	0	250,000
		Unit Subtotal	1,461,421	3,187,080	500,000	0	0	0	0	0	5,148,501
2076											
	1023	County Services Building	251,937	748,063	0	0	0	0	0	0	1,000,000
		Unit Subtotal	251,937	748,063	0	0	0	0	0	0	1,000,000
2077											
	1023	Courthouse Build-Out	4,780,943	10,619,057	2,000,000	0	0	0	0	0	17,400,000
		Unit Subtotal	4,780,943	10,619,057	2,000,000	0	0	0	0	0	17,400,000
2079											
	1023	Barnett Park Emergency Generator	62,911	134,425	0	0	0	0	0	0	197,336
	7580	HMGP Barnett Park	188,733	366,883	0	0	0	0	0	0	555,616
		Unit Subtotal	251,644	501,308	0	0	0	0	0	0	752,952
2080											
	1023	Bithlo Commun Cntr Emgcy Gen	41,331	33,750	0	0	0	0	0	0	75,081
	7590	HMGP Bithlo Community Center	123,994	153,943	0	0	0	0	0	0	277,937
		Unit Subtotal	165,325	187,693	0	0	0	0	0	0	353,018
2081											
	1023	Bithlo Water Trtmnt Plant Emgcy Gen	40,811	34,270	0	0	0	0	0	0	75,081
	7589	HMGP Bithlo Water Trtmnt Plant	122,432	97,923	0	0	0	0	0	0	220,355
		Unit Subtotal	163,243	132,193	0	0	0	0	0	0	295,436
2082											
	1023	Goldenrod Rec. Center Emgcy Gen	25,954	36,663	0	0	0	0	0	0	62,617
	7583	HMGP Goldenrod Rec Center	77,863	105,915	0	0	0	0	0	0	183,778
		Unit Subtotal	103,818	142,578	0	0	0	0	0	0	246,396

* Prior Expenditures is calculated using 3 or 5 years.

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2083											
	1023	Meadow Woods Rec Cntr Emgcy Gen	26,155	36,448	0	0	0	0	0	0	62,603
	7585	HMGP Meadow Woods Rec Cntr	78,465	105,264	0	0	0	0	0	0	183,729
		Unit Subtotal	104,620	141,712	0	0	0	0	0	0	246,332
2084											
	1023	Silver Star Rec Cntr Emgcy Gen	25,405	37,198	0	0	0	0	0	0	62,603
	7581	HMGP Silver Star Rec Cntr Emgcy Gen	76,215	107,514	0	0	0	0	0	0	183,729
		Unit Subtotal	101,620	144,712	0	0	0	0	0	0	246,332
2085											
	1023	South Econ Rec Cntr Emgcy Gen	26,280	36,323	0	0	0	0	0	0	62,603
	7582	HMGP South Econ Rec Cntr Emgcy Gen	78,840	104,889	0	0	0	0	0	0	183,729
		Unit Subtotal	105,120	141,212	0	0	0	0	0	0	246,332
2086											
	1023	West Orange Rec Cntr Emgcy Gen	28,542	46,540	0	0	0	0	0	0	75,082
	7584	HMGP West Orange Rec Cntr	85,626	134,728	0	0	0	0	0	0	220,354
		Unit Subtotal	114,168	181,268	0	0	0	0	0	0	295,436
2090											
	1023	Tax Collector Downtown Office Modifications	63,303	1,136,697	0	0	0	0	0	0	1,200,000
		Unit Subtotal	63,303	1,136,697	0	0	0	0	0	0	1,200,000
7325											
	8340	OC Rec Gyms Emerg Retrofit	201,450	1,628,553	0	0	0	0	0	0	1,830,003
		Unit Subtotal	201,450	1,628,553	0	0	0	0	0	0	1,830,003
		DIVISION SUBTOTAL	7,868,613	18,922,126	2,500,000	0	0	0	0	0	29,290,739
Facilities Management											
0263											
	1023	Improvements to Facilities	11,684,319	25,303,896	17,350,000	5,705,000	2,200,000	2,800,000	2,000,000	0	67,043,215
		Unit Subtotal	11,684,319	25,303,896	17,350,000	5,705,000	2,200,000	2,800,000	2,000,000	0	67,043,215
1703											
	1023	Administration Center HVAC	334,980	6,475,270	2,430,000	2,000,000	0	0	0	0	11,240,250
		Unit Subtotal	334,980	6,475,270	2,430,000	2,000,000	0	0	0	0	11,240,250

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
1755											
	1023	Courthouse HVAC & Building Imp	721,046	12,161,203	5,894,999	6,000,000	4,000,000	12,000,000	0	0	40,777,248
		Unit Subtotal	721,046	12,161,203	5,894,999	6,000,000	4,000,000	12,000,000	0	0	40,777,248
1756											
	1023	Corrections HVAC & Building Imp	1,019,759	13,322,286	4,000,000	12,000,000	12,000,000	0	0	0	42,342,045
		Unit Subtotal	1,019,759	13,322,286	4,000,000	12,000,000	12,000,000	0	0	0	42,342,045
1758											
	1023	Corrections Boiler Replacement	4,340,368	34,631	0	0	0	0	0	0	4,374,999
		Unit Subtotal	4,340,368	34,631	0	0	0	0	0	0	4,374,999
1759											
	1023	Corrections Work Release HVAC	220,646	1,079,354	0	2,800,000	0	0	0	0	4,100,000
		Unit Subtotal	220,646	1,079,354	0	2,800,000	0	0	0	0	4,100,000
1760											
	1023	Corrections Security Doors	1,498,207	6,200,910	1,865,883	500,000	0	0	0	0	10,065,000
		Unit Subtotal	1,498,207	6,200,910	1,865,883	500,000	0	0	0	0	10,065,000
1761											
	1023	Corrections Central Energy Plant Imprv	764,111	3,935,890	3,400,000	6,000,000	6,000,000	0	0	0	20,100,001
		Unit Subtotal	764,111	3,935,890	3,400,000	6,000,000	6,000,000	0	0	0	20,100,001
1762											
	1023	Sheriff's Complex HVAC Replacement	315,471	6,254,530	0	0	0	0	0	0	6,570,001
		Unit Subtotal	315,471	6,254,530	0	0	0	0	0	0	6,570,001
1765											
	1023	Corrections Hrzns Smoke Cntrl/Rpl Smk Fans	0	4,000,000	1,000,000	2,000,000	0	0	0	0	7,000,000
		Unit Subtotal	0	4,000,000	1,000,000	2,000,000	0	0	0	0	7,000,000
1784											
	1023	Facilities Management Corrections Office/Warehouse	0	500,000	2,000,000	1,500,000	0	0	0	0	4,000,000
		Unit Subtotal	0	500,000	2,000,000	1,500,000	0	0	0	0	4,000,000
1787											
	1023	Courthouse Improvement to Facilities	0	5,170,000	4,300,000	1,700,000	750,000	750,000	1,700,000	0	14,370,000
		Unit Subtotal	0	5,170,000	4,300,000	1,700,000	750,000	750,000	1,700,000	0	14,370,000

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2049											
	1023	HVAC & IAQ Related Repl/Rest	9,966,021	15,613,850	8,430,000	1,800,000	2,400,000	2,000,000	2,000,000	0	42,209,871
		Unit Subtotal	9,966,021	15,613,850	8,430,000	1,800,000	2,400,000	2,000,000	2,000,000	0	42,209,871
2050											
	1023	Energy Conservation Retrofit	3,202,230	5,028,670	850,000	500,000	500,000	500,000	500,000	0	11,080,900
		Unit Subtotal	3,202,230	5,028,670	850,000	500,000	500,000	500,000	500,000	0	11,080,900
2052											
	1023	County Facs Roof Assess/Rep	6,374,984	4,853,414	2,980,000	1,000,000	1,000,000	1,000,000	1,000,000	0	18,208,398
		Unit Subtotal	6,374,984	4,853,414	2,980,000	1,000,000	1,000,000	1,000,000	1,000,000	0	18,208,398
2062											
	1023	Courthouse Window Improvements	0	0	500,000	1,000,000	0	0	0	0	1,500,000
		Unit Subtotal	0	0	500,000	1,000,000	0	0	0	0	1,500,000
2063											
	1023	Courthouse Escalator Replacement	89,355	3,160,645	3,500,000	0	0	0	0	0	6,750,000
		Unit Subtotal	89,355	3,160,645	3,500,000	0	0	0	0	0	6,750,000
2071											
	1023	Courthouse Chiller Replacements	209,240	5,090,760	1,000,000	0	0	0	0	0	6,300,000
		Unit Subtotal	209,240	5,090,760	1,000,000	0	0	0	0	0	6,300,000
2073											
	1023	Corrections Campus Wide UPS System	428,860	2,071,139	1,000,000	1,800,000	0	0	0	0	5,299,999
		Unit Subtotal	428,860	2,071,139	1,000,000	1,800,000	0	0	0	0	5,299,999
2087											
	1023	Courthouse Elevator Modernization	276,522	3,223,478	2,000,000	9,500,000	0	0	0	0	15,000,000
		Unit Subtotal	276,522	3,223,478	2,000,000	9,500,000	0	0	0	0	15,000,000
2088											
	1023	Courthouse Lighting Upgrade	102,680	3,047,320	0	0	4,500,000	4,500,000	0	0	12,150,000
		Unit Subtotal	102,680	3,047,320	0	0	4,500,000	4,500,000	0	0	12,150,000
2089											
	1023	Courthouse Power Modernization	191,537	3,358,463	1,550,000	750,000	0	0	0	0	5,850,000
		Unit Subtotal	191,537	3,358,463	1,550,000	750,000	0	0	0	0	5,850,000
2091											
	1023	Public Works Admin Window Replacement	8,004	2,141,996	3,000,000	500,000	0	0	0	0	5,650,000
		Unit Subtotal	8,004	2,141,996	3,000,000	500,000	0	0	0	0	5,650,000

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2092											
	1023	Corrections FDC Re-pipe	195,019	3,104,981	0	0	0	0	0	0	3,300,000
		Unit Subtotal	195,019	3,104,981	0	0	0	0	0	0	3,300,000
2093											
	1023	Corrections Genesis Re-pipe	136,177	2,963,823	0	0	0	0	0	0	3,100,000
		Unit Subtotal	136,177	2,963,823	0	0	0	0	0	0	3,100,000
2094											
	1023	Corrections BRC Smoke Controls	126,656	2,373,344	2,870,000	0	0	0	0	0	5,370,000
		Unit Subtotal	126,656	2,373,344	2,870,000	0	0	0	0	0	5,370,000
2095											
	1023	Facilities Central District Building Replacement	183,745	2,016,255	900,000	0	0	0	0	0	3,100,000
		Unit Subtotal	183,745	2,016,255	900,000	0	0	0	0	0	3,100,000
2099											
	1023	Public Works Generator and Fuel Tank Replacement	0	350,000	2,450,000	200,000	0	0	0	0	3,000,000
		Unit Subtotal	0	350,000	2,450,000	200,000	0	0	0	0	3,000,000
		DIVISION SUBTOTAL	42,389,938	142,836,108	73,270,882	57,255,000	33,350,000	23,550,000	7,200,000	0	379,851,928
Fleet Management											
2046											
	5530	Tanks Replacement	86,178	2,195,922	2,310,000	10,000	10,000	10,000	10,000	0	4,632,100
		Unit Subtotal	86,178	2,195,922	2,310,000	10,000	10,000	10,000	10,000	0	4,632,100
2051											
	5530	Fleet Bldg Renovations	220,282	1,363,827	1,579,750	2,630,500	1,025,000	100,000	100,000	0	7,019,359
		Unit Subtotal	220,282	1,363,827	1,579,750	2,630,500	1,025,000	100,000	100,000	0	7,019,359
		DIVISION SUBTOTAL	306,460	3,559,749	3,889,750	2,640,500	1,035,000	110,000	110,000	0	11,651,459

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Real Estate Management											
3197											
	1023	Real Estate Mgmt Tracking Software	0	600,000	0	0	0	0	0	0	600,000
		Unit Subtotal	0	600,000	0	0	0	0	0	0	600,000
		DIVISION SUBTOTAL	0	600,000	0	0	0	0	0	0	600,000
		DEPARTMENT SUBTOTAL	50,565,011	165,917,983	79,660,632	59,895,500	34,385,000	23,660,000	7,310,000	0	421,394,126

* Prior Expenditures is calculated using 3 or 5 years.

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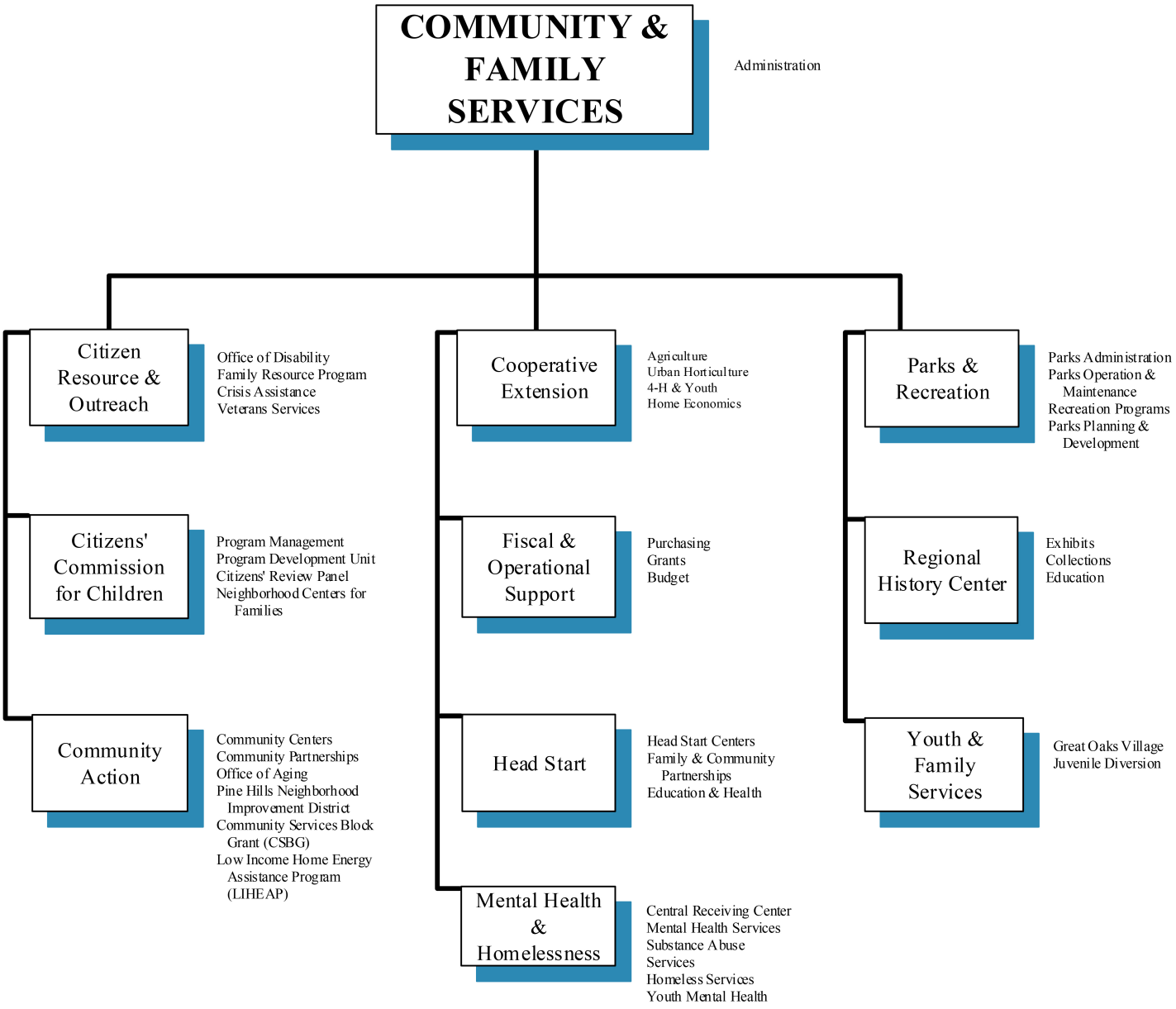
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ORANGE
COUNTY
GOVERNMENT
FLORIDA


COMMUNITY & FAMILY SERVICES
Administration
Citizen Resource & Outreach
Office of Disability
Family Resource Program
Crisis Assistance
Veterans Services
Citizens' Commission for Children
Program Management
Program Development Unit
Citizens' Review Panel
Neighborhood Centers for Families
Community Action
Community Centers
Community Partnerships
Office of Aging
Pine Hills Neighborhood Improvement District
Community Services Block Grant (CSBG)
Low Income Home Energy Assistance Program (LIHEAP)
Cooperative Extension
Agriculture
Urban Horticulture
4-H & Youth
Home Economics
Fiscal & Operational Support
Purchasing
Grants
Budget
Head Start
Head Start Centers
Family & Community Partnerships
Education & Health
Mental Health & Homelessness
Central Receiving Center
Mental Health Services
Substance Abuse Services
Homeless Services
Youth Mental Health
Parks & Recreation
Parks Administration
Parks Operation & Maintenance
Recreation Programs
Parks Planning & Development
Regional History Center
Exhibits
Collections
Education
Youth & Family Services
Great Oaks Village
Juvenile Diversion

Community and Family Services

Purpose Statement:

The Community and Family Services Department provides services that preserve and enhance the quality of life in the community by protecting and promoting the stability of families and welfare of citizens through the effective planning, implementation and management of human services, and by providing cultural, recreational services, and historical opportunities. Focusing on children and family services, community partnerships, education and culture, and seniors, this multi-disciplinary, diverse department serves to meet the challenges of life present in a rapidly changing metropolitan area

Program Descriptions:

- The **Citizen Resource & Outreach Division** promotes self-sufficiency by providing a number of services to citizens experiencing a temporary financial or medical crisis. The services include financial assistance needed to maintain housing, eviction prevention, and supportive case management needed to ensure our chronically homeless clients maintain their housing. The division also helps Veterans with benefit and claims filing assistance and provides information, educational outreach and referral services to those with disabilities. The division works with multiple internal and external organizations to provide additional referrals for citizens based on their need and eligibility.
- The **Citizens' Commission for Children (CCC**) Division funds, evaluates, monitors, and administers contracts that specifically address the needs of children, youth, and families in Orange County. CCC funds 13 Neighborhood Centers for Families (NCFs) that consist of numerous collaborative agencies that use the one-stop shop for Human Services Family Support Model. Also, the CCC funds the After-School Zone (ASZ) program at 31 Orange County middle schools. The CCC also provides oversight and management for the Citizens' Review Panel (CRP), which facilitates a funding process for funding human service programs throughout Orange County The division administers Orange County's Children's Services funding, a unique funding source dedicated solely to investing in the well-being of children and families in Orange County.
- The **Community Action Division** is responsible for 13 community centers throughout Orange County. Nine (9) community centers are fully operated by Community Action, and four (4) are operated through partnerships with the CCC, Head Start, and Parks & Recreation. The community centers managed by Community Action are one-stop facilities that house necessary services to meet the needs of low-income citizens through education, recreation, social services, and financial resources.



Community Action is a recipient of a Community Services Block Grant (CSBG) used to assist families in becoming self-sufficient. The division also administers a Low-Income Home Energy Assistance Program (LIHEAP) that is used to assist low income households in paying their home energy bill, and a Low-Income Household Water Program (LIHWAP), a water assistance program that provides income-eligible Orange County households with financial assistance towards a water-utility costs. Finally, the Office on Aging is a key component of the division as an advocate for aging individuals and their caregivers.

- The **Cooperative Extension Division** provides practical research-based education and consultation to address local needs in the areas of agriculture, horticulture, natural resources, family and consumer sciences, and 4-H youth development. Teaching sustainable agriculture, environmental and family resources management reduces the use of water and energy and increases the health and economic viability of local communities.
- The **Fiscal and Operational Support Division** provides administrative services for the entire department. Its areas of responsibility include the administration and coordination of fiscal resources in order to increase efficiency and program coordination.
- The **Head Start** programs promote school readiness by enhancing the social and cognitive development of children through the provision of educational, health, nutritional, social, and mental wellness services to enrolled children and families. Parents are engaged in their children's learning while participating in programs and activities that enhance their progress toward educational, financial literacy and employment goals. Significant emphasis is placed on the involvement of parents and the governing board in the administration of the Head Start programs. Head Starts are operated in communities, in collaboration with the community.
- The **Mental Health and Homelessness Division** provides leadership and community planning for mental health, substance abuse, and homeless system issues. The division works closely with providers, stakeholders

and other governments, and has responsibilities to work collaboratively for additional State and Federal funding for mental health and homeless services system projects. The division continues to strive through public and private partnerships to serve the most vulnerable in Orange County.

- The **Orange County Regional History Center** is a national multi-award-winning museum and community anchor in Downtown Orlando. Across multiple floors of exhibitions, both permanent and temporary, and through exciting programming for all ages and backgrounds, The History Center serves as a gateway for community engagement, education, and inspiration by preserving and sharing Central Florida's continually unfolding story.
- The **Parks and Recreation Division** seeks to improve the quality of life in Orange County. Special events build a sense of community and provide opportunities for family engagement. Sports leagues and training give youth and adults a chance to achieve and excel. Historical properties and preservation maintain local heritage and anchor the community. The division manages preserves, open spaces and protects the natural environment for present and future generations. Trails, gymnasiums, classes, and fitness facilities increase community health and wellness. Parks builds the citizens of tomorrow through enrichment programs.
- The **Youth and Family Services (YFS) Division** provides a safety net for children and families that are in crisis in Orange County. Services include a foster care group home, youth shelter, family counseling services, parent education, family stabilization services, juvenile probation services, mental health counseling, diversion services, and a human trafficking residential program. The Juvenile Assessment Center also provides an array of social service programs that link services amongst the division.

FY 2022-23 Major Accomplishments:

Citizen Resource and Outreach Division

- Managed the federal Emergency Rental Assistance (ERA 1) program. The program has distributed over $30 million in rental assistance to more than 4,500 households that were financially impacted by the COVID-19 pandemic.
- The Veterans Services Program assisted veterans with filing more than 1,500 new claims for veterans benefits.

Citizens' Commission for Children (CCC) Division

- The Citizens' Commission for Children, in partnership with the University of Central Florida graduated 35 grassroots non-profit organizations from its annual Capacity Building Workshop. All aspects of nonprofit management are taught including effective accounting, performance measures and outreach strategies. This course equips participants to compete for Orange County funding and once funded they can maintain contract compliance.
- The Citizens' Commission for Children enlisted the University of the Central Florida to facilitate The Financial Management for Nonprofits Series and Workshop. The Series consists of eight (8) weeks of sessions that encompass topics such as performance accountability, budgeting, cost efficiency, grants, risk management and audits. Ultimately participants will better manage the financial trusts awarded to them, and finally be audit-ready upon completion of sponsored award requirements. Sixty (60) participants from 30 different agencies were enrolled. The Financial Workshop orients funded nonprofits about financial management practices and finance administration using a mixed-mode delivery format to include in person and web-based training.
- In support of the Mayor's Citizens' Safety Task Force, the Citizens' Commission for Children implemented a Mini-Grant funding process to fund agencies that teach violence prevention strategies. This first-ever opportunity allowed grassroots nonprofits with innovative proposals to aid in the effort to reduce violence among Orange County residents with particular emphasis on youth.

Community Action Division

- The division met 100% of its required organizational standards established by the federal government for community action agencies.
- Community Services Block Grant (CSBG) funding helped 8870 individuals obtain work skills and competency to increase their employability.
- There were over 84,752 visitors to community centers. Citizens received services to help stabilize their income, improve their employability and participated in programs that helped to relieve the stresses of socio-economic poverty.
- The LIHEAP Program continued to assist families with utility payments. Nearly 3,659 overdue utility bills were paid for qualified households using the regular LIHEAP Crisis funding and 3,742 were paid with the regular LIHEAP Home Energy Credit funding. An additional 61 units were paid using the American Rescue Plan Act (ARPA) funding. The total units/bills paid for 2022 was 7,401.

Community and Family Services

Cooperative Extension Division

- Received a continuation from the Center for Disease Control's (CDC) of being nationally recognized for the Diabetes Prevention Program until 2028. This office is the only Cooperative Extension office in Florida that holds this honor. In 2022, graduates of this program lowered A1C, decreased the risk of being diagnosed with Type 2 Diabetes by over 51% and each participant saved around $22,000/year.
- Through the Family Nutrition Program, 18 school gardens were planted impacting nearly 2,000 youth.
- Trained 33 Orange County Public Schools' teachers in classroom hydroponics resulting in 371 hydroponic systems in classrooms throughout the county.
- Assisted Orange County homeowners with identification diagnostics for over 2,000 plant, insects, problems, and diseases.
- Orange County 4-H hosted a Florida Public Speaking contest which had 6,262 students participate.
- Collected 663 jars of peanut butter, which equated to 1,244 pounds (19,898 ounces) which were divided up and distributed to six food pantries in Orange County by 4-H Clubs.

Head Start

- Orange County Head Start implemented Professional Development Day on the last Wednesday of the month and invested over $156,870. The program offered over 50 staff trainings, for over 4,000 documented hours of training.
- Orange County Head Start invested American Rescue Plan (ARP) and Quality Improvement funds to implement staff retention strategies. Key positions now receive the county sign-on bonus recruitment strategy. Strategies are focused on compensation, mental health, and well-being.
- Orange County Head Start invested $4,164 dollars for 13 parents to attend the Child Development Accreditation Program course. Eight (8) parents completed the course and five (5) were offered temporary positions while completing Child Development Associate (CDA) on-site requirements. Three (3) have completed all requirements and received the CDA and accepted full-time positions with Orange County Head Start. This investment helped Orange County Head Start to address the work shortage issue.
- Orange County Head Start invested $27,500 for two (2) Head Start parents to participate in the Second Harvest Culinary Program, and both are employed in the field.
- Orange County Head Start is 100% Trauma informed, and 80% of the staff gained skills to support challenging behaviors and 77% of staff increased their ability to support the social and emotional development of the children.



Mental Health and Homelessness Division

- With the Orange County Board of County Commissioners approval of all the recommendations included in the Orange County Mental and Behavioral Health System of Care Community Analysis, which was completed in February 2022, the division has worked to initiate all short-term recommendations.
- One of the recommendations of the above-mentioned report was to develop an Implementation Team, consisting of stakeholders and community subject experts; the Team started meeting in May of 2023. The Team will continue to work on the mid and long-term recommendations.
- The division, in partnership with Pediatric Associates, successfully launched the first integrated care model in a pediatric setting that includes the evidence-based practice, Modular Approach to Therapy for Children.
- In August of 2022, the division was awarded a four-year SAMHSA System of Care expansion grant to improve services and supports for children from prenatal through age eight (8). With additional county general revenue, the division has expanded the early childhood services supported with this grant funding.
- One of the division's federal one (1) year congressional awards was to complete a planning phase for implementation of the Upstream Model with Chapin Hall. This work is underway with Orange County Public Schools to identify and prevent homeless students and families while reducing school dropout rates.

Orange County Regional History Center

- Launched Figurehead: *Music & Mayhem in Orlando's Underground* exhibition to great success. For this exhibition and its related programming, History Center Staff was honored with a major national award for Leadership in History from the American Association for State and Local History.
- Booked maximum possible school tours in Fall 2022 and Spring 2023.

- Launched new and successful series of programming for celebrating heritage, arts, and culture in Central Florida during African American History Month, Asian American & Pacific Islander Month, Indigenous Peoples Month, and continued our Hispanic Heritage Month celebrations.
- The History Center raised 193% of its goal during the United Arts Collaborative Campaign and 212% more than the previous year.

Parks and Recreation Division

- Completed Phase II and began construction of Phase III of the Shingle Creek Trail.
- Opened the new Covered Arena at Clarcona Horse Park.
- Completed construction and opened the Magnolia Park Eco Education Center on Lake Apopka.
- Completed installation of generators at Recreation Center Gymnasiums for community emergency shelters serving persons with special needs.
- Completed the new restroom and shower building at Moss Park group camping.
- Constructed and opened the new dog park at Wedgefield.
- Bid construction for Horizon West Park, Phase I.
- Constructed and opened Barnett Park Skate Park.
- Conducted initial community design meetings for Skate Park at Barber Park.
- Began construction on new playground for Rose Place Park.
- Completed LED lighting upgrade at Bithlo Park and Bear Creek baseball fields.
- Began Phase II of the Lightening detection network at sport fields.
- Completed construction of covered basketball court at Capehart Park.
- Began construction on dedicated pickleball facility at Downey Park.
- Began construction on new playground at East Orange District Park.
- Prepared 75 athletic fields for community athletics on over 120 acres of sport turf.
- Partnered with 15 non-profit youth sport organizations to provide recreational athletics.
- Allocated field space to an additional 25 private sport clubs and travel ball organizations who service youth and adults.
- Issued 4,123 free youth memberships to the six (6) county gymnasiums.
- Issued 4,369 fitness and gymnasium memberships to local community customers.

Youth and Family Services Division

- Great Oaks Village Independent Living Program has partnered with Public Works to discuss with our Residents 16-18 years about the roles/opportunity within Public Works division. Public Works will intern Great Oaks Village (GOV) residents 18 and over that have graduated high school, to become gainfully employed with Orange County.
- The Youth Shelter and Family Counseling were recognized by the Florida Network for best practices with data management, as they have been instrumental in piloting the new Nirvana and Netmis 3 upgrade.
- Stop Now and Plan Youth Justice has been taught in one Charter School and one Private School. This program started as an all-male group for middle and high school students, we then initiated a girls group this year and completed two (2) of them.

FY 2023-24 Department Objectives:

Citizen Resource and Outreach Division

- Continue managing the Federally funded Emergency Rental Assistance (ERA2) Program to distribute more than $13 million in rental assistance to residents financially impacted due to or during the COVID-19 pandemic to prevent evictions and assist renters with maintaining their housing.
- Modify the appointment system used for the Crisis Assistance Program which will allow program to provide more residents with opportunities to apply for rental assistance.
- Work with partners to create required trainings such as financial literacy, landlord tenant and others for clients in the Eviction Prevention Program.

Citizens' Commission for Children (CCC) Division

- Evaluate and refine the Family Support Model as implemented by the Neighborhood Centers of Families (NCFs).
- Continue to engage community-based organizations in applying for Citizens' Resource Panel (CRP) funding.
- The Citizens' Commission for Children will continue to enhance the use of data and evaluation among contracted human service providers.

Community Action Division

- Enroll clients in a variety of occupational skills training courses offered through local vocational technical schools.
- Implement skills programs to assist clients with obtaining and retaining successful employment.

- The LIHEAP Program will continue to provide utility payment assistance to low-income clients across the county utilizing funding from Federal grant dollars from the State of Florida Department of Economic Opportunity.
- Continue to advocate and provide educational resources in support of healthy living for our senior citizens.
- Continue with the implementation of the Senior Climate Efficiency Program, which repairs and replaces air conditioning units for low-income senior citizens.
- Continue to enhance community engagement and community participation through our community centers.

Cooperative Extension Division

- Continue to provide commercial and residential classes and develop more virtual opportunities for learning about care of landscapes and gardens and conservation of water. This will improve the economic well-being of the agricultural/horticultural industry and the citizens of Orange County.
- Continue to provide environmental education information on sustainable living practices and natural resource conservation and continue to develop the Extension Education Center's Exploration Gardens to bolster the nine (9) principles of the Florida-Friendly™ Landscaping Program.
- Expand programs and networks through increased virtual programs to promote local economic development through the support of local food systems and promote healthy nutrition and lifestyles to reduce individual and community health care costs.
- Continue to provide timely programs and increase virtual programming to cover the myriad of topics that aid in 4-H Youth Development and family activities throughout the county.

Head Start

- Institute a professional development program that will ensure staff training needs are addressed and ensure compliance with regulatory and programmatic requirements.
- Expand on the current employee wellness program to include mental health and wellness activities and resources throughout the year.
- Increase the capacity of the program to become a trauma-informed workforce.
- Increase access for students, educators, parents, and other community members to information technology resources that can enhance children's learning.

Mental Health and Homelessness Division

- Continue to Facilitate Strategic Planning and Implementation Process for the Orange County Mental and Behavioral Health System of Care Community Analysis comprised of the sixteen recommendations.
- Continue to expand and diversify the Youth Mental Health Commission preferred provider network that is family driven, youth guided, culturally and linguistically competent, comprehensive, community based and outcome based.
- Improve the well-coordinated criminal justice diversion system for children, youth and adults with a focus on expanding early intervention and mobile crisis services to adult populations and broadening access for Crisis Intervention Team Training for Law Enforcement.
- Continue to promote the use of Evidence Based Practices across the community that result in positive, long-term outcomes.



Orange County Regional History Center

- Continue to work closely with schools and general visitors to bridge between safety needs and quality engagement and programming opportunities for the remainder of the pandemic.
- Seek supplemental funding and grant opportunities to enhance the museum's ability to serve the Central Florida community.
- Continue to develop and decolonize our Central Florida historical collection, ensuring that it is reflective of our entire community's experience.
- Continue planning and having conversations with the County and Society donors and grantors to move forward with our current capital improvements while planning for greater, more sustainable, long-term growth of the institution in service to the community.

Community and Family Services



Parks and Recreation Division

- Complete Taborfield Neighborhood Park.
- Complete renovations at Downey Park skate park and playground.
- Complete construction of expansion for Bithlo Park Recreation Center.
- Upgrade ballfield sport lighting to LED for increased efficiencies and superior safety.
- Design Phase 1B of Horizons West Park.
- Open Dr. Phillips Ballfield complex.
- Complete design phase of new recreation center/ gymnasium at Barber Park.
- Begin construction of Phase III of the Shingle Creek Trail.
- Complete design for renovations and reuse of Lake Ellenor Park.
- Host the Mayor's Jazz Festival at Cypress Grove Park.
- Begin restorative construction of the historic Christmas Post office.
- Complete construction of Summerlake park.
- Begin upgrade construction of Barnett Park and Turnbull Park playgrounds.
- Open the new dedicated pickleball court facility at Downey Park.
- Complete construction of Rose Place playground.

Youth and Family Services Division

- CINS/FINS and DJJ programs will continue to work closely with our community partners by increasing awareness of the services available, through outreach and monthly meetings.
- Continue to work closely with Orange County Public schools so that we can assist in being part of the continuum of services. These services include counseling, Stop Now and Plan and parenting education and support.
- Continue to grow Stop Now and Plan Youth Justice by adding more public schools and more groups.
- Great Oaks Village program continue to seek ways to encourage youth to be more responsible and productive, by implementing the "Good Citizenship Award". Youth who exhibit good citizenship skills in school and in the program, will be acknowledged.

Community and Family Services

Key Performance Measures	Notes	FY 2021-22 Actual	FY 2022-23 Target	FY 2023-24 Target
Citizens' Commission for Children				
– Number of NCF Clients Served		25,501	18,000	18,000
– % of Clients on Track to Meet Program Guidelines		97%	94%	94%
– Cost Per Client Contact Hour		$ 71.77	$ 70.00	$ 70.00
Community Action				
– Number of Clients Served		110,074	100,000	100,000
– Number of Community Center Visits		137,238	200,000	200,000
– % of Clients House hold Income/Benefits Increased		6%	30%	30%
Cooperative Extension Services				
– Total Number of Participants in All Educational Programs		184,685	230,000	230,000
– Gain in Knowledge of Sample Participants		87%	90%	90%
Results are based on surveys and scores from pre and post tests				
– Number of Clients Provided Environmental Education		93,048	115,000	115,000
Head Start				
– Average Daily Attendance (% of Enrollees)		88%	90%	90%
– % of Program Areas Meeting or Exceeding Critical Outcomes		90%	90%	90%
– Cost Per Child		$ 10,704	$ 10,533	$ 10,533
Regional History Center				
– Number of Visitors		34,840	35,000	35,000
– % Satisfaction from Visitors' Surveys		97%	92%	92%
– Operating Cost Per Visitor		$ 75.86	$ 85.00	$ 85.00
Parks & Recreation				
– Number of Park Visitors		12,843,397	14,000,000	14,000,000
– Operating Expenses per Maintained Acre		$ 17,559	$ 20,000	$ 20,000
– Acres of Parkland per Thousand Residents		10.11	8.00	8.00
– Parks Cost per Capita		$ 28.38	$ 30.00	$ 30.00
Youth and Family Services				
– Number of Clients Served		6,117	5,000	5,000
– % of Service Measures Meeting or Exceed. Critical Outcomes		95%	90%	90%

Department: Community & Family Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 53,747,068	$ 77,225,805	$ 76,700,114	(0.7)%
Operating Expenditures	72,534,588	102,180,438	56,384,719	(44.8)%
Capital Outlay	1,909,967	7,659,955	2,875,903	(62.5)%
Total Operating	**$ 128,191,623**	**$ 187,066,198**	**$ 135,960,736**	**(27.3)%**
Capital Improvements	$ 9,032,629	$ 101,608,924	$ 34,501,119	(66.0)%
Debt Service	133,632	102,074	113,126	10.8 %
Grants	40,492,409	92,535,357	61,479,758	(33.6)%
Reserves	0	18,732,061	37,334,444	99.3 %
Other	2,183,872	4,460,272	2,333,136	(47.7)%
Total Non-Operating	**$ 51,842,542**	**$ 217,438,688**	**$ 135,761,583**	**(37.6)%**
Department Total	**$ 180,034,165**	**$ 404,504,886**	**$ 271,722,319**	**(32.8)%**

Expenditures by Division / Program

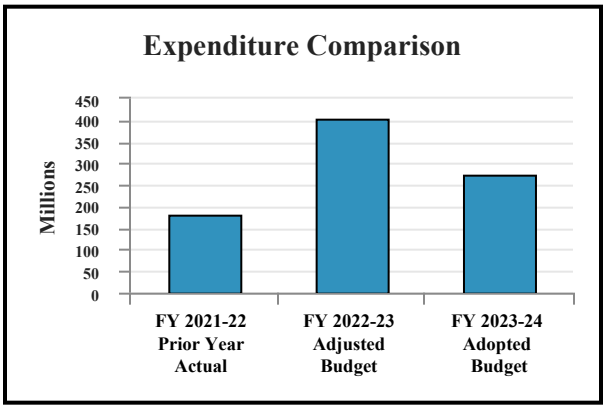
Citizen Resource & Outreach	$ 25,279,614	$ 46,567,094	$ 7,164,309	(84.6)%
Citizens' Commission for Children	31,455,507	68,292,055	41,392,059	(39.4)%
Community Action	17,261,759	24,884,373	15,728,708	(36.8)%
Cooperative Extension Services	1,114,020	1,579,534	1,659,753	5.1 %
Fiscal & Operational Support	2,952,974	4,299,916	4,344,898	1.0 %
Head Start	18,939,529	26,291,032	21,956,576	(16.5)%
Mental Health & Homeless Issues	16,105,286	35,161,420	30,356,814	(13.7)%
Parks & Recreation	48,270,047	160,944,981	120,072,486	(25.4)%
Regional History Center	2,465,149	7,510,341	4,375,601	(41.7)%
Youth and Family Services	16,190,280	28,974,140	24,671,115	(14.9)%
Department Total	**$ 180,034,165**	**$ 404,504,886**	**$ 271,722,319**	**(32.8)%**

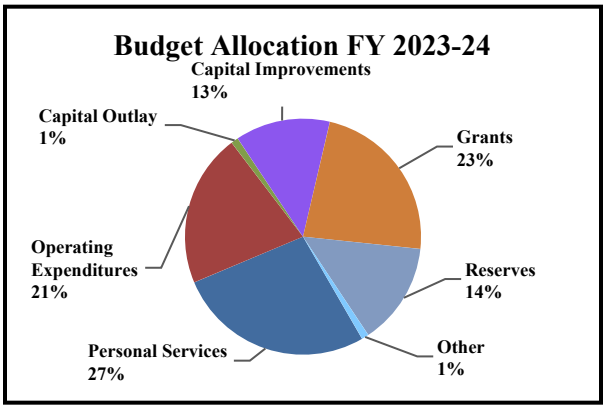
Funding Source Summary

Special Revenue Funds	$ 106,173,727	$ 204,313,171	$ 109,935,869	(46.2)%
General Fund and Sub Funds	70,490,366	139,129,217	109,884,081	(21.0)%
Capital Construction Funds	3,370,073	61,062,498	51,902,369	(15.0)%
Department Total	**$ 180,034,166**	**$ 404,504,886**	**$ 271,722,319**	**(32.8)%**

Authorized Positions	**961**	**974**	**967**	**(0.7)%**

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases. The department's net position change is a decrease of seven (7); four (4) Recreation Specialist positions in Parks & Recreation Division to assist with workload in Deputy Scott Pine Park, Dr. Phillips Baseball Fields, Clarcona Park, and Magnolia Park; and, 11 Cooperative Extension Agents positions will no longer be on Orange County's payroll as they will now be paid by contract with the University of Florida in order to provide same benefits across the state for all Extension Agents. These positions will continue to provide the same services for Orange County as contracted employees, as this change is only administrative.

Four (4) New Position FY 2023-24

4 - Recreation Specialist, Parks & Recreation

Operating Expenses – The FY 2023-24 operating expenses budget decreased by 44.8% or $45.8 million from the FY 2022-23 budget. The FY 2023-24 budget does not reflect carryover grant funds or new grant awards, which were recognized after the budget was adopted and is the primary reason for the reduction. The Senior Climate Efficiency Program to help low income seniors (60+) with air conditioner replacement, service, or system upgrades increased from $420,000 to $500,000. The required Department of Juvenile Justice (DJJ) payments were budgeted at $5.2 million, which is unchanged from the FY 2022-23 budget. Also included in the budget is $1.5 million to continue implementing the Citizens Safety Task Force recommendations. The other half a million is budgeted in Neighborhood Services and the Non-Departmental budget.

Capital Outlay – The FY 2023-24 capital outlay budget decreased by 62.5% or $4.8 million from the FY 2022-23 budget. The reduction was primarily due to one-time purchases of buildings, structures and facilities other than buildings, and equipment in Head Start, Regional History Center, and Parks and Recreation divisions. The rolling stock budget includes funding for one (1) new vehicle for the Citizens' Commissioner for Children Division, one (1) replacement vehicle for the Cooperative Extension Division, and one (1) new vehicle and six (6) replacement vehicles for the Parks and Recreation Division.

Capital Improvements – The FY 2023-24 capital improvement budget decreased by 66.0% or $67.1 million from the FY 2022-23 budget. The majority of the decrease was due to the timing of re-budgets for capital projects from the FY 2022-23 budget. The budget includes funding for the John Bridges Community Center, Tangelo Park Community Center, Community Center Security Upgrades, Multi-Cultural Community Center Phase IV (Senior Center), Emergency Generators for Great Oaks Village, Horizon West Regional Park, Horizon West Trail, Pine Hills Trail and other parks construction, maintenance, renovations and additional amenities. Please refer to the detailed Capital Improvement Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2023-24 debt service budget increased by 10.8% or $11,052 from the FY 2022-23 budget for capital leases principal and interest payments in the Regional History Center division.

Grants – The FY 2023-24 grants budget decreased by 33.6% or $31.1 million from the FY 2022-23 budget. The FY 2023-24 budget does not reflect carryover grant funds, which were recognized after the budget was adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

Citizens Review Panel (CRP): The CRP is responsible for making funding recommendations for the allocation of Orange County human services dollars. The CRP board consists of 20 county volunteers. The CRP volunteers attend agency site visits, which include program and budget reviews. Once this process is complete, the CRP funding recommendations are submitted to the Board of County Commissioners for final action. The budget for FY 2023-24 is $4.2 million, which includes $236,078 for contractual services and $3.96 million in grants.

	FY 2023-24
Aspire Health Partners, Inc.	$ 503,165
Center for Independent Living in Central Florida, Inc.	79,568
Coalition for the Homeless, Inc. (Homeless Initiative)	608,304
Community Coordinated Care for Children, Inc.	221,244
Easter Seals Florida, Inc.	103,154
Goodwill Industries of Central Florida, Inc.	154,500
Harbor House of Central Florida, Inc. (Homeless Initiative)	252,013
Heart of Florida United Way, Inc.	212,180
LifeStream Behavioral Center (Homeless Initiative)	473,040
Lighthouse of Central Florida	79,568
Orlando Health, Inc.	132,613
Pathways Drop-In Center, Inc.	122,004
Second Harvest Food Bank of Central Florida, Inc.	58,350
Seniors First, Inc.	381,924
Specialized Treatment & Education Prevention Services, Inc.	31,827
The Salvation Army – A Georgia Corporation	75,000
UCP of Central Florida Supportive Counseling	126,500
Volunteer for Community Impact, Inc.	54,106
Zebra Coalition, Inc.	75,000
TBD	220,817
Total	$ 3,964,877

CRP Small Grants: The CRP Small Grants Program helps bring critically-needed services to the citizens of the community by providing funding to small non-profit human service agencies that have operated in Orange County for at least one (1) year and have total budgets of no more than $300,000. The CRP Small Grants Program budget for FY 2023-24 is $257,500.

	FY 2023-24
Stand Up Survivor	40,000
TBD	217,500
Total	$ 257,500

Neighborhood Center for Families (NCFs): A collaborative effort with partners providing holistic, family-focused services to children within the context of the family. Programs and services are directed toward measurable outcomes and utilize best practices. This system of support emphasizes prevention and early intervention. The NCF budget for FY 2023-24 is $7.2 million.

	FY 2023-24
Aspire Health Partners, Inc.	$ 1,411,223
Boys & Girls Clubs of Central Florida	595,107
Christian Services Center of Central Florida	49,762
Community Coordinated Care for Children, Inc.	2,823,531
Devereaux Foundation	417,968
Every Kid Outreach	32,573
Friends of Children and Families, Inc.	144,200
Goodwill Industries of Central Florida	571,976
Orange County Health Department	368,941
Orange County Public Schools	296,903
Redeeming Light Community Services	61,348
Seniors First, Inc.	93,211
Volunteer for Community Impact, Inc.	13,135
TBD	282,030
Total	$ 7,161,908

After School/Summer Programs: Provides Orange County school children with a safe haven that includes educational and recreational alternatives in their daily lives. The After School/Summer Program budget for FY 2023-24 is $3.6 million.

	FY 2023-24
Boys & Girls Clubs of Central Florida	$ 1,824,669
YMCA	1,821,579
Total	$ 3,646,248

Healthy Start Initiative: The state's most comprehensive maternal and infant health care program. Its mission is to improve maternal and child health in Orange County through community partnerships. Services for new mothers and infants include: breastfeeding support, family planning counseling, nutrition education, baby care instructions, and parenting classes. The FY 2023-24 budget is $43,924.

Compact Orlando/Orange: Provides Jones High School students with mentoring and tutoring services to raise reading and test-taking abilities in regards to the Florida Standards Assessment (FSA). The FY 2023-24 budget is $48,983.

Harbor House: Provides shelter nights for victims of domestic violence and their children. The FY 2023-24 budget is $305,960.

Victim Service Center: Provides information and assistance to victims of crime and enhances community awareness of the impact of crimes on victims. The FY 2023-24 budget is $309,195.

Embrace Families: Provides residential group care pass-through under the terms of a contract with the Department of Children and Families. The FY 2023-24 budget is $60,000.

Children Services Program: Provides additional $26.4 million for children services in the area of Early Childhood Education & Care, Homeless Prevention, Youth Mental & Physical Health, and Juvenile Prevention/Diversion. The FY 2023-24 grants budget is $23.0 million, which includes $2.8 million of rollover projections from FY 2023-24. The remaining $3.4 million is included in the Community and Family Services personal services and operating expenses budget to provide internal funding for some of the children services programs that will be performed directly by Orange County Government.

Homeless Initiative: Provides day drop in services at Samaritan Resources Center located in East Orange County, diversion resources from shelter, permanent supportive housing, bridge housing and rapid re-housing for Orange County families, and supportive services for permanent supportive housing for Orange County chronically homeless individuals. The FY 2023-24 budget is $5.4 million.

Behavioral and Mental Health Issues: Provides additional $10.0 million for Mental and Behavior Health to help bridge the $49 million gap funding identified by the Heart of Florida United Way report presented to the Board of County Commissioner on February 22, 2022. Funding will go toward implementing the recommendations presented under the focus areas in the report that include: integrated and coordinated mental and behavioral health care delivery; mental health promotion; qualified and available workforce; and, mental and behavioral health finances.

Mental Health Issues: Provides mental health services for adults, children, adolescents, and young adults, as well as substance abuse services through a network of providers/partners. The FY 2023-24 budget is $9.2 million, which includes $1.3 million for Wraparound Orange services; $933,340 for Mobile Crisis, which includes an additional $33,750 for United Way staff to answer 211 calls due to increased calls (the state currently covers 1/3 of the cost); $5.9 million for adult public mental health substance abuse crisis services and residential services; $389,007 for the Youth Mental Health Commission breakthrough project such as Embrace Families Solutions; $648,720 for Functional Family Therapy; and, $76,500 for Mental Health Association of Central Florida. In addition, $59,500 is budgeted for the Orlando United Assistance Center to continue the agreement that is in place to support the LGBT-Center's continued operation.

Reserves – The FY 2023-24 reserves budget of $37.3 million includes funding for the Parks and Recreation Division, which includes $12.2 million in the Parks Fund and $25.1 million in the Parks and Recreation Impact Fees Fund.

Other – The FY 2023-24 other budget includes an interfund transfer of $2.3 million from the Emergency Shelter grant to the General Fund for costs related to Great Oaks Village.

FUNDING SOURCE HIGHLIGHTS

The FY 2023-24 budget for the Community & Family Services Department includes funds from the General Fund, various grants, Special Revenue Funds, and the Children and Family Services Board. The Special Revenue Funds decreased by 46.2% or $94.4 million due to the timing in which grants are awarded. Most state grants are received on July 1. Remaining balances in these grants are rolled over to the following fiscal year after the budget is adopted.

Beginning in FY 1997-98, the Orange County Board of County Commissioners (BCC) earmarked a portion of the countywide ad valorem tax millage to provide dedicated funding for county parks and recreation programs. Other funding sources for Orange County parks include public service tax, park entrance fees, park user fees, park concession revenues, and other park charges.

Parks Impact Fee – Effective March 10, 2006, the BCC approved the Parks & Recreation Impact Fee. The BCC determined that impact fees provide a reasonable method of regulating new residential development in the unincorporated area to ensure that such new development pays a portion of the capital cost of parks and recreation facilities necessary to accommodate such new development. The capital improvements funded by parks impact fees shall provide parks and recreation facilities to new residential development within the unincorporated area. Impact fees are assessed on new residential housing and the number of building permits for new homes has increased in the past year. It is anticipated that collections for FY 2023-24 will be approximately $7.6 million compared to $7.1 million budgeted in FY 2022-23.

Division: Citizen Resource & Outreach

Expenditures by Category	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,748,318	$ 5,721,946	$ 4,121,211	(28.0)%
Operating Expenditures	22,481,540	40,836,087	3,034,133	(92.6)%
Capital Outlay	21,821	9,061	8,965	(1.1)%
Total Operating	**$ 25,251,679**	**$ 46,567,094**	**$ 7,164,309**	**(84.6)%**
Debt Service	27,935	0	0	0.0 %
Total Non-Operating	**27,935**	**0**	**0**	0.0 %
Total	**$ 25,279,614**	**$ 46,567,094**	**$ 7,164,309**	**(84.6)%**
Authorized Positions	**49**	**49**	**49**	**0.0 %**

Division: Citizens' Commission for Children

Expenditures by Category	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,319,576	$ 1,912,113	$ 2,192,876	14.7 %
Operating Expenditures	554,640	1,666,117	1,673,670	0.5 %
Capital Outlay	11,815	4,255	46,000	981.1 %
Total Operating	**$ 1,886,031**	**$ 3,582,485**	**$ 3,912,546**	**9.2 %**
Capital Improvements	$ 72,254	$ 1,919,337	$ 0	(100.0)%
Grants	29,497,223	62,790,233	37,479,513	(40.3)%
Total Non-Operating	**$ 29,569,477**	**$ 64,709,570**	**$ 37,479,513**	**(42.1)%**
Total	**$ 31,455,508**	**$ 68,292,055**	**$ 41,392,059**	**(39.4)%**
Authorized Positions	**20**	**22**	**22**	**0.0 %**

Division: Community Action

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 3,999,668	$ 5,360,946	$ 5,969,829	11.4 %
Operating Expenditures	12,748,947	11,749,432	5,898,079	(49.8)%
Capital Outlay	3,619	141,529	75,800	(46.4)%
Total Operating	**$ 16,752,234**	**$ 17,251,907**	**$ 11,943,708**	**(30.8)%**
Capital Improvements	$ 436,606	$ 7,632,216	$ 3,785,000	(50.4)%
Total Non-Operating	**$ 509,524**	**$ 7,632,466**	**$ 3,785,000**	**(50.4)%**
Total	**$ 17,261,758**	**$ 24,884,373**	**$ 15,728,708**	**(36.8)%**
Authorized Positions	**67**	**70**	**70**	**0.0 %**

Division: Cooperative Extension Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 937,875	$ 834,962	$ 778,562	(6.8)%
Operating Expenditures	161,999	620,615	759,191	22.3 %
Capital Outlay	14,146	93,957	32,000	(65.9)%
Total Operating	**$ 1,114,020**	**$ 1,549,534**	**$ 1,569,753**	**1.3 %**
Capital Improvements	$ 0	$ 30,000	$ 90,000	200.0 %
Total Non-Operating	**$ 0**	**$ 30,000**	**$ 90,000**	**200.0 %**
Total	**$ 1,114,020**	**$ 1,579,534**	**$ 1,659,753**	**5.1 %**
Authorized Positions	**22**	**22**	**11**	**(50.0)%**

Division: Fiscal & Operational Support

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,558,034	$ 2,700,046	$ 2,842,758	5.3 %
Operating Expenditures	96,122	238,138	182,548	(23.3)%
Capital Outlay	1,033,239	1,000	1,000	0.0 %
Total Operating	**$ 2,687,394**	**$ 2,939,184**	**$ 3,026,306**	**3.0 %**
Total	**$ 2,952,974**	**$ 4,299,916**	**$ 4,344,898**	**1.0 %**
Authorized Positions	**22**	**25**	**25**	**0.0 %**

Division: Head Start

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 14,940,127	$ 19,995,404	$ 19,376,914	(3.1)%
Operating Expenditures	3,791,355	5,346,421	2,578,612	(51.8)%
Capital Outlay	208,048	925,257	0	(100.0)%
Total Operating	**$ 18,939,530**	**$ 26,267,082**	**$ 21,955,526**	**(16.4)%**
Grants	$ 0	$ 100	$ 50	(50.0)%
Total Non-Operating	**$ 0**	**$ 23,950**	**$ 1,050**	**(95.6)%**
Total	**$ 18,939,530**	**$ 26,291,032**	**$ 21,956,576**	**(16.5)%**
Authorized Positions	**300**	**299**	**299**	**0.0 %**

Division: Mental Health & Homeless Issues

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,069,469	$ 1,479,128	$ 1,666,956	12.7 %
Operating Expenditures	5,328,683	6,168,857	6,818,255	10.5 %
Capital Outlay	14,190	0	0	0.0 %
Total Operating	**$ 6,412,342**	**$ 7,647,985**	**$ 8,485,211**	**10.9 %**
Grants	$ 9,692,944	$ 27,513,435	$ 21,871,603	(20.5)%
Total Non-Operating	**$ 9,692,944**	**$ 27,513,435**	**$ 21,871,603**	**(20.5)%**
Total	**$ 16,105,286**	**$ 35,161,420**	**$ 30,356,814**	**(13.7)%**
Authorized Positions	**14**	**15**	**15**	**0.0 %**

Division: Parks & Recreation

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 17,565,714	$ 23,479,316	$ 25,321,345	7.8 %
Operating Expenditures	21,810,908	25,106,606	25,766,690	2.6 %
Capital Outlay	409,984	3,339,791	2,568,888	(23.1)%
Total Operating	**$ 39,786,606**	**$ 51,925,713**	**$ 53,656,923**	**3.3 %**
Capital Improvements	$ 8,483,441	$ 91,437,207	$ 29,081,119	(68.2)%
Reserves	0	18,732,061	37,334,444	99.3 %
Total Non-Operating	**$ 8,483,441**	**$ 110,169,268**	**$ 66,415,563**	**(39.7)%**
Total	**$ 48,270,047**	**$ 162,094,981**	**$ 120,072,486**	**(25.9)%**
Authorized Positions	**298**	**300**	**304**	**1.3 %**

Division: Regional History Center

Expenditures by Category	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,036,207	$ 1,707,869	$ 1,908,400	11.7 %
Operating Expenditures	1,179,993	1,395,046	1,295,475	(7.1)%
Capital Outlay	143,253	3,079,202	59,600	(98.1)%
Total Operating	**$ 2,359,453**	**$ 6,182,117**	**$ 3,263,475**	**(47.2)%**
Capital Improvements	$ 0	$ 1,250,000	$ 1,000,000	(20.0)%
Debt Service	105,697	78,224	112,126	43.3 %
Total Non-Operating	**$ 105,697**	**$ 1,328,224**	**$ 1,112,126**	**(16.3)%**
Total	**$ 2,465,150**	**$ 7,510,341**	**$ 4,375,601**	**(41.7)%**
Authorized Positions	**16**	**19**	**19**	**0.0 %**

Division: Youth and Family Services

Expenditures by Category	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 8,572,081	$ 14,034,075	$ 12,521,263	(10.8)%
Operating Expenditures	4,380,402	9,053,119	8,378,066	(7.5)%
Capital Outlay	49,853	65,903	83,650	26.9 %
Total Operating	**$ 13,002,336**	**$ 23,153,097**	**$ 20,982,979**	**(9.4)%**
Capital Improvements	$ 40,327	$ 490,164	$ 545,000	11.2 %
Grants	963,745	870,607	810,000	(7.0)%
Other	2,183,872	4,460,272	2,333,136	(47.7)%
Total Non-Operating	**$ 3,187,944**	**$ 5,821,043**	**$ 3,688,136**	**(36.6)%**
Total	**$ 16,190,280**	**$ 28,974,140**	**$ 24,671,115**	**(14.9)%**
Authorized Positions	**153**	**153**	**153**	**0.0 %**


ORANGE
COUNTY
GOVERNMENT
FLORIDA

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Community and Family Services Department

The Community and Family Services Department is responsible for providing services that preserve and enhance the quality of life in the community, new park development, and renovations and improvements to existing park facilities. Any remaining funds will be rolled over, as needed, to FY 2023-24 during the Annual Budget Amendment process in January 2024.

	Adopted FY 2023-24
Community Action	$ 3,785,000
Cooperative Extension	90,000
Parks & Recreation	29,081,119
Regional History Center	1,000,000
Youth and Family Services	545,000
Department Total	$ 34,501,119

Funding Mechanism:

Funding for the Community and Family Services Department projects is provided from the Capital Projects Fund 1023, Parks Fund 1050, Parks Impact Fee Fund 1265, and International Drive Fund 1246.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/2023 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Community & Family Services											
Citizens' Commission for Children											
2557											
	1023	CCC Bithlo NCF Building	80,663	1,919,337	0	900,000	0	0	0	0	2,900,000
		Unit Subtotal	80,663	1,919,337	0	900,000	0	0	0	0	2,900,000
		DIVISION SUBTOTAL	80,663	1,919,337	0	900,000	0	0	0	0	2,900,000
Community Action											
2559											
	1023	John Bridges Community Center	0	500,000	1,100,000	0	0	0	0	0	1,600,000
		Unit Subtotal	0	500,000	1,100,000	0	0	0	0	0	1,600,000
2566											
	1023	Southwood CC Playground	164,549	335,451	0	0	0	0	0	0	500,000
		Unit Subtotal	164,549	335,451	0	0	0	0	0	0	500,000
2568											
	1246	Tangelo Park Community Center	303,235	3,696,765	985,000	2,575,000	0	0	0	0	7,560,000
		Unit Subtotal	303,235	3,696,765	985,000	2,575,000	0	0	0	0	7,560,000
2569											
	1023	Community Center Security Upgrades	0	500,000	1,000,000	1,000,000	0	0	0	0	2,500,000
		Unit Subtotal	0	500,000	1,000,000	1,000,000	0	0	0	0	2,500,000
2570											
	1023	Multi-Cultural Community Center Phase IV	0	400,000	700,000	1,900,000	2,000,000	0	0	0	5,000,000
		Unit Subtotal	0	400,000	700,000	1,900,000	2,000,000	0	0	0	5,000,000
2588											
	1023	Community Center	0	2,200,000	0	0	0	0	0	0	2,200,000
		Unit Subtotal	0	2,200,000	0	0	0	0	0	0	2,200,000
		DIVISION SUBTOTAL	467,784	7,632,216	3,785,000	5,475,000	2,000,000	0	0	0	19,360,000

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Cooperative Extension											
2589											
	1023	Cooperative Ext Office Renovation	0	30,000	90,000	0	0	0	0	0	120,000
		Unit Subtotal	0	30,000	90,000	0	0	0	0	0	120,000
		DIVISION SUBTOTAL	0	30,000	90,000	0	0	0	0	0	120,000
Regional History Center											
2522											
	1023	ARC-History Center Capital Const	0	1,000,000	1,000,000	0	0	0	0	3,750,000	5,750,000
		Unit Subtotal	0	1,000,000	1,000,000	0	0	0	0	3,750,000	5,750,000
2523											
	1023	Heritage Square Park Renovations	0	250,000	0	0	0	0	0	0	250,000
		Unit Subtotal	0	250,000	0	0	0	0	0	0	250,000
		DIVISION SUBTOTAL	0	1,250,000	1,000,000	0	0	0	0	3,750,000	6,000,000
Parks & Recreation											
0187											
	1023	INVEST - Dist 1 Dr. Phillips Ballfields	32,000	518,000	0	0	0	0	0	0	550,000
	1265	Dist 1 Dr. Phillips Ballfields	256,000	4,494,000	0	0	0	0	0	0	4,750,000
		Unit Subtotal	288,000	5,012,000	0	0	0	0	0	0	5,300,000
0335											
	1265	Grow Community Park	0	0	750,000	0	0	0	0	0	750,000
		Unit Subtotal	0	0	750,000	0	0	0	0	0	750,000
1904											
	1265	Parks West Orange Trail Extension	0	0	160,020	0	0	0	0	0	160,020
		Unit Subtotal	0	0	160,020	0	0	0	0	0	160,020
1915											
	1265	Little Econ Greenway-Gap	200,628	1,834,373	1,350,000	0	0	0	0	0	3,385,001
	7536	LAP - LEG Bridge Crossing PH3 (SR 436)	0	750,000	0	0	0	0	0	0	750,000
		Unit Subtotal	200,628	2,584,373	1,350,000	0	0	0	0	0	4,135,001

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
1941											
	1050	Parks Signage-Countywide	4,798	292,202	25,000	25,000	0	0	0	0	347,000
		Unit Subtotal	4,798	292,202	25,000	25,000	0	0	0	0	347,000
1962											
	1265	Community Parkland	3,607	2,000,000	2,000,000	0	0	0	0	0	4,003,607
		Unit Subtotal	3,607	2,000,000	2,000,000	0	0	0	0	0	4,003,607
2100											
	1050	Park Improvements/Renovations	3,143,562	7,607,209	855,000	0	0	0	0	0	11,605,771
		Unit Subtotal	3,143,562	7,607,209	855,000	0	0	0	0	0	11,605,771
2103											
	1050	Parks Riverbanks Washouts	0	0	1,300,000	2,000,000	0	0	0	0	3,300,000
		Unit Subtotal	0	0	1,300,000	2,000,000	0	0	0	0	3,300,000
2116											
	1050	Park Trails Improvements/Renovations	1,354,894	3,987,913	1,400,000	200,000	0	0	0	0	6,942,807
	7545	Parks Trail Imp/Ren (WOT Bridge)	92,059	0	0	0	0	0	0	0	92,059
		Unit Subtotal	1,446,953	3,987,913	1,400,000	200,000	0	0	0	0	7,034,866
2119											
	1265	Shingle Creek Trail	299,941	6,080,604	0	0	0	0	0	0	6,380,545
	7505	LAP - Shingle Creek Trail, Ph 3B	0	4,895,346	0	0	0	0	0	0	4,895,346
	7507	LAP - Shingle Creek Trail, Ph2	4,808,486	48,254	0	0	0	0	0	0	4,856,740
	7508	LAP - Shingle Creek Trail, Ph1, Seg3	90	5,264,581	0	0	0	0	0	0	5,264,671
	7517	LAP - Shingle Creek Trail, Ph1, Seg2	87	6,309,514	0	0	0	0	0	0	6,309,601
		Unit Subtotal	5,108,603	22,598,299	0	0	0	0	0	0	27,706,902
2121											
	1050	Parks National Pollutant Discharge Elimination System (NPDES)	0	100,000	100,000	100,000	100,000	100,000	0	0	500,000
		Unit Subtotal	0	100,000	100,000	100,000	100,000	100,000	0	0	500,000
2129											
	1265	Legacy - Pine Hills Trail	0	498,505	3,111,815	0	0	0	0	0	3,610,320
		Unit Subtotal	0	498,505	3,111,815	0	0	0	0	0	3,610,320
2135											
	1265	LEG Soccer Complex Road	0	1,299,960	0	0	0	0	0	0	1,299,960
		Unit Subtotal	0	1,299,960	0	0	0	0	0	0	1,299,960

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2137											
	1050	Lakeside Village Neighborhood Park	149,635	0	0	0	0	0	0	0	149,635
		Unit Subtotal	149,635	0	0	0	0	0	0	0	149,635
2139											
	1050	Pedestrian Bridges	0	380,000	380,000	380,000	380,000	380,000	0	0	1,900,000
		Unit Subtotal	0	380,000	380,000	380,000	380,000	380,000	0	0	1,900,000
2144											
	1265	Bomberos Field Park	4,266,861	108,943	0	0	0	0	0	0	4,375,804
		Unit Subtotal	4,266,861	108,943	0	0	0	0	0	0	4,375,804
2145											
	1265	East Orange Soccer Fields	165,155	787,069	0	0	0	0	0	0	952,224
		Unit Subtotal	165,155	787,069	0	0	0	0	0	0	952,224
2147											
	1265	Barnett Park Soccer Fields	0	6,619	0	0	0	0	0	0	6,619
		Unit Subtotal	0	6,619	0	0	0	0	0	0	6,619
2152											
	1050	Moss Park Restroom Facility	438,642	145,912	0	0	0	0	0	0	584,554
		Unit Subtotal	438,642	145,912	0	0	0	0	0	0	584,554
2154											
	1265	Blanchard Park Restroom Facility	93,308	786,861	0	0	0	0	0	0	880,169
		Unit Subtotal	93,308	786,861	0	0	0	0	0	0	880,169
2155											
	1265	Horizon West Regional Park	745,405	5,546,086	4,628,994	5,000,000	0	0	0	0	15,920,485
		Unit Subtotal	745,405	5,546,086	4,628,994	5,000,000	0	0	0	0	15,920,485
2157											
	1265	Blanchard Park Parking	85,512	2,088,044	0	0	0	0	0	0	2,173,556
		Unit Subtotal	85,512	2,088,044	0	0	0	0	0	0	2,173,556
2158											
	1050	Taborfield Neighborhood Pk	103,255	1,661,522	0	0	0	0	0	0	1,764,777
		Unit Subtotal	103,255	1,661,522	0	0	0	0	0	0	1,764,777
2160											
	1050	Park Playground Structures	883,799	2,840,300	400,000	1,100,000	0	0	0	0	5,224,099
		Unit Subtotal	883,799	2,840,300	400,000	1,100,000	0	0	0	0	5,224,099

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2161											
	1050	Bentonshire Park	32,208	1,467,792	0	0	0	0	0	0	1,500,000
		Unit Subtotal	32,208	1,467,792	0	0	0	0	0	0	1,500,000
2162											
	1050	Generators for Hurricane Shelters	34,765	761,436	0	0	0	0	0	0	796,201
		Unit Subtotal	34,765	761,436	0	0	0	0	0	0	796,201
2163											
	1050	Little Econ Greenway Bridge Repair	201,323	3,118,677	0	0	0	0	0	0	3,320,000
	7546	Little Econ Greenway-Rouse Road Bridge	0	397,975	0	0	0	0	0	0	397,975
		Unit Subtotal	201,323	3,516,652	0	0	0	0	0	0	3,717,975
2164											
	1265	Bithlo (Fitness Center)	67,581	1,326,419	0	0	0	0	0	0	1,394,000
		Unit Subtotal	67,581	1,326,419	0	0	0	0	0	0	1,394,000
2165											
	1265	Downey Park (Pickleball Courts)	109,762	1,440,238	0	0	0	0	0	0	1,550,000
		Unit Subtotal	109,762	1,440,238	0	0	0	0	0	0	1,550,000
2168											
	1265	Horizon West Trail	192,546	3,837,164	2,370,290	0	0	0	0	0	6,400,000
		Unit Subtotal	192,546	3,837,164	2,370,290	0	0	0	0	0	6,400,000
2169											
	1265	Clarcona Park Ring Cover	1,820,505	211,495	0	0	0	0	0	0	2,032,000
		Unit Subtotal	1,820,505	211,495	0	0	0	0	0	0	2,032,000
2170											
	1265	Barber Park (Recreation Center)	65,957	1,534,043	4,000,000	1,000,000	0	0	0	0	6,600,000
		Unit Subtotal	65,957	1,534,043	4,000,000	1,000,000	0	0	0	0	6,600,000
2173											
	1050	Summerlake Neighborhood Park	118,568	1,681,432	0	0	0	0	0	0	1,800,000
		Unit Subtotal	118,568	1,681,432	0	0	0	0	0	0	1,800,000

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2178											
	1265	Lake Apopka Loop Connector Trail	4,669	3,097,331	3,000,000	0	0	0	0	0	6,102,000
	7534	LAP - Lake Apopka Loop Connector Trail	907,084	373,718	0	0	0	0	0	0	1,280,802
	7537	LAP - Lake Apopka Loop Connector Trail	0	4,000,000	0	0	0	0	0	0	4,000,000
		Unit Subtotal	911,753	7,471,049	3,000,000	0	0	0	0	0	11,382,802
2179											
	1265	Harrod Property Improvements	25,876	974,124	0	0	0	0	0	0	1,000,000
		Unit Subtotal	25,876	974,124	0	0	0	0	0	0	1,000,000
2182											
	1050	Watermark Park	0	1,500,000	0	0	0	0	0	0	1,500,000
		Unit Subtotal	0	1,500,000	0	0	0	0	0	0	1,500,000
2183											
	1265	East Orange Nbrhd Prk Ballfield Lights	0	300,000	0	0	0	0	0	0	300,000
		Unit Subtotal	0	300,000	0	0	0	0	0	0	300,000
2184											
	1050	Fort Christmas Renovations and Maintenance	0	325,000	550,000	850,000	0	0	0	0	1,725,000
		Unit Subtotal	0	325,000	550,000	850,000	0	0	0	0	1,725,000
2185											
	1050	Waterleigh Park (North)	0	200,000	1,300,000	0	0	0	0	0	1,500,000
		Unit Subtotal	0	200,000	1,300,000	0	0	0	0	0	1,500,000
2186											
	1265	Morgran Community Park	0	750,000	1,000,000	4,000,000	0	0	0	0	5,750,000
		Unit Subtotal	0	750,000	1,000,000	4,000,000	0	0	0	0	5,750,000
2187											
	1265	Magnolia Solar Panels	0	250,000	0	0	0	0	0	0	250,000
		Unit Subtotal	0	250,000	0	0	0	0	0	0	250,000
2188											
	1265	Lake Ellenor Community Park	0	750,000	0	5,000,000	0	0	0	0	5,750,000
		Unit Subtotal	0	750,000	0	5,000,000	0	0	0	0	5,750,000
2189											
	1050	LED Field Light Improvements	0	400,000	400,000	645,000	523,000	0	0	0	1,968,000
		Unit Subtotal	0	400,000	400,000	645,000	523,000	0	0	0	1,968,000

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2190											
	1050	Restroom Renovations	0	400,000	0	1,600,000	0	0	0	0	2,000,000
		Unit Subtotal	0	400,000	0	1,600,000	0	0	0	0	2,000,000
2191											
	1050	Orlo Vista Parks Masterplan Project	0	80,000	0	300,000	3,000,000	0	0	0	3,380,000
		Unit Subtotal	0	80,000	0	300,000	3,000,000	0	0	0	3,380,000
7382											
	7506	Shingle Creek Trail	350,512	1,528,546	0	0	0	0	0	0	1,879,058
		Unit Subtotal	350,512	1,528,546	0	0	0	0	0	0	1,879,058
		DIVISION SUBTOTAL	21,059,079	91,037,207	29,081,119	22,200,000	4,003,000	480,000	0	0	167,860,405
Youth & Family Services											
2443											
	1023	Emergency Generators GOV	0	0	525,000	0	0	0	0	0	525,000
		Unit Subtotal	0	0	525,000	0	0	0	0	0	525,000
2525											
	1023	JAC Security CIP	173,657	490,164	20,000	0	0	0	0	0	683,821
		Unit Subtotal	173,657	490,164	20,000	0	0	0	0	0	683,821
		DIVISION SUBTOTAL	173,657	490,164	545,000	0	0	0	0	0	1,208,821
		DEPARTMENT SUBTOTAL	21,781,183	102,358,924	34,501,119	28,575,000	6,003,000	480,000	0	3,750,000	197,449,226

* Prior Expenditures is calculated using 3 or 5 years.


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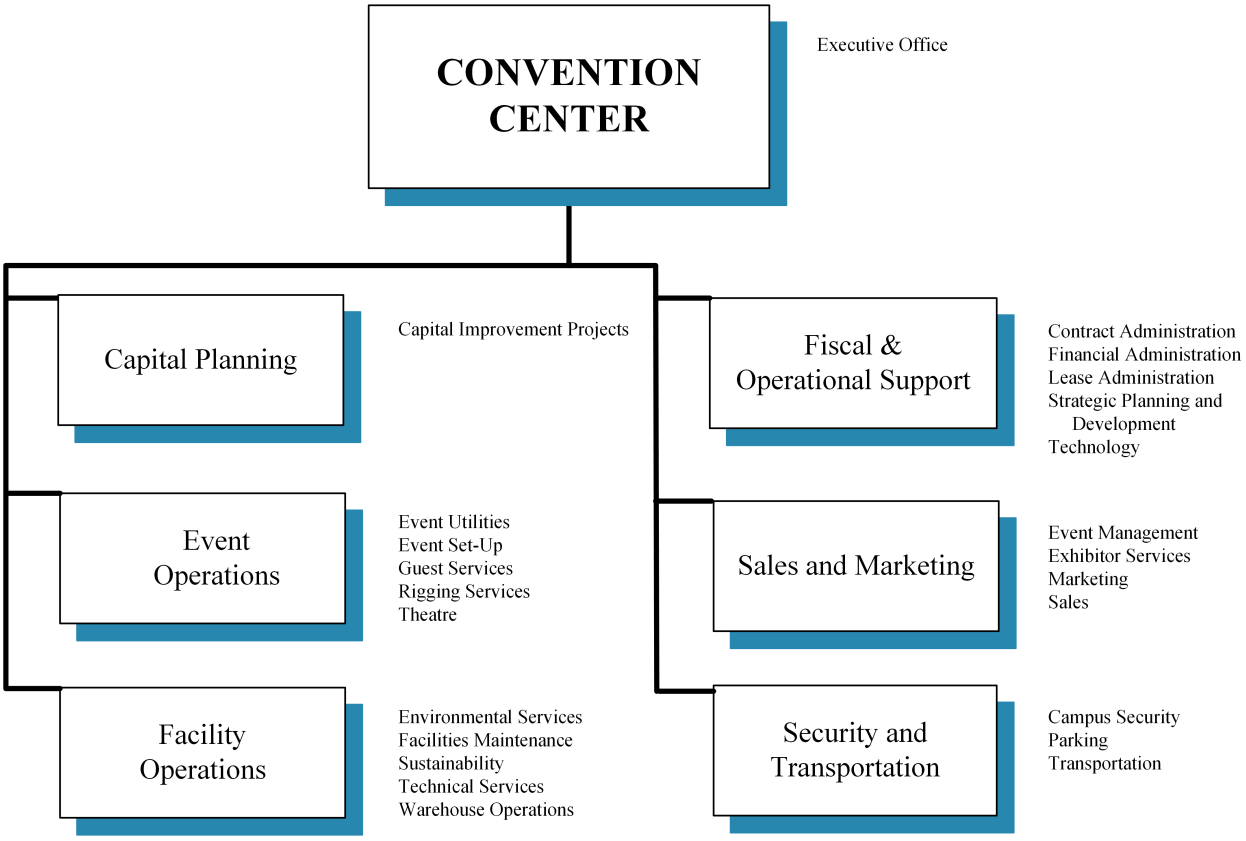
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ORANGE
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CONVENTION CENTER
Executive Office
Capital Planning
Capital Improvement Projects
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Event Utilities
Event Set-Up
Guest Services
Rigging Services
Theatre
Facility Operations
Environmental Services
Facilities Maintenance
Sustainability
Technical Services
Warehouse Operations
Fiscal & Operational Support
Contract Administration
Financial Administration
Lease Administration
Strategic Planning and Development
Technology
Sales and Marketing
Event Management
Exhibitor Services
Marketing
Sales
Security and Transportation
Campus Security
Parking
Transportation

Convention Center

Purpose Statement:

The award winning Orange County Convention Center (OCCC) is an economic engine for Central Florida. The campus is spread on a 400-acre eco-friendly campus consisting of two facilities with 7.1 million square feet, of which 2.1 million square feet is exhibition space.

The mission of the OCCC, the Center of Hospitality, is economic development. The OCCC infuses the local economy with new money and expanding business opportunities.



The OCCC North-South Building

Program Descriptions:

- The **Capital Planning Division** is responsible for capital projects with emphasis placed on life-safety projects, energy management, upgrading signage and wayfinding to improve the guest experience, interior and exterior building improvements, and security enhancements.
- The **Event Operations Division** is comprised of three (3) sections: Event Utilities, Rigging and Event Set-Up. This division provides a variety of client and user services such as electrical, water, rigging, theatrical services, and set-up. These unique in-house services bring an advanced customer experience to clients. The activities of the Event Operations Division account for a significant portion of the OCCC's operating revenue. As one of the few remaining climbing facilities, the rigging team efficiently installs overhead equipment for event branding, convention exhibitors and productions.
- The **Facility Operations Division** is responsible for providing direct building maintenance, repairs, environmental services, water, electrical and chill water utilities; and sustainability, recycling and waste diversion support for 7.3 million square feet of conditioned building space and 400 acres of real estate; including a fire station, a, seven-story 900 vehicle parking garage, and a 95,000-square-foot warehouse distribution center. The services include fire alarm and fire sprinkler systems, lighting & sound programming and controls, integrated TV systems, electrical, plumbing, heating, ventilation, and air conditioning; potable and reclaimed water systems, as well as environmental services, waste removal and management, recycling programs, solar renewable energy systems, warehouse operations, building automation systems, ground and landscaping, elevator, escalator, moving sidewalk systems, generator systems and leading safety and sustainability efforts. The division is also responsible for managing and maintaining the Global Biorisk Advisory Council (GBAC) STAR™ Accreditation, the Leadership in Energy and Environmental Design (LEED) Gold, ISO 14001 and the OCCC Sustainability Action Plan (SAP).
- The **Fiscal and Operational Support Division** includes the executive office, which provides overall leadership and management support for the various OCCC divisions. This office also networks with current and potential clients and fosters partnerships with Orange County, Visit Orlando, the Central Florida Hotel and Lodging Association, area business leaders and other organizations. Other sections in the division provide administrative and financial support. The division is responsible for budgeting, creating and monitoring lease agreements, billing, inventory, procurement, and managing service contracts. Strategic planning and development are also a focus of this division and is inclusive of all phases of strategic management including planning, transportation initiatives, and research into innovation and improvement of the Center.
- **The Sales and Marketing Division** sells and promotes the OCCC's space and services to the convention and trade show market. The Sales Team incorporates several strategies to ensure success throughout the sales cycle. Through active solicitation and research, the team identifies prospective customers to solicit through use of available research tools. The sales and marketing team also promotes the OCCC and the region through participation and networking in local, regional and national convention and trade show industry associations. Additionally, the sales and marketing team partners with sales teams from Visit Orlando, Convention Center District Hotels, as well as other partners to develop promotional events and strategies that support the OCCC's mission of being a catalyst to economic development for the region. The Sales Team also negotiates rental rates, concessions, and services used to create lease agreements with clients whose events have progressed through the sales cycle.

- The Marketing and Communications section manages integrated communication efforts and promotes the OCCC to existing and future clients, partners and stakeholders through national advertising campaigns and public relations to enhance brand equity. The team fosters client relations, employee, stakeholder and partner communications to support internal, external and crisis communications for reputation and brand management, through strategic action plans, social media, e-newsletters, bid books, the website and media relations with national, local, trade and TV media, in coordination with the Office of the Mayor.
- The Event Services team, which consists of Event Management and Exhibitor Services, is responsible for event planning, coordination, and processing exhibitor orders. The primary customers are show managers, exhibitors, and attendees.
- **The Security and Transportation Division** is responsible for the safety and security of the facility and is the liaison with local, state, and federal law enforcement agencies. This division is also responsible for life safety, fire operations, electronic surveillance, and loading dock operations in addition to providing staff as a liaison for clients and their event security, as well as the planning and implementation of transportation initiatives and parking operations

FY 2022-23 Major Accomplishments:

- The OCCC hosted 167 events with an estimated 1.59 million attendees, which provided an estimated economic impact of $2.9 billion.
- Major first-time events at the OCCC included the following:
  - AACR Annual Meeting had 21,600 attendees and $55,447,200 in economic impact..
  - AACR Annual Meeting had 21,600 attendees and $55,447,200 in economic impact.
  - Ohio Basketball had 24,300 attendees and economic impact of $31,189,050.
  - Sherwin Williams had 10,000 attendees and an economic impact of $24, 386,500.
  - IEEE APEC had 4,750 attendees with an economic impact of $12,295,930
- Major returning events at the OCCC included the following:
  - Amateur Athletic Union (AAU) Jr. National Volleyball Championships had 200,000 attendees and $256,700,000 in economic impact.
  - MegaCon Orlando had 160,000 attendees and $205,360,000 in economic impact.
  - Premiere Orlando had 57,000 attendees and $146,319,000 in economic impact.
  - Sunshine Volleyball Classic had 42,095 attendees and $54,028,933 in economic impact.
  - Coverings had 26,800 attendees and 68,795,600 in economic impact
  - International Association of Amusement Parks and Attractions (IAAPA) Expo had 37,000 attendees and $94,979,000 in economic impact.
  - Florida Volleyball Challenge 2024 had 25,000 attendees and $32,974,398 in economic impact.
  - Coverings 2024 had 26,800 attendees and $30,914,381 in economic impact.
  - InfoComm had 36,639 attendees and an economic impact of $94,052,313.
  - PGA Merchandise show had 30,000 attendees and an economic impact of $77,010,000.Recertification of the North-South Building LEED v4.1 O+M. Existing Buildings Gold, with a score of 67. This is a very important and significant accomplishment as it identifies the OCCC's North-South Recertification as a "showcase example of sustainability" and demonstrates the OCCC's Leadership and Commitment in transforming the building industry.Recertification of the North-South Building LEED v4.1 O+M: Existing Buildings Gold, with a score of 67. This is a very important and significant accomplishment as it identifies the OCCC's North-South Recertification as a "showcase example of sustainability" and demonstrates the OCCC's Leadership and Commitment in transforming the building industry.
- Renewed the GBAC STAR™ Accreditation on outbreak prevention, response, and recovery. Recognized as the gold standard of safe venues, the OCCC was one of the largest venues in the nation to receive the GBAC STAR™ accreditation and reaccreditation.Renewed the GBAC STAR™ Accreditation on outbreak prevention, response, and recovery. Recognized as the gold standard of safe venues, the OCCC was one of the largest venues in the nation to receive the GBAC STAR™ accreditation and reaccreditation.
- Registered the Convention Center Butterfly Garden with the Monarch Project, as an official way-stop for migrating monarch butterflies. In addition, the butterfly garden was expanded for the 2nd time as part of the Orange County Earth Week Celebrations.
- Started the replacement of all metal halide bulbs with LED on the concourses, meeting rooms, conference rooms, offices, and loading docks at the North-South Building.
- Due to the Convention Center's dynamic venue donation program, the Convention Center was awarded the 2023 Rosen Philantrophic Award at the Annual I-Drive Chamber "Heart of I-Drive Luncheon.

- To improve emergency response to the North-South Building an automatic isolation valve project is in-progress to provide the ability to shut-off the chill water supply and return lines and isolate the three mechanical Pent-houses in the event of emergency or service needs.
- Fully implemented the Title VI requirements under the Civil Acts Rights of 1964 at the Convention Center and deployed the I-Speak and Title VI signage at the reception desks. In addition, conducted Title VI training at the July 2023 full-building employee Hospitality Huddle.
- Executed the repairs of the pedestrian bridges that connect the Convention Center with the adjacent hotels.
- Implemented a pro-active flying insect control process to keep gnats, mosquitoes and flies from entering the building and affecting events. The multi-layered protection includes electronic bug-zappers at the loading docks, and Dynatrap devices indoor that are deployed as needed. These devices have UV light that attracts the insects, CO2 emitted to lure the insect and a fan pushes the insect into a screened space that traps and dries the insect.
- Hosted the Orange County Government Emergency Operations Center (EOC) for over six (6) months at the Alternate EOC while the main EOC in Winter Park is undergoing renovations. The Alternate EOC is located at the South Concourse.
- Enhanced physical security through the implementation of an K5 autonomous security robot allowing OCCC Security to have 24/7 365 surveillance.
- Implemented cashless parking and modernized the parking payment and management system.
- Industry accolades, national awards and recognition:
  - Convention South honored the OCCC with a 2022 readers' choice award, signifying its status as a premier southern meeting venue.
  - Exhibitor Magazine recognized the OCCC as a Center of Excellence in its 2023 list of the nation's best convention centers for trade shows and events.
  - Smart Meetings honored the OCCC as a 2023 Smart Stars Best Convention Center winner.
  - Orlando Magazine recognized OCCC Executive Director Mark Tester as one of Orlando's 50 Most Powerful People in tourism and transportation.
  - Public Relations Society of America (PRSA) Sunshine District Radiance Awards honored the OCCC's Marketing and Communications team with the 2023 Award of Commendation for its Event Manager Spotlight social media series.
  - I-Drive Chamber of Commerce Board of Directors awarded the OCCC with the Harris Rosen Philanthropic Award in recognition of its charitable donations and sustainable practices.
- Completed significant capital improvement projects:
  - Upgraded the entire North-South Building access control system.
  - Updated remote digital messaging signs along roadways for improved graphics and wayfinding.
  - Completed fire alarm system upgrades in Hall A/ Phase IV of the West Building.
  - Completed improvements on Pedestrian Bridges.
  - Completed diesel tank replacements ranging from 300 gallons to 10,000 gallons campus wide.
  - Upgraded and replaced mechanical equipment servicing West Building meeting rooms and concourses.
- Launched the new Transformational Experiences campaign and various related communications efforts highlighting OCCC's 40th anniversary.
- Fully implement the Exhibitor Services' Mobile Connect system for major shows to provide multiple means of communication that connect exhibitors with services remotely.
- Implemented a new scheduling software for our Rigging On-call staff to help fill upcoming event needs.
- Developed a new method of tracking last-minute online exhibitor orders, to help ensure our Utilities team is getting the proper information to install the services on time.

FY 2023-24 Department Objectives:

- Seek and implement opportunities to increase positive economic impact in Orange County.
- Continue to service legacy clients while soliciting new businesses.
- Develop new businesses to maximize space utilization to align with short-term and long-term strategies.
- Continue to manage revenues and expenditures in an efficient manner.
- Continue to recruit and train talent in order to provide the best customer experience for clients.
- Host live events and exhibitions with a focus on flexibility. As live events continue to transform, the Center remains focused on bringing a client's vision to life through strategic planning, logistics, budget, technology, and safety at the forefront.
- Continue collaboration between all OCCC divisions to ensure maximum efficiency of services across the department.
- Continue to enhance the synergy between Transportation and Parking to more efficiently direct vehicles in and out of the parking lots.

- Research and procure new Set-up equipment that has passed its lifetime to help make the job safer and more efficient.
- Implement a method of tracking work order progress in the Rigging department to help get live updates as well as provide important historical data for shows.
- Create a utility infrastructure in the West building catwalk to help mirror the N/S building allowing us to be more efficient on large show move-ins.

Convention Center

Key Performance Measures	Notes	FY 2021-22 Actual	FY 2022-23 Target	FY 2023-24 Target
Fiscal & Operational Support				
– Total Number of Events Held		161	160	159
– Total Number of Attendees for Events Held		1,342,859	1,600,000	1,687,098
– Total Number of Conventions and Trade Shows		107	116	128
– Number of Convention Delegates		1,207,412	1,330,562	1,524,398
– % of Occupancy		59%	56%	67%
Per PricewaterhouseCoopers, it has been recognized industry-wide that the "practical" maximum exhibit hall occupancy rate is approximately 70%; however, an "efficient" range is approximately 50% to 60%. Generally speaking, occupancy levels less than 50% suggest the existence of marketable opportunities or open dates, while an occupancy rate of 60% or greater increases the potential for significant lost business or "turn-aways."				
– Operating Expense Per Delegate		$ 67.84	$ 67.49	$ 74.09
– Economic Impact of the Convention Center (in billions)		$ 2.73	$ 3.00	$ 3.44

Department: Convention Center

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 38,425,408	$ 46,139,412	$ 49,669,728	7.7 %
Operating Expenditures	44,089,814	46,360,134	52,006,571	12.2 %
Capital Outlay	746,470	3,547,911	549,849	(84.5)%
Total Operating	**$ 83,261,692**	**$ 96,047,457**	**$ 102,226,148**	**6.4 %**
Capital Improvements	$ 16,386,902	$ 63,562,762	$ 67,210,423	5.7 %
Debt Service	79,997,761	79,300,438	79,242,687	(0.1)%
Grants	9,992,646	12,036,466	10,790,000	(10.4)%
Reserves	0	310,815,570	369,770,707	19.0 %
Other	123,297,095	118,100,000	129,600,000	9.7 %
Total Non-Operating	**$ 229,674,404**	**$ 583,815,236**	**$ 656,613,817**	**12.5 %**
Department Total	**$ 312,936,096**	**$ 679,862,693**	**$ 758,839,965**	**11.6 %**

Expenditures by Division / Program

Convention Center Capital Planning	$ 16,898,836	$ 64,232,334	$ 68,147,015	6.1 %
Convention Center Event Operations	15,740,984	21,451,217	23,335,633	8.8 %
Convention Center Facility Operations	39,321,872	39,116,637	42,377,476	8.3 %
Convention Center Non-Operating	215,893,485	521,177,949	590,345,378	13.3 %
Convention Center Sales & Marketing	2,357,998	2,894,701	3,369,990	16.4 %
Convention Center Security & Transportation	5,132,414	6,739,338	7,469,155	10.8 %
Fiscal & Operational Support	17,590,508	24,250,517	23,795,318	(1.9)%
Department Total	**$ 312,936,096**	**$ 679,862,693**	**$ 758,839,965**	**11.6 %**

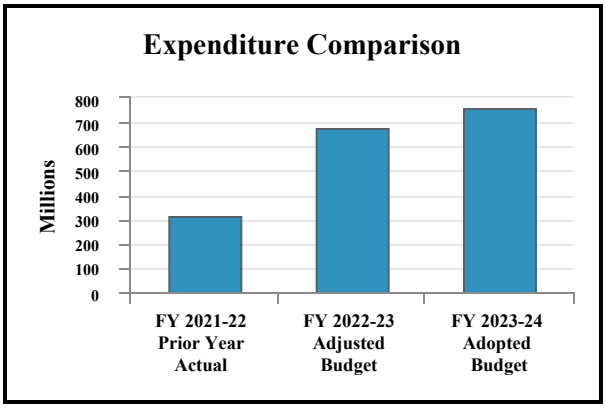
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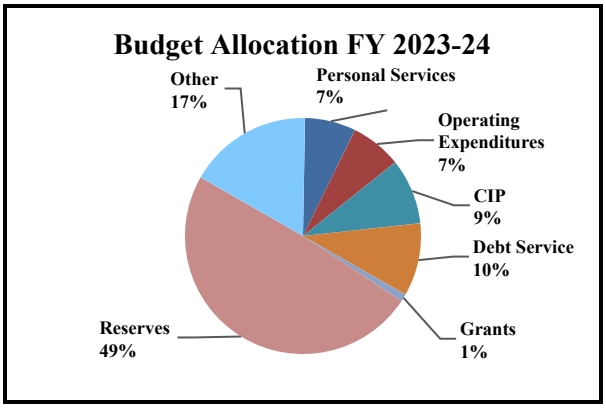
Enterprise Funds	$ 312,936,096	$ 679,862,693	$ 758,839,965	11.6 %
Department Total	**$ 312,936,096**	**$ 679,862,693**	**$ 758,839,965**	**11.6 %**

Authorized Positions	**472**	**472**	**472**	**0.0 %**

Convention Center

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases. The department's authorized position count remained unchanged.

Operating Expenses – The FY 2023-24 operating expenses budget increased by 12.2% or $5.6 million from the FY 2022-23 budget due to an increase in anticipated event activity in FY 2023-24 and certain maintenance activities that resumed with increased usage of the complex.

Capital Outlay – The FY 2023-24 capital outlay budget decreased by 84.5% or $3.0 million from the FY 2022-23 budget mainly due to one-time purchases of utility vehicles to transport people and equipment around the campus. The capital outlay budget includes funding for the addition and replacement of bulk equipment, computer equipment, and rolling stock necessary to efficiently manage operations at the Convention Center.

Capital Improvements – The FY 2023-24 capital improvements budget increased by 5.7% or $3.6 million from the FY 2022-23 budget, with a number of renovation projects that are delayed in order to reduce the strain on reserves. The proposed five (5) year plan of $451.2 million (2024-2028) provides for continuing renovations and improvements that will assist the Convention Center in remaining competitive in the marketplace. Additionally, Tourist Development Tax (TDT) funding has been included in the budget, in the amount of $3.0 million for capital projects, as recommended by the Tourist Development Tax Application Review Committee (ARC) and approved by the Board of County Commissioners for the Winter Park Library and Events Center. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2023-24 debt service budget decreased by 0.1% or $57,751 from the FY 2022-23 budget and is based on the debt service schedule for projects funded with TDT financing.

Grants – The FY 2023-24 grants budget decreased by 10.4% or $1.2 million from the FY 2022-23 budget. The decrease is mainly due to the timing of payments to Cultural Tourism grant recipients. The FY 2023-24 budget includes expenditures for grants approved in prior fiscal years, but not yet paid due to the timing of the contractual obligations. Grants for Cultural Tourism and Cultural Facilities are budgeted based on the formula funding amount of 3.0% of the first four cents of the TDT and subject to the terms and limitations set forth in an agreement with United Arts of Central Florida, Inc., up to an additional two million dollars for: 1) arts and cultural activities, venues, services and events when one (1) of the main purposes of such activities, venues, services and events is to attract tourists; and 2) the acquisition, construction, extension, enlargement, remodeling, repair, improvement, maintenance, operation or promotion of auditoriums or museums to be used primarily for arts and culture.

Reserves – The FY 2023-24 reserves budget increased by 19.0% or $59.0 million from the FY 2022-23 budget. The reserves amount of $369.8 million includes restricted reserves to meet bond covenant requirements, reserves for future capital outlay, reserves for debt service, and reserves for contingency.

Other – The FY 2023-24 other category budget increased by 9.7% or $11.5 million from the FY 2022-23 budget. The payments to Visit Orlando and the City of Orlando increased, based on the TDT revenue projection. Funds are included for Visit Orlando in the amount of $99.0 million for tourism promotion, which is funded from the first four cents ($71.5 million) and the sixth cent ($27.5 million) of the TDT. Funds are budgeted for payments to the City of Orlando for the Venues projects from a portion of the sixth cent of the TDT ($27.5 million). Finally, funds are budgeted for the Orange County Regional History Center in the amount of $3.1 million for operating and capital.

TDT Expenditure Budget Summary

Budget Summary (in millions)	FY 2023-24 Adopted Budget
Debt Service	$ 79.2
Convention Center Operations	21.4
Convention Center Capital	67.8
Visit Orlando (O/ OCCVB) Funding (first four cents)	71.5
Visit Orlando (O/ OCCVB) Funding (sixth cent)	27.5
Contract TDT Payment for Venues	27.5
Arts	8.0
History Center	3.1
TDT Collection Services Fees	0.7
Grants	3.0
TOTAL	$ 309.7

FUNDING SOURCE HIGHLIGHTS

Funding for Convention Center operations primarily consists of revenues from facility rentals, services, food and beverage, parking, supplements from the Tourist Development Tax (TDT), interest, and reserves. The Convention Center's anticipated revenues from operations increased in several areas based on projected show activity with anticipated changes detailed in the table below. Additionally, TDT revenues are projected to increase from the FY 2022-23 budget based on projections for hotel occupancy and room rates.

Major Revenues	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	$ Change	% Change
Cash Brought Forward	$ 327,024,771	$ 368,222,130	$ 41,197,359	12.6 %
Statutory Deduction	(18,570,417)	(20,558,833)	(1,988,416)	10.7 %
Local Option TDT	300,000,000	330,000,000	30,000,000	10.0 %
Rental Space	17,903,595	19,177,066	1,273,471	7.1 %
Utility Services	10,795,080	12,593,450	1,798,370	16.7 %
Event Tech. Svc Labor	5,208,240	6,976,400	1,768,160	33.9 %
Parking Lot	6,375,000	8,550,000	2,175,000	34.1 %
Catering	18,000,000	18,000,000	0	0.0 %
Equipment Rental	3,717,630	5,086,183	1,368,553	36.8 %
Other (Int. and Miscellaneous)	9,408,794	10,793,569	1,384,775	14.7 %
Total	$ 679,862,693	$ 758,839,965	$ 78,977,272	11.6 %

Division: Convention Center Capital Planning

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 492,841	$ 625,905	$ 878,928	40.4 %
Operating Expenditures	14,392	43,667	57,664	32.1 %
Capital Outlay	4,700	0	0	0.0 %
Total Operating	**$ 511,933**	**$ 669,572**	**$ 936,592**	**39.9 %**
Capital Improvements	$ 16,386,902	$ 63,562,762	$ 67,210,423	5.7 %
Total Non-Operating	**$ 16,386,902**	**$ 63,562,762**	**$ 67,210,423**	**5.7 %**
Total	**$ 16,898,835**	**$ 64,232,334**	**$ 68,147,015**	**6.1 %**
Authorized Positions	**15**	**15**	**15**	**0.0 %**

Division: Convention Center Event Operations

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 13,980,785	$ 18,200,096	$ 19,902,226	9.4 %
Operating Expenditures	1,582,472	2,986,121	3,218,583	7.8 %
Capital Outlay	177,727	265,000	0	(100.0)%
Total Operating	**$ 15,740,984**	**$ 21,451,217**	**$ 23,120,809**	**7.8 %**
Total	**$ 15,740,984**	**$ 21,451,217**	**$ 23,120,809**	**7.8 %**
Authorized Positions	**176**	**176**	**176**	**0.0 %**

Division: Convention Center Facility Operations

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 11,107,841	$ 12,177,308	$ 12,515,857	2.8 %
Operating Expenditures	28,168,302	26,311,054	29,841,619	13.4 %
Capital Outlay	45,729	628,275	20,000	(96.8)%
Total Operating	**$ 39,321,872**	**$ 39,116,637**	**$ 42,377,476**	**8.3 %**
Total	**$ 39,321,872**	**$ 39,116,637**	**$ 42,377,476**	**8.3 %**
Authorized Positions	**128**	**127**	**127**	**0.0 %**

Division: Convention Center Non-Operating

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,709,984	$ 0	$ 0	0.0 %
Operating Expenditures	895,999	925,475	941,984	1.8 %
Total Operating	**$ 2,605,983**	**$ 925,475**	**$ 941,984**	**1.8 %**
Debt Service	$ 79,997,761	$ 79,300,438	$ 79,242,687	(0.1)%
Grants	9,992,646	12,036,466	10,790,000	(10.4)%
Reserves	0	310,815,570	369,770,707	19.0 %
Other	123,297,095	118,100,000	129,600,000	9.7 %
Total Non-Operating	**$ 213,287,502**	**$ 520,252,474**	**$ 589,403,394**	**13.3 %**
Total	**$ 215,893,485**	**$ 521,177,949**	**$ 590,345,378**	**13.3 %**

Division: Convention Center Sales & Marketing

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,498,212	$ 2,021,785	$ 2,315,690	14.5 %
Operating Expenditures	857,288	871,616	1,054,300	21.0 %
Capital Outlay	2,498	1,300	0	(100.0)%
Total Operating	**$ 2,357,998**	**$ 2,894,701**	**$ 3,369,990**	**16.4 %**
Total	**$ 2,357,998**	**$ 2,894,701**	**$ 3,369,990**	**16.4 %**
Authorized Positions	**20**	**20**	**20**	**0.0 %**

Division: Convention Center Security & Transportation

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,941,095	$ 6,086,355	$ 6,929,105	13.8 %
Operating Expenditures	186,789	521,886	497,050	(4.8)%
Capital Outlay	4,530	131,097	43,000	(67.2)%
Total Operating	**$ 5,132,414**	**$ 6,739,338**	**$ 7,469,155**	**10.8 %**
Total	**$ 5,132,414**	**$ 6,739,338**	**$ 7,469,155**	**10.8 %**
Authorized Positions	**78**	**79**	**79**	**0.0 %**

Division: Convention Center Fiscal & Operational Support

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,694,649	$ 7,027,963	$ 6,990,998	(0.5)%
Operating Expenditures	12,384,574	14,700,315	16,317,471	11.0 %
Capital Outlay	511,285	2,522,239	486,849	(80.7)%
Total Operating	**$ 17,590,508**	**$ 24,250,517**	**$ 23,795,318**	**(1.9)%**
Total	**$ 17,590,508**	**$ 24,250,517**	**$ 23,795,318**	**(1.9)%**

Authorized Positions	**55**	**55**	**55**	**0.0 %**

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Orange County Convention Center

Capital projects include Convention Center Improvements (energy conservation upgrades and enhanced security improvements, etc.), renovations of the North/South and West Concourses, and Tourist Development Tax Application Review Committee (ARC) Funding.

	Adopted FY 2023-24
Convention Center Improvements	$ 27,748,400
North/South Concourse Renovations	26,051,339
West Concourse Renovations	10,410,684
ARC Funding	3,000,000
Department Total	$ 67,210,423

Funding Mechanism:

Funding for Convention Center projects comes from Orange County's Tourist Development Tax.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/2023 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Convention Center											
Convention Center											
0960											
	4430	Convention Center Imp	18,213,850	33,964,205	27,748,400	36,849,421	28,394,169	17,352,754	11,912,448	0	174,435,247
		Unit Subtotal	18,213,850	33,964,205	27,748,400	36,849,421	28,394,169	17,352,754	11,912,448	0	174,435,247
0965											
	4430	North/South Concourse Renovations	13,916,360	10,769,213	26,051,339	35,051,530	35,951,178	51,515,602	52,642,688	0	225,897,910
		Unit Subtotal	13,916,360	10,769,213	26,051,339	35,051,530	35,951,178	51,515,602	52,642,688	0	225,897,910
0966											
	4430	West Concourse Renovations	45,108,305	11,936,940	10,410,684	27,063,900	34,978,882	30,272,646	21,956,019	0	181,727,376
		Unit Subtotal	45,108,305	11,936,940	10,410,684	27,063,900	34,978,882	30,272,646	21,956,019	0	181,727,376
0967											
	4430	ARC Funding	21,296,716	6,892,404	3,000,000	0	0	0	0	0	31,189,120
		Unit Subtotal	21,296,716	6,892,404	3,000,000	0	0	0	0	0	31,189,120
		DIVISION SUBTOTAL	98,535,231	63,562,762	67,210,423	98,964,851	99,324,229	99,141,002	86,511,155	0	613,249,653
		DEPARTMENT SUBTOTAL	98,535,231	63,562,762	67,210,423	98,964,851	99,324,229	99,141,002	86,511,155	0	613,249,653

* Prior Expenditures is calculated using 3 or 5 years.


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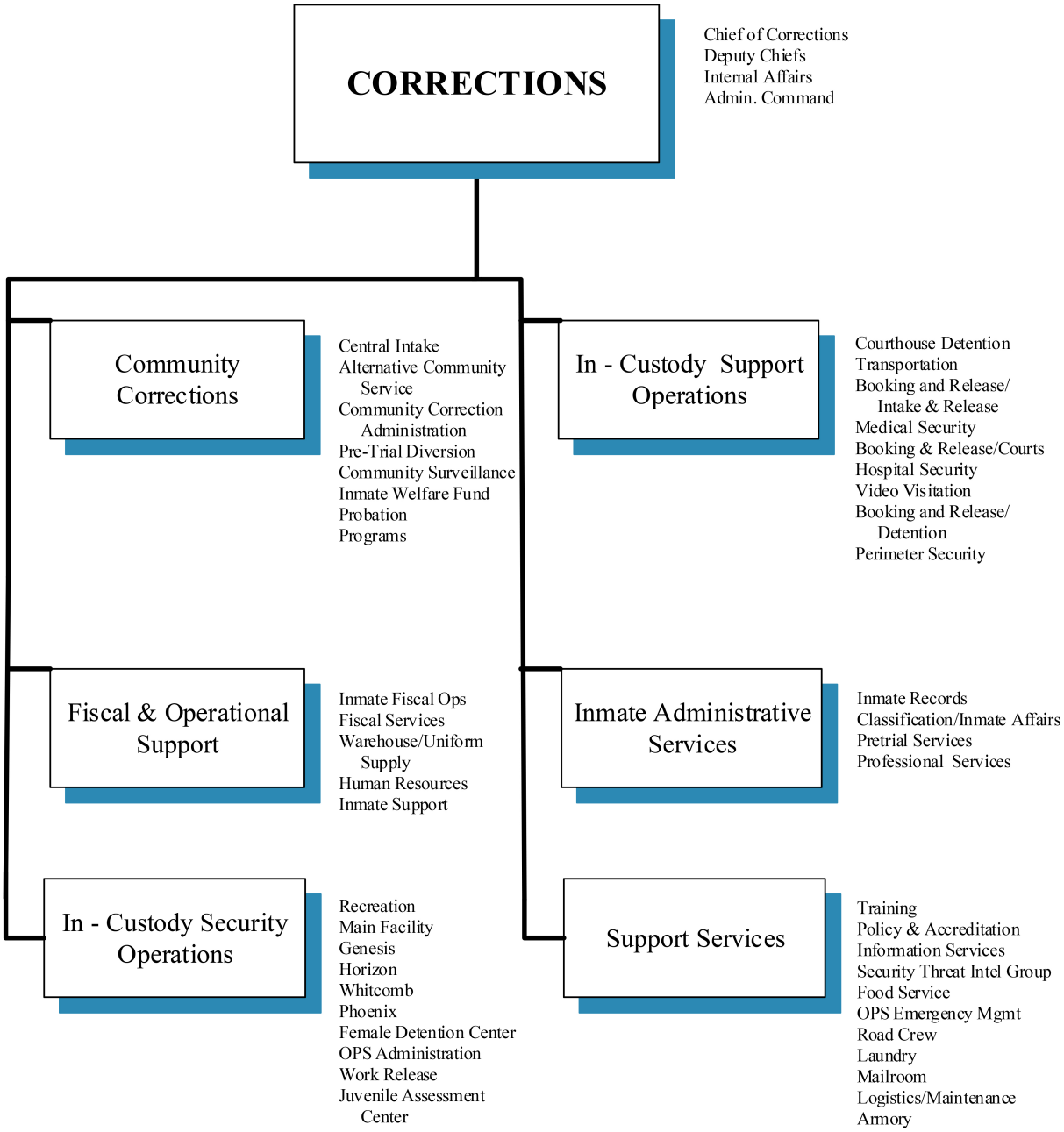
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ORANGE
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CORRECTIONS
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Armory

Corrections

Purpose Statement:

The Orange County Corrections Department (OCCD) serves and protects the citizens of Orange County by providing for the care, custody, and control of legally incarcerated inmates in a safe and secure environment, and provides programs for those individuals supervised. Primary services include booking, classification, inmate records management, detention, release, transportation, and enforcement of court ordered sanctions for offenders supervised in the community. In addition, several units provide administrative support, including fiscal operations, training, investigations, and accreditation and compliance unit.

Program Descriptions:

- The **Corrections Admin/Command** is comprised of the Office of the Chief, Deputy Chiefs, Internal Affairs, Risk Management, Information System and Services and Research Unit. This program also provides command services for all six (6) of the department's divisions.
- The **Community Corrections Division (CCD)** provides supervision to pretrial and sentenced offenders as an alternative to incarceration. The operational units include Pretrial Release Supervision, Central Intake, Alternative Community Service, Probation, and Pretrial Diversion. The Inmate Programs Units and the Reentry and Transitional Services Unit are also managed within CCD. Inmates are assisted in transitioning back into the community through intervention programs, employment, and support services.
- The **Fiscal and Operational Support Division** provides fiscal and administrative services for the department. The operational units include Fiscal Services, Inmate Fiscal Operations, and Warehouse/ Uniform Supply. The division also provides financial services in the Community Corrections Division Cost of Supervision area and oversees/monitor all department contracts and agreements.
- The **In-Custody Security Operations Division** is comprised of the following facilities: Main Detention, Genesis, Horizon, Phoenix, Whitcomb, and the Female Detention Center. This division also encompasses the Recreation, Special Response Team, and the Security Intelligence Unit, which consists of a K-9 Unit and Inmate Drug Testing.
- The **In-Custody Support Operations Division** provides security and support for the daily needs/care of inmates. The division is responsible for booking and release, detention, Booking & Release Center (BRC) courts, courthouse detention, hospital security, video visitation, transportation, medical security, and perimeter security.



- The **Inmate Administrative Services Division** provides support services through the operations of Inmate Records Management, Pretrial Release Services and Judicial Processing, Inmate Classification, and Inmate Affairs. The responsibilities include (but are not limited to): ensuring appropriate documentation is received to correctly intake and release inmates, assessing and interviewing inmates for pretrial release in accordance with the administrative order, ensuring inmates are appropriately interviewed and housed in accordance with accreditation standards, ensuring requests for special housing and response to negative behavior are promptly addressed, and providing timely response to requests for law library research and materials.
- The **Support Services Division** is responsible for training, policy, accreditation and compliance, fire, safety, security and sanitation, emergency management, mail room, maintenance, laundry services, food services, armory, road crew, and capital projects.

FY 2022-23 Major Accomplishments:

Corrections Admin/Command

- Orange County Corrections served as the host agency for the American Correctional Association's national conference in January 2023.
- Achieved state reaccreditation with the Florida Correctional Accreditation Commission and the national reaccreditation with the American Correctional Association.
- Expanded ongoing recruitment efforts to decrease vacancy levels throughout the department and increased efficiency of the hiring process from 16-20 weeks to 5-7 weeks.
- Implemented Staff Wellness programs and opportunities to improve staff's mental, physical and financial well-being to live a healthier lifestyle.
- The Public Information Office fulfilled more than 1,100 public records requests.

- The Internal Affairs Unit (IAU) completed 223 employment background investigations, as well as opening and closing 544 investigations, inquires, and complaints
- Received recognition by the State Special Olympics Law Enforcement Torch Run Director for being the number one agency in the Central Florida area during the 2022 Publix Special Olympics Campaign.

Community Corrections

- Coordinated and assigned Alternative Community Service (ACS) workers to perform 71,879 community labor-hours of work, valued at $718,796. In response to worksites being closed, ACS collected $99,705 for local not-for-profit agencies in lieu of performing work hours.
- The Inmate Programs introduced the MRT –Thinking for Good curriculum to address the need for a CBC (Cognitive Behavior Change) course to serve the Spanish Population. The probation unit facilitated two (2) Spanish speaking CBC classes, graduating 10 Offenders.
- The Inmate Programs Unit, Reentry and Transitional Services team assisted 288 offenders and inmates through collaborations with community partners that provided food assistance, health and hygiene items, employment, clothing, and shelter. The Reentry Clothing Closet and the Job Readiness program served 144 offenders.
- The Pre-Trial Release Supervision Unit's goal of 90% of offenders not having any new law violations, was exceeded to 98.2 % and the goal of 85% successful closure rate was exceeded to 97.5%.



Fiscal and Operational Support

- Collected more than $1.6 million for the housing of federal inmates from the U.S. Marshall Service, Customs and Border Protection, and Immigrations and Customs Enforcement.
- Processed more than 18,000 Community Corrections Division offender transactions and collected $1.3 million in offender fees.
- Collected over $749,000 in one-time booking and daily subsistence fees for inmates housed at the jail.
- Processed more than 63,000 inmate deposit transactions at the jail, valued at more than $3.6 million

In-Custody Security Operations

- Special Response Team (SRT) conducted 105 "high risk" transports to area courts, hospitals, and other correctional agencies without incident and provided security during tactical search operations and increased SRT presence in facilities to deter and reduce response to resistance incidences.
- The Security Intelligence Unit (SIU) conducted 2,802 inmate drug tests. SIU also effectively managed gang and security threat group activities by conducting more than 362 gang related investigations to reduce potential security threats and assist local law enforcement. Additionally, the SIU K-9 unit, with four (4) drug detection K-9s, completed 3,040 K-9 searches that had a great effect on discovering and reducing contraband.

In-Custody Support Operations

- Processed 30,376 inmate bookings and completed 29,860 inmate releases during the 2022 calendar year.
- Transported 26,399 inmates, a total of 112,245 miles safely and securely to the Orange County Courthouses and various locations throughout Orange County.
- Coordinated 51,936 video visitation visits with family members for inmates.

Inmate Administrative Services

- Pretrial Services (PTS) Unit screened 28,989 inmates, interviewed 18,838 inmates, and released 140 inmates prior to First Appearance and 2,688 inmates onto Pretrial Release Supervision Program.
- Classification Unit conducted 15,790 initial classifications of inmates to include assignment of custody level and appropriate housing. Information obtained from classification assessments and interviews assists in ensuring the safety of staff and inmates
- Inmate Records completed 30,377 bookings into the Orange County jail and processed an additional 29,885 releases from the jail.
- Inmate Affairs Law Library Specialists completed 10,669 online legal searches in response to 3,799 inmate legal requests and fulfilled 463 inmate notary requests.
- Enhance recruitment and retention efforts throughout the division by developing detailed onboarding and training tools (e.g. welcome brochure, focused training outlines, optimal shift selections, etc.)

Support Services Division

- Processed approximately 1.9 million pounds of inmate laundry ensuring the inmate population has clean and sanitized clothing and bedding promoting good health and eliminating the spread of disease.

- The Policy, Accreditation and Compliance Unit (PACU) planned and coordinated the FY 2022-23 audits and inspections with multiple local, state, and national level professional organizations to help facilitate the department's goal of maintaining compliance with laws and accreditation standards. PACU enhanced the Internal Inspection Process, which includes planned and coordinated comprehensive quarterly inspections, revised policies, and procedures as appropriate, and expanded the inspection process to include all divisions utilizing certified and non-certified staff.

FY 2023-24 Department Objectives:

Corrections Admin/Command

- Enhance the priority on public safety through Capital Improvement Projects and Jail Master Plan.
- Continue to develop recruitment and retention strategies to minimize staff turnover and decrease position vacancies.
- Continue to explore and expand the use of technology and industry strategies to enhance security and maximize administrative and operational efficiencies.
- Begin the initial steps of Safety Net, a holistic staff wellness accreditation program to ensure the department's wellness program is designed, delivered and maintained in accordance with recognized best practices.
- Internal Affairs Unit will continue to support the Department through active research and participation in the Florida and American Jail Association legislative process on key correctional-related legislation.

Community Corrections

- Introduce a new evidence-based program to assist offenders and inmates with financial literacy training, to teach effective money management skills.
- Continue to implement a paperless system which will further advance Orange County's Sustainability Plan and ensure case files are accessible in the event of staff absence.
- The Inmate Programs Unit will continue to work with Community Supervision units to continue to facilitate a Community Resource Fair. The fair will provide access to employment, housing, identification and other basic needs to enhance efforts to reduce recidivism.
- Implement a mindfulness component through a Yoga program for inmates in the New Start and female dorms.

Fiscal & Operational Support

- Continue to diligently manage the department's fiscal operations to include contract and budget oversight, efficient purchasing and payment processing, secure handling of inmate property and funds, courteous uniform supply and warehouse services, miscellaneous revenue processing, etc.
- Continue to research new technology to streamline daily processes within the division, such as a digital environment for inventory.
- Implement an automated solution to collect fee payments from offenders on community supervision via a web and/or phone-based system.

In-Custody Security Operations

- Continue to provide safe and humane incarceration to pre-sentenced and sentenced offenders, thereby reducing the number undesirable behaviors while in custody.
- Continue to provide an exceptional level of customer service to the citizens of Orange County, Florida.
- Continue staying abreast of current trends that affect the corrections profession at the local and national level.

In-Custody Support Operations

- Redesign and expansion of the Booking and Release sally port, scanner, and triage area to improve the safety, security and efficiency of the initial takeover of arrestees from law enforcement agencies.
- Continue the update and redesign of the intake-booking floor to improve the overall safety, security and efficiency of the booking process for the arrestee and staff.
- Complete the construction of Remote Video Visitation room designed specifically to coordinate and monitor all remote visits live within the Video Visitation Center.
- Continue to enhance the quality and level of service provided at the BRC for local, state, and federal law enforcement agencies and the community.
- Continue to evaluate and enhance operational processes throughout the facility with the integration of the most updated technology that will improve safety and security while enhancing workforce production.

Inmate Administrative Services

- Collaborate with the Clerk of Courts, and Information Services to implement a paperless process for the delivery of court documents
- Implement the use of electronic signatures in Pretrial Services for use with inmate processes eliminating a large amount of paper.
- Build a knowledgeable and skilled workforce by developing continuing education training for specific work assignments, with focus on job functions and agency needs.
- Certify a minimum of two (2) Classification Officers as Victim Advocates to assist in Prison Rape Elimination Act (PREA) related job functions.
- Enhance inmate reintegration into the general population post separation by creating a step-down matrix for inmates in protective custody to safely reintegrate into the general population.

Support Services Division

- PACU will continue to partner with other agencies in order to gain outside perspectives on accreditation compliance and cooperate with internal divisions to provide systematic evaluation of all areas of agency administration and operations.
- Emergency Management to maintain proactive operational posture to appropriately respond to all emergencies with the potential to impact operational safety and readiness.
- Training and Staff Development continue partnering with professional training organizations to create and provide new training opportunities for the department's employees, such as scenario-based training and First Aid Mental Health training.

Corrections

Key Performance Measures	Notes	FY 2021-22 Actual	FY 2022-23 Target	FY 2023-24 Target
Community Corrections				
– Average Daily Offenders Supervised		2,722	2,700	2,600
Offenders are individuals in the Community Corrections program and are not housed at the jail.				
– Average Daily Caseload Supervised		2,992	3,100	2,800
Includes the number of persons supervised in the Community Corrections program.				
– Labor Hours Provided in Community		90,727	95,000	89,000
– Fees Collected		$ 1,177,056	$ 1,100,000	$ 1,000,000
In-Custody Security Operations				
– Number of Inmates Booked		0	0	0
– Average Daily Inmate Population Detained by OCCD		0	0	0
Determined by recording the number of inmates housed at the jail at 4 a.m. each day.				
– Average Number of Meals Served Daily		0	0	0
– Inmate Per Diem Cost		$ —	$ —	$ —
– Number of Inmates Transported		0	0	0
Number of Inmates transported between Corrections facilities, the courthouse and other destinations				

Department: Corrections

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 128,630,113	$ 148,313,286	$ 157,128,500	5.9 %
Operating Expenditures	15,378,187	28,775,900	27,022,925	(6.1)%
Capital Outlay	420,136	1,921,739	941,503	(51.0)%
Total Operating	**$ 144,428,436**	**$ 179,010,925**	**$ 185,092,928**	**3.4 %**
Capital Improvements	2,681,106	39,573,558	27,481,815	(30.6)%
Other	69,363	116,671	0	(100.0)%
Total Non-Operating	**$ 2,750,469**	**$ 39,690,229**	**$ 27,481,815**	**(30.8)%**
Department Total	**$ 147,178,905**	**$ 218,701,154**	**$ 212,574,743**	**(2.8)%**

Expenditures by Division / Program

Community Corrections	$ 8,068,239	$ 15,733,154	$ 15,656,873	(0.5)%
Corrections Admin / Command	8,159,511	9,902,777	9,123,320	(7.9)%
Corrections CIP	2,681,106	39,573,558	27,481,815	(30.6)%
Corrections Support Services	12,158,125	19,325,710	17,977,405	(7.0)%
Fiscal & Operational Support	5,120,869	8,121,154	6,992,200	(13.9)%
In-Custody Security Operations	56,785,367	65,893,206	72,237,390	9.6 %
In-Custody Support Services	43,087,504	46,424,663	48,490,947	4.5 %
Inmate Administrative Services	11,118,184	13,726,932	14,614,793	6.5 %
Department Total	**$ 147,178,905**	**$ 218,701,154**	**$ 212,574,743**	**(2.8)%**

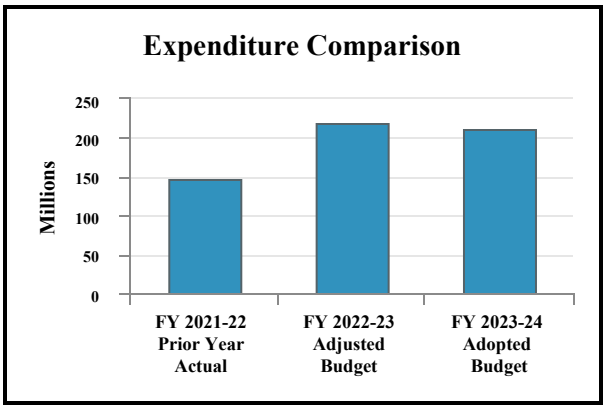
Funding Source Summary

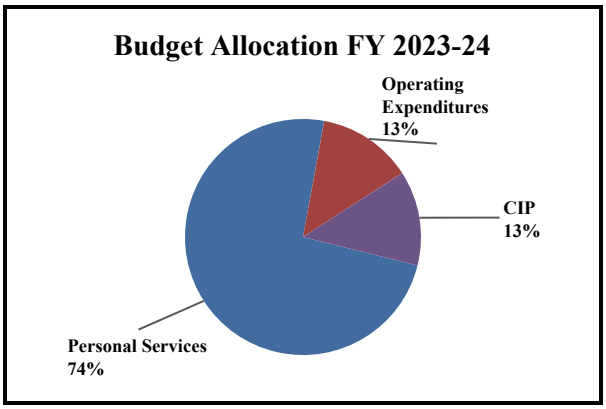
Special Revenue Funds	$ 1,462,672	$ 11,801,613	$ 7,192,054	(39.1)%
General Fund and Sub Funds	143,035,127	170,825,983	177,900,874	4.1 %
Capital Construction Funds	2,681,106	36,073,558	27,481,815	(23.8)%
Department Total	**$ 147,178,905**	**$ 218,701,154**	**$ 212,574,743**	**(2.8)%**

Authorized Positions	**1,620**	**1,620**	**1,620**	**0.0 %**

Corrections

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees and 4.0% for union employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases. The department authorized position count remained unchanged.

Operating Expenses – The FY 2023-24 operating expense budget decreased by 6.1% or $1.8 million from the FY 2022-23 budget primarily due to a decrease in self-insurance of $1.1 million, and rollover encumbrances in miscellaneous operating supplies and Non-Indigent Psych Services. Additional adjustments include food service contract increasing by 8% or $442,247 for a total budget amount of $6.0 million due to the recent contract extension, which keeps status quo the county labor obligations of 10-15 inmates, and contractual services is increasing by 19.5% or $538,822 for a total budget amount of $3.3 million due to the amendment increase for GS4 security guard services contract for various Corrections facilities.

Capital Outlay – The FY 2023-24 capital outlay budget decreased by 51.0% or $980,236 from the FY 2022-23 budget due to rollover encumbrances and one-time purchases of equipment in FY 2022-23. The budget includes funding for two (2) electronic key boxes for the Main and Horizon buildings at $58,000, and the continuation of taser replacements at $152,000. In addition, the rolling stock budget includes funding for four (4) replacement vehicles.

Capital Improvements – The FY 2023-24 capital improvements budget decreased by 30.6% or $12.1 million from the FY 2022-23 budget. The majority of the decrease is due to the timing of re-budgets for capital projects from the FY 2022-23 budget. The continuation of funding is included for the following projects: Recreation Yard/Perimeter Fence, North & South Perimeter Security Buildings, Campus Security Upgrades, Horizon Renovations, Female Detention Center Renovations, Campus-wide Wi-Fi, Jail Management System, Corrections Video Visitation Enclosure, Corrections Training Center, and Corrections Improvement to Facilities. Please refer to the detailed Capital Improvements section of this document for a complete listing of projects for the department.

Other – The FY 2023-24 budget does not reflect the State Criminal Alien Assistance Program (SCAAP) grant reimbursement, which was not known when the budget was adopted. The SCAAP grant reimbursement is based on the amount of available funding, number of applications submitted and then based on facilities' size, inmate population, and budget.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Corrections comes from the General Fund. The department also receives funding for staff training from the Corrections-Law Enforcement Education Fund and for inmate programs from the Inmate Welfare Fund. Funding for Corrections capital projects comes from the Capital Projects Fund.

The Corrections-Law Enforcement Education and Sheriff-Law Enforcement Education Funds are funded by a $2.50 and $2.00 additional court cost for each violation of a state penal or criminal statute, an Orange County ordinance, or citation for a non- criminal traffic infraction. These funds are equally divided and disbursed, one-half to the Sheriff for training and education of county law enforcement officers and one-half to Corrections for training and education of county corrections staff. The FY 2023-24 estimated revenue from fees for the Corrections-Law Enforcement Education portion is $275,000.

The Inmate Welfare Fund receives revenue from the sale of commissary and personal items to inmates and a portion of booking and subsistence fees collected from inmates. The revenue is remitted from the private commissary provider in the form of sales commissions. This revenue is used to fund various programs for the overall benefit of inmates. Programs include faith-based programs and inmate community re-entry programs. Commissions from commissary sales for FY 2023-24 are estimated at $1.9 million. Additional revenue is received through the collection of inmates booking and subsistence fees. These fees are collected to off-set jail costs and to supplement funding of inmate programs. The one-time booking fee is $6.00 and the daily subsistence fee is $2.25 for FY 2023-24.

Division: Community Corrections

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 7,410,808	$ 9,419,105	$ 10,279,470	9.1 %
Operating Expenditures	628,656	6,311,649	5,377,403	(14.8)%
Capital Outlay	28,775	2,400	0	(100.0)%
Total Operating	**$ 8,068,239**	**$ 15,733,154**	**$ 15,656,873**	**(0.5)%**
Total	**$ 8,068,239**	**$ 15,733,154**	**$ 15,656,873**	**(0.5)%**
Authorized Positions	**117**	**117**	**117**	**0.0 %**

Division: Corrections Admin / Command

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,551,372	$ 3,027,956	$ 3,551,365	17.3 %
Operating Expenditures	5,538,776	6,700,469	5,571,955	(16.8)%
Capital Outlay	0	57,681	0	n/a
Total Operating	**$ 8,090,148**	**$ 9,786,106**	**$ 9,123,320**	**(6.8)%**
Other	$ 69,363	$ 116,671	$ 0	(100.0)%
Total Non-Operating	**$ 69,363**	**$ 116,671**	**$ 0**	**(100.0)%**
Total	**$ 8,159,511**	**$ 9,902,777**	**$ 9,123,320**	**(7.9)%**
Authorized Positions	**27**	**29**	**29**	**0.0 %**

Division: Corrections CIP

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Capital Improvements	$ 2,681,106	$ 39,573,558	$ 27,481,815	(30.6)%
Total Non-Operating	**$ 2,681,106**	**$ 39,573,558**	**$ 27,481,815**	**(30.6)%**
Total	**$ 2,681,106**	**$ 39,573,558**	**$ 27,481,815**	**(30.6)%**

Division: Corrections Support Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 7,527,965	$ 10,139,252	$ 9,097,927	(10.3)%
Operating Expenditures	4,245,289	8,053,065	8,318,976	3.3 %
Capital Outlay	384,871	1,133,393	560,502	(50.5)%
Total Operating	**$ 12,158,125**	**$ 19,325,710**	**$ 17,977,405**	**(7.0)%**
Total	**$ 12,158,125**	**$ 19,325,710**	**$ 17,977,405**	**(7.0)%**
Authorized Positions	**113**	**94**	**94**	**0.0 %**

Division: Fiscal & Operational Support

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 3,172,768	$ 4,802,617	$ 4,059,884	(15.5)%
Operating Expenditures	1,941,611	3,245,737	2,932,316	(9.7)%
Capital Outlay	6,490	72,800	0	(100.0)%
Total Operating	**$ 5,120,869**	**$ 8,121,154**	**$ 6,992,200**	**(13.9)%**
Total	**$ 5,120,869**	**$ 8,121,154**	**$ 6,992,200**	**(13.9)%**
Authorized Positions	**49**	**49**	**49**	**0.0 %**

Division: In-Custody Security Operations

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 55,502,983	$ 64,412,341	$ 70,376,321	9.3 %
Operating Expenditures	1,282,384	1,466,865	1,771,068	20.7 %
Capital Outlay	0	14,000	90,001	542.9 %
Total Operating	**$ 56,785,367**	**$ 65,893,206**	**$ 72,237,390**	**9.6 %**
Total	**$ 56,785,367**	**$ 65,893,206**	**$ 72,237,390**	**9.6 %**
Authorized Positions	**700**	**724**	**724**	**0.0 %**

Division: In-Custody Support Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 41,611,062	$ 43,378,272	$ 45,629,117	5.2 %
Operating Expenditures	1,476,442	2,404,926	2,570,830	6.9 %
Capital Outlay	0	641,465	291,000	(54.6)%
Total Operating	**$ 43,087,504**	**$ 46,424,663**	**$ 48,490,947**	**4.5 %**
Total	**$ 43,087,504**	**$ 46,424,663**	**$ 48,490,947**	**4.5 %**
Authorized Positions	**448**	**440**	**440**	**0.0 %**

Division: Inmate Administrative Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 10,853,156	$ 13,133,743	$ 14,134,416	7.6 %
Operating Expenditures	265,028	593,189	480,377	(19.0)%
Total Operating	**$ 11,118,184**	**$ 13,726,932**	**$ 14,614,793**	**6.5 %**
Total	**$ 11,118,184**	**$ 13,726,932**	**$ 14,614,793**	**6.5 %**
Authorized Positions	**166**	**167**	**167**	**0.0 %**


ORANGE
COUNTY
GOVERNMENT
FLORIDA

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Corrections Department

The Board of County Commissioners is charged with the responsibility of providing and maintaining correctional facilities for Orange County and for systems that support the facilities and their operations.

	Adopted FY 2023-24
North & South Perimeter Security Bldgs	$ 1,000,000
Rec Yards/Perimeter Fencing Maintenance	334,000
Campus Security Upgrades	6,097,815
Horizon Renovations	10,800,000
FDC Renovations	1,000,000
Campus-wide Wi-Fi Project	800,000
Jail Management System	4,500,000
Corrections Training Facility	1,500,000
Corrections Video Visitation Enclosure	1,300,000
OCCD Impr. to Facilities	150,000
Department Total	$ 27,631,815

Funding Mechanism:

Corrections projects are funded in the Miscellaneous Capital Projects fund.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/2023 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Corrections											
Corrections CIP											
3839											
	1023	Corrections Isolation Cells Project	0	500,000	0	0	0	0	0	0	500,000
	5896	ARPA-RR Corrections Negative Air and Suicide Prevention Cells	0	3,500,000	0	0	0	0	0	0	3,500,000
		Unit Subtotal	0	4,000,000	0	0	0	0	0	0	4,000,000
4022											
	1023	Perimeter Security Project	839,650	1,127,419	0	0	0	0	0	0	1,967,069
		Unit Subtotal	839,650	1,127,419	0	0	0	0	0	0	1,967,069
4026											
	1023	Rec Yards/Perimeter Fencing Maintenance	334,504	505,496	334,000	0	0	0	0	0	1,174,000
		Unit Subtotal	334,504	505,496	334,000	0	0	0	0	0	1,174,000
4027											
	1023	Video Visitation System Replacement	0	800,000	0	0	0	0	0	0	800,000
		Unit Subtotal	0	800,000	0	0	0	0	0	0	800,000
4028											
	1023	North & South Perimeter Security Bldgs	42,249	3,357,751	1,000,000	0	0	0	0	0	4,400,000
		Unit Subtotal	42,249	3,357,751	1,000,000	0	0	0	0	0	4,400,000
4029											
	1023	Video Visitation Center Renovation	0	39,914	0	0	0	0	0	0	39,914
		Unit Subtotal	0	39,914	0	0	0	0	0	0	39,914
4030											
	1023	Uniform Supply/Mailroom (Kitchen Retrofit)	507,720	1,522,280	0	0	0	0	0	0	2,030,000
		Unit Subtotal	507,720	1,522,280	0	0	0	0	0	0	2,030,000
4031											
	1023	Campus Security Upgrades	1,016,490	10,186,661	6,097,815	0	0	0	0	0	17,300,966
		Unit Subtotal	1,016,490	10,186,661	6,097,815	0	0	0	0	0	17,300,966
4033											
	1023	Horizon Renovations	0	2,200,000	10,800,000	5,000,000	6,000,000	0	0	0	24,000,000
		Unit Subtotal	0	2,200,000	10,800,000	5,000,000	6,000,000	0	0	0	24,000,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
4034											
	1023	FDC Renovations	172,010	1,827,990	1,000,000	0	0	0	0	0	3,000,000
		Unit Subtotal	172,010	1,827,990	1,000,000	0	0	0	0	0	3,000,000
4036											
	1023	Campus-wide Wi-Fi Project	1,018,050	1,481,564	800,000	0	0	0	0	0	3,299,614
		Unit Subtotal	1,018,050	1,481,564	800,000	0	0	0	0	0	3,299,614
4037											
	1023	Jail Management System	0	6,033,000	4,500,000	0	0	0	0	0	10,533,000
		Unit Subtotal	0	6,033,000	4,500,000	0	0	0	0	0	10,533,000
4040											
	1023	Corrections Video Visitation Enclosure	0	500,000	1,300,000	0	0	0	0	0	1,800,000
		Unit Subtotal	0	500,000	1,300,000	0	0	0	0	0	1,800,000
		DIVISION SUBTOTAL	3,930,673	33,582,075	25,831,815	5,000,000	6,000,000	0	0	0	74,344,563
Corrections Expansion											
4032											
	1023	Corrections Future Expansion Property Acquisition	1,113,548	6,452	0	0	0	0	0	0	1,120,000
		Unit Subtotal	1,113,548	6,452	0	0	0	0	0	0	1,120,000
4038											
	1023	Horizon Medical Clinic Expansion	0	1,000,000	0	4,000,000	2,000,000	0	0	0	7,000,000
		Unit Subtotal	0	1,000,000	0	4,000,000	2,000,000	0	0	0	7,000,000
4039											
	1023	Corrections Training Facility	0	1,500,000	1,500,000	0	0	0	0	13,500,000	16,500,000
		Unit Subtotal	0	1,500,000	1,500,000	0	0	0	0	13,500,000	16,500,000
		DIVISION SUBTOTAL	1,113,548	2,506,452	1,500,000	4,000,000	2,000,000	0	0	13,500,000	24,620,000
Corrections Other											
4020											
	1023	Kitchen & Laundry Imp	40,017	9,056	0	0	0	0	0	0	49,073
		Unit Subtotal	40,017	9,056	0	0	0	0	0	0	49,073

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
4024											
	1023	OCCD Impr. to Facilities	602,613	3,475,975	150,000	0	0	0	0	0	4,228,587
		Unit Subtotal	602,612	3,475,975	150,000	0	0	0	0	0	4,228,587
		DIVISION SUBTOTAL	642,629	3,485,031	150,000	0	0	0	0	0	4,277,660
		DEPARTMENT SUBTOTAL	5,686,850	39,573,558	27,481,815	9,000,000	8,000,000	0	0	13,500,000	103,242,223

* Prior Expenditures is calculated using 3 or 5 years.


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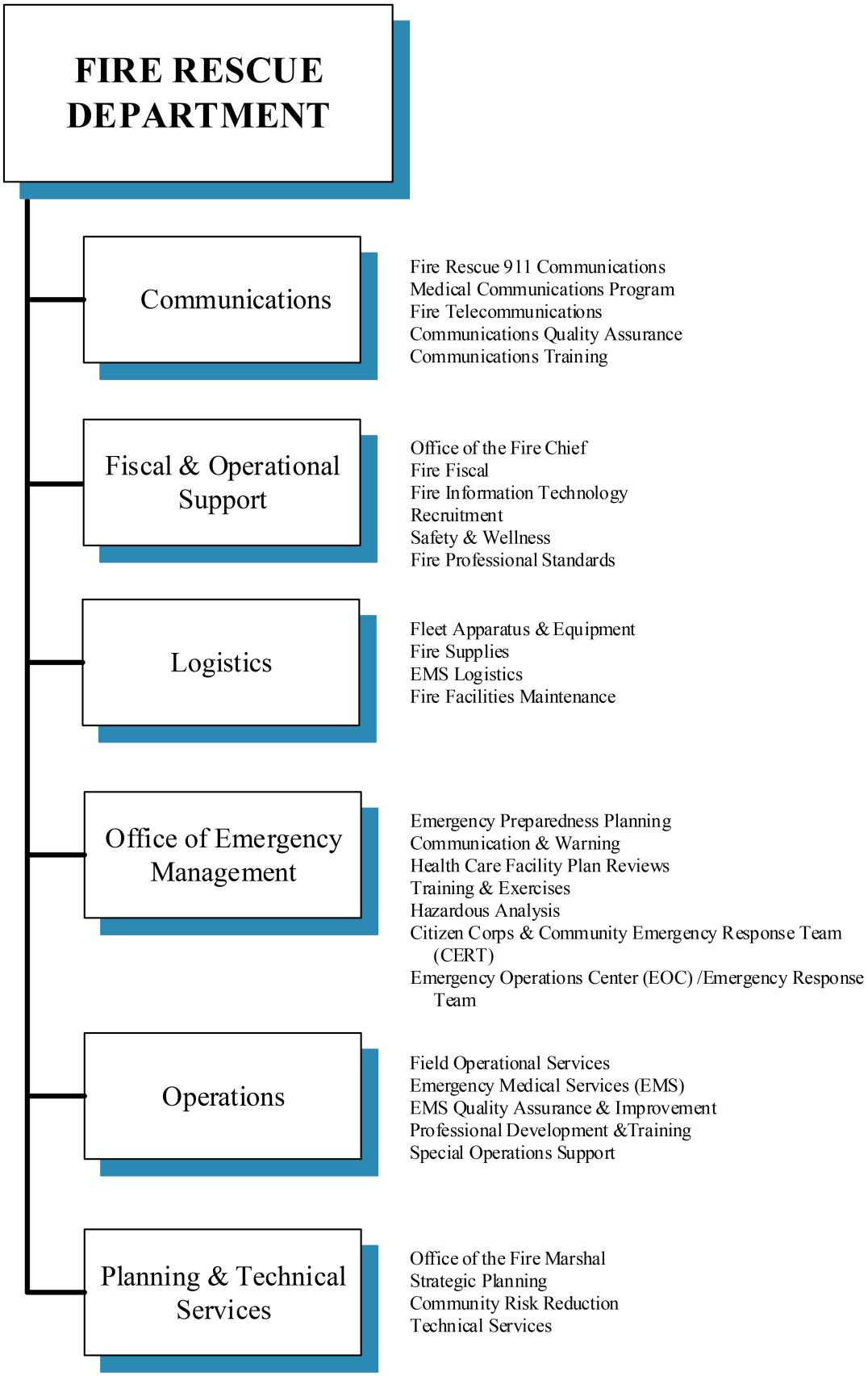
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FIRE RESCUE DEPARTMENT
Communications
Fire Rescue 911 Communications
Medical Communications Program
Fire Telecommunications
Communications Quality Assurance
Communications Training
Fiscal & Operational Support
Office of the Fire Chief
Fire Fiscal
Fire Information Technology
Recruitment
Safety & Wellness
Fire Professional Standards
Logistics
Fleet Apparatus & Equipment
Fire Supplies
EMS Logistics
Fire Facilities Maintenance
Office of Emergency Management
Emergency Preparedness Planning
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Field Operational Services
Emergency Medical Services (EMS)
EMS Quality Assurance & Improvement
Professional Development &Training
Special Operations Support
Planning & Technical Services
Office of the Fire Marshal
Strategic Planning
Community Risk Reduction
Technical Services

Fire Rescue

Purpose Statement:

The Fire Rescue Department protects the public health and safety of Orange County citizens and visitors by providing fire prevention and control, emergency medical response, and post-fire services to save lives while reducing property loss and interruption of private and public services. The department coordinates with all emergency response agencies (local, state, and federal) to fulfill its mission through mitigation, planning, response, and recovery. Countywide fire protection is also provided for all forest and wetlands within Orange County through an agreement with the Florida Forest Service.

Program Descriptions:

- The **Communications Division** provides public safety dispatch services for the Orange County Fire Rescue Department (OCFRD) and four (4) municipalities through contractual arrangements. Services include processing of emergency and non-emergency calls; providing lifesaving medical instructions over the phone to callers in need; coordinating the dispatch and assignment of field apparatus; managing hospital emergency room and Emergency Medical Services (EMS) Medical Director availability for the entire county; coordinating patient flow in the event of any mass casualty incidents in the county; and, functioning as the liaison between Orange County and the State Warning Point for all major incidents. The Telecommunications section provides agency wide support for Land Mobile Radios, Dispatch consoles, Fire Station Alerting, dial tone service, and cell phones.
- The **Fiscal & Operational Support Division** is comprised of the administration functions, which oversees the fiscal element and has the overall financial responsibility for all divisions within the department. This division also manages all promotional processes within the department, including career planning, recruitment, and the funding for IT equipment. The department's safety and wellness programs and public information services are also managed by this workgroup.
- The **Logistics Division** is the sustainable supply arm responsible for the procurement of equipment, medications and contract management that ensures the objective of station and fire fleet readiness. In addition, the division is accountable for the strategic programming of managing capital investments, researching industry products, vehicle specification and maintenance, building construction, building renovation, and all materials needs for the effective operations of the entire department.



- The **Office of Emergency Management (OEM) Division**, by federal, state, and local laws, is responsible for the protection of life and property through a comprehensive emergency management program. This program consists of actions and activities that help prevent, prepare for, respond to, recover from, and mitigate the effects of disasters and/or emergencies in an all-hazards (natural, technological and human-caused) approach within Orange County.
- **The Operations Division** responds to emergency calls with personnel who are trained both as firefighters and Paramedics/Emergency Medical Technicians (EMT's). The division provides primary patient care/ transportation and fire suppression throughout Orange County. The division has mutual aid agreements and/or first response arrangements with other municipalities. Operations is also responsible for conducting both certified and non-certified recruit training and is responsible for the training of all field personnel - from orientation through probationary status to ongoing career training and officer development. In addition to providing emergency services, the Operations Division actively participates daily in community service through public education, distribution of smoke alarms, pre-incident planning, blood pressure screenings, and positively interacting with the citizens and visitors of Orange County Florida at every opportunity.

- The **Planning and Technical Services Division** delivers strategic planning, data intelligence, life safety code review and inspections, and technical support services to the department and community. Strategic Planning is responsible for data collection, analysis, distribution, and presentation. Through data analysis, information is transformed, so the department can make informed decisions on managing its resources through a consistent and reliable method that guides policy development. Additionally, Strategic Planning functions to ensure continuity of professional credentialing of its Accreditation and Insurance Services Office (ISO) Rating. The division also oversees the Office of the Fire Marshal, which centers its oversight authority through the Florida Fire Prevention Code (NFPA 1 & 101) and Chapter 633 of the Florida Statutes. Life safety code administration ensures a continuous risk analysis of building safety features that protect the overall welfare of our citizens and guests. The divisional arm of technical services provides technology support to systems and its analysts.

FY 2022-23 Major Accomplishments:

Communications

- Met the requirements to maintain continued recognition as an Accredited Center of Excellence (ACE) by the International Academies of Emergency Dispatch (IAED) in Emergency Medical Dispatch (EMD) and in Emergency Fire Dispatch (EFD).
- Implemented the Spanish language version of ProQA protocols software for our Spanish-speaking call takers.
- Transitioned from the manual backup protocol card sets to tablet devices for Emergency Medical and Fire protocols.
- On-boarded 15 Fire Dispatcher Trainees and two (2) Training Specialists.
- Completed the installation of Motorola radio consoles at the Disaster Recovery Site.
- Completed four (4) Dispatch Academies for new hires, two (2) Dispatcher AIP Academies, and one (1) FF AIP Academy.
- All Communications personnel certified in Online Universal Telecommunication Essentials Course.
- Installed the Verint Recording software into our AQUA Quality Assurance application.
- Enhanced ability to re-contact callers utilizing Text-2-911 via the Viper upgrade. Enhancements also include language translation via text.
- Replaced remaining Motorola XTS 5000 portable radios currently assigned to field personnel and apparatus with Motorola APX 6000XE model.
- Obtained re-accreditation as an ACE by IAED in EMD.
- Made additional enhancements to the Dispatch Training Program and curriculum.
- Implemented software that provides critically important interactive communication capabilities. These capabilities include live video, enhanced instant messaging, image sharing, real-time closed-captioning, and more.
- Implemented Power FTO (formerly Agency 360). Public Safety software that helps agencies with onboarding, training, and performance evaluation tools.
- Participated in multiple recruitment events.

Fiscal & Operational Support

- Processed over 75,000 EMS transports for billing and collected over $28 million in EMS Revenue.
- Provided strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

Logistics

- Began construction of the new Fire Training Center.
- Completed the design for Fire Station 32.
- Received 40 new LifePak-15 devices.
- Completed a forklift replacement of all self-contained breathing apparatus.
- Put into service (6) new Fire Engines.
- Finalized Fire Station 40’s bathroom renovation.
- Provided a donation of two (2) end of life fire engines to Valencia.
- Oversaw the Preventative Maintenance service on over 400 pieces of Stryker EMS equipment.
- Finalize the order for a new mobile command unit.
- Completed the second set of bunker gear ensemble.

Office of Emergency Management

- Received and managed $1,124,538 in emergency management grant funding for planning, organization, training, exercises, and equipment in order to continue preparing for threats and hazards to our community.
- Participated in ten (10) large-scale community exercises covering a variety of hazards including tornadoes, pandemics, hurricanes, protests and mass violences such as responding to active shooter events.
- Conducted 38 training sessions and 23 outreach presentations providing disaster preparedness information to community groups, leadership, businesses, and partners while maintaining the Emergency Operations Center readiness.
- Reviewed comprehensive emergency plans for 232 health care facilities, including hospitals, stand-alone emergency departments, surgery centers, nursing homes, and assisted living facilities to maintain compliance in preparation for any major emergency that could affect their facility.

- Provided two (2) health care facility workshop sessions for executive directors/administrators to facilitate continued education and partnership.
- Hosted the 2023 Orange County Hurricane Expo with over 1,100 attendees and 45 vendors where OEM distributed weather radios, preparedness guides and first aid kits to citizens.
- Partnered with Duke Energy for a $20,000 Grant to purchase Weather Monitoring Systems for each fire station in order to serve our community during severe weather events.
- Managing the 2021 Edward Byrne Memorial Justice Grant for Public Safety in the amount of $382,076.
- Managing the 2022 Edward Byrne Memorial Justice Grant for Public Safety in the amount of $397,070.
- Managing the Public Assistance Grant reimbursement process related to Hurricane Ian with all projects estimated around thirty (30) million dollars. This process is managed by Orange County Office of Emergency Management in conjunction with The Federal Emergency Management Agency (FEMA) and the State of Florida Division of Emergency Management (FDEM).
- Delivered two (2) Basic Community Emergency Response Team (CERT) nine-week training courses that trained 318 residents in basic disaster response skills.
- Conducted four (4) CERT continuing education training sessions that consisted of various lengths.
- Coordinated all activities of The Local Mitigation Strategy (LMS) Working Group. Developed and submitted a list of high priority mitigation project requests to be funded under $31 million-dollar HMGP Grant Program.
- Implemented the $4.0 million renovation of primary Emergency Operations Center (EOC). Significant upgrades will provide the needed space for Essential Staff to work during a disaster. Major upgrades were added to the information sharing technology to enhance capabilities into the extended future. Significant changes were added to the OCFRD Headquarters lobby and building to provide a high level of security at the entrance to the critical infrastructure that houses 911 Sheriff and Fire Communications, the Emergency Operations Center, and key staff.
- Prepared and expanded Alternate EOC facility at Orange County Convention Center to act as primary EOC during renovations and all future alternate EOC needs.
- Reviewed and updated the four-year Comprehensive Emergency Management Plan (CEMP) according to FDEM.

Operations

- Completed over 531,918 hours of training throughout the Fire Rescue Department.
- Trained 151 new personnel in the Recruit Firefighter Orientation Academy.
- Expansion of dive rescue units by adding 14 up/down dive capable when a rescue diver is assigned to the unit. This is in addition to our 13 full-time dive units.
- Continue to train and certify rescue divers and rescue swimmers. Currently at 197 rescue divers and 566 rescue swimmers.
- Expanded the rescue climber program from 60 to 90 members.
- Conducted numerous training exercises with external partners in technical rescue and hazmat.
- Added multiple advanced hazmat monitors to our cache funded by UASI/SHSGP programs.
- Continued participation with local partners in Active Shooter Large Scale Drills (ASHER) at Orange County Schools and local businesses.
- Enhanced the personnel that provide around-the-clock coverage for the Unmanned Aerial Vehicle Program, providing incident commanders with enhance reconnaissance during complex operations.
- Trained over 1,200 field personnel on the use of the new grant-funded Firefighter Personal Escape System.
- Trained over 93 Firefighters to become state certified Paramedics to enhance life-saving service delivery to the community. Increasing the number of Paramedics to over 640.
- Conducted EMS Quality Assurance review on over 53,000 patient care reports resulting in over 500 EMS Quality Improvement reports. Conducted over 100 in-person meetings with crews to improve patient care standards.
- Completed the bi-annual EMT/Paramedic license renewals for all Paramedics and Emergency Medical Technicians.
- Completed the renewal certification for over 150 state ALS vehicle permits.
- Completed 11,800 hours of training to Paramedic Preceptors to enhance the paramedic development program.
- Increased our number of paramedic preceptors to 161 personnel.
- Completed over 68,000 hours preceptor supervised training to paramedic students and provisional paramedics.
- Coordinated EMS Stand by and supervision for the national special Olympic event at multiple locations throughout Orange County.
- Continue to work with hospital partners to reduce the off-load delays for transport units to over 43 local emergency rooms.

- Continue to train Paramedics and Emergency Medical Technicians on High Performance CPR to increase the chance of survivability for patients in cardiac arrest. Currently 651 employees have attended the first training program.
- Conduct compliance review of over 2,000 incidents using a controlled narcotic medication to ensure compliance with local policies and procedures, as well as state and federal laws are followed.
- Trained over 1,200 field personnel on the use of a new patient care reporting system.
- Trained over 1,200 field personnel on the use of a new advanced airway device to improve the survivability outcome for patients.
- Reviewed over 1,600 radio interactions with the Office of the Medical Director from field crews requesting medical authority for incidents.
- Reviewed the completion of over 720 transport unit inspections to ensure compliance with local and state mandates and requirements.
- Provide on-going educational preparation classes to employees who are taking the national paramedic testing process to increase the first-time pass success rate.
- Continue to work with the Office of the Medical Director to improve the preparation and prepare response for large gathering events.

Planning & Technical Services

- Conducted over 18,000 Fire Safety Inspections:
  - 11,100 New Construction Inspections
  - 7,600 Existing Building Inspections
- Completed 17,200 new construction plans reviews and 19,700 permits.
- Completed 1,200 Hydrant Inspections.
- Completed over 800 Fire Protection System Inspections.
- Completed over 3,200 Trade Show and Special Event Inspections.
- Partnered with the ISO to evaluate commercial building stock fire prevention systems.
- Expanded hydrant program to maintain and continually update water supplier information, status, and hydrant readiness throughout the county.
- Opened a remote service center for Office of the Fire Marshall and Building Safety near the Universal Epic Theme Park construction project.
- Earned reaccreditation through the Commission on Fire Accreditation International (CFAI).
- Renewed the department's ISO Public Protection Classification (PPC) rating of 1.

FY 2023-24 Department Objectives:

Communications

- The deployment of AED carrying drones to sudden cardiac arrest (SCA) calls upon initial dispatch.
- Implement software that provides critically important interactive communication capabilities. These capabilities include live video, enhanced instant messaging, image sharing, real-time closed-captioning, and more.
- Launch PulsePoint Verified Responder. The program alerts off-duty first responders of a SCA in private locations.
- Implementation of Genesis PULSE software. Genesis PULSE is an all-in-one software tool that features live vehicle tracking, weather, recording/replay capabilities, reporting with analytics, partnerships, a mobile app with Waze integration, and much more.
- Remodel the Dispatch Training room.
- Conduct a Dispatcher Supervisor Academy, and an Assistant Dispatcher Supervisor Academy.
- Create a CTO Development program.
- Develop a Mentorship program.
- Purchase and transition to the newly enhanced back up card sets from IAED.
- Procure and upgrade mobile repeaters in the Battalion Chief's vehicles.
- Obtain re-accreditation as an ACE by IAED in EMD.

Fiscal & Operational Support

- Continue to provide strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

Logistics

- Begin construction of Fire Stations 32 & 48.
- Finalize the design for Fire Station 31's new station.
- Finalize the Emergency Operations Center renovation.
- Install security cameras at 15 Fire Stations.
- Obtain nine (9) additional marine rescues.
- Place Rescues 142 & 151 into service.
- Place 11 new Heavy Rolling Stock apparatus – six (6) Aerials and five (5) Fire Engines into service.
- Put into service four (4) new Medic Transport Units.
- Complete the replacement of 30-year fuel tanks at Fire Stations 30, 36, 40, 72, 50, & 42.
- Add EJ Ward fuel automation to seven (7) Fire Rescue sites.
- Abandon two (2) septic tanks at Fire Stations and tie into sanitary sewer.

- Begin bathroom renovations at Fire Station 52 and 71.
- Trial and acceptance of PFAS free bunker gear.

Office of Emergency Management

- Successful in obtaining accreditation through The Emergency Management Accreditation Program (EMAP).
- Participating in the EMAP Pilot Program that breaks the accreditation process into four specific time frames for completing specific standards during each year of the reaccreditation process.
- Continue to provide basic and advanced training opportunities in All-Hazards Incident Management to stakeholders.
- Conduct exercises to practice Orange County Government and partner agencies' ability to respond to and recover from a wide variety of hazards.
- Continuously educate the community on disaster preparedness at local area events, training classes, workshops, conferences and speaking engagements.
- Research and apply for all applicable grant funding to support Orange County Government, our citizens and our partners.

Operations

- Academy to further train and develop newly promoted Engineers for suppression units and rescue supervisors.
- Expand the Woods Truck Driver Academy to train additional personnel to operate off-road firefighting vehicles during wildfires.
- Continue to train and certify additional Firefighters to become state certified Paramedics to enhance life-saving service delivery to the community.
- Continue to purchase additional dive equipment to implement additional up/down dive capable units.
- Increase marine rescue fleet to include an additional 7- Urban Search & Rescue style double-decker boats and 2- 22' center console dive rescue boats.
- Increase Diver safety with the purchase of wired communications systems.
- Expand on developing partnerships with business, school's and churches for future ASHER Training.
- Expand on leadership training for Company officers.

Planning & Technical Services

- Expand Community Risk Reduction Services programming in alignment with the Strategic Plan.
- Expand Existing Occupancy inspection services to align with Florida Fire Prevention Code requirements.
- Conduct an analysis to establish a support staffing factor in alignment with service delivery demands.
- Evaluate a formal analysis on fire station locations and resources to meet service delivery needs.

Fire Rescue

Key Performance Measures	Notes	FY 2021-22 Actual	FY 2022-23 Target	FY 2023-24 Target
Office of Emergency Management				
– Number of Citizens Trained		1,458	1,000	1,000
Citizens are trained on disaster preparedness and basic response skills such as fire safety and first aid.				
Fire Communication				
– Total Number of 911 Calls Received		128,710	127,000	130,000
National Fire Protection Association (NFPA1221 Standard)				
– % of 911 Calls Answered in 15 Seconds		96%	95%	95%
(NFPA1221 Standard)				
– Emergency Medical Dispatch Protocol Compliance		98%	95%	95%
International Academy of Emergency Dispatch (IAED)				
– % of Incidents Dispatched in 60 Seconds		93%	90%	90%
(NFPA1221 Standard)				
Fire Logistics Division				
– % of Other Vehicles* PM Meeting Completion Time Standards		100.0%	100%	100%
**Vehicles are Emergency Vehicles excluding Fire Engines; PM or Preventive Maintenance*				
– % of Fire Engine PM Meeting Completion Time Standards		67.00%	90%	90%
Fire Operations				
– Total Number of Fire Service Alarms		34,563	32,000	34,000
– Total Number of EMS Alarms		101,489	104,000	107,000
– Number of Units Responding to Incidents		293,055	298,000	305,000
– % Compliance w/ Unit Turn Out Time in 80 Sec. for Fire Calls		96%	90%	90%
Emergency response standard is based on the Orange County Comprehensive Plan				
– % Compliance w/ Unit Turn Out Time in 60 Sec. for EMS Calls		95%	90%	90%
Emergency response standard is based on the Orange County Comprehensive Plan.				
– % Compliance w/ Arrival Time in 9.5 Min. Rural Response		57%	75%	75%
Emergency response standard is based on the Orange County Comprehensive Plan				
– % Compliance w/ Arrival Time in 8 Min. Urban Response		56%	80%	80%
Emergency response standard is based on the Orange County Comprehensive Plan.				
Fire Planning & Technical Services				
– Total Number of Plans Reviewed		17,617	16,000	18,000
– % of New Constr. Plans Review Completed in 21 Days		97%	90%	90%
– % of Interior Alterations Plans Review Completed in 7 days		96%	90%	90%
– % of Fire Protection Sys. Plans Review Completed in 10 Days		97%	90%	90%

Department: Fire Rescue

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 182,579,365	$ 203,011,772	$ 226,100,195	11.4 %
Operating Expenditures	45,388,152	59,903,609	59,381,104	(0.9)%
Capital Outlay	9,894,912	17,222,320	14,808,139	(14.0)%
Total Operating	**$ 237,862,429**	**$ 280,137,701**	**$ 300,289,438**	**7.2 %**
Capital Improvements	$ 10,117,195	$ 102,918,452	$ 6,540,812	(93.6)%
Debt Service	462,250	586,242	538,019	(8.2)%
Grants	0	0	245,933	0.0 %
Reserves	0	38,348,286	35,002,951	(8.7)%
Total Non-Operating	**$ 10,579,445**	**$ 141,852,980**	**$ 42,327,715**	**(70.2)%**
Department Total	**$ 248,441,874**	**$ 421,990,681**	**$ 342,617,153**	**(18.8)%**

Expenditures by Division / Program

Fire Communication	$ 6,402,334	$ 11,154,997	$ 10,224,027	(8.3)%
Fire Logistics Division	39,759,356	141,502,432	62,242,736	(56.0)%
Fire Operations	168,238,940	185,240,899	204,573,581	10.4 %
Fire Planning & Technical Services	4,982,732	7,152,736	9,584,309	34.0 %
Fiscal & Operational Support	27,602,219	69,814,906	53,977,769	(22.7)%
Office of Emergency Management	1,432,323	7,100,011	1,990,031	(72.0)%
State Fire Control	23,970	24,700	24,700	0.0 %
Department Total	**$ 248,441,874**	**$ 421,990,681**	**$ 342,617,153**	**(18.8)%**

Funding Source Summary

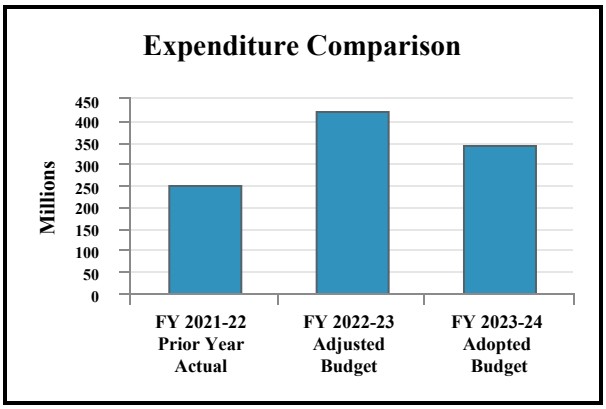
Special Revenue Funds	$ 238,487,284	$ 393,156,562	$ 326,339,968	(17.0)%
General Fund and Sub Funds	1,301,670	1,766,832	2,000,959	13.3 %
Capital Construction Funds	8,652,920	27,067,287	14,276,226	(47.3)%
Department Total	**$ 248,441,874**	**$ 421,990,681**	**$ 342,617,153**	**(18.8)%**

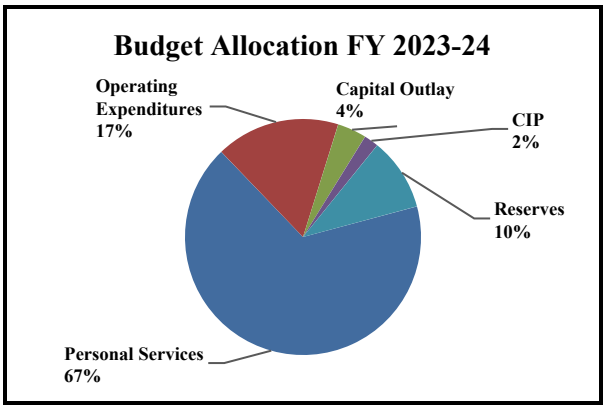
Authorized Positions

Authorized Positions	**1,532**	**1,553**	**1,609**	**3.6%**

Fire Rescue

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees and 4.0% for union employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,00 to $17,850 per employee to cover medical cost increases.

Included in the budget are 56 new positions for Fire Rescue to promote operational efficiencies, and to maintain the current level of services. Overall personal services increased by 11.4% or $23.1 million.

56 New Positions FY 2023-24

16 – Firefighter Paramedic 56 (Rescue 142 and 151), Fire Operations Division
4 – Engineer Paramedic 56 (Truck 48), Fire Operations Division
8 – Firefighter Paramedic 56 (Truck 48), Fire Operations Division
4 – Lieutenant Paramedic 56 (Truck 48), Fire Operations Division
3 – Lieutenant Paramedic 40, Fire Operations Division
1 – Assistant Fire Marshall, Fire Planning & Technical Services Division
15 – Fire Inspector III, Fire Planning & Technical Services Division
1 – Fire Plans Examiner III, Fire Planning & Technical Services Division
3 – Permit Analyst, Fire Planning & Technical Services Division
1 – Battalion Chief, Fire Logistics Division

Operating Expenses – The FY 2023-24 operating expenses budget decreased by 0.9% or $522,505 from the FY 2022-23 budget. Funding is included in the operating expenses budget for the replacement of aging equipment necessary for the front-line units, and maintenance of facilities in the amount of $2.4 million , as well as funding for training and education cost increased by 11.7% or $173,081, for a total budget of $1.7 million, to continue to sponsored paramedic classes in order to keep increasing the number of firefighter paramedics. Internal fleet charges increased by 8.5% or $290,697, for a total budget of $ 3.7 million, as well as fleet maintenance sublet services increased by 28.8% or $435,326, for a total budget of $2.0 million, for the maintenance of fire apparatus and rescues. Diesel fuel costs increased by 5.6% or $111,391, for a total budget of $2.1 million, due to the volatility of fuel costs.

Capital Outlay – The FY 2023-24 capital outlay budget decreased by 14.0% or $2.4 million from the FY 2022-23 budget due to rollover encumbrances and one-time purchases of heavy equipment and rolling stock. The budget of $14.8 million funds items such as the Marine Rescue Program and the replacement of equipment, heavy equipment, computer, software, and rolling stock. It also includes the replacement of nine (9) vehicles and the addition of 18 new vehicles, and $1.4 million in funding to replace 39 Lifepak-15 Cardiac Monitors.

Capital Improvements – The FY 2023-24 capital improvements budget decreased by 93.6% or $96.4 million from the FY 2022-23 budget. The majority of the decrease is due to the timing of re-budgets for capital projects from the FY 2022-23 budget. Funding is included for Fire Station 48 in Horizons West Avalon Road and Lake Ingram, and current facility repairs and renovations. Please refer to the detail Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service - The FY 2023-24 debt services is budgeted at $538,019 for capital leases principal and interest payments.

Reserves – The FY 2023-24 reserves budget includes an MSTU reserve level of $25.3 million. The Fire Impact Fee fund reserves are budgeted at $9.7 million for FY 2023-24.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Fire Rescue is derived from Special Revenue Funds. Ad valorem revenue is the largest revenue source for the department and is budgeted to increase by $24.1 million or 11.1% to $240.3 million in FY 2023-24. Fees provide supplemental funding to operate the Fire Rescue Department. These fees include Emergency Medical Services (EMS) transport service fees, false alarm fees, hazardous material recovery fees, and Fire Marshal fees. The FY 2023-24 revenue budget includes EMS Transport fees with a budget of $28.8 million, which is an increase of 9.5% or $2.5 million over the FY 2022-23 budget. All fees for services including the Office of the Fire Marshal increased by 5.6% and EMS Transport fees increased by 2.6%, as dictated by the Consumer Price Index (CPI).

The General Fund and various grants provide funding for the Office of Emergency Management under the Fire Rescue Department.

Capital Construction Funds are supported by sales tax, and commercial and residential Fire Impact fees, which are budgeted at $4.6 million to fund Fire Rescue capital expenses.

Division: Fire Communication

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,952,232	$ 6,506,786	$ 7,074,760	8.7 %
Operating Expenditures	443,832	974,790	1,495,467	53.4 %
Capital Outlay	1,006,270	1,572,881	1,653,800	5.1 %
Total Operating	**$ 6,402,334**	**$ 9,054,457**	**$ 10,224,027**	**12.9 %**
Capital Improvements	$ 0	$ 2,100,540	$ 0	(100.0)%
Total Non-Operating	**$ 0**	**$ 2,100,540**	**$ 0**	**(100.0)%**
Total	**$ 6,402,334**	**$ 11,154,997**	**$ 10,224,027**	**(8.3)%**
Authorized Positions	**66**	**66**	**66**	**0.0 %**

Division: Fire Logistics Division

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,275,540	$ 5,040,454	$ 5,268,146	4.5 %
Operating Expenditures	20,145,400	26,960,451	27,429,510	1.7 %
Capital Outlay	5,060,681	12,017,546	11,045,244	(8.1)%
Total Operating	**$ 29,481,621**	**$ 44,018,451**	**$ 43,742,900**	**(0.6)%**
Capital Improvements	$ 10,088,036	$ 97,153,179	$ 6,540,812	(93.3)%
Debt Service	189,700	288,872	233,100	(19.3)%
Reserves	0	41,930	11,725,924	27865.5 %
Total Non-Operating	**$ 10,277,736**	**$ 97,483,981**	**$ 18,499,836**	**(81.0)%**
Total	**$ 39,759,357**	**$ 141,502,432**	**$ 62,242,736**	**(56.0)%**
Authorized Positions	**48**	**49**	**50**	**2.0 %**

Division: Fire Operations

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 165,147,644	$ 180,413,886	$ 200,187,243	11.0 %
Operating Expenditures	2,548,108	3,186,510	3,442,632	8.0 %
Capital Outlay	270,639	1,361,186	657,400	(51.7)%
Total Operating	**$ 167,966,391**	**$ 184,961,582**	**$ 204,287,275**	**10.4 %**
Debt Service	$ 272,550	$ 279,317	$ 286,306	2.5 %
Total Non-Operating	**$ 272,550**	**$ 279,317**	**$ 286,306**	**2.5 %**
Total	**$ 168,238,941**	**$ 185,240,899**	**$ 204,573,581**	**10.4 %**
Authorized Positions	**1,325**	**1,336**	**1,371**	**2.6 %**

Division: Fire Planning & Technical Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,855,332	$ 6,629,568	$ 9,157,216	38.1 %
Operating Expenditures	124,395	458,168	427,093	(6.8)%
Capital Outlay	3,005	65,000	0	(100.0)%
Total Operating	**$ 4,982,732**	**$ 7,152,736**	**$ 9,584,309**	**34.0 %**
Total	**$ 4,982,732**	**$ 7,152,736**	**$ 9,584,309**	**34.0 %**
Authorized Positions	**60**	**67**	**87**	**29.9 %**

Division: Fiscal & Operational Support

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,575,596	$ 3,271,286	$ 3,350,024	2.4 %
Operating Expenditures	21,670,750	27,200,027	26,062,250	(4.2)%
Capital Outlay	3,355,873	1,034,524	1,285,755	24.3 %
Total Operating	**$ 27,602,219**	**$ 31,505,837**	**$ 30,698,029**	**(2.6)%**
Reserves	$ 0	$ 38,306,356	$ 23,277,027	(39.2)%
Total Non-Operating	**$ 0**	**$ 38,309,069**	**$ 23,279,740**	**(39.2)%**
Total	**$ 27,602,219**	**$ 69,814,906**	**$ 53,977,769**	**(22.7)%**
Authorized Positions	**24**	**25**	**25**	**0.0 %**

Division: Office of Emergency Management

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 773,022	$ 1,149,792	$ 1,062,806	(7.6)%
Operating Expenditures	421,697	1,032,466	499,452	(51.6)%
Capital Outlay	198,445	1,171,183	165,940	(85.8)%
Total Operating	**$ 1,403,164**	**$ 3,419,938**	**$ 1,728,198**	**(49.5)%**
Capital Improvements	$ 29,159	$ 3,664,733	$ 0	(100.0)%
Debt Service	0	15,340	15,900	3.7 %
Total Non-Operating	**$ 29,159**	**$ 3,680,073**	**$ 261,833**	**(92.9)%**
Total	**$ 1,432,323**	**$ 7,100,011**	**$ 1,990,031**	**(72.0)%**
Authorized Positions	**9**	**10**	**10**	**0.0 %**

Division: State Fire Control

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 23,970	$ 24,700	$ 24,700	0.0 %
Total Operating	**$ 23,970**	**$ 24,700**	**$ 24,700**	**0.0 %**
Total	**$ 23,970**	**$ 24,700**	**$ 24,700**	**0.0 %**


ORANGE
COUNTY
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FLORIDA

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Fire Rescue Department

The Fire Rescue Department annually evaluates equipment and facility needs, and recommends funding for projects to provide for the public safety of the citizens of Orange County.

		Adopted FY 2023-24
Facilities Management	$	4,000,000
Fire Station #48 (Hamlin Groves Trail-Porter Rd)		2,540,812
Department Total	$	6,540,812

Funding Mechanism:

Funding for projects that are not specifically growth-related is derived from the Orange County Fire MSTU. Projects that can be identified as providing for growth-related needs may use funding from Fire Impact Fees collected from building permits issued for new construction.

Operating expenses associated with Fire Rescue capital projects consist of personnel to staff new fire stations, vehicle maintenance on new rescue units, maintenance on equipment, and general facility maintenance.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/23 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Fire Rescue											
Fire Rescue											
0697											
	1023	INVEST - FS #67 (Univ./Lake Twylo Area)	3,615,532	452,969	0	0	0	0	0	0	4,068,501
		Unit Subtotal	3,615,532	452,969	0	0	0	0	0	0	4,068,501
0727											
	1023	INVEST - Training Facility	6,221,022	5,078,978	0	5,700,000	0	0	0	0	17,000,000
	5896	ARPA-RR Fire Training Facility	0	35,000,000	0	0	0	0	0	0	35,000,000
		Unit Subtotal	6,221,022	40,078,978	0	5,700,000	0	0	0	0	52,000,000
0771											
	1009	Enhance CAD	243,926	2,100,540	0	0	0	0	0	0	2,344,466
		Unit Subtotal	243,926	2,100,540	0	0	0	0	0	0	2,344,466
0772											
	1009	Facilities Management	5,229,965	3,236,155	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	0	16,466,120
	1023	Facilities Management	1,117,452	3,604,706	2,000,000	0	0	0	0	0	6,722,158
		Unit Subtotal	6,347,417	6,840,861	4,000,000	1,500,000	1,500,000	1,500,000	1,500,000	0	23,188,278
0795											
	1023	INVEST - FS #87 (Avalon Park Area)	4,380,864	2,888	0	0	0	0	0	0	4,383,752
		Unit Subtotal	4,380,864	2,888	0	0	0	0	0	0	4,383,752
0797											
	1009	Fire Station #80	188,615		0	0	0	0	0	0	237,839
	5896	ARP1-RR Fire Station #80	895,825	5,504,175	0	0	0	0	0	0	6,400,000
		Unit Subtotal	1,084,441	5,504,175	0	0	0	0	0	0	6,637,840
0798											
	1009	Fire Station #32 (Orange Lake)	428,239	49,224	0	0	0	0	0	0	428,239
	1046	Fire Station #32 (Orange Lake)	41,350	5,489,798	0	0	0	0	0	0	5,531,148
	5896	ARP1-RR Fire Station #32	0	2,500,000	0	0	0	0	0	0	2,500,000
		Unit Subtotal	469,589	8,039,022	0	0	0	0	0	0	8,459,387
0801											
	1023	INVEST - FS #68 (Gold. & Silver Point Blvd)	5,519,676	175,274	0	0	0	0	0	0	5,694,950
		Unit Subtotal	5,519,676	175,274	0	0	0	0	0	0	5,694,950

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
0802											
	1023	INVEST - Fire Apparatus & Equipment	34,773	0	0	0	0	0	0	0	34,773
		Unit Subtotal	34,773	0	0	0	0	0	0	0	34,773
0803											
	1023	EOC Renovations	335,268	2,464,733	0	0	0	0	0	0	2,800,001
	5896	ARP1-RR EOC Renovations	0	1,200,000	0	0	0	0	0	0	1,200,000
		Unit Subtotal	335,268	3,664,733	0	0	0	0	0	0	4,000,001
0804											
	1046	Fire Station #31 (Dr. Phillips)	0	0	0	0	0	0	0	7,980,000	7,980,000
	5896	ARPA-RR Fire Station #31	0	3,000,000	0	0	0	0	0	0	3,000,000
		Unit Subtotal	0	3,000,000	0	0	0	0	0	7,980,000	10,980,000
0805											
	1046	Fire Station #44 (Summer Lk Blvd/ Ficquette)	2,043,722	4,936,859	0	0	0	0	0	400,000	7,380,581
		Unit Subtotal	2,043,722	4,936,859	0	0	0	0	0	400,000	7,380,581
0806											
	1046	Fire Station #69 (Alafaya/Research Park)	1,220,288	170,772	0	0	0	0	0	7,072,242	8,463,302
		Unit Subtotal	1,220,288	170,772	0	0	0	0	0	7,072,242	8,463,302
0807											
	1046	Fire Station #59 (Darryl Carter Pkwy/ Palm)	0	0	0	0	0	0	0	8,475,000	8,475,000
		Unit Subtotal	0	0	0	0	0	0	0	8,475,000	8,475,000
0808											
	1046	Fire Station #48 (Hamlin Groves Trail-Porter Rd)	493,100	4,601,380	2,540,812	722,377	0	0	0	400,000	8,757,669
		Unit Subtotal	493,100	4,601,380	2,540,812	722,377	0	0	0	400,000	8,757,669
8640											
	5896	ARP1-RR Fire Heavy Equipment	0	18,350,001	0	0	0	0	0	0	18,350,001
		Unit Subtotal	0	18,350,001	0	0	0	0	0	0	18,350,001
8659											
	5896	ARPA-RR Fire Rescue Capital Equipment	0	5,000,000	0	0	0	0	0	0	5,000,000
		Unit Subtotal	0	5,000,000	0	0	0	0	0	0	5,000,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	32,009,615	102,918,452	6,540,812	7,922,377	1,500,000	1,500,000	1,500,000	24,327,242	178,218,498
		DEPARTMENT SUBTOTAL	32,009,615	102,918,452	6,540,812	7,922,377	1,500,000	1,500,000	1,500,000	24,327,242	178,218,498

* Prior Expenditures is calculated using 3 or 5 years.


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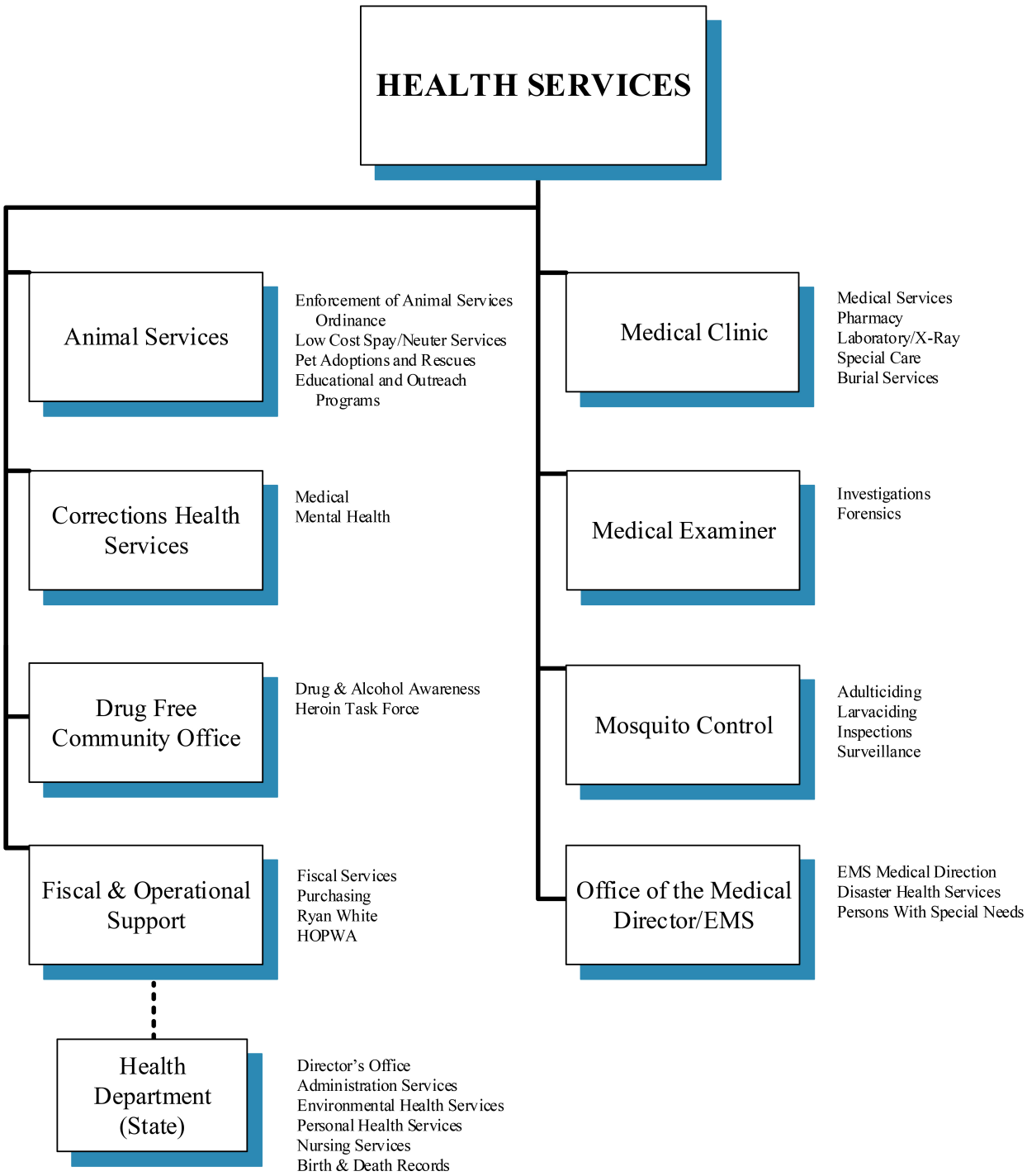
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HEALTH SERVICES
Animal Services
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Educational and Outreach Programs
Corrections Health Services
Medical
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Drug Free Community Office
Drug & Alcohol Awareness
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Fiscal & Operational Support
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Disaster Health Services
Persons With Special Needs

Health Services

Purpose Statement:

The Health Services Department provides services that promote the health and welfare of Orange County citizens. Through effective planning, management, and delivery of health and human services, quality of life in our community is enhanced. The Corrections Health Services (CHS) Division provides medical and mental health services to inmates housed at the jail. Although CHS is a component of Corrections, the division reports to the Health Services Department.

Program Descriptions:

- The **Animal Services Division** provides critical services for the protection of the health and safety of Orange County citizens and its pet population. Services include enforcing state statutes and county codes, providing a low-cost spay/neuter program, promoting pet adoptions, and offering extensive community education and outreach initiatives.
- The **Corrections Health Services (CHS) Division** provides medical, dental, and mental health services to inmates. This includes provision of medications, maintenance of health, and the control of pre-existing illness. Specialty and necessary hospital care are arranged when clinically necessary.
- The **Drug Free Community Office** works in collaboration with local and state prevention, enforcement, and treatment agencies throughout Orange County to implement a comprehensive strategic plan that strives to engage, advocate, and bring awareness about alcohol and other substance abuse issues in the community. The Orange County Drug Free Coalition has over 100 volunteers with each member providing their time and expertise in prevention, enforcement, and treatment to build a safe, healthy and drug free community.
- The **Emergency Medical Services (EMS)** program facilitates the delivery of out-of-hospital emergency medical care by all providers in Orange County. In addition, EMS coordinates disaster health services during disasters.



- The **Fiscal and Operational Support Division** provides administrative services for the entire Orange County department, as well as coordinating projects with the Florida Department of Health. The areas of responsibility include the administration and coordination of fiscal resources and technology functions in order to increase efficiency and program coordination. The division is also responsible for administrating federal grants, including the Ryan White Part A grant. This grant addresses the health needs of persons living with Human Immunodeficiency Virus (HIV) by funding primary health care and support services for qualified individuals residing in Orange, Seminole, Osceola, and Lake Counties through a network of not-for-profit organizations.
- The **Medical Clinic Division** provides a full array of healthcare services in partnership with the Primary Care Access Network (PCAN). This partnership represents our community's safety-net providers and other organizations dedicated to improving access to healthcare for uninsured residents of Orange County. In addition to contract oversight to support PCAN's health care clinics, the Orange County Medical Clinic (OCMC) offers a full array of specialty medical services through a paid and volunteer network of providers, including burial program services, nursing case management, Orlando Regional Healthcare's Internal Medicine Residency program, Florida Hospital's Heart Failure Clinic, and Shepherd's Hope after hours clinics on Monday, Tuesday, and Wednesday evenings. In addition, the Outlook Clinic for Anxiety and Depression is co-located at OCMC and provides mental health services for the uninsured. The OCMC also offers onsite X-Ray and pharmacy services to its patients.
- The **Medical Examiner's Office** performs quality and efficient medico-legal investigations to determine the cause and manner of specified deaths. The office also performs investigations when a body is brought into the state without proper medical certification, or when a body is to be cremated, dissected, or buried at sea. Florida Statute, Chapter 406, mandates all of the above functions.

- The Mosquito Control Division provides control of disease transmitting and nuisance mosquitoes in Orange County. The principles of Integrated Mosquito Management (IMM) are utilized to control mosquito populations. IMM incorporates all available technologies and methodologies to control mosquitoes while attempting to reduce dependence on traditional chemical control. This includes eliminating mosquito breeding sites and using safe, environmentally-sound bio-control agents. Surveillance for mosquito-borne diseases, such as Eastern Equine Encephalitis, St. Louis Encephalitis, West Nile Encephalitis are conducted year-round with an increased focus on Zika virus monitoring and education for the public.

FY 2022-23 Major Accomplishments:

Animal Services Division

- In fiscal year 2022, achieved a live release rate (adoption, rescue placement, owner reclaim) for 95% of dogs and 88% for cats, a combined live release rate of 91%.
- Conducted 7,827 spay/neuter surgeries.
- Secured rescue placement for 1,528 pets, the majority of which were experiencing moderate to severe medical and/or temperament challenges.
- Responded to 27,339 requests for citizen assistance on animal related matters.

Corrections Health Services Division

- Implemented improved processes in the jail setting to provide additional referrals to the medication assisted treatment clinic on site and in the community.
- Continued to monitor health trends and outbreaks in the community with the addition of an epidemiologist.
- Successfully completed American Correctional Association and Florida Corrections Accreditation Commission audits.

Drug Free Community Office

- Implemented the Recovery Enhancement Project—a pilot initiative to provide intensive case management for clients who are former inmates of the Orange County Jail's medication-assisted treatment program.
- Received grant funding to implement the Recovery Enhancement Project—a pilot initiative to provide intensive case management for clients referred by Emergency Departments or EMS.
- Received grant funding to hire a behavioral health clinician to work in the Orange County Medical Clinic.
- Launched the One Pill Can Kill media campaign.
- Coordinated the Orange County Regional Opioid Settlement Fund Committee.

Emergency Medical Services

- Successfully completed systemwide EMS provider training with a focus on High Performance CPR.
- Provided response and logistical support for Hurricane Ian response and recovery efforts locally and in Southwest Florida with Central Florida Task Force 4.
- Completed the first ever Countywide EMS system survey.
- Implemented a new process for awarding Certificate of Public Convivence and Necessity for ambulance transport.

Fiscal and Operational Support Division

Ryan White Office

- Provided core and support services to approximately 5,846 clients living with HIV in order to improve health outcomes. Maintained viral load suppression for clients enrolled in the program to 91%.
- Expanded housing assistance services to clients living with HIV in order to address the needs of the community.
- Enhanced HIV service coordination for clients at Orange County Jail in order to ensure linkage to care once released from jail.

Medical Clinic

- $1,240,653 reported to the Department of Health in donated specialty care services.
- Received $1.6 million in free medications year to date from the drug manufacturers' Patient Assistance Programs.
- Participated in 21 community outreach events and over 237 individuals were screened for cardiovascular disease and received education regarding reduction of risk factors and healthy lifestyles.
- Provided Internal Medicine services to 530 patients and x-ray services to 485 patients referred from community partners. 5,500 referrals to specialists were coordinated by the medical clinic case management department.

Medical Examiner's Office

- Maintained Full Accreditation by the National Association of Medical Examiners, October 2022.
- Identified six previously unidentified decedents spanning from 1993 – 2020 using DNA, Genealogy DNA, Dental, and Fingerprint methodology comparisons and/or leads.
- Continued to provide the public with weekly updated GIS dashboard of workload statistics of medical examiner deaths in Orange and Osceola County, Florida.

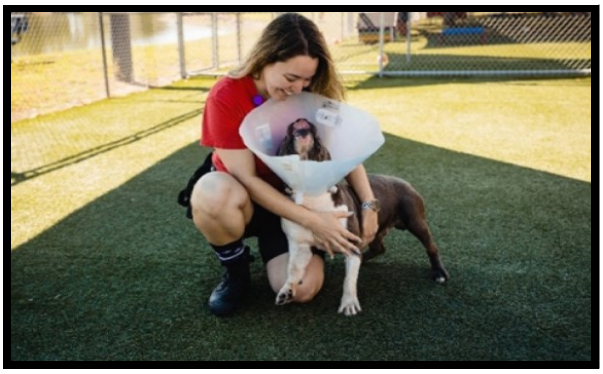
Mosquito Control Division

- Increased hands-on training events for field staff in an effort to improve efficiency and increased safety with use of equipment.
- Conducted insecticide resistance testing of Culex mosquitoes, the main vector of West Nile Virus.
- Worked with KMF Architects and CIC Construction Group to complete the design and permitting phase and begin construction of the new building that will serve as the division's new headquarters.

FY 2023-24 Department Objectives:

Animal Services Division

- Increase awareness for Animal Services and its mission through community outreach.
- Continue the "Spay it Forward" spay/neuter voucher program, which provides free spay/neuter services for qualifying low-income Orange County residents.
- Conduct free or low-cost events for pet owners in the community offering rabies vaccinations and/or microchipping in an effort to promote responsible ownership.
- Bolster existing programs and develop targeted initiatives to decrease intake and further increase the live release rate for pets in Orange County's shelter.



Corrections Health Services

- Input supplies and inventory into computerized inventory tracking system for better accountability.
- Improve Women's Health Care in the Jail Setting by working with the Health Department.
- Improve coordination and collaboration with community clinics and resources to provide discharge planning and increase community referrals to bridge gaps in care.
- Complete implementation of the sound system in acute mental health housing areas to utilize music therapy for those suffering with mental illness, in both acute and chronic states.

Drug Free Community Office

- Implement the Treatment, Recovery, Prevention & Data Collection recommendations of the Regional Opioid Settlement Fund Committee.
- Monitor and evaluate the Department of Justice Comprehensive Opioid and Stimulant Use Prevention Award.
- Expand the Drug Free Office Professional Development training series.

Emergency Medical Services

- Develop and support the transition to a new systemwide quality management data platform.
- Develop and support the transition to a systemwide Electronic Patient Care reporting program.
- Continue to support agencies requesting EMS support for mass gathering events such as Presidential visits, the Electric Daisy Carnival, the National Football League (NFL) Pro Bowl, Walt Disney World (WDW) marathons and community exercises .

Fiscal and Operational Support Division

- Continue to provide strong fiscal management and operational support to all internal and external stakeholders.

Ryan White Office

- Improve coordination and collaboration with other Ryan White Programs and community organizations in the area in order to decreases service gaps, increase consumer engagement, and improve health outcomes along the HIV care continuum.
- Increase number of consumers linked and retained in care.

Medical Clinic Division

- Increase participation in pharmacy managed-physician directed Diabetes Clinic and expand education to Orlando Health Internal Medicine Residency (IMRC) Program.
- Continue to implement a marketing strategy that promotes the services provided by OCMC.
- Continue to monitor and increase the new patient referrals to the Orlando Health IMRC Program.

Medical Examiner's Office

- Maintain Full Accreditation by the National Association of Medical Examiners for the next annual inspection cycle.
- Continue to train and exercise with community partners to prepare for any mass casualty/fatality incident.
- Partner in the publishing of the Medical Examiners Commission, Florida Medical Examiners, interim and annual reports of Drugs Identified in Deceased Persons and the annual Workload report.
- Continue to partner with local, state, and federal agencies monitor drug deaths to identify any new or unexpected drugs especially targeting Novel Designer Drugs.

Mosquito Control Division

- Increase the total number of acres sprayed at night to control adult mosquitoes by hiring and training for two new positions approved for the upcoming fiscal year
- Conduct an evaluation and enhancement to our adult mosquito surveillance operations in an effort to improve the efficiency of monitoring of mosquito populations within the County.
- Work with KMF Architects and CIC Construction Group to complete construction of the building that will serve as the division's new headquarters and finalize the process of moving the entire division into our new building.

Health Services

Key Performance Measures	Notes	FY 2021-22 Actual	FY 2022-23 Target	FY 2023-24 Target
Animal Services				
– Number of Animal Intakes		15,188	14,000	14,000
– Number of Animals Saved		—	—	—
– Number of Spay/Neuter Surgeries		7,828	8,500	8,000
Consumer Fraud				
– Number of Cases Investigated		—	—	—
– Number of Customer Contacts		—	—	—
Corrections Health Services				
– Number of Inmate Encounters		83,805	100,000	100,000
– Cost Per Inmate per Encounter		$ 295	$ 350	$ 350
– % of Inmate Sick Calls Triaged within 24 hours		93%	97%	97%
Drug Free Community Office				
– Outreach to Communities with High Overdose Rates		64	100	400
Number of contacts, resource guides and toolkits distributed				
– % of Clients that Complete the Drug Court Program		73%	75%	75%
Medical Examiner				
– Number of Autopsies		2,522	2,700	2,750
– Completion of Death Certificates in Less Than 72 Hours		99%	98%	98%
– Cost Per Autopsy		$ 2,471	$ 2,669	$ 2,908
Medical Clinic				
– Number of Patient Visits		115,560	120,000	120,000
– % of Patients Reporting Health Improvements		98%	95%	95%
– Operating Cost Per Patient		$ 142	$ 150	$ 150
– Value of Volunteer Medical Care		$ 566,862	$ 1,000,000	$ 1,000,000
Mosquito Control				
– Number of Acres Sprayed by Ground Sprayers		323,385	160,000	200,000
– % of Complaint Calls Investigated within 2 Working Days		97%	92%	92%
– % of Ground Spraying Responses Completed within 5 Days		99%	92%	92%

Department: Health Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 33,774,652	$ 45,071,663	$ 48,239,969	7.0 %
Operating Expenditures	194,221,933	217,224,314	235,014,815	8.2 %
Capital Outlay	3,458,614	1,122,334	488,510	(56.5)%
Total Operating	**$ 231,455,199**	**$ 263,418,311**	**$ 283,743,294**	**7.7 %**
Capital Improvements	$ 605,857	$ 21,150,580	$ 3,750,000	(82.3)%
Debt Service	321,252	827,832	587,728	(29.0)%
Grants	14,514,324	25,044,362	28,413,459	13.5 %
Total Non-Operating	**$ 15,441,433**	**$ 47,022,774**	**$ 32,751,187**	**(30.4)%**
Department Total	**$ 246,896,632**	**$ 310,441,085**	**$ 316,494,481**	**1.9 %**

Expenditures by Division / Program

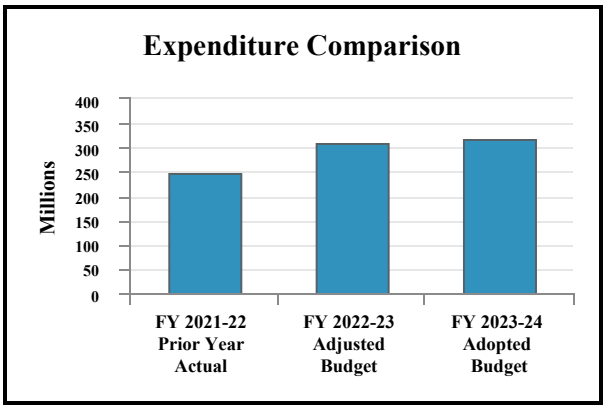
Animal Services	$ 9,316,294	$ 16,754,254	$ 14,483,197	(13.6)%
Corrections Health Services	37,732,968	36,256,986	37,693,994	4.0 %
Drug Free Community Office	1,069,537	10,664,079	14,444,683	35.5 %
Fiscal & Operational Support	153,828,307	173,822,597	191,555,969	10.2 %
Health EMS	2,184,971	3,021,976	3,022,732	0.0 %
Medical Clinic	32,551,538	41,257,178	41,182,600	(0.2)%
Medical Examiner	5,658,027	9,995,092	8,996,382	(10.0)%
Mosquito Control	2,879,578	16,933,648	3,430,779	(79.7)%
Public Health	1,675,411	1,735,275	1,684,145	(2.9)%
Department Total	**$ 246,896,631**	**$ 310,441,085**	**$ 316,494,481**	**1.9 %**

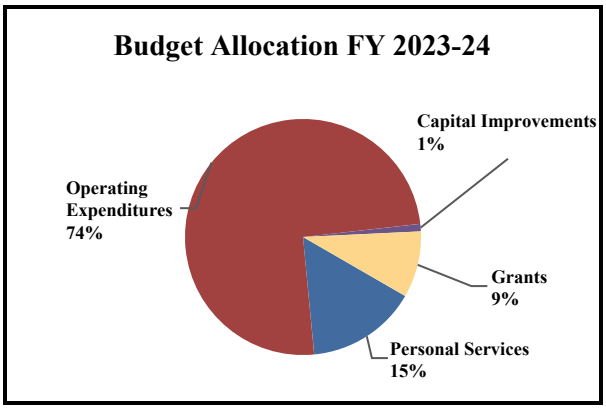
Funding Source Summary

Special Revenue Funds	$ 149,822,639	$ 191,522,328	$ 202,198,419	5.6 %
General Fund and Sub Funds	96,468,136	109,268,177	110,546,062	1.2 %
Capital Construction Funds	605,857	9,650,580	3,750,000	(61.1)%
Department Total	**$ 246,896,632**	**$ 310,441,085**	**$ 316,494,481**	**1.9 %**

Authorized Positions	**421**	**429**	**432**	**0.7 %**

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget included a 5.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increase. The department's net position change was an increase of three (3); one (1) Public Relations and Outreach Specialist to coordinate all division interaction with all forms of media requests as well as follow ups across the department; and two (2) Mosquito Control Specialists to meet the increased demand for mosquito control support.

Three (3) New Positions FY 2023-24

1 – Public Relations and Outreach Specialist, Fiscal and Operational Support Division
2 – Mosquito Control Specialist, Mosquito Control Division

Operating Expenses – The FY 2023-24 operating expenses budget increased by 7.6% or $16.6 million from the current FY 2022-23 budget mainly due to the anticipated increase in payments to other governmental agencies for the Local Provider Participation Fund. The FY 2023-24 budget does not reflect carryover grant funds or new grant awards. Medicaid is funded for $24.4 million, as mandated by the state. The Primary Care Access Network (PCAN) budget remained status quo at a total budget of $10.9 million ($4.9 million in grants category). Also, included is $17.5 million for Corrections Health hospitalization costs to pay for inmates that are required to be admitted to a hospital for treatment.

Capital Outlay – The FY 2023-24 capital outlay budget decreased by 56.5% or $633,824 from the current FY 2022-23 budget. The decrease is primarily due to an reduction of one-time purchases in rolling stock, equipment, computer equipment, and software. The FY 2023-24 budget included funding for one (1) replacement vehicle in the Mosquito Control Division.

Capital Improvements – The FY 2023-24 capital improvements budget decreased by 80.9% or $19.6 million from the current FY 2022-23 budget. The majority of the decrease is due to the timing of re-budgets for capital projects from the current FY 2022-23 budget. Funding is included for the Animal Service Facility, Spay/Neuter Clinics, and Medical Examiner Office Expansion projects. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2023-24 debt service budget decreased by 29.0% or $240,104 from the current FY 2022-23 budget and is for the principal and interest expenses for office equipment capital leases within the Medical Clinic division.

Grants – The FY 2023-24 grants budget decreased by 16.2% or $4.1 million from the current FY 2022-23 budget. The FY 2023-24 budget does not reflect carryover grant funds, which are recognized after the budget is adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

The Animal Services Division grant budget decreased 49.6% or $164,136, which includes funding for heartworm protection, adoption, rescues, and spay and neuter projects.

The Medical Clinic Division grant budget is $4.9 million, which included $4.4 million for payments to PCAN providers, including Community Health Center, Health Care Center for the Homeless, Shepard's Hope and True Health.

Ryan White HIV prevention and treatment services includes medical care, case management, food preparation, mental health counseling, housing assistance, transportation, and substance abuse counseling. The budget for FY 2023-24 is $7.2 million, which includes carry over grant funds from the current FY 2022-23 budget.

FUNDING SOURCE HIGHLIGHTS

The FY 2023-24 budget for the Health Services Department receives funding from various sources. For FY 2023-24 the department receive funds from the General Fund, Special Revenue Funds (grant funding), and Capital Construction Funds. Special Revenue Funds include such funds as the Animal Services Trust Fund (1048), Local Provider Participation Fund (1180), Regional Pharmaceutical Settlement (1256), County/City Pharmaceutical Settlement (1257), and Animal Services Trust-General Donations (1295).

Mosquito Control is funded by the General Fund, but through an interfund transfer in order to track expenses as required by Florida Statue 388.311.

The Special Revenue Funds increased by 1.7% or $3.2 million due to the anticipated increase in the Local Provider Participation Fund for special assessment on for-profit and not-for-profit hospitals to fund the non-federal share of Medicaid payments benefiting hospitals providing healthcare services to Medicaid, indigent, and uninsured members of the Orange County Community. In addition, this funding does not include some carryforward grants revenues due to the result of the timing in which grants are awarded. The balance of these grants is rolled over to the following fiscal year after the budget is adopted.

Division: Animal Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 6,547,048	$ 8,105,753	$ 8,909,664	9.9 %
Operating Expenditures	2,376,831	2,196,333	2,358,108	7.4 %
Capital Outlay	102,597	492,164	178,925	(63.6)%
Total Operating	**$ 9,026,476**	**$ 10,794,250**	**$ 11,446,697**	**6.0 %**
Capital Improvements	$ 136,181	$ 5,629,368	$ 2,750,000	(51.1)%
Grants	153,638	330,636	286,500	(13.3)%
Total Non-Operating	**$ 289,819**	**$ 5,960,004**	**$ 3,036,500**	**(49.1)%**
Total	**$ 9,316,295**	**$ 16,754,254**	**$ 14,483,197**	**(13.6)%**
Authorized Positions	**100**	**103**	**103**	**0.0 %**

Division: Corrections Health Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 14,213,571	$ 18,127,765	$ 20,177,993	11.3 %
Operating Expenditures	23,427,506	18,063,220	17,481,001	(3.2)%
Capital Outlay	91,891	66,001	35,000	(47.0)%
Total Operating	**$ 37,732,968**	**$ 36,256,986**	**$ 37,693,994**	**4.0 %**
Total	**$ 37,732,968**	**$ 36,256,986**	**$ 37,693,994**	**4.0 %**
Authorized Positions	**165**	**165**	**165**	**0.0 %**

Division: Drug Free Community Office

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 333,950	$ 915,361	$ 612,723	(33.1)%
Operating Expenditures	678,598	2,779,443	1,484,680	(46.6)%
Capital Outlay	56,989	15,266	5,000	(67.2)%
Total Operating	**$ 1,069,537**	**$ 3,710,070**	**$ 2,102,403**	**(43.3)%**
Grants	$ 0	$ 6,954,009	$ 12,342,280	77.5 %
Total Non-Operating	**$ 0**	**$ 6,954,009**	**$ 12,342,280**	**77.5 %**
Total	**$ 1,069,537**	**$ 10,664,079**	**$ 14,444,683**	**35.5 %**
Authorized Positions	**4**	**5**	**5**	**0.0 %**

Division: Fiscal & Operational Support

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,368,917	$ 4,577,139	$ 3,519,327	(23.1)%
Operating Expenditures	137,634,647	157,271,577	177,113,467	12.6 %
Capital Outlay	2,998,666	34,700	33,700	(2.9)%
Total Operating	**$ 143,002,230**	**$ 161,883,416**	**$ 180,666,494**	**11.6 %**
Grants	$ 10,826,077	$ 11,939,181	$ 10,889,475	(8.8)%
Total Non-Operating	**$ 10,826,077**	**$ 11,939,181**	**$ 10,889,475**	**(8.8)%**
Total	**$ 153,828,307**	**$ 173,822,597**	**$ 191,555,969**	**10.2 %**
Authorized Positions	**29**	**27**	**28**	**3.7 %**

Division: Health EMS

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,413,939	$ 1,841,673	$ 2,196,498	19.3 %
Operating Expenditures	671,068	954,380	663,549	(30.5)%
Capital Outlay	99,963	225,923	162,685	(28.0)%
Total Operating	**$ 2,184,970**	**$ 3,021,976**	**$ 3,022,732**	**0.0 %**
Total	**$ 2,184,970**	**$ 3,021,976**	**$ 3,022,732**	**0.0 %**
Authorized Positions	**11**	**14**	**14**	**0.0 %**

Division: Medical Clinic

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,777,315	$ 3,465,428	$ 3,892,180	12.3 %
Operating Expenditures	25,916,335	31,321,007	31,881,227	1.8 %
Capital Outlay	2,027	7,650	7,650	0.0 %
Total Operating	**$ 28,695,677**	**$ 34,794,085**	**$ 35,781,057**	**2.8 %**
Debt Service	$ 321,252	$ 642,557	$ 506,339	(21.2)%
Grants	$ 3,534,609	$ 5,820,536	$ 4,895,204	(15.9)%
Total Non-Operating	**$ 3,855,861**	**$ 6,463,093**	**$ 5,401,543**	**(16.4)%**
Total	**$ 32,551,538**	**$ 41,257,178**	**$ 41,182,600**	**(0.2)%**
Authorized Positions	**41**	**41**	**41**	**0.0 %**

Division: Medical Examiner

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,417,922	$ 5,774,413	$ 6,356,033	10.1 %
Operating Expenditures	1,212,235	2,178,341	1,627,799	(25.3)%
Capital Outlay	27,870	42,338	12,550	(70.4)%
Total Operating	**$ 5,658,027**	**$ 7,995,092**	**$ 7,996,382**	**0.0 %**
Capital Improvements	0	2,000,000	1,000,000	(50.0)%
Total Non-Operating	**$ 0**	**$ 2,000,000**	**$ 1,000,000**	**(50.0)%**
Total	**$ 5,658,027**	**$ 9,995,092**	**$ 8,996,382**	**(10.0)%**
Authorized Positions	**39**	**42**	**42**	**0.0 %**

Division: Mosquito Control

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,701,990	$ 2,264,131	$ 2,575,551	13.8 %
Operating Expenditures	629,302	910,013	802,228	(11.8)%
Capital Outlay	78,611	238,292	53,000	(77.8)%
Total Operating	**$ 2,409,903**	**$ 3,412,436**	**$ 3,430,779**	**0.5 %**
Capital Improvements	$ 469,675	$ 13,521,212	$ 0	(100.0)%
Total Non-Operating	**$ 469,675**	**$ 13,521,212**	**$ 0**	**(100.0)%**
Total	**$ 2,879,578**	**$ 16,933,648**	**$ 3,430,779**	**(79.7)%**
Authorized Positions	**32**	**32**	**34**	**6.3 %**

Division: Public Health

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 1,675,411	$ 1,550,000	$ 1,602,756	3.4 %
Total Operating	**$ 1,675,411**	**$ 1,550,000**	**$ 1,602,756**	**3.4 %**
Total	**$ 1,675,411**	**$ 1,735,275**	**$ 1,684,145**	**(2.9)%**

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Health Services Department

Capital improvements include funding for a future new Animal Services facility, construction of spay/neuter clinic, and construction of a new Mosquito Control Facility. Unspent budget in FY 2022-23 for these projects will be rebudgeted to FY 2023-24 during the Annual Budget Amendment in January 2024.

	Adopted FY 2023-24
Animal Services Facility	$ 1,750,000
Spay/Neuter Clinics	1,000,000
Medical Examiner Office Expansion	1,000,000
Department Total	$ 3,750,000

Funding Mechanism:

Funding for the Health Services Department projects is provided from the Capital Projects Fund 1023. The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/2023 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Health Services											
Animal Services											
0252											
	1023	Animal Services Facility	127,181	3,872,819	1,750,000	15,000,000	20,250,000	0	0	0	41,000,000
		Unit Subtotal	127,181	3,872,819	1,750,000	15,000,000	20,250,000	0	0	0	41,000,000
2393											
	1023	Spay/Neuter Clinics	562,840	1,756,549	1,000,000	0	0	0	0	0	3,319,389
		Unit Subtotal	562,840	1,756,549	1,000,000	0	0	0	0	0	3,319,389
		DIVISION SUBTOTAL	690,022	5,629,368	2,750,000	15,000,000	20,250,000	0	0	0	44,319,390
Medical Examiner											
2590											
	1023	Medical Examiner Office Expansion	0	2,000,000	1,000,000	10,000,000	15,000,000	0	0	0	28,000,000
		Unit Subtotal	0	2,000,000	1,000,000	10,000,000	15,000,000	0	0	0	28,000,000
		DIVISION SUBTOTAL	0	2,000,000	1,000,000	10,000,000	15,000,000	0	0	0	28,000,000
Mosquito Control											
2472											
	1023	Mosquito Control Facility	2,186,427	2,021,212	0	0	0	0	0	0	4,207,639
	5896	ARPA-RR Mosquito Control	0	11,500,000	0	0	0	0	0	0	11,500,000
		Unit Subtotal	2,186,427	13,521,212	0	0	0	0	0	0	15,707,639
		DIVISION SUBTOTAL	2,186,427	13,521,212	0	0	0	0	0	0	15,707,639
		DEPARTMENT SUBTOTAL	2,876,449	21,150,580	3,750,000	25,000,000	35,250,000	0	0	0	88,027,029
		GRAND TOTAL	2,876,449	21,150,580	3,750,000	25,000,000	35,250,000	0	0	0	88,027,029

* Prior Expenditures is calculated using 3 or 5 years.


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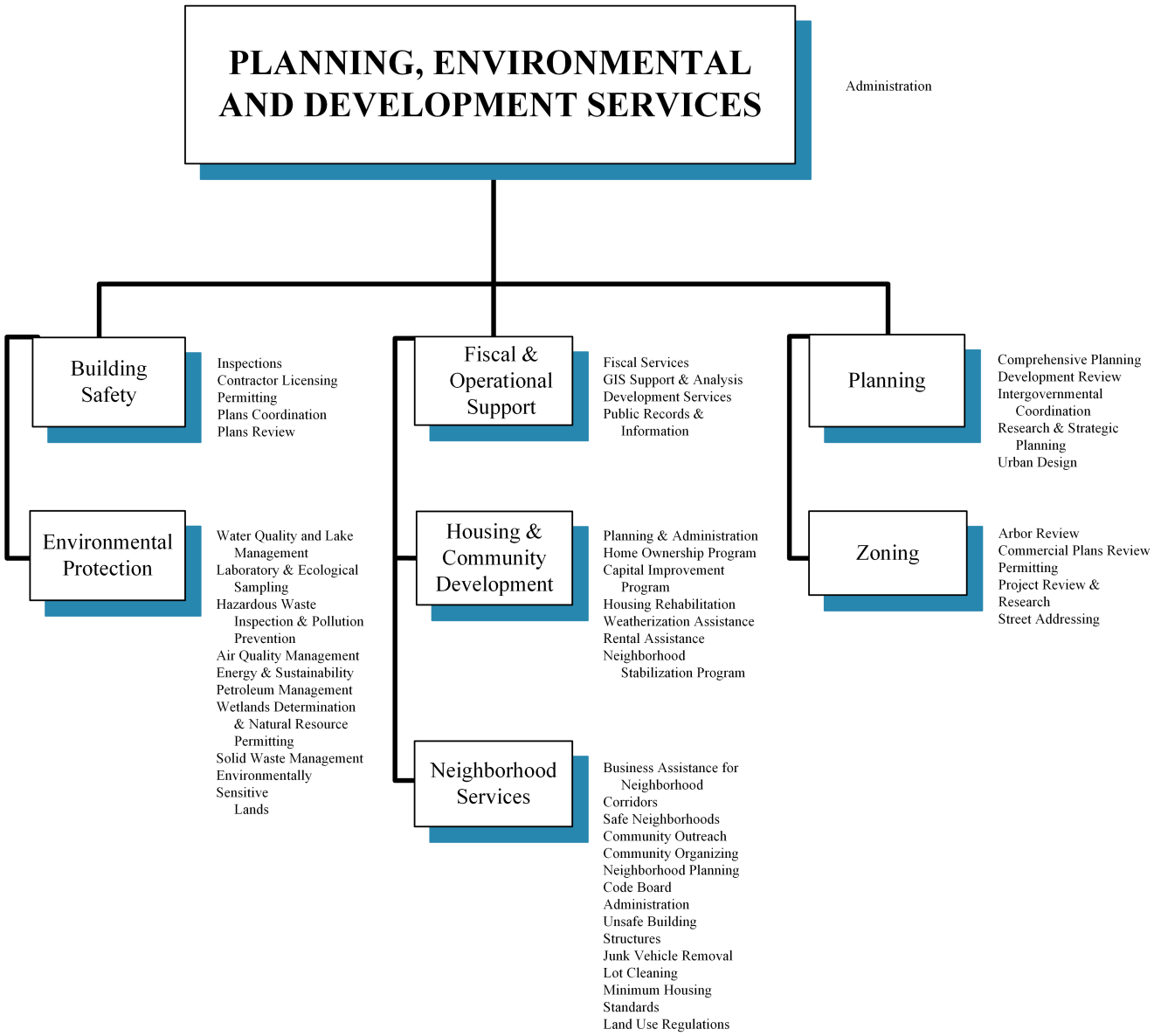
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PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES
Administration
Building Safety
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Permitting
Plans Coordination
Plans Review
Environmental Protection
Water Quality and Lake Management
Laboratory & Ecological Sampling
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Permitting
Project Review & Research
Street Addressing

Planning, Environmental and Development Services

Purpose Statement:

The Planning, Environmental and Development Services Department (PEDS) is responsible for promoting, coordinating, and implementing programs and services that maintain and enhance the quality of life in Orange County. These programs and services help guide development and transportation initiatives, monitor construction, protect the environment, maintain and improve the character and quality of existing neighborhoods by encouraging the development of neighborhood organizations, and encourage the preservation of open space.

Program Descriptions:

- The **Division of Building** Safety ensures public health, safety, and welfare through the enforcement of federal, state, and local codes and ordinances governing construction. Plan reviews, permit issuances, and inspections are performed for structural, electrical, plumbing, gas, heating, air conditioning, refrigeration, solar, and ventilation systems for all residential and commercial construction projects to ensure compliance with these codes.
- The **Environmental Protection Division (EPD)** seeks to conserve, protect, and enhance the quality of the natural environment for the use and enjoyment of current and future generations of Orange County citizens and visitors by providing educational and conservation programs; implementing programs to prevent or mitigate the impacts of pollution on air, water, and land resources; monitoring environmental quality; permitting and inspecting regulated facilities and activities; enforcing regulations governing the environment; reviewing potential environmental impacts of proposed development projects; and, engaging volunteers in environmental stewardship.
- The **Fiscal and Operational Support Division** is responsible for the administration and coordination of financial operations, development information and processes, impact fees and concurrency management, and Geographic Information Systems (GIS), which foster creative and innovative solutions to improve operational efficiency, promote collaboration and resource-sharing among divisions, and improve each division's ability to focus on customer service.
- The **Housing and Community Development (HCD) Division** creates and maintains a viable urban community by providing affordable housing opportunities, infrastructure improvements, human services, and expanded economic opportunities principally for low to moderate income residents of Orange County.
- The **Neighborhood Services Division** strives to engage and strengthen neighborhoods through neighborhood planning, community outreach, consumer protection, neighborhood improvement grants, and gaining compliance with County codes and ordinances.
- The **Office of Tenant Services** was created on January 24, 2023, and officially opened to the residents of Orange County on March 1, 2023. The office provides information, referrals, outreach, and education to the residents of Orange County through educational seminars and workshops to produce awareness of laws that pertain to Chapter 83 of the Florida Statutes. Outreach and Education is provided to both tenants and landlords of Orange County.
- The **Planning Division** serves the public through implementing Orange County's Comprehensive Plan (CP) to ensure the successful balance of economic development with environmental protection, with continued growth in a manner that enhances communities, provides choices in where to live and how to get around, and participates in the implementation of the Orange County Sustainability Plan.



- The **Zoning Division** supports the successful development of business and residential communities in Orange County through the adoption of progressive zoning regulations that benefit and protect the citizens of Orange County. The division supports the centralized permitting services initiative to enhance customer service.

FY 2022-23 Major Accomplishments:

Division of Building Safety

- Conducted nearly 20,000 commercial and residential plan reviews and more than 320,000 inspections.
- Implemented Fee Reductions for Residential and Commercial Permit Fees, saving customers an estimated $6.0 million and set aside $3.0 million to offset Building permitting fees for Orange County Certified Affordable Housing.

- Continued enhancements of Fast Track Online Services as the Customer First Initiatives are implemented. Currently 99% of services are provided online.
- Developed a new project management team of assistant project managers to focus on communication, collaboration, and problem solving to further enhance customer service.

Environmental Protection

- The Green PLACE Program has evaluated 1,053 environmentally sensitive land (ESL) parcels for potential acquisition and coordinated with Real Estate Management Division to appraise 53 parcels. The Board of County Commissioners (BCC) approved and executed purchase of an additional 400 acres of ESL to the county's inventory.
- Completed Groundwater Vulnerability Assessment (GAVA) study, which identified priority vulnerable areas and will assist in the evaluation of solutions to septic system nutrient loading to water bodies. The GAVA study will help Orange County staff focus its efforts and is fundamental to the work of each of the Septic Tank Workgroup Subgroups for FY24.
- Completed the State of the Wetlands and Regulatory Framework study, which identified the current and historic extent of wetlands within the County and assessed the efficacy of the County ordinance to protect wetlands by analyzing change in extent and wetland function over time. A map that identifies the most important wetlands for preservation was developed for incorporation into Vision2050 and for integration with the Wetlands Protection Ordinance.

Fiscal & Operational Support

- Completed upgrade of the countywide addressing system. Configured and support of new emergency field collection applications. Implemented initial phase of web enabled GIS.
- Conducted an independent assessment of our service delivery for Countywide permitting and development functions.
- The Fiscal & Operation Support & the Housing and Community Development Divisions successfully completed the Financial Certification required to qualify for the CDBG Disaster Recovery Funding.

Housing and Community Development

- Received $7,278,950 in federal Community Development Block Grant (CDBG) funds and awarded $1,016,716 to 18 nonprofit agencies for public services including childcare subsidies, after school care for low-income children, job training and placement for adults with disabilities, home delivered meals to homebound low-income seniors, case management and mental health services.
- Awarded $1,250,000 in CDBG for capital improvement projects including the expansion of the Ivey Lane Health Clinic and site development for the construction of the IDignity public facility.
- Awarded $3,556,444 in CDBG for housing projects including single-family rehabilitation, rental rehabilitation, and infrastructure improvements for housing construction.
- Awarded $638,241 in Emergency Solutions Grants (ESG) federal funds for homeless activities to eight (8) nonprofit homeless agencies.
- Received $3,145,072 in HOME Investment Partnerships Program fund for affordable rental housing and single-family home rehabilitation activities.
- Received a $10,554,916 allocation of HOME American Rescue Plan (ARP) funding.
- Investments in 1,894 affordable units in 11 developments under construction or in the review process.

Neighborhood Services

- Despite operating with several vacancies in the Code Compliance Section, staff managed to conduct 80% of inspections for possible code violations reported to 311 within a 48-hour window.
- Eradicated blight from the priority zip codes identified in the Orange County Citizen Safety Task Force Report by removing trash, junk, and debris from 103 properties and demolishing 34 dilapidated unsafe structures.
- Awarded $410,000 or 100% of the neighborhood beautification grant, surpassing the previous year's awards by almost $200,000. The grants were awarded to 38 neighborhood associations for improvement projects to beautify and enhance entryways and common areas.
- Attended over 350 community meetings and events, surpassing the previous year's total by 60%.
- Assisted more than 900 Orange County residents with consumer affairs matters, which yielded $135,000 in refunds.

Office of Tenant Services

- Opened the office and provided services to the public to over 4,500 landlord/tenants since its inception.

Planning

- Advanced Vision 2050 initiative by completing the Vision 2050 Transmittal Proceeding, facilitating 22 In-Person Vision 2050 / Orange Code Town Hall Meetings, and coordinating the launch of an online Vision 2050 Interactive Mapping Public Interface.
- Completed Final Tangelo Park Beautification Plan Beautification & Aesthetics Construction Plans.

- Promoted focus on the "Missing Middle" by preparing and completing a "Missing Middle" Pattern Book as well as completing Pre-Approved ADU & Alternative Missing Middle Housing Construction Plans.
- Development Review Committee (DRC) Office processed approximately 425 Cases.



Zoning

- Presented over 136 variance and/or special exception requests to the Board of Zoning Adjustment (BZA) and the Board of County Commissioners (BCC), which included 5 board called public hearings and seven (7) appeals.
- Developed "Gridics" the County's New Land Use & Zoning Ordinance Management Platform which will be released to the public once the development programs for the County's over 600 planned developments are populated.
- Conducted nearly 44,000 commercial and residential plan reviews and over 2,300 reviews for projects processed through the Development Review Committee (DRC).
- Processed 16,791 requests for new or modified addresses.

FY 2023-24 Department Objectives:

Division of Building Safety

- Continue Fee Reductions for Residential and Commercial Permit Fees.
- Continue implementation of the Mayor's Customer-First initiatives to enhance customer service.
- Launch additional customer outreach to homeowners with trainings for all aspects of plan submittal, permitting and inspection processes.
- Strive to maintain current levels of service with over 320,000 annual inspections projected and respond within specified times as scheduled.

Environmental Protection

- Significantly decrease the nutrient pollution contributed by septic systems to the County's surface waters and springs by continuing to participate with the Septic Working Group.
- Revise the Wetlands Protection Code with findings from the Wetlands and Regulatory Framework study.
- Update the Boats & Water Safety ordinance to ensure it is consistent with Florida Statutes and FWC rules and regulations and to implement additional boating safety zones where needed.
- Draft Noise Ordinance code revisions based on evaluation results with input from stakeholders and in collaboration with the OC Sheriff's Office.
- Continue Fertilizer Management Code Education and Outreach regarding the revised Fertilizer Management Ordinance that was approved by the BCC in February 2022.
- Update the tree inventory and i-Tree Eco analysis created in 2017 and provide an up-to-date evaluation of the health, composition, and value of the County's urban forest within the USA to evaluate progress in preserving and enhancing the urban forest within Orange County.

Fiscal & Operational Support

- Continue to provide outstanding support services for all our department Fiscal needs, Development Services, Fast Track team coordination and Countywide GIS Services.
- Planning and Implementation of all Financial aspects and internal controls for the CDBG Disaster Recovery Grant programs with an award of $219M dollars.
- Upgrade GIS Databases to support Web GIS.

Housing & Community Development

- Investments in new affordable housing construction through the Housing Trust Fund Revolving Loan Fund and other state and federal entitlement programs.
- Increase the number of affordable housing rental and homeownership units.
- Implementation of the new HOME Investment Partnership Program (HOME) funding under the American Rescue Plan Act.
- Continue implementing federal entitlement programs to eliminate homelessness and assist low to moderate-income households and neighborhoods under the new 2022-2026 Consolidated Plan.

Neighborhood Services

- Continue implementing outreach and marketing strategies to promote community events, grant programs, and increase awareness of County codes and ordinances that impact neighborhoods to promote voluntary compliance.

- Continue to explore and expand the use of technology to maximize productivity, accountability, and quality of service.
- Establish new term contracts to expedite the procurement of essential services, including Title Searches to abate various violations, and Wall Repair Services to efficiently handle neighborhood wall repairs.

Office of Tenant Services

- Comprehensive marketing campaign directed towards underserved areas to make the public aware of the office and be the one-stop shop to those that need services and how to access those services.

Planning

- Complete a "Housing for All" Nexus and Feasibility Study.
- Activate "Gridics" Phase 2 for Vision 2050 and Orange Code Framework & Maps.
- Complete a Series of Development Industry Stakeholder Orange Code Workshops.
- Complete Vision 2050 & Orange Code Adoption Public Hearings.

Zoning

- Continue to provide first class customer service virtually using the WebEx Event platform, email and telephone, as well as, in-person and on-site investigation.Continue to provide first class customer service virtually using the WebEx Event platform, email and telephone, as well as in-person and on-site investigation and implementation of the Mayor's Customer First Initiatives to enhance customer service.
- Streamline services by integrating more processes into the Land Development Management System (LDMS) and providing opportunities for customers to submit applications electronically through the Fast Track Online Permitting System and via email.
- Promote progressive zoning regulations that serve economic development, protect the environment, promote sustainability, and protect residential areas.


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Planning, Environmental & Development Services

Key Performance Measures	Notes	FY 2021-22 Actual	FY 2022-23 Target	FY 2023-24 Target
Building Safety				
– Plans Review - Number of Plans Reviewed		16,184	12,550	13,000
Plans reviewed include commercial construction plans for all new and alteration projects.				
– Plans Review - Average Number Per Plans Examiner		297	250	250
– Permits - Number of Sub-Permits Issued		58,577	63,000	63,000
– Permits - % of Applications processed via Fast-Track		99%	95%	98%
– Inspections - Number of Inspections Performed Per Year		261,355	320,000	320,000
– Inspections - % Completed Within 1 Day of Schedule		98%	95%	96%
Environmental Protection				
– Inspections - Number of Sites Inspected		5,718	6,051	4,836
– Inspections - % of Sites in Compliance		73%	55%	55%
– Permitting - # of Permits Issued or RAI Letters Sent		974	816	652
RAI - Request for Additional Information				
– Permitting - % of Permits Issued or RAI's in Est. Timeframe		85%	91%	90%
Housing and Community Development				
– # of Homes that Received Housing Rehabilitation		70	60	100
– # of Families Assisted in Achieving Homeownership		65	50	150
– % of Orange County Authorized Section 8 Units Leased		96%	98%	98%
Neighborhood Services				
– Number of Inspections		55,140	60,000	60,000
– Response Time (within 48 hrs.)		86%	85%	85%
– Grant Funds Awarded		$ 216,550	$ 390,000	$ 410,000
– Number of Grants Awarded		28	60	30
– Number of Community Meetings Attended		222	250	250
– Number of Citizen Volunteer Hours		831	—	—
– Number of Off-Duty Deputy Hours		4,343	—	—
Planning				
– Number of Community Meetings		81	84	55
Community meetings include rezoning requests and future land use amendments.				
– # of Land Development Projects Submitted for Review		561	577	490
Transportation Planning				
– Number of Concurrency Applications Reviewed		313	22	213
Includes traffic studies reviewed in-house.				
– Num of Land Development Projects Submitted for Review		9,633	23	6,424
Includes DRC Reviews, Comprehensive Plan Amendments, BZA and P&Z applications				
– Number of Agreements Approved by RAC		53	24	25
Roadway Agreement Committee (RAC) meets twice monthly all year long.				
Zoning				
– Number of Commercial Construction Plans Reviewed		6,937	6,864	6,600
Commercial plans reviewed for all new and alteration projects.				
– Percent of Commercial Plans (Layer 1) Reviewed within 21 day		100%	95%	95%
Includes commercial plans reviewed for all new and alteration projects.				
– Number of Residential Construction Plans Reviewed		13,336	13,772	14,000
Residential plans reviewed for all new and alteration projects				
– Percent of Residential Plans Reviewed within 7 days		87%	95%	95%
Includes residential plans reviewed for all new and alteration projects				

Department: Planning, Environmental & Development Svc.

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 41,752,675	$ 60,270,938	$ 60,744,496	0.8 %
Operating Expenditures	49,548,957	119,736,755	96,043,264	(19.8)%
Capital Outlay	4,459,317	2,852,417	3,051,515	7.0 %
Total Operating	**$ 95,760,949**	**$ 182,860,110**	**$ 159,839,275**	**(12.6)%**
Capital Improvements	$ 4,828,288	$ 76,794,093	$ 53,161,327	(30.8)%
Debt Service	201,601	285,878	183,528	(35.8)%
Grants	7,044,167	63,854,708	60,852,459	(4.7)%
Reserves	0	58,497,641	51,511,505	(11.9)%
Total Non-Operating	**$ 12,074,056**	**$ 199,432,320**	**$ 165,708,819**	**(16.9)%**
Department Total	**$ 107,835,005**	**$ 382,292,430**	**$ 325,548,094**	**(14.8)%**

Expenditures by Division / Program

Building Safety	$ 22,207,494	$ 75,611,818	$ 66,685,061	(11.8)%
Environmental Protection	17,966,938	120,606,645	95,837,175	(20.5)%
Fiscal & Operational Support	7,024,055	9,063,865	8,846,863	(2.4)%
Housing and Community Development	48,376,261	154,425,513	132,712,267	(14.1)%
Neighborhood Services	6,782,991	13,312,167	13,823,402	3.8 %
Planning	3,114,351	6,254,167	4,318,287	(31.0)%
Zoning	2,362,913	3,018,255	3,325,039	10.2 %
Department Total	**$ 107,835,003**	**$ 382,292,430**	**$ 325,548,094**	**(14.8)%**

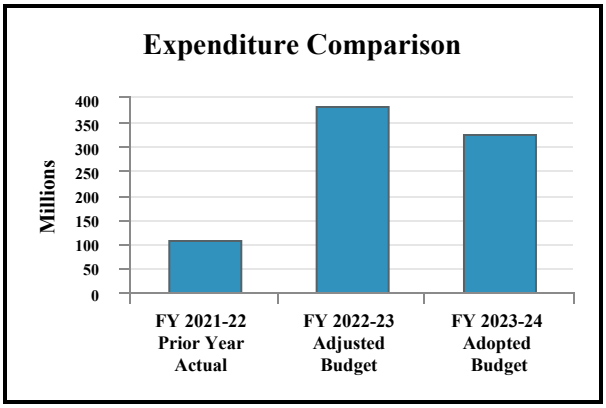
Funding Source Summary

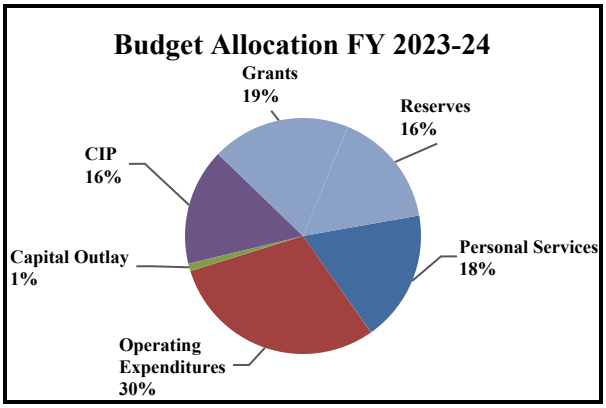
Enterprise Funds	$ 137,434	$ 47,978	$ 0	(100.0)%
Special Revenue Funds	$ 73,545,844	$ 212,768,709	$ 160,708,037	(24.5)%
General Fund and Sub Funds	30,844,029	99,470,738	114,428,739	15.0 %
Capital Construction Funds	3,307,699	70,005,005	50,411,318	(28.0)%
Department Total	**$ 107,835,006**	**$ 382,292,430**	**$ 325,548,094**	**(14.8)%**

Authorized Positions	**551**	**572**	**583**	**1.9 %**

Planning, Environmental & Development Services

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget includes a 5.0% increase for non-bargaining employees. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases.

The department's net position change is an increase of 11 new positions to accommodate growth and increased workloads in specific areas. The Building Division positions are a part of the Mayor's Customer-First Development Services Initiative in providing quality and timely service delivery. The Environmental Protection Division (EPD) positions are a part of state and county code compliance with the National Pollution Discharge Elimination System Program (NPDES), Environmental, Permitting & Compliance (EP&C) Enforcement, and with Pollutant Storage Tanks. The Fiscal and Operational Support Division position will be providing countywide internal and external communication efforts relating to development services, in connection with the Office of Communications, as part of the Mayor's Customer-First Development Services Initiative. The Housing and Community Development Division position is to support the Subsidized Rental Assistance section with entry level intake duties, due to increased applications and workload. The Planning Division positions will work within the Research & Economic Development Section, providing coordination, research and public engagement for planning initiatives.

11 New Positions FY 2023-24

2 – Inspector II, Building Safety Division
1 – Plans Examiner, Building Safety Division
1 – Building Coordinator, Building Safety Division
3 – Senior Environmental Specialist, Environmental Protection Division
1 – Public Relations & Outreach Specialist, Fiscal & Operational Support Division
1 – Assistance Interviewer, Housing and Community Development Division
1 – Chief Planner, Planning Division
1 – Planner III, Planning Division

Operating Expenses – The FY 2023-24 operating expenses budget decreased by 19.8% or $23.7 million from the FY 2022-23 budget. The majority of the decrease is due to grant rollovers in the Housing and Community Development Division, which do not occur until after the fiscal year begins and are not included in the budget at that time. The Neighborhood Services Division budget includes $1.4 million for the following Neighborhood Pride Grants: Price Sustainability, Youth Sports Enhancement, Neighborhood Pride Miscellaneous, Neighborhood Planning, Business Assistance Neighborhood Coordinator, Neighborhood Community and Youth Leadership Conference, Neighborhood Beautification, Fixing up the Neighborhood, Street Art Something, Community Cleanup, and Non Profit Housing Repair. Also, the Neighborhood Services Division under the Code Enforcement Section budget includes $1.7 million for cleaning and mowing of overgrown lots and the demolition of various buildings that have been identified as unsafe structures throughout the county. The Environmental Protection Division budget includes $1.9 million to support the ongoing water quality monitoring contracts. The Building Safety Division operating budget will continue to provide the ability to conduct virtual inspections and other operational needs, as part of the Mayor's Customer-First Development Services Initiative.

Capital Outlay – The FY 2023-24 capital outlay budget increased by 7.0% or $199,098 from the FY 2022-23 budget. Included in the capital outlay budget is funding for the addition and replacement of fourteen (14) vehicles; one (1) replacement and one (1) new vehicles in EPD, 10 replacement vehicles in Neighborhood Services, one (1) replacement vehicle in Planning, and one (1) new vehicle in Zoning divisions, as well as equipment, computer equipment and other capital materials.

Capital Improvements – The FY 2023-24 capital improvements budget decreased by 30.8% or $23.6 million from the FY 2022-23 budget. The majority of the decrease is due to the timing of re-budgets for capital projects from the current FY 2022-23 budget. The budget includes funding for Water Quality Improvement and Green PLACE Projects, Environmental Sensitive Land Acquisitions, I-Drive Catalytic Site, and the Cassady Building Atrium Infill project. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Services – The FY 2023-24 debt services budget decreased by 35.8% or $102,350 and is for the principal and interest expenses for office equipment capital leases within the Housing and Community Development division.

Grants – The FY 2023-24 grants budget decreased by 4.7% or $3.0 million from the FY 2022-23 budget. The FY 2023-24 budget does not reflect carryover grant funds, which are recognized after the budget is adopted. The budget includes a total of $58.1 million under the Affordable Housing Trust Fund. The Board approved $10 million a year with a 10% annual increase to be deposited in a trust fund to be used for affordable housing in Orange County. For FY 2023-24, the calculated contribution to the Affordable Housing Trust Fund is $14.6 million. In addition, some not-for-profit organizations will receive Community Development Block Grant (CDBG) funding as determined through a competitive process. The amounts for FY 2023-24 are estimates of funding for projects; actual amounts will not be awarded until later in fiscal year 2023 and during this fiscal year 2024.

Reserves – The FY 2023-24 reserves budget decreased by 11.9% or $7.0 million from the FY 2022-23 budget. The Building Safety Fund reserve budget is $35.1 million. Environmental Protection Division's reserve budget is $16.1 million, which includes Lake MSTUs and land conservation funds. Neighborhood Services Division's reserve budget is $297,782, which includes the Pine Hills Neighborhood Improvement Fund. A significant amount of these funds has been committed for planned CIPs.

FUNDING SOURCE HIGHLIGHTS

The Planning, Environmental and Development Services Department receives funding from various sources. For FY 2023-24 the department receive funds from the General Fund, Special Revenue Funds (grant funding), and Capital Construction Funds. Special Revenue Funds include such funds as the Building Fund (1011), the Conservation Trust Fund (1026), Housing Trust Fund (0231), MSTU Lake Funds (1061–1099), and I-Drive CRA Fund (1246).

Building Permits – Permit fees are charged for plans review and inspection services encompassing building, electrical, mechanical, and plumbing trades. Staff reviews construction plans and performs construction inspections to ensure compliance with Orange County Code. Fees are based on the actual cost of plans reviewed and site inspections, plus an allowance for overhead expenses. The FY 2023-24 building permit fees are budgeted at $19.5 million compared to $19.0 million budgeted in current FY 2022-23.

Lake MSTU Funds - The Environmental Protection Division uses Lake MSTU funds to defray the cost of herbicides in cleaning lakes and to implement various lake-enhancement projects. Revenues, expenditures, and fund balances are recorded by each MSTU.

Air Pollution Control Fund – Revenue is collected by a non-refundable fee of $1.00 that is charged on every vehicle license registration sold, transferred, or replaced in Orange County. These charges are collected by the Tax Collector and remitted to the State Department of Environmental Regulation. Because Orange County has previously established an Air Pollution Control Fund, according to statutes, $0.50 of each dollar collected is returned to Orange County to fund air pollution control programs.

Miscellaneous Contractor Permits – Revenue is collected for various permits issued by the Division of Building Safety that are not for new building construction and include permits for tents, trailers, house-moving, structure demolition, signs, re-inspection fees, and other items. The FY 2023-24 miscellaneous contractor permits revenue is budgeted at $1.4 million.

Planning Fees – Fee revenue is collected for land use and Comprehensive Plan amendments, Preliminary Subdivision Plan submissions, Planning & Zoning applications, final plat applications, and other miscellaneous revenues. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Zoning Fees – Fee revenue is collected for re-zoning requests, development reviews, street addressing, recreational vehicle storage, and Board of Zoning Adjustment Appeals. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Concurrency Fees – Fee revenue is collected for processing requests for concurrency applications. Services include the handling of capacity encumbrance letters, capacity reservation accounts, county-wide coordination, and other agency credit accounts. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Impact Fee Administration – Orange County receives a portion of School Impact Fee revenues for managing the fee collection. F.S. 163.31801 limits administrative charges for the collection of impact fees to actual costs.

I-Drive Community Redevelopment Agency - This fund accounts for revenue generated from the creation of a Community Redevelopment Area (CRA) surrounding International Drive. The CRA was initiated to finance the improvement of certain blighted conditions identified in the area.

Division: Building Safety

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 14,974,026	$ 20,481,360	$ 22,022,022	7.5 %
Operating Expenditures	6,794,223	12,136,131	8,602,489	(29.1)%
Capital Outlay	438,848	636,250	896,250	40.9 %
Total Operating	**$ 22,207,097**	**$ 33,253,741**	**$ 31,520,761**	**(5.2)%**
Capital Improvements	$ 397	$ 1,114,571	$ 55,000	(95.1)%
Reserves	0	41,243,506	35,109,300	(14.9)%
Total Non-Operating	**$ 397**	**$ 42,358,077**	**$ 35,164,300**	**(17.0)%**
Total	**$ 22,207,494**	**$ 75,611,818**	**$ 66,685,061**	**(11.8)%**
Authorized Positions	**189**	**198**	**202**	**2.0 %**

Division: Environmental Protection

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 9,011,414	$ 11,517,051	$ 12,404,531	7.7 %
Operating Expenditures	4,716,899	17,840,505	13,743,461	(23.0)%
Capital Outlay	334,734	1,348,398	1,613,433	19.7 %
Total Operating	**$ 14,063,047**	**$ 30,705,954**	**$ 27,761,425**	**(9.6)%**
Capital Improvements	$ 3,903,891	$ 72,879,400	51,956,327	(28.7)%
Grants	0	0	15,000	0.0 %
Reserves	0	17,021,291	16,104,423	(5.4)%
Total Non-Operating	**$ 3,903,891**	**$ 89,900,691**	**$ 68,075,750**	**(24.3)%**
Total	**$ 17,966,938**	**$ 120,606,645**	**$ 95,837,175**	**(20.5)%**
Authorized Positions	**105**	**110**	**113**	**2.7 %**

Division: Fiscal & Operational Support

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,668,703	$ 5,772,939	$ 6,558,739	13.6 %
Operating Expenditures	1,450,292	3,129,362	2,226,911	(28.8)%
Capital Outlay	905,060	161,564	61,213	(62.1)%
Total Operating	**$ 7,024,055**	**$ 9,063,865**	**$ 8,846,863**	**(2.4)%**
Total	**$ 7,024,055**	**$ 9,063,865**	**$ 8,846,863**	**(2.4)%**
Authorized Positions	**55**	**59**	**60**	**1.7 %**

Division: Housing and Community Development

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 3,764,961	$ 9,293,531	$ 5,376,255	(42.2)%
Operating Expenditures	33,733,567	79,982,935	66,044,991	(17.4)%
Capital Outlay	2,707,966	519,284	20,034	(96.1)%
Total Operating	**$ 40,206,494**	**$ 89,795,750**	**$ 71,441,280**	**(20.4)%**
Capital Improvements	$ 924,000	$ 500,000	$ 250,000	(50.0)%
Debt Service	201,601	275,055	183,528	(33.3)%
Grants	7,044,167	63,854,708	60,837,459	(4.7)%
Total Non-Operating	**$ 8,169,768**	**$ 64,629,763**	**$ 61,270,987**	**(5.2)%**
Total	**$ 48,376,262**	**$ 154,425,513**	**$ 132,712,267**	**(14.1)%**
Authorized Positions	**62**	**65**	**66**	**1.5 %**

Division: Neighborhood Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,624,408	$ 7,340,897	$ 7,792,870	6.2 %
Operating Expenditures	2,087,244	5,293,148	4,483,808	(15.3)%
Capital Outlay	71,339	145,278	348,942	140.2 %
Total Operating	**$ 6,782,991**	**$ 12,779,323**	**$ 12,625,620**	**(1.2)%**
Capital Improvements	$ 0	$ 300,000	$ 900,000	200.0 %
Reserves	0	232,844	297,782	27.9 %
Total Non-Operating	**$ 0**	**$ 532,844**	**$ 1,197,782**	**124.8 %**
Total	**$ 6,782,991**	**$ 13,312,167**	**$ 13,823,402**	**3.8 %**
Authorized Positions	**83**	**82**	**82**	**0.0 %**

Division: Planning

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,441,519	$ 3,020,056	$ 3,444,694	14.1 %
Operating Expenditures	671,462	1,199,549	814,976	(32.1)%
Capital Outlay	1,371	23,617	58,617	148.2 %
Total Operating	**$ 3,114,352**	**$ 4,243,222**	**$ 4,318,287**	**1.8 %**
Capital Improvements	$ 0	$ 2,000,122	$ 0	(100.0)%
Debt Service	0	10,823	0	(100.0)%
Total Non-Operating	**$ 0**	**$ 2,010,945**	**$ 0**	**(100.0)%**
Total	**$ 3,114,352**	**$ 6,254,167**	**$ 4,318,287**	**(31.0)%**
Authorized Positions	**28**	**27**	**29**	**7.4 %**

Division: Zoning

Expenditures by Category	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,267,644	$ 2,845,104	$ 3,145,385	10.6 %
Operating Expenditures	95,269	155,125	126,628	(18.4)%
Capital Outlay	0	18,026	53,026	194.2 %
Total Operating	**$ 2,362,913**	**$ 3,018,255**	**$ 3,325,039**	**10.2 %**
Total	**$ 2,362,913**	**$ 3,018,255**	**$ 3,325,039**	**10.2 %**
Authorized Positions	**29**	**31**	**31**	**0.0 %**


ORANGE
COUNTY
GOVERNMENT
FLORIDA

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Planning, Environmental and Development Services Department

The Planning, Environmental and Development Services Department is responsible for capital projects related to Building Safety, Environmental Protection, Housing and Community Development, Planning, and Transportation Planning division projects. Responsibilities include the Division of Building Safety building renovation, environmentally sensitive lands acquisitions and maintenance of environmentally sensitive lands, improvements to water quality in county lakes, I-Drive wayfinding/signage, neighborhood beautification/aesthetic in Tangelo Park Neighborhood, and regional transit connectivity.

	Adopted FY 2023-24
Building Safety	$ 55,000
Environmental Protection	51,956,327
Housing and Community Development	250,000
Neighborhood Services	900,000
Department Total	$ 53,161,327

Funding Mechanism:

Projects within the Planning, Environmental and Development Services Department are budgeted in the Building Safety Fund (1011), Econ River Drainage Basin Fund (1274), Conservation Trust Fund (1026), the Capital Projects Fund (1023), I-Drive CRA Fund (1246), and Lakeside Village Adequate Public Facility Fund (1450).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/2023 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Planning, Environmental & Development Svc.											
Building Safety											
2613											
	1011	Building Safety Renovations	925,216	969,469	0	0	0	0	0	0	1,894,685
	1023	Building Safety Renovations (Zoning)	14,898	45,102	0	0	0	0	0	0	60,000
		Unit Subtotal	940,114	1,014,571	0	0	0	0	0	0	1,954,685
2632											
	1011	Satellite Office Building	0	100,000	55,000	0	0	0	0	145,000	300,000
		Unit Subtotal	0	100,000	55,000	0	0	0	0	145,000	300,000
		DIVISION SUBTOTAL	940,114	1,114,571	55,000	0	0	0	0	145,000	2,254,685
Capital Projects											
9787											
	7702	Cultural Community Center Ph2	224,000	0	0	0	0	0	0	0	224,000
		Unit Subtotal	224,000	0	0	0	0	0	0	0	224,000
9887											
	7702	Cultural Community Center Ph2	700,000	0	0	0	0	0	0	0	700,000
		Unit Subtotal	700,000	0	0	0	0	0	0	0	700,000
		DIVISION SUBTOTAL	924,000	0	0	0	0	0	0	0	924,000
Environmental Protection											
1978											
	1023	Environmental Sensitive Land	165,092	2,511,325	500,000	225,000	0	0	0	0	3,401,417
	1026	Environmental Sensitive Land	1,078,027	2,885,883	2,279,200	0	0	0	0	0	6,243,110
	1274	Environmental Sensitive Land	0	15,809	15,809	0	0	0	0	0	31,618
		Unit Subtotal	1,243,119	5,413,017	2,795,009	225,000	0	0	0	0	9,676,145
2439											
	1023	Water Quality Improvements	4,268,357	10,019,710	1,750,000	0	0	0	0	0	16,038,067
	8153	Water Quality Improvements	137,434	3,596	0	0	0	0	0	0	141,030
		Unit Subtotal	4,405,791	10,023,306	1,750,000	0	0	0	0	0	16,179,097

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2482											
	1023	Pineloch NSBB/Upflow Filter Construction	555,450	0	0	0	0	0	0	0	555,450
		Unit Subtotal	555,450	0	0	0	0	0	0	0	555,450
2657											
	1023	Little Wekiva STA	231,617	4,768,383	0	0	0	0	0	0	5,000,000
		Unit Subtotal	231,617	4,768,383	0	0	0	0	0	0	5,000,000
2658											
	1023	Lake Lawne Reuse Facility	1,444,480	1,318,035	0	0	0	0	0	0	2,762,515
		Unit Subtotal	1,444,480	1,318,035	0	0	0	0	0	0	2,762,515
2659											
	1026	TM Ranch Acquisition	147,875	314,209	150,000	0	0	0	0	0	612,084
		Unit Subtotal	147,875	314,209	150,000	0	0	0	0	0	612,084
4303											
	1023	Environmental Sensitive Land Acquisitions	1,696,232	51,042,450	47,261,318	0	0	0	0	0	100,000,000
		Unit Subtotal	1,696,232	51,042,450	47,261,318	0	0	0	0	0	100,000,000
		DIVISION SUBTOTAL	9,724,565	72,879,400	51,956,327	225,000	0	0	0	0	134,785,292
Housing & Community Development											
1769											
	1246	I-Drive Catalytic Site	0	0	250,000	0	0	0	0	22,250,000	22,500,000
		Unit Subtotal	0	0	250,000	0	0	0	0	22,250,000	22,500,000
2568											
	5902	Tangelo Park Community Center	0	500,000	0	0	0	0	0	0	500,000
		Unit Subtotal	0	500,000	0	0	0	0	0	0	500,000
		DIVISION SUBTOTAL	0	500,000	250,000	0	0	0	0	22,250,000	23,000,000
Neighborhood Services											
3147											
	1023	Cassady Building Phase II	0	300,000	900,000	0	0	0	0	0	1,200,000

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	0	300,000	900,000	0	0	0	0	0	1,200,000
		DIVISION SUBTOTAL	0	300,000	900,000	0	0	0	0	0	1,200,000
Planning											
3195											
	1246	I-Drive Wayfinding and Signage	0	1,800,122	0	0	0	0	0	0	1,800,122
		Unit Subtotal	0	1,800,122	0	0	0	0	0	0	1,800,122
3196											
	1246	Tangelo Pk Nbrhd Beautification & Aesthetics	0	200,000	0	0	0	0	0	0	200,000
		Unit Subtotal	0	200,000	0	0	0	0	0	0	200,000
		DIVISION SUBTOTAL	0	2,000,122	0	0	0	0	0	0	2,000,122
		DEPARTMENT SUBTOTAL	11,588,679	76,794,093	53,161,327	225,000	0	0	0	22,395,000	164,164,099
		GRAND TOTAL	11,588,679	76,794,093	53,161,327	225,000	0	0	0	22,395,000	164,164,099

* Prior Expenditures is calculated using 3 or 5 years.

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PUBLIC WORKS DEPARTMENT

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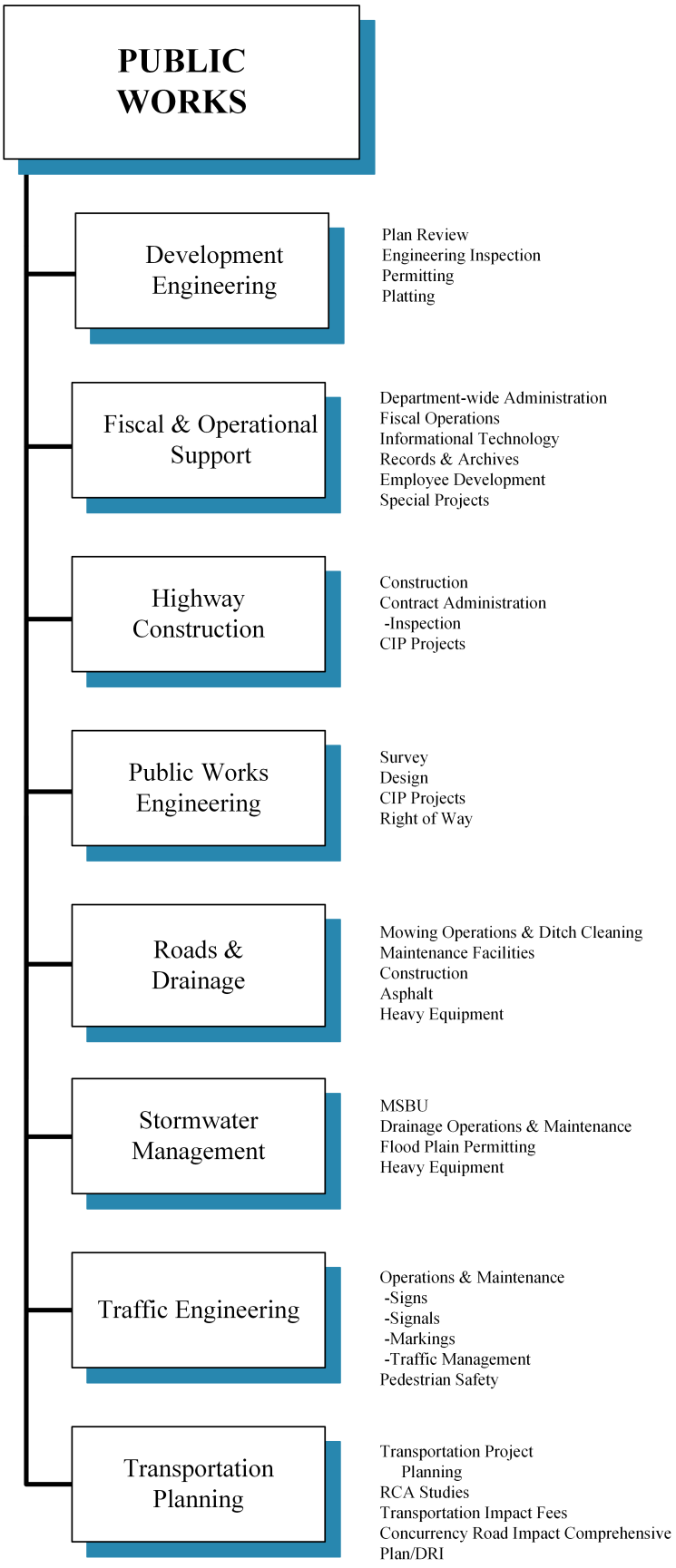
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ORANGE
COUNTY
GOVERNMENT
FLORIDA


PUBLIC WORKS
Development Engineering
Plan Review
Engineering Inspection
Permitting
Platting
Fiscal & Operational Support
Department-wide Administration
Fiscal Operations
Informational Technology
Records & Archives
Employee Development
Special Projects
Highway Construction
Construction
Contract Administration
-Inspection
CIP Projects
Public Works Engineering
Survey
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CIP Projects
Right of Way
Roads & Drainage
Mowing Operations & Ditch Cleaning
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Construction
Asphalt
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Stormwater Management
MSBU
Drainage Operations & Maintenance
Flood Plain Permitting
Heavy Equipment
Traffic Engineering
Operations & Maintenance
-Signs
-Signals
-Markings
-Traffic Management
Pedestrian Safety
Transportation Planning
Transportation Project Planning
RCA Studies
Transportation Impact Fees
Concurrency Road Impact Comprehensive Plan/DRI

Public Works

Purpose Statement:

The Public Works Department provides for the design, construction, and maintenance of roadways, pedestrian walks, and traffic control devices for the safe, efficient, and effective travel of the residents of Orange County and the general public. In addition, the Department collaborates with community and industry groups and related agencies in determining infrastructure needs. The Department also identifies, provides, and maintains the county's stormwater infrastructure to control and manage stormwater runoff to prevent localized flooding of properties due to storms.

Program Descriptions:

- The **Development Engineering Division** provides regulatory responsibilities for platting, review of development plans, and permitting for development to ensure compliance with all applicable state regulations and county codes.
- The **Fiscal & Operational Support Division** is responsible for the support of the Public Works Department's fiscal operations, inventory control, public records, emergency response, customer service, and geographical information and mapping functions.
- The **Highway Construction Division** provides construction, inspection, and contract administration services for roadway, sidewalks, drainage projects, recreational trails and intersection improvements throughout unincorporated Orange County.
- The **Public Works Engineering Division** manages the roadway capital improvement program. In addition to major road projects, this includes programs such as intersection improvements, pedestrian safety, new sidewalks, median tree, roadway lighting and bridge replacement. The Division also manages water quality projects for the Environmental Protection Division and recreational trail projects for Parks Division.
- The **Roads & Drainage Division** provides for the maintenance of roads in the unincorporated areas of Orange County. Services include resurfacing of residential streets, maintenance of unpaved roads and bridges, right-of-way mowing, sidewalk repair, concrete work, and roadway underdrain maintenance.
- The **Stormwater Management Division** is responsible for the planning, engineering design, operation and maintenance of the primary drainage systems within unincorporated Orange County. This includes stormwater ponds, canals, pump stations, major control structures, drainwells, and dams. In addition, the Division administers the Federal Emergency Management Agency's (FEMA) National Flood Insurance (NFIP) and Community Rating System (CRS) Programs.
- The **Traffic Engineering Division** provides for the transportation needs of the county through a series of successful programs, projects and maintenance services including 311 customer service, traffic studies, traffic calming, speed management, intersection improvements, signal installation/coordination, red light cameras, signing and pavement markings, and maintenance of traffic review and permit approval.
- The **Transportation Planning Division** provides overall support for transportation initiatives through policy development in the Comprehensive Plan to ensure that transportation projects address the needs of the community. The division is also responsible for coordinating transportation related issues with other departments, as well as federal and state agencies, in addition to administering the development of transportation infrastructure studies, transportation impact fees, code amendments and transportation concurrency evaluations.



FY 2022-23 Major Accomplishments:

Highway Construction Division

- Initiated construction of Econlockhatchee Trail (South of Lake Underhill Road to North SR 408), Pine Hills Road Safety Improvements – Phases I and II, Shingle Creek Regional Trail Phase 3, Sunbridge Parkway – Segment 1, Avalon Road (CR 545) & Porter Road Intersection Improvements, Lake Gandy Water Quality Improvement Phase II, and Alafaya Trail Sidewalk Improvements.
- Continued construction of the following projects: Kirkman Road Extension (from Universal Boulevard to Carrier Drive), Boggy Creek Road South (from Orange/Osceola Line to South of SR 417), and Oak Ridge Road Safety Improvements.
- Completed construction of Avalon Road Segment 1, Summer Woods Pond Improvements, Shingle Creek Regional Trail Phase 2, Lake Gandy Water Quality Improvement Phase I, Oakland Roundabout, University Boulevard at Rouse Road Intersection Improvements, Overland Sidewalk Safety Improvements.

- Constructed approximately four and a half (4.5) miles of new sidewalks throughout Orange County and 1,150 curb ramps.

Public Works Engineering Division

- Managed over 190 projects with a combined value of approximately $1.4 billion, including design, engineering and permitting of major roadway improvements and programs such as intersection improvements, bridge replacements, new sidewalks, median tree landscaping and pedestrian safety. These projects include coordination with Florida Department of Transportation (FDOT) on Local Agency Program (LAP) funded projects, private developers on public/ private partnership projects and municipalities on interlocal projects.
- Bid several projects, including three (3) major pedestrian safety improvement projects - Pine Hills Road Safety Improvements Phases 2 and 3, and UCF Alafaya Trail Pedestrian Safety Project.
- Managed the process for acquiring right-of-way for major roadway improvements, intersections improvements and bridge replacement projects, including the use of eminent domain.
- Lighted six and a half (6.5) miles of roads across the County in coordination with utility companies.
- Supported Environmental Protection Division, Housing and Community Development Division, and Parks and Recreation Division by providing project management, eminent domain/right-of-way acquisition and survey services for water quality, community development and recreational trail projects.

Roads & Drainage Division

- Retrofitted more than 25 miles of sidewalk.
- Repaired over 85,000 linear feet of curb.
- Responded to over 9,000 citizen inquiries, and over 400 emergency call outs.
- Trimmed/removed over 30,000 trees.
- Swept over 25,000 curb miles of roadway.
- Repaired about 4,200 potholes.
- Mowed over 44,500 acres of right-of-way and maintained over 20,000 acres of landscaped areas.
- Cleaned over 50 miles of stormwater pipes, and over 6,700 drainage inlets.
- Cleaned and reshaped three (3) miles of roadside ditches, and three (3) miles of secondary canals
- Resurfaced over 130 lane miles of arterial, collector, and subdivisions roads.
- Repaired over 4,500 linear feet of stormwater conveyance pipes.
- Installed over 70,000 linear feet of underdrain.
- Repaired over 2,800 linear feet of guardrail.
- Removed over 3,600,000 pounds of trash and debris from the right-of-way.

Stormwater Management Division

- Mowed approximately 27,768 acres of county right-of-way/easements for ponds and primary canals.
- Trimmed or removed over 6,594 trees.
- Chemically sprayed approximately 658 miles of fences, curbs, and edges; and 7,408 acres of county right-of- way/ easements for ponds and primary canals.
- Repaired over 11,110 linear feet of fencing along ponds and right-of-way.
- Processed 420 floodplain permits and reviewed 75 determinations and inquiries.
- Capital Improvement Projects:
  - Orlo Vista /Westside Manor Stormwater Improvements and Big Sand Lake Outfall Improvements (by FDOT) are under construction.
  - B-14 Boggy Creek Pipeline – Segments C and D and are under design.
  - 18th Street Drainwell Improvements (DW-060A), Little Wekiva River – Sheet Pile Restoration, and Long Lake Outfall pipe are advertised or scheduled for construction.



Traffic Engineering Division

- The traffic studies section performed a total of 17 signal warrants, 11 speed studies and 31 multi-way stop control studies. It also reviewed 1,368 development applications and processed 4,604 maintenance of traffic permits.
- The traffic calming section installed 59 speed radar signs, 109 speed humps, converted 77 speed humps to speed cushions, six (6) raised crosswalks, and 931 intersection/ midblock ADA pedestrian curb ramps.

- The safety section conducted 19 crosswalk studies, developed two (2) safe walking routes to schools, upgraded 11 school zones and designed eight (8) traffic signals. The red-light running camera section issued 80,112 notice of violations and 24,251 uniform traffic citations.
- The maintenance and operations section constructed 11 traffic signals, fabricated 7,871 signs, and refreshed 66 lane-miles of striping.
- The Traffic Management Center coordinated 122 traffic signals and resolved 889 signal-timing concerns.

Transportation Planning

- Dual development role with Public Works Department in receiving approval for the $100M Accelerated Transportation Safety Program.
- Processed three (3) Local Agency Program (LAP) agreements that secured federal funding for improvements to roads and trails.
- Completed the corridor studies for Avalon Road (Town Center), Avalon Road (South Segment), NEOCATS Area Study, Holden Avenue\Gatlin Avenue\Orange Avenue Study, Innovation Way, New Independence Parkway and the Williamsburg Area Study.
- Assisted Planning Division with the transmittal of the 2030 Transportation Element Comprehensive Plan Amendment to the State of Florida.

FY 2023-24 Department Objectives:

Highway Construction Division

- Initiate construction of Shingle Creek Bike Trail - Phase 1 Segments 2 & 3, Lake Lawne Weir Retrofit, Shingle Creek Pond Retrofit, Little Wekiva River Sheet Pile Wall Repairs, and Barber Park Drainage Well Replacement.
- Complete the construction of Boggy Creek Road South (from Orange/Osceola Line to South of SR 417), Oak Ridge Road Safety Improvements, Pine Hills Road Safety Improvements – Phase I, Avalon Road (CR 545) & Porter Road Intersection Improvements, and Lake Gandy Water Quality Improvement Phase II.
- Continue installation of new sidewalks and curb ramps throughout the County.
- Begin delivery of the sidewalk/ADA components of the upcoming Accelerated Transportation Safety Program.

Public Works Engineering Division

- Continue to manage intersection and pedestrian safety and roadway projects in our Capital Improvement Program (CIP).
- Continue to administer the sidewalk program and install approximately 12 miles of pedestrian sidewalks throughout Orange County.
- Continue to manage the acquisition of rights-of-way including eminent domain for our CIP Program.
- Complete the installation of all remaining lights under the previous roadway lighting program.
- Continue to manage and implement the median tree landscaping and bridge replacement programs.
- Manage and implement the Accelerated Transportation Safety Program, which will include lighting, sidewalks, and safety projects.
- Implement Aurigo project management software in coordination with ISS, Real Estate Management, Environmental Protection Division, Highway Construction, and Transportation Planning.
- Continue to support Environmental Protection Division, Housing and Community Services Division, and Parks and Recreation Division by providing project management services, right-of-way acquisition services, and survey services for water quality projects, community development projects, and recreational trails.
- Continue to implement the Countywide Vertical Benchmark Network Project, which will assist meeting the current FEMA and National Geodetic Survey (NGS) standards for vertical control, which will be included in the County's Geographic Information System (GIS) Database.

Roads & Drainage Division

- Implement asset management system (iWorQ) as a tool for enhanced operational efficiencies.
- Complete land acquisition and initiate design for a new Horizon West Maintenance Unit.
- Continue to promote the health, safety, and welfare of Orange County residents through the maintenance of roadway and secondary drainage facilities.
- Provide leadership and support activities for recovery operations to open roads and minimize secondary flooding issues during emergencies and adverse weather events.

Stormwater Management Division

- Continue to improve stormwater management in Orange County by completing updated Watershed Master Plans for each of the county's basins.
- Continue the Comprehensive Structural Inventory Plan for Stormwater Infrastructure (CSIP).
- Continue the inventory and creation of fact sheets for County maintained ponds.
- Continue to participate in FEMA's Community Rating System (CRS) Program to improve flood protection and increase monetary savings to residents.

Traffic Engineering Division

- Work with community groups and organizations on traffic calming, pedestrian safety, and school-related issues. Conduct traffic studies at critical intersections and roadways to install pedestrian crosswalks, signs, and signals.

- Manage the County's Red-Light Safety Program and implement speed limit recommendations to improve safety.
- Construct several traffic signals, install overhead flashing beacons at school zones, and lead corridor signal re-timing projects to improve level of service on designated roads.
- Expand the fiber optic network and install intelligent transportation systems (ITS) technology such as signal cabinet & controller upgrades closed circuit television (CCTV) cameras, wireless communication devices, and Bluetooth travel time detectors.

Transportation Planning

- Complete road studies for Chuluota Road, McCulloch Road, Tiny Road, I-Drive Pedestrian Bridge, University Boulevard, Hiawassee Road, Edgewater Drive and Hancock Lone Palm Road.
- Complete the division study on electric vehicle charging and mobility hub sites.
- Promote and consider alternative modes of transportation during Comprehensive Plan Amendments and land development reviews that support a future land use pattern to facilitate safe, convenient, and efficient transportation.
- Continue to apply for state and federal grants associated with transportation improvements.



Public Works

Key Performance Measures	Notes	FY 2021-22 Actual	FY 2022-23 Target	FY 2023-24 Target
Development Engineering				
– Number of Projects Reviewed		$ 3,616	$ 2,510	$ 3,064
– % of Projects Reviewed within Specified Time Frame		90%	90%	90%
– Cost Per Plan Reviewed		$ 198	$ 285	$ 241
– Public Works Engineering				
% of CIP Budget Expended and Encumbered	1	119%	60%	130%
– Number of Transportation CIP Projects in Progress		191	120	200
– Number of Transportation Projects Bid		138	86	155
Public Works Stormwater Mgt.				
– Number of Flood Plain Permit Applications		460	448	360
– % of CIP Budget Expended and Encumbered		268%	92%	226%
– Number of Drainwells, Control Structures, and Pump Stations		155	155	155
– Number of Miles of Primary Canals Maintained		95	95	95
– Number of Ponds Maintained		1,925	1,925	2,027
– MSBU Ponds Maintained		1,543	1,543	1,645
– Non-MSBU Ponds Maintained		382	382	382
Roads & Drainage				
– Total Number of County Lane Miles Maintained		$ 5,840	$ 5,850	$ 5,946
– Arterial Lane Miles Maintained		$ 1,694	$ 1,695	$ 1,765
– Residential Lane Miles Maintained		$ 4,146	$ 4,155	$ 4,181
– % Arterial Lane Miles Rated in Good Condition		85%	85%	85%
– % Residential Lane Miles Rated in Good Condition		88%	88%	88%
– Lane Miles Identified for Resurfacing		210	325	180
– Number of Miles of Secondary Canals Maintained		90	90	90
– % of CIP Budget Expended and Encumbered		270%	90%	250%
Traffic Engineering				
– % of MOT Permits Processed within 1 week		92%	91%	91%
Maintenance of Traffic (MOT)				
– % of Signal Preventative Maintenance Completed		93%	91%	91%
– % of Traffic Studies Completed within 60 days		83%	87%	87%
– % of Signal Timing Complaints Completed within 1 Week		93%	91%	91%

1 Modified Measure

Department: Public Works

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 34,525,225	$ 49,116,487	$ 53,616,611	9.2 %
Operating Expenditures	66,414,645	122,986,240	103,070,275	(16.2)%
Capital Outlay	2,512,468	10,782,940	6,412,751	(40.5)%
Total Operating	**$ 103,452,338**	**$ 182,885,667**	**$ 163,099,637**	**(10.8)%**
Capital Improvements	$ 82,855,399	$ 325,552,847	$ 217,705,046	(33.1)%
Debt Service	0	2,416,172	0	(100.0)%
Grants	60,000	100,000	3,115,000	3015.0 %
Reserves	0	117,735,387	153,397,498	30.3 %
Other	120,000	120,000	220,000	83.3 %
Total Non-Operating	**$ 83,035,399**	**$ 445,924,406**	**$ 374,437,544**	**(16.0)%**
Department Total	**$ 186,487,737**	**$ 628,810,073**	**$ 537,537,181**	**(14.5)%**

Expenditures by Division / Program

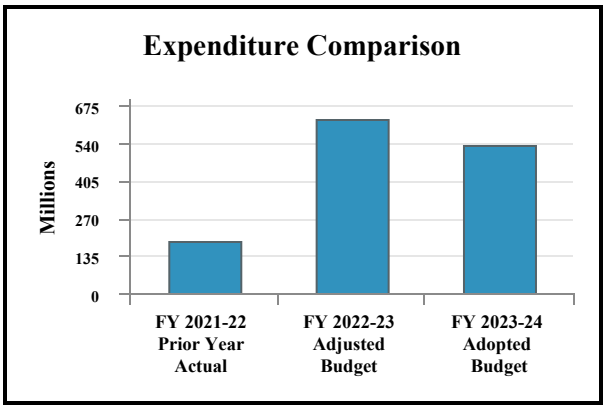
Development Engineering	$ 3,341,071	$ 4,774,228	$ 5,533,637	15.9 %
Fiscal & Operational Support	13,277,588	39,916,276	15,938,524	(60.1)%
Highway Construction	2,225,779	3,045,345	3,388,319	11.3 %
Public Works Engineering	43,857,957	202,951,255	151,712,576	(25.2)%
Public Works Reserves & Refunds	810,223	122,684,498	158,346,609	29.1 %
Public Works Stormwater Mgt.	21,762,605	57,363,431	30,805,040	(46.3)%
Roads & Drainage	76,172,524	152,154,309	127,933,298	(15.9)%
Traffic Engineering	20,940,893	39,661,772	34,723,301	(12.5)%
Transportation Planning	4,099,097	6,258,959	9,155,877	46.3 %
Department Total	**$ 186,487,737**	**$ 628,810,073**	**$ 537,537,181**	**(14.5)%**

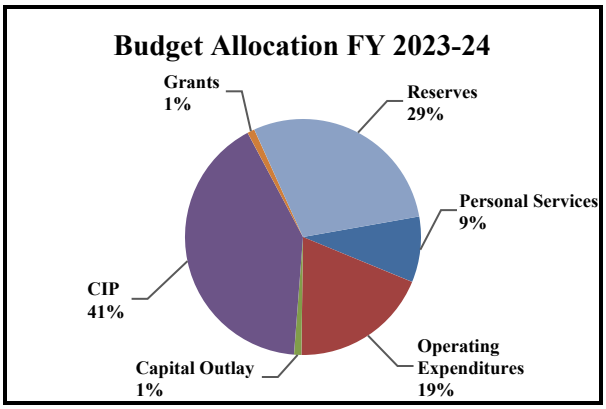
Funding Source Summary

General Fund and Subfunds	$ 2,794,919	$ 3,562,248	$ 0	(100.0)%
Special Revenue Funds	162,102,064	381,350,832	340,268,762	(10.8)%
Capital Construction Funds	21,590,754	243,896,993	197,268,419	(19.1)%
Department Total	**$ 186,487,737**	**$ 628,810,073**	**$ 537,537,181**	**(14.5)%**

Authorized Positions	**573**	**574**	**574**	**0.0 %**

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget includes a 5.0% increase for non-bargaining employees. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases. The department's authorized position count remained unchanged.

Operating Expenses – The FY 2023-24 operating expenses budget decreased by 16.2% or $19.9 million from the FY 2022-23 primarily due to the one-time emergency funding for Hurricane Ian debris cleanup within the current fiscal year. A total of $44.7 million is included under Roads and Drainage Division for maintenance of roadway systems, which contained funding for maintenance of new roadways, street sweeping, landscape maintenance, right-of-way mowing maintenance, curb repairs, and other roadway costs to maintain a total of 5,940 road lane miles in Orange County. Public Works Engineering is budgeting $3.1 million to conduct four (4) roadway studies, which include Dean Road (University Boulevard to McCulloch Road) for 1.4 miles, Lake Pickett (Percival Road to Chuluota Road) for 1.8 miles, North-West Orange County Areawide Transportation Study, and Econlockhatchee Trail Roadway (Curry Ford Road to Lake Underhill Road) for 2.8 miles. The total operating budget of $103.1 million will allow Public Works to maintain its current level of service.

Capital Outlay – The FY 2023-24 capital outlay budget decreased by 40.5% or $4.4 million from the FY 2022-23 budget. The budget fluctuates each year based upon equipment needs, primarily to replace heavy equipment and rolling stock under the Roads and Drainage Division and Stormwater Management Division. Items included in this budget are a 10-wheel dump, excavator, bobcat, transport trailer, skid steer, a tractor, and mowers. The FY 2023-24 budget includes funding for 24 vehicles; four (4) replacement and one (1) new vehicle in Development Engineering, three (3) replacement vehicles in Highway Construction, three (3) replacement and one (1) new vehicles for Traffic Engineering, and 10 replacement and two (2) new vehicles for Roads and Drainage.

Capital Improvements – The FY 2023-24 capital improvements budget decreased by 33.1% or $107.8 million from the FY 2022-23 budget primarily due to the timing of project schedules. Included in the budget is funding for three (3) new projects; Vision Zero-Roadway/INTXNS/Pedestrian & Bike Safety and Intersections/Corridor Roadway Sustainability Improvements for SORAP, which will enhance infrastructure resilience, technology readiness, and vehicle/bicycle/pedestrian safety; and, Transport-Roadway Safety Traffic for the $100 million Accelerated Transportation Safety Program, which includes funding over a five-year period for transit, street lighting, sidewalks, and transportation safety expansions. Additionally included is funding for the continuation of repaving existing roadways, stormwater, drainage, traffic improvements, and several roadway improvement and intersection safety projects. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2023-24 debt service budget decreased by 100.0% or $2.4 million, due to changes in the GASB-87 threshold requirements for amortizing capital lease payments.

Grant – The FY 2023-24 grant budget increased by 3,015.0% or $3.0 million, which includes $75,000 to the Bike Walk Central Florida for pedestrian safety initiatives, $40,000 to the Walk-Ride-Thrive Children's Safety Village of Central Florida and $3.0 million to LYNX Shelters and Transit Centers, as part of the $100 million Accelerated Transportation Safety Program.

Reserves – The FY 2023-24 reserves budget increased by 30.3% or $35.6 million from the FY 2022-23 levels. The majority of the Public Works reserves reside in the Transportation Impact Fee funds. Public Works continues to draw down these reserves to construct new and widened roadways.

Other – The FY 2023-24 other category increased by 83.3% or $100,000 from the FY 2022-23 levels. This budget includes a $220,000 interfund transfer from the Transportation Trust Fund to the Apopka Vineland Landscaping MSTU to fund maintenance activities.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Public Works operating budget comes from Orange County's sales tax revenue and several gas tax revenue sources. On the capital side, the department funds its projects with impact fees, gas taxes, ad valorem capital projects funds, I-Drive CRA (community redevelopment agency), and various state and federal grants.

Division: Development Engineering

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 3,073,862	$ 4,276,198	$ 4,896,292	14.5 %
Operating Expenditures	267,209	363,030	302,245	(16.7)%
Capital Outlay	0	135,000	335,100	148.2 %
Total Operating	**$ 3,341,071**	**$ 4,774,228**	**$ 5,533,637**	**15.9 %**
Total	**$ 3,341,071**	**$ 4,774,228**	**$ 5,533,637**	**15.9 %**
Authorized Positions	**44**	**44**	**44**	**0.0 %**

Division: Fiscal & Operational Support

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,775,912	$ 4,716,443	$ 4,639,222	(1.6)%
Operating Expenditures	10,321,015	30,953,855	10,829,652	(65.0)%
Capital Outlay	60,660	1,321,028	249,650	(81.1)%
Total Operating	**$ 13,157,587**	**$ 36,991,326**	**$ 15,718,524**	**(57.5)%**
Debt Service	$ 0	$ 4,950	$ 0	(100.0)%
Other	120,000	120,000	220,000	83.3 %
Total Non-Operating	**$ 120,000**	**$ 2,924,950**	**$ 220,000**	**(92.5)%**
Total	**$ 13,277,587**	**$ 39,916,276**	**$ 15,938,524**	**(60.1)%**
Authorized Positions	**35**	**36**	**36**	**0.0 %**

Division: Highway Construction

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,960,354	$ 2,619,107	$ 2,910,122	11.1 %
Operating Expenditures	265,425	291,238	321,355	10.3 %
Capital Outlay	0	135,000	156,842	16.2 %
Total Operating	**$ 2,225,779**	**$ 3,045,345**	**$ 3,388,319**	**11.3 %**
Total	**$ 2,225,779**	**$ 3,045,345**	**$ 3,388,319**	**11.3 %**
Authorized Positions	**26**	**27**	**27**	**0.0 %**

Division: Public Works Engineering

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 3,697,842	$ 4,263,144	$ 4,858,566	14.0 %
Operating Expenditures	376,575	2,403,045	4,128,050	71.8 %
Capital Outlay	2,827	6,000	6,000	0.0 %
Total Operating	**$ 4,077,244**	**$ 6,672,189**	**$ 8,992,616**	**34.8 %**
Capital Improvements	$ 39,780,713	$ 196,279,066	$ 142,719,960	(27.3)%
Total Non-Operating	**$ 39,780,713**	**$ 196,279,066**	**$ 142,719,960**	**(27.3)%**
Total	**$ 43,857,957**	**$ 202,951,255**	**$ 151,712,576**	**(25.2)%**
Authorized Positions	**40**	**41**	**41**	**0.0 %**

Division: Public Works Reserves & Refunds

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 810,223	$ 5,550,000	$ 5,550,000	0.0 %
Total Operating	**$ 810,223**	**$ 5,550,000**	**$ 5,550,000**	**0.0 %**
Reserves	$ 0	$ 117,134,498	$ 152,796,609	30.4 %
Total Non-Operating	**$ 0**	**$ 117,134,498**	**$ 152,796,609**	**30.4 %**
Total	**$ 810,223**	**$ 122,684,498**	**$ 158,346,609**	**29.1 %**

Division: Public Works Stormwater Mgt.

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 5,890,767	$ 8,244,142	$ 8,934,810	8.4 %
Operating Expenditures	5,289,402	7,014,263	7,229,730	3.1 %
Capital Outlay	945,467	3,638,559	1,840,500	(49.4)%
Total Operating	**$ 12,125,636**	**$ 18,896,964**	**$ 18,005,040**	**(4.7)%**
Capital Improvements	$ 9,636,969	$ 38,466,467	$ 12,800,000	(66.7)%
Total Non-Operating	**$ 9,636,969**	**$ 38,466,467**	**$ 12,800,000**	**(66.7)%**
Total	**$ 21,762,605**	**$ 57,363,431**	**$ 30,805,040**	**(46.3)%**
Authorized Positions	**108**	**107**	**107**	**0.0 %**

Division: Roads & Drainage

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 10,704,747	$ 16,940,695	$ 18,249,899	7.7 %
Operating Expenditures	40,496,392	65,386,920	62,631,913	(4.2)%
Capital Outlay	1,319,747	5,015,039	3,351,400	(33.2)%
Total Operating	**$ 52,520,886**	**$ 87,342,654**	**$ 84,233,212**	**(3.6)%**
Capital Improvements	$ 23,651,639	$ 64,806,546	$ 43,700,086	(32.6)%
Debt Service	0	5,109	0	(100.0)%
Total Non-Operating	**$ 23,651,639**	**$ 64,811,655**	**$ 43,700,086**	**(32.6)%**
Total	**$ 76,172,525**	**$ 152,154,309**	**$ 127,933,298**	**(15.9)%**
Authorized Positions	**234**	**232**	**232**	**0.0 %**

Division: Traffic Engineering

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,792,418	$ 5,906,057	$ 6,662,408	12.8 %
Operating Expenditures	6,127,405	7,535,579	9,006,693	19.5 %
Capital Outlay	174,991	513,255	454,200	(11.5)%
Total Operating	**$ 11,094,814**	**$ 13,954,891**	**$ 16,123,301**	**15.5 %**
Capital Improvements	$ 9,786,078	$ 23,200,768	$ 18,485,000	(20.3)%
Debt Service	0	2,406,113	0	(100.0)%
Grants	60,000	100,000	115,000	15.0 %
Total Non-Operating	**$ 9,846,078**	**$ 25,706,881**	**$ 18,600,000**	**(27.6)%**
Total	**$ 20,940,892**	**$ 39,661,772**	**$ 34,723,301**	**(12.5)%**
Authorized Positions	**68**	**68**	**68**	**0.0 %**

Division: Transportation Planning

Expenditures by Category	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,629,323	$ 2,150,701	$ 2,465,292	14.6 %
Operating Expenditures	2,460,999	3,488,310	3,070,637	(12.0)%
Capital Outlay	8,775	19,059	19,059	0.0 %
Total Operating	**$ 4,099,097**	**$ 5,658,070**	**$ 5,554,988**	**(1.8)%**
Grants	0	0	3,000,000	0.0 %
Reserves	0	600,889	600,889	0.0 %
Total Non-Operating	**$ 0**	**$ 600,889**	**$ 3,600,889**	**499.3 %**
Total	**$ 4,099,097**	**$ 6,258,959**	**$ 9,155,877**	**46.3 %**
Authorized Positions	**18**	**19**	**19**	**0.0 %**

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Public Works Department

This department is responsible for the provision of transportation and drainage facilities in Orange County. Projects may include the upgrade of existing facilities or the acquisition/construction of new facilities. Specifically, projects include road construction, signal installations, drainage structure improvements, purchase of soils, lab and engineering services, and construction of sidewalks and bike paths.

	Adopted FY 2023-24
Public Works Engineering	$ 142,719,960
Public Works Stormwater Mgt.	12,800,000
Roads & Drainage	43,700,086
Traffic Engineering	18,485,000
Department Total	$ 217,705,046

Funding Mechanism:

Funding for these projects is derived from a variety of gas tax revenues, such as the Local Option Gas Tax, Constitutional Gas Tax, and County Gas Tax. Funds for Stormwater Management and some roadway projects are also available from ad valorem taxes dedicated to infrastructure needs (Capital Projects Fund). Growth related transportation needs are funded from impact fees collected from building permits issued on new construction. Funding for the Roadway Median Tree Program is coming from the Tree Replacement Trust Fund and the Transportation Trust Fund. In addition, funding from the International Drive Community Agency (I-Drive CRA) is included for engineering and traffic projects.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/2023 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Public Works											
Engineering											
2722											
	1003	Intersection WID/CW	3,289,323	8,064,889	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	0	26,354,212
	1246	Intersection WID/CW	196,178	181,559	0	0	0	0	0	0	377,737
	1306	Intersection WID/CW	53	1,011,007	368,009	0	0	0	0	0	1,379,069
	1308	Intersection WID/CW	0	2,949	29	0	0	0	0	0	2,978
	1327	Intersection WID/CW	5,343	0	0	0	0	0	0	0	5,343
	7511	LAP - Oakland Ave Roundabout	599,538	2,373,102	0	0	0	0	0	0	2,972,640
	7515	LAP-Tiny Road at Tilden Road	369,204	0	0	0	0	0	0	0	369,204
	7516	LAP - University Blvd at Dean Rd	75,479	922,359	0	0	0	0	0	0	997,838
	7533	LAP - Vineland Ave/SR 535	1,230,288	0	0	0	0	0	0	0	1,230,288
		Unit Subtotal	5,765,404	12,555,865	3,368,038	3,000,000	3,000,000	3,000,000	3,000,000	0	33,689,307
2743											
	1034	Vineland Avenue	0	1,650,000	1,000,000	500,000	3,000,000	3,000,000	0	0	9,150,000
	1333	Vineland Avenue	0	498,937	172,635	0	0	0	0	0	671,572
		Unit Subtotal	0	2,148,937	1,172,635	500,000	3,000,000	3,000,000	0	0	9,821,572
2744											
	1246	International Drive Pedestrian Overpass	25,503	174,497	0	0	0	0	0	25,000,000	25,200,000
		Unit Subtotal	25,503	174,497	0	0	0	0	0	25,000,000	25,200,000
2752											
	1023	INVEST - R. Crotty Pkwy (436-Dean)	510,027	875,623	0	1,535,323	0	0	0	0	2,920,973
	1032	Richard Crotty Pkwy (436-Dean)	1,054,507	13,697,643	7,500,000	0	0	0	0	111,030,000	133,282,150
	1335	Richard Crotty Pkwy (436-Dean)	0	210,446	6,091	0	0	0	0	0	216,537
		Unit Subtotal	1,564,534	14,783,712	7,506,091	1,535,323	0	0	0	111,030,000	136,419,660
2766											
	1003	ROW & Drainage	7,505	0	5,000	5,000	5,000	5,000	5,000	0	32,505
		Unit Subtotal	7,505	0	5,000	5,000	5,000	5,000	5,000	0	32,505
2841											
	1002	Sidewalk Program C-W	0	0	4,698,000	5,098,700	6,059,048	3,123,300	6,020,952	0	25,000,000
	1003	Sidewalk Program C-W	6,688,914	4,181,229	5,900,000	3,800,000	3,300,000	3,300,000	3,300,000	0	30,470,143
		Unit Subtotal	6,688,914	4,181,229	10,598,000	8,898,700	9,359,048	6,423,300	9,320,952	0	55,470,143

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2852											
	1003	Major Drng Structures-Replac	554,466	5,576,274	7,076,624	1,000,000	2,000,000	2,000,000	1,000,000	0	19,207,364
	7539	Major Drng Structures-Replac	0	4,516,104	0	0	0	0	0	0	4,516,104
		Unit Subtotal	554,466	10,092,378	7,076,624	1,000,000	2,000,000	2,000,000	1,000,000	0	23,723,468
2859											
	1023	Pine Hills Landfill Closure	430,797	705,750	276,000	276,000	276,000	276,000	276,000	0	2,516,547
		Unit Subtotal	430,797	705,750	276,000	276,000	276,000	276,000	276,000	0	2,516,547
2883											
	1034	Sand Lake Road	0	2,968,518	0	5,500,000	2,920,526	0	0	0	11,389,044
	1326	Sand Lake Road	420,185	432,270	12,018	0	0	0	0	0	864,473
		Unit Subtotal	420,185	3,400,788	12,018	5,500,000	2,920,526	0	0	0	12,253,517
2892											
	1034	Hamlin Road Extension	8,377,316	68,121	0	0	0	0	0	0	8,445,437
		Unit Subtotal	8,377,316	68,121	0	0	0	0	0	0	8,445,437
2929											
	1033	Orange Ave (Osceola Cty-Turnpike)	0	0	2,100,000	700,000	3,100,000	7,140,000	8,000,000	0	21,040,000
		Unit Subtotal	0	0	2,100,000	700,000	3,100,000	7,140,000	8,000,000	0	21,040,000
3037											
	1003	Taft-Vnlnd Rd(441-Orng Av)	0	96,255	0	0	0	0	0	0	96,255
	1033	Taft-Vnlnd Rd(441-Orng Av)	6,768,892	2,703,782	5,715,309	6,560,000	11,185,000	8,185,343	6,797,960	5,700,000	53,616,286
	1329	Taft-Vnlnd Rd(441-Orng Av)	20,049	966,727	241,099	0	0	0	0	0	1,227,875
	1336	Taft-Vnlnd Rd(441-Orng Av)	0	1,832,391	41,784	0	0	0	0	0	1,874,175
		Unit Subtotal	6,788,940	5,599,155	5,998,192	6,560,000	11,185,000	8,185,343	6,797,960	5,700,000	56,814,590
3045											
	1034	Holden Ave(JYP-Orng Av)	20,156,944	772,835	218,750	31,250	31,250	0	0	0	21,211,029
		Unit Subtotal	20,156,944	772,835	218,750	31,250	31,250	0	0	0	21,211,029
3073											
	1246	Kirkman Road Extension	246,879	763,121	0	60,000,000	0	0	0	0	61,010,000
	8286	Kirkman Road Extension	16,000,000	0	0	0	0	0	0	0	16,000,000
		Unit Subtotal	16,246,879	763,121	0	60,000,000	0	0	0	0	77,010,000
3074											
	1246	International Dr Ultimate Tran Study	1,415,904	2,323,381	0	0	0	0	0	28,000,000	31,739,285
		Unit Subtotal	1,415,904	2,323,381	0	0	0	0	0	28,000,000	31,739,285
3096											

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1003	Kennedy Blvd (Forest City-I4)	857,011	129,291	1,711,657	0	3,097,002	15,750,000	11,200,000	0	32,744,961
	1004	Kennedy Blvd (Forest City-I4)	724,087	66,361	0	0	0	0	0	0	790,448
	1023	INVEST - Kennedy (Forest City-I4)	666,126	1,459,146	1,250,000	11,500,000	14,806,998	32,000	0	0	29,714,270
	1031	Kennedy Blvd (Forest City-I4)	4,024,527	3,305,523	0	0	0	0	0	0	7,330,050
		Unit Subtotal	6,271,750	4,960,321	2,961,657	11,500,000	17,904,000	15,782,000	11,200,000	0	70,579,728
3097											
	1003	All American(OBT-Forest Cty)	252,883	470,925	0	0	10,205,880	6,500,000	0	0	17,429,688
	1031	All American(OBT-Forest Cty)	654,578	1,652,331	580,000	7,200,000	2,594,120	0	0	0	12,681,029
		Unit Subtotal	907,462	2,123,256	580,000	7,200,000	12,800,000	6,500,000	0	0	30,110,718
5000											
	1002	Roadway Lighting	0	0	2,483,000	2,016,000	2,308,000	1,423,000	6,770,000	0	15,000,000
	1003	Street Lights-County Rds	730,597	2,383,818	200,000	200,000	200,000	200,000	200,000	0	4,114,415
	1033	Street Lights-County Rds	1,983,603	0	0	0	0	0	0	0	1,983,603
	1034	Street Lights-County Rds	3,062,563	0	0	0	0	0	0	0	3,062,563
	1315	Street Lights-County Rds	2,360,819	0	0	0	0	0	0	0	2,360,819
	1316	Street Lights-County Rds	457,452	236,220	0	0	0	0	0	0	693,672
		Unit Subtotal	8,595,035	2,620,038	2,683,000	2,216,000	2,508,000	1,623,000	6,970,000	0	27,215,073
5001											
	1246	John Young Pkwy/6 Lane	25,120	105,716	0	0	0	0	0	0	130,836
		Unit Subtotal	25,120	105,716	0	0	0	0	0	0	130,836
5004											
	1023	INVEST - Chuluota Rd	100	338,000	2,552,100	3,964,400	3,145,400	0	0	15,500,000	25,500,000
	1328	Chuluota Rd	496,003	72,703	158,870	0	0	0	0	0	727,576
		Unit Subtotal	496,103	410,703	2,710,970	3,964,400	3,145,400	0	0	15,500,000	26,227,576
5005											
	1023	INVEST - McCulloch Rd	177,380	524,527	1,091,005	2,196,160	8,985,916	0	0	2,000,000	14,974,988
		Unit Subtotal	177,380	524,527	1,091,005	2,196,160	8,985,916	0	0	2,000,000	14,974,988
5023											
	1002	Edgewater Drive	0	921,000	0	0	0	0	0	27,025,000	27,946,000
		Unit Subtotal	0	921,000	0	0	0	0	0	27,025,000	27,946,000
5024											
	1003	Econ Trail (Lk Underhill-SR50)	10,000	0	3,856,838	8,900,000	0	0	0	0	12,766,838
	1023	INVEST - Econ Trl (Lk Underhill-SR50)	1,549,677	7,845,892	28,043,162	4,035,000	0	0	0	0	41,473,731
	1032	Econ Trail (Lk Underhill-SR50)	818,646	11,577,444	0	0	0	0	0	0	12,396,090

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	2,378,323	19,423,336	31,900,000	12,935,000	0	0	0	0	66,636,659
5027											
	1023	INVEST - TX Ave (Oak Rdg-Holden)	222,148	48,145	0	0	0	0	0	0	270,293
	1034	Texas Ave (Oak Rdg-Holden)	749,016	14,464,488	1,700,000	7,139,223	4,163,271	0	0	0	28,215,998
		Unit Subtotal	971,164	14,512,633	1,700,000	7,139,223	4,163,271	0	0	0	28,486,291
5029											
	1003	Valencia Col Ln(Grod-Econ)	0	0	550,000	0	0	0	0	0	550,000
	1032	Valencia Col Ln(Grod-Econ)	0	0	0	0	0	0	0	16,500,000	16,500,000
		Unit Subtotal	0	0	550,000	0	0	0	0	16,500,000	17,050,000
5033											
	1004	Raleigh St Impr (Kirkman Rd to Ivey Lane)	0	999,950	0	0	0	0	0	0	999,950
		Unit Subtotal	0	999,950	0	0	0	0	0	0	999,950
5036											
	1034	CR 545 Widening - Village I to H	16,650	19,003	1,724,397	0	0	0	0	0	1,760,050
	1331	CR 545 Widening - Village I to H	0	1,718,665	817,095	0	0	0	0	0	2,535,760
		Unit Subtotal	16,650	1,737,668	2,541,492	0	0	0	0	0	4,295,810
5037											
	1034	Western Way Rd Imp (CR545 to Lk Cnty Line)	300,000	1,910,826	4,945,726	0	0	0	0	0	7,156,552
		Unit Subtotal	300,000	1,910,826	4,945,726	0	0	0	0	0	7,156,552
5055											
	1031	CR 545 (Tilden-SR50)	454,910	305,079	876,402	0	0	0	0	5,210,000	6,846,391
		Unit Subtotal	454,910	305,079	876,402	0	0	0	0	5,210,000	6,846,391
5056											
	1003	FDOT St Lighting & Lndscp	398,216	2,086,238	0	0	0	0	0	0	2,484,454
	1301	FDOT St Lighting & Lndscp	0	0	3,914,848	0	0	0	0	0	3,914,848
		Unit Subtotal	398,216	2,086,238	3,914,848	0	0	0	0	0	6,399,302
5059											
	1003	Woodbury Road Study	0	0	800,000	2,485,000	2,600,000	200,000	0	0	6,085,000
	1032	Woodbury Road Study	0	15,000	0	0	0	0	0	15,000,000	15,015,000
	1325	Woodbury Road Study	63,013	875,574	482,827	0	0	0	0	0	1,421,414
		Unit Subtotal	63,013	890,574	1,282,827	2,485,000	2,600,000	200,000	0	15,000,000	22,521,414
5064											

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1033	Innovation Way S(417-528)	3,050	1,195,325	0	2,975,000	2,000,000	0	0	0	6,173,375
	1332	Innovation Way S(417-528)	708,097	648,954	65,585	0	0	0	0	0	1,422,636
		Unit Subtotal	711,147	1,844,279	65,585	2,975,000	2,000,000	0	0	0	7,596,011
5068											
	1034	Reams Road (Fiquette-CR535)	2,657,041	0	0	0	0	53,000	0	0	2,710,041
		Unit Subtotal	2,657,041	0	0	0	0	53,000	0	0	2,710,041
5070											
	1246	I-Drive Transit Lanes	923,309	1,022,095	200,000	8,755,603	9,400,099	7,500,000	0	0	27,801,106
		Unit Subtotal	923,309	1,022,095	200,000	8,755,603	9,400,099	7,500,000	0	0	27,801,106
5081											
	1246	Tangelo Pk Pedestrian Traffic Calming	0	150,000	50,000	50,000	50,000	50,000	50,000	0	400,000
		Unit Subtotal	0	150,000	50,000	50,000	50,000	50,000	50,000	0	400,000
5085											
	1023	INVEST - Boggy Creek Rd	609,849	121,488	0	0	0	0	0	0	731,337
	1033	Boggy Creek Rd	5,055,948	7,637,261	3,564,841	0	0	0	0	0	16,258,050
	1321	Boggy Creek Rd	1,911,313	1,626,237	480,508	0	0	0	0	0	4,018,058
		Unit Subtotal	7,577,110	9,384,986	4,045,349	0	0	0	0	0	21,007,445
5089											
	1246	Destination Parkway	0	0	0	100,000	0	0	0	0	100,000
		Unit Subtotal	0	0	0	100,000	0	0	0	0	100,000
5090											
	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	2,660,738	2,804,426	500,000	3,310,937	8,300,000	5,700,000	5,300,000	0	28,576,101
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	41,350,000	41,350,000
	1312	Lk Uhill (Chickasaw-Rouse)	1,322,525	177,747	627,888	0	0	0	0	0	2,128,160
		Unit Subtotal	3,983,263	2,982,173	1,127,888	3,310,937	8,300,000	5,700,000	5,300,000	41,350,000	72,054,261
5094											
	1246	TSM Traffic Calming	0	32,904	0	0	0	0	0	0	32,904
		Unit Subtotal	0	32,904	0	0	0	0	0	0	32,904
5095											
	1246	Pedestrian Enhancements	2,163,130	3,649,807	900,000	900,000	900,000	900,000	900,000	0	10,312,937
		Unit Subtotal	2,163,130	3,649,807	900,000	900,000	900,000	900,000	900,000	0	10,312,937
5109											
	1023	Legacy - Holden Ave(JYP-OBT)	400,424	110,786	0	0	0	0	0	0	511,210
		Unit Subtotal	400,424	110,786	0	0	0	0	0	0	511,210

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
5115											
	1023	Legacy - Lake Underhill(Dean-Rouse)	426,696	304,559	0	0	0	0	0	0	731,255
		Unit Subtotal	426,696	304,559	0	0	0	0	0	0	731,255
5121											
	1023	Legacy - Texas Ave	3,224,196	2,411,594	3,000,000	0	0	0	0	0	8,635,790
		Unit Subtotal	3,224,196	2,411,594	3,000,000	0	0	0	0	0	8,635,790
5122											
	1023	Legacy - Valencia College Ln	0	113,830	0	0	0	0	0	0	113,830
		Unit Subtotal	0	113,830	0	0	0	0	0	0	113,830
5134											
	1309	UCF Area Pedestrian Safety Imp	370,182	654,598	93,367	0	0	0	0	0	1,118,147
	1314	UCF Area Pedestrian Safety Imp	31,911	1,723,846	135,788	0	0	0	0	0	1,891,545
	1338	UCF Area Pedestrian Safety Imp	0	612,528	17,730	0	0	0	0	0	630,258
		Unit Subtotal	402,093	2,990,972	246,885	0	0	0	0	0	3,639,950
5137											
	1002	Pine Hills Pedestrian Safety Project	958,080	5,469,740	9,125,119	1,000,000	0	0	0	0	16,552,939
	1003	Pine Hills Pedestrian Safety Project	0	6,000,000	7,774,881	700,000	0	0	0	0	14,474,881
	1300	Pine Hills Pedestrian Safety Project	77,360	1,377	16	0	0	0	0	0	78,753
		Unit Subtotal	1,035,440	11,471,117	16,900,016	1,700,000	0	0	0	0	31,106,573
5139											
	1003	INVEST - Reams (Summerlk-Taborfld)	0	0	0	0	4,400,000	5,350,000	0	0	9,750,000
	1023	INVEST - Reams (Summerlk-Taborfld)	735,699	1,486,967	908,494	4,570,247	10,400,000	0	0	0	18,101,407
	1034	Reams (Summerlk-Taborfld)	450	5,300,000	4,099,550	12,039,703	6,900,000	0	0	0	28,339,703
	1304	Reams (Summerlk-Taborfld)	1,781,614	366,954	0	0	0	0	0	0	2,148,568
		Unit Subtotal	2,517,763	7,153,921	5,008,044	16,609,950	21,700,000	5,350,000	0	0	58,339,678
5140											
	1023	INVEST - Ficquette (Summerlk-Overst)	1,116,140	326,167	1,138,639	9,900,000	7,000,000	3,000,000	0	0	22,480,946
	1034	Ficquette (Summerlk-Overst)	80,318	4,829,682	3,927,100	1,319,670	7,100,000	582,761	0	0	17,839,531
	1307	Ficquette (Summerlk-Overst)	0	336	0	0	0	0	0	0	336
		Unit Subtotal	1,196,457	5,156,185	5,065,739	11,219,670	14,100,000	3,582,761	0	0	40,320,812
5141											
	1023	INVEST - EOC Transport Needs	505,001	2,558,229	1,000,000	2,655,024	5,138,175	2,029,491	0	0	13,885,920
		Unit Subtotal	505,001	2,558,229	1,000,000	2,655,024	5,138,175	2,029,491	0	0	13,885,920
5142											

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1023	INVEST - Intersections & Ped Safety	2,592,521	10,843,986	232,198	0	0	0	0	0	13,668,705
	1334	Intersections & Ped Safety	0	93,018	0	0	0	0	0	0	93,018
		Unit Subtotal	2,592,521	10,937,004	232,198	0	0	0	0	0	13,761,723
5143											
	1002	Median Tree Program	2,913,967	3,061,104	250,000	500,000	500,000	0	0	0	7,225,071
	1029	Median Tree Program	2,676,853	761,290	610,978	0	0	0	0	0	4,049,121
		Unit Subtotal	5,590,820	3,822,394	860,978	500,000	500,000	0	0	0	11,274,192
5145											
	1002	Oak Ridge Pedestrian Safety	0	4,255,985	0	0	0	0	0	0	4,255,985
	1003	Oak Ridge Pedestrian Safety	657,798	9,076,103	1,000,000	0	0	0	0	0	10,733,901
	1334	Oak Ridge Pedestrian Safety	0	313,864	263,195	0	0	0	0	0	577,059
		Unit Subtotal	657,798	13,645,952	1,263,195	0	0	0	0	0	15,566,945
5148											
	1003	East Streets Drainage Imp Sec 2	146,992	1,127,606	0	0	0	0	0	0	1,274,598
	5896	East Streets Drainage Imp Sec 2	0	3,900,000	0	0	0	0	0	0	3,900,000
		Unit Subtotal	146,992	5,027,606	0	0	0	0	0	0	5,174,598
5149											
	1033	Sunbridge Parkway (Dowden Rd to Osceola Cty Ln)	0	568,357	0	0	0	0	0	0	568,357
		Unit Subtotal	0	568,357	0	0	0	0	0	0	568,357
5154											
	1003	Avalon Rd/CR545 (US 192 to Hartzog Rd)	383,011	77,089	0	0	0	0	0	0	460,100
	1034	Avalon Rd/CR545 (US 192 to Hartzog Rd)	17,550	12,650	0	0	0	0	0	14,500,000	14,530,200
	1331	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	0	0	1,480,601	0	0	0	0	1,480,601
	1339	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	0	1,797,958	0	0	0	0	0	1,797,958
		Unit Subtotal	400,561	89,739	1,797,958	1,480,601	0	0	0	14,500,000	18,268,859
5155											
	1003	Tiny Rd (Bridgewater Crossing Bv t Tilden Rd)	288,603	261,375	0	0	0	0	0	0	549,978
	1034	Tiny Rd (Bridgewater Crossing Bv t Tilden Rd)	13,050	310,348	286,850	0	0	0	0	0	610,248
		Unit Subtotal	301,653	571,723	286,850	0	0	0	0	0	1,160,226

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
5156											
	1003	University Blvd (Goldenrod Rd to SR 436)	0	630,200	0	0	0	0	0	0	630,200
		Unit Subtotal	0	630,200	0	0	0	0	0	0	630,200
5160											
	1246	Tradeshow Blvd Imprv	8,214	2,991,786	4,600,000	5,000,000	0	0	0	9,700,000	22,300,000
		Unit Subtotal	8,214	2,991,786	4,600,000	5,000,000	0	0	0	9,700,000	22,300,000
7374											
	7531	LAP - Alafaya Trail & Corp Blvd	286,867	160	0	0	0	0	0	0	287,027
	7538	LAP - Alafaya Trail & Corp Blvd	0	565,000	0	0	0	0	0	0	565,000
		Unit Subtotal	286,867	565,160	0	0	0	0	0	0	852,027
7375											
	7532	LAP Powers Drive	128,825	71,178	0	0	0	0	0	0	200,003
		Unit Subtotal	128,825	71,178	0	0	0	0	0	0	200,003
		DIVISION SUBTOTAL	127,335,736	201,360,170	142,719,960	192,898,841	149,071,685	79,299,895	52,819,912	316,515,000	1,262,021,19
Fiscal & Operational Support											
8641											
	5896	ARP1-RR Public Works Heavy Equipment	0	2,800,000	0	0	0	0	0	0	2,800,000
		Unit Subtotal	0	2,800,000	0	0	0	0	0	0	2,800,000
		DIVISION SUBTOTAL	0	2,800,000	0	0	0	0	0	0	2,800,000
Roads & Drainage											
2912											
	1004	Bridge Maintenance and Repairs	2,590,763	3,372,581	3,000,086	3,015,000	3,000,000	3,000,000	3,000,000	15,015,086	35,993,516
		Unit Subtotal	2,590,763	3,372,581	3,000,086	3,015,000	3,000,000	3,000,000	3,000,000	15,015,086	35,993,516
2913											
	1004	Multipurpose Path Conversion and Maint.	12,195	0	0	0	0	0	0	0	12,195
		Unit Subtotal	12,195	0	0	0	0	0	0	0	12,195
2947											

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1004	MTNC Yards Improvements	888,920	3,369,203	1,800,000	500,000	500,000	500,000	500,000	500,000	8,558,123
		Unit Subtotal	888,920	3,369,203	1,800,000	500,000	500,000	500,000	500,000	500,000	8,558,123
2990											
	1004	Rehab Existing Rdwys CW	78,253,905	50,399,274	33,000,000	33,000,000	33,000,000	33,000,000	33,000,000	0	293,653,179
		Unit Subtotal	78,253,905	50,399,274	33,000,000	33,000,000	33,000,000	33,000,000	33,000,000	0	293,653,179
3010											
	1004	Drainage Rehab	13,306,649	7,347,988	5,500,000	5,000,000	3,000,000	3,000,000	3,000,000	19,006,000	59,160,637
		Unit Subtotal	13,306,649	7,347,988	5,500,000	5,000,000	3,000,000	3,000,000	3,000,000	19,006,000	59,160,637
5086											
	1002	Railroad Crossing Replace	1,454,764	317,500	400,000	400,000	400,000	400,000	400,000	2,000,000	5,772,264
		Unit Subtotal	1,454,764	317,500	400,000	400,000	400,000	400,000	400,000	2,000,000	5,772,264
		DIVISION SUBTOTAL	96,507,196	64,806,546	43,700,086	41,915,000	39,900,000	39,900,000	39,900,000	36,521,086	403,149,914
Stormwater											
2753											
	1023	Land/Prim Water Syst	15,915,908	22,061,727	7,100,000	7,100,000	5,750,000	5,750,000	5,750,000	5,750,000	75,177,635
	5919	Orlo Vista/Westside Manor Flood Mitigation Project	0	2,506,371	0	0	0	0	0	0	2,506,371
	7586	Orlo Vista/Westside Manor Flood Phase 2.	0	7,288,638	0	0	0	0	0	0	7,288,638
		Unit Subtotal	15,915,908	31,856,736	7,100,000	7,100,000	5,750,000	5,750,000	5,750,000	5,750,000	84,972,644
3087											
	1004	Stormwater Rehabilitation	3,235,032	1,458,609	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	11,893,641
	1142	Stormwater Rehabilitation	5,195,288	2,524,733	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	19,720,021
		Unit Subtotal	8,430,320	3,983,342	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	31,613,662
5092											
	1023	Pond Restoration/Rehab	616,136	500,002	500,000	500,000	500,000	500,000	500,000	500,000	4,116,138
	1142	Pond Restoration/Rehab	3,694,007	2,026,710	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	17,720,717
		Unit Subtotal	4,310,143	2,526,712	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	21,836,855
7088											
	7592	Orlo Vista Neighborhood	792,557	99,677	0	0	0	0	0	0	892,234
		Unit Subtotal	792,557	99,677	0	0	0	0	0	0	892,234

* Prior Expenditures is calculated using 3 or 5 years.

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	29,448,927	38,466,467	12,800,000	12,800,000	11,450,000	11,450,000	11,450,000	11,450,000	139,315,394
Traffic											
2720											
	1004	Signal Installation CW	5,692,809	9,658,573	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	51,351,382
	7535	LAP - Traffic Signal Cabinets Upgrade	180,461	505,638	0	0	0	0	0	0	686,099
	7593	HMGP - Bumby Avenue	172,123	48,361	0	0	0	0	0	0	220,484
	7594	HMGP - Balboa Drive	204,645	44,829	0	0	0	0	0	0	249,474
	7595	HMGP - Gatlin Avenue	201,783	17,026	0	0	0	0	0	0	218,809
	7596	HMGP - Clay Street	241,666	1,107	0	0	0	0	0	0	242,773
	7597	HMGP - Edgewater Drive	342,739	3,476	0	0	0	0	0	0	346,215
	7598	HMGP - N. Powers Drive	230,367	20,591	0	0	0	0	0	0	250,958
	7599	HMGP - Westmoreland	179,931	540	0	0	0	0	0	0	180,471
		Unit Subtotal	7,446,524	10,300,141	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	53,746,665
2721											
	1002	Roadway Safety Traffic	0	0	2,500,000	4,500,000	3,000,000	3,000,000	2,000,000	0	15,000,000
		Unit Subtotal	0	0	2,500,000	4,500,000	3,000,000	3,000,000	2,000,000	0	15,000,000
2723											
	1004	Traffic Signal Structure Inspections	275,386	298,844	150,000	150,000	150,000	150,000	150,000	150,000	1,474,230
		Unit Subtotal	275,386	298,844	150,000	150,000	150,000	150,000	150,000	150,000	1,474,230
2724											
	1004	Intersections/Corridor Roadway Sustainability Improvements for SORAP	0	0	500,000	0	0	0	0	0	500,000
		Unit Subtotal	0	0	500,000	0	0	0	0	0	500,000
2725											
	1004	Vision Zero - Roadway/INTXNS/ Pedestrian & Bike Safety	0	0	1,500,000	0	0	0	0	0	1,500,000
		Unit Subtotal	0	0	1,500,000	0	0	0	0	0	1,500,000
2729											
	1004	Traffic Calming Program	810,214	787,178	750,000	750,000	750,000	750,000	750,000	750,000	6,097,392
		Unit Subtotal	810,214	787,178	750,000	750,000	750,000	750,000	750,000	750,000	6,097,392
2739											

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1002	Traffic Signal Detection System	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,050,000
		Unit Subtotal	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,050,000
2741											
	1246	Int'l Drive Signal Communications	0	400,000	0	0	0	0	0	0	400,000
		Unit Subtotal	0	400,000	0	0	0	0	0	0	400,000
2742											
	1246	Int'l Drive Adaptive System	67,275	2,032,725	0	0	0	0	0	0	2,100,000
		Unit Subtotal	67,275	2,032,725	0	0	0	0	0	0	2,100,000
2851											
	1002	ADA Compliance Retrofit	9,993,462	2,521,056	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	26,914,518
		Unit Subtotal	9,993,462	2,521,056	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	26,914,518
5088											
	1002	Roadway Signage Program	416,582	370,681	300,000	300,000	300,000	300,000	300,000	300,000	2,587,263
		Unit Subtotal	416,582	370,681	300,000	300,000	300,000	300,000	300,000	300,000	2,587,263
5133											
	1004	Speed Radar Sign	510,742	396,438	250,000	250,000	250,000	250,000	250,000	250,000	2,407,180
		Unit Subtotal	510,742	396,438	250,000	250,000	250,000	250,000	250,000	250,000	2,407,180
5146											
	1004	Traffic Signal Preventative Maint	2,734,127	2,421,587	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	14,155,714
		Unit Subtotal	2,734,127	2,421,587	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	14,155,714
5150											
	1004	Upgrade Multi-Lane School Zones	819,631	948,199	500,000	500,000	500,000	500,000	500,000	500,000	4,767,830
		Unit Subtotal	819,631	948,199	500,000	500,000	500,000	500,000	500,000	500,000	4,767,830
5151											
	1002	Miscellaneous Traffic Safety Projects	1,143,051	933,205	750,000	750,000	750,000	750,000	750,000	750,000	6,576,256
		Unit Subtotal	1,143,051	933,205	750,000	750,000	750,000	750,000	750,000	750,000	6,576,256
5152											
	1004	Traffic Fiber Asset Management	192,632	207,005	200,000	200,000	200,000	200,000	200,000	200,000	1,599,637
		Unit Subtotal	192,632	207,005	200,000	200,000	200,000	200,000	200,000	200,000	1,599,637
5153											
	1004	Traffic Signal Cabinet Security	204,604	10,000	10,000	10,000	10,000	10,000	10,000	10,000	274,604
		Unit Subtotal	204,604	10,000	10,000	10,000	10,000	10,000	10,000	10,000	274,604
5157											
	1004	Battery Backup for Huts	0	457,872	200,000	200,000	200,000	200,000	200,000	200,000	1,657,872

* Prior Expenditures is calculated using 3 or 5 years.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	0	457,872	200,000	200,000	200,000	200,000	200,000	200,000	1,657,872
5158											
	1004	Quiet Zone Expansion	562,858	575,000	575,000	575,000	575,000	575,000	575,000	575,000	4,587,858
		Unit Subtotal	562,858	575,000	575,000	575,000	575,000	575,000	575,000	575,000	4,587,858
5159											
	1004	ITS Communication Network Infrastructure	234,601	368,499	250,000	250,000	250,000	250,000	250,000	250,000	2,103,100
		Unit Subtotal	234,601	368,499	250,000	250,000	250,000	250,000	250,000	250,000	2,103,100
7089											
	7591	Lake Underhill Road	188,198	22,338	0	0	0	0	0	0	210,536
		Unit Subtotal	188,198	22,338	0	0	0	0	0	0	210,536
		DIVISION SUBTOTAL	25,599,887	23,200,768	18,485,000	18,485,000	16,985,000	16,985,000	15,985,000	13,985,000	149,710,655
		DEPARTMENT SUBTOTAL	278,891,747	330,633,951	217,705,046	266,098,841	217,406,685	147,634,895	120,154,912	378,471,086	1,956,997,16
		GRAND TOTAL	278,891,747	330,633,951	217,705,046	266,098,841	217,406,685	147,634,895	120,154,912	378,471,086	1,959,092,98

* Prior Expenditures is calculated using 3 or 5 years.


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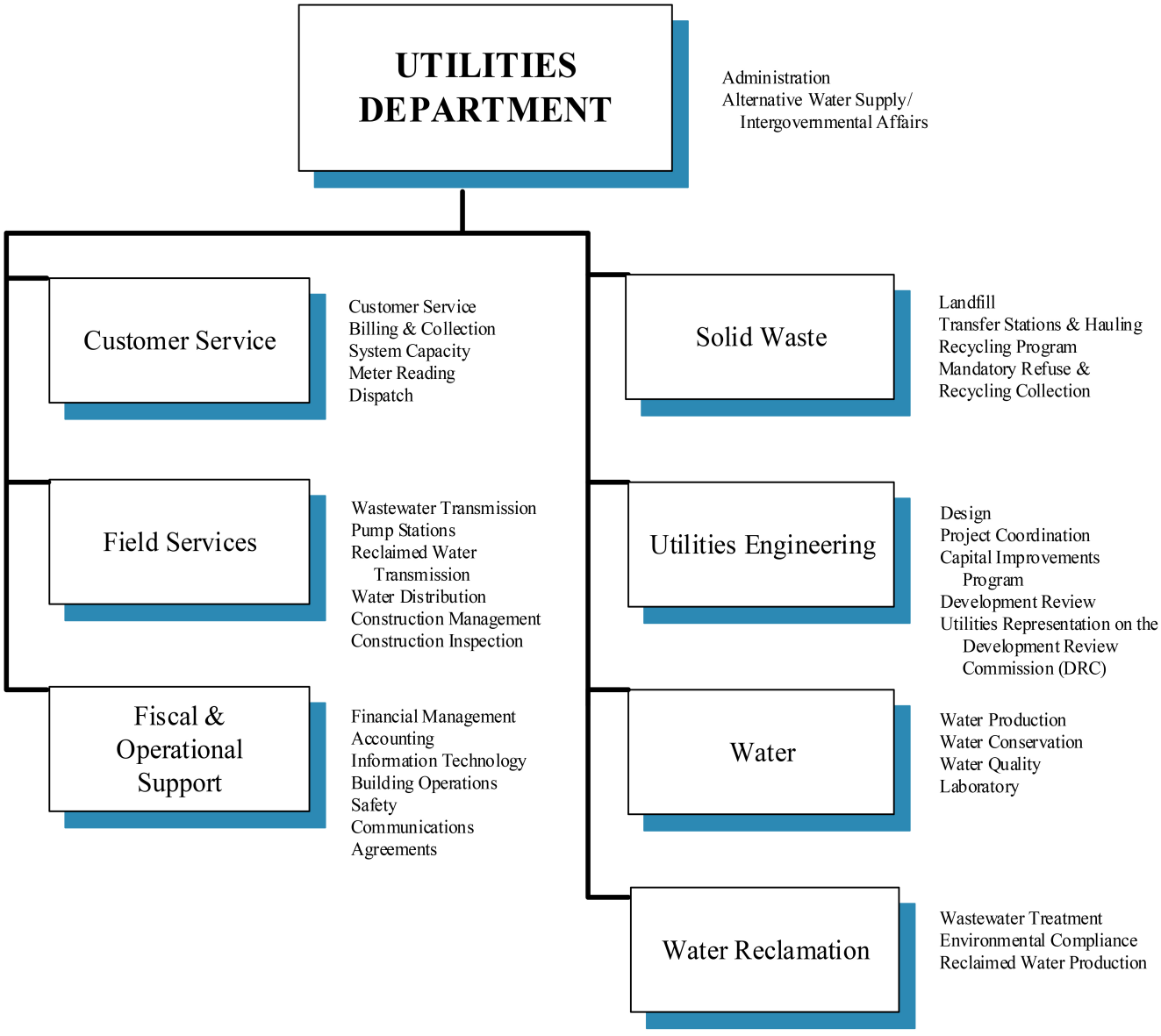
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ORANGE
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FLORIDA


UTILITIES DEPARTMENT
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Dispatch
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Utilities

Purpose Statement:

Orange County Utilities (OCU) provides water, wastewater, and solid waste recovery services to protect and enrich the lives of the citizens and guests of Orange County, Florida.

Program Descriptions:

- The **Customer Service Division** is responsible for assisting utility customers 24 hours a day, 7 days a week through an automated system, and Monday- Friday during regular business hours in the Utilities Administration Building and the County Administration Building. The division is also responsible for monthly meter readings, ensuring the accuracy of more than two million annual billing events, the expeditious collection of all utility revenues, as well as the monitoring of system capacity and dispatching services.



- The **Engineering Division** manages the Capital Improvement Program (CIP) for water, wastewater, and reclaimed water projects. The division also reviews the plans and agreements of proposed infrastructure by the development community to conform to the Orange County Utilities Standards and Construction Specifications Manual.
- The **Field Services Division** is responsible for the inspection, testing, regulatory compliance, operation, and maintenance of Orange County Utilities water transmission and distribution, wastewater collections, and reclaimed water transmission systems, including all associated pump stations.
- The **Fiscal & Operational Support Division** provides support services to the Director's office and all Utilities divisions. These services include financial management of the department's two enterprise funds and the special revenue fund, accounting, information technology, procurement, warehouse management, facilities maintenance and management, safety administration, and communications.
- The **Solid Waste Division** provides residential curbside collection of garbage, yard waste, and recyclable materials for unincorporated Orange County. The division is also responsible for the operation of the Orange County landfill, two solid waste transfer stations, one recycling transfer station and recycling processing operations, including several special programs such as the Household Hazardous Waste and Waste Tire programs.
- The **Water Division** ensures a safe and reliable water supply for all of Orange County Utilities' customers. The division is responsible for the administration, operation, and maintenance of the water supply facilities. The division promotes water conservation, ensures the sustainability of the water resources of the Floridan Aquifer, protects the water system from potentially hazardous conditions in the distribution system through the cross-connection control program, and oversees the Utilities laboratory, which provides services to the entire department.
- The **Water Reclamation Division** provides reliable and environmentally safe treatment of the wastewater collected from our customers. The division is responsible for the administration, operation, and maintenance of the wastewater treatment plants and the production of reclaimed water for irrigation and industrial use.

FY 2022-23 Major Accomplishments:

Customer Service Division

- Implemented Phase II of our bill print vendor contract, increasing our bill design functionality and gaining additional flexibility for the bill, and insert presentment options for our customers.

Engineering Division

- Selected and contracted with a consultant for preliminary design, final design, and construction administrations services for our Western Regional Water Supply Facility ozonation sulfide removal system.
- Completed construction of the Northwest Water Reclamation Facility (NWRF) Solar Panel Facility and the Southern Regional Water Supply Facility (SRWSF) Floating Solar Panel Facility.
- Integrated ArcGIS Pressure Sensor Dashboard with SCADA data, flow, water quality, and chlorine probe data.

Field Services Division

- Performed unidirectional flushing of 211 miles of water main.
- Exercised 3,000 blow off valves.
- Exercised and maintain all OCU fire hydrants (approximately 11,800) supporting the County's International Organization for Standardization certification.
- Inspected 140 miles of gravity main.



Fiscal & Operational Support Division

- Upgraded the Maximo Asset Management & Work Order system to version 7.6.1.2.
- Completed the revenue sufficiency analysis update for the Solid Waste System.
- Coordinated a mayoral ribbon cutting event for the opening of the Hamlin Water Reclamation Facility.
- Completed the prescription safety glasses plan.

Solid Waste Division

- Completed construction and began operation of Class I Landfill Cell 11 phase 1.
- Reached more than 200,000 households with the Recycling Quality Improvement Program (RQIP) that provides residents direct curbside feedback on how to recycle right. This program won the award for Outstanding Public Awareness Campaign from the Solid Waste Association of North America.



Water Division

- Finalized the compliance strategy with the Environmental Protection Agency (EPA) Lead & Copper program, including the outreach plan and the sampling plan for schools and daycare facilities.
- Deployed and fully utilized the Power Business Intelligence tool to better visualize Maximo data and make better informed decisions.

Water Reclamation Division

- Completed cleaning and rehabilitation of the South Water Reclamation Facility (SWRF) southwest treatment basin.
- Seeded and placed into operation the Hamlin Water Reclamation Facility.
- Placed the new SWRF influent pump station into operation.
- Completed the 1st year H2O Pipeline Program and graduated 10 students.
- Implemented a Plant Specialist apprenticeship program at Eastern Water Reclamation Facility (EWRF).



FY 2023-24 Department Objectives:

Customer Service Division

- Replace aging drive-thru system with self-service kiosks to provide more customer-driven options, allowing our customers to review their accounts and make payments at any time while saving resources and expediting services.
- Implement Phase I of our Customer Care and Billing (CC&B) application upgrade, from version 2.5 to Oracle's Customer to Meter (C2M) solution. The new C2M solution combines our Customer Information System with a Meter Data Management (MDM) system, eliminating future integration needs and facilitating the deployment of Automated Meter Infrastructure (AMI) technologies.

Utilities

Engineering Division

- Start construction of the Utilities Operation Center East project.
- Complete issuance of the SWRF Advanced Wastewater Treatment (AWT) Request for Proposal (RFP).
- Start construction of the Storey Park Master Pump Station.
- Complete piloting of treatment process improvements for sulfide and total organic carbon (TOC) removal at Hidden Springs Water Supply Facility.
- Continue pursuit of funding assistance for septic-to-sewer program from state agencies and complete Mandatory Refuse and Recycling Program balloting for communities that have been identified for funding in the Wekiwa Springs Septic Tank Retrofit Program.



Field Services Division

- Perform unidirectional flushing on 350 miles of water main.
- Exercise 1,200 wastewater air release valves.
- Exercise and maintain all OCU fire hydrants (approximately 11,800) supporting the county's International Organization for Standardization certification.
- Inspect 200 miles of gravity main.

Fiscal & Operational Support Division

- Complete the Water and Wasterwater Capital Charge Study and bring results to the Board for consideration.
- Update the new hire orientation video.
- Upgrade the audio, visual, and virtual conferencing technology in the Public Meeting Room, most of which was installed in 2005.
- Update the Utilities Health and Safety Plan.

Solid Waste Division

- Complete solicitation for a new materials recovery facility (MRF) and award a contract for the development of this innovative public-private partnership.
- Continue the Recycling Quality Improvement Program and provide direct education to the remaining residential solid waste collection & recycling customers.

Water Division

- Complete the Lead & Copper service line inventory.
- Create a plan for addressing the new Per- and Polyfluoroalkyl Substances (PFAS) regulation for drinking water.



Water Reclamation Division

- Complete the request for proposal to develop advanced wastewater treatment for SWRF.
- Evaluate Florida Department of Environmental Protection (FDEP) approved reduced staffing levels at NWRF.

Utilities

Key Performance Measures	Notes	FY 2021-22 Actual	FY 2022-23 Target	FY 2023-24 Target
Solid Waste				
– Tonnage of Solid Waste Delivered to the Landfill		1,224,418	1,148,812	1,272,545
– Cost Per Ton Processed		$ 27.80	$ 30.30	$ 31.76
– Residential Recycling from Mand. Refuse Collect. Prog (tons)		32,587	12,463	12,583
– Class 1 Garbage from Mand. Refuse Collect. Prog. (tons)		266,676	249,266	251,665
– % of Tonnage Recycled		12%	5%	5%
Utilities Customer Service				
– Number of Calls Received in the Call Center		154,577	180,000	170,000
– Avg wait-time per call received by Call Center (in minutes)		0.76	2.00	2.00
Utilities Engineering				
– Number of Plans Reviewed		9,262	5,000	7,000
– % of Plans Reviewed within Processing Time Guidelines		96%	95%	95%
Water Reclamation				
– Number of Wastewater Customers		172,225	180,234	45,059
– Wastewater Treated in Billions of Gallons		20.7	25.0	25.0
– Cost Per 1,000 Gallons of Wastewater Treated		$ 1.57	$ 1.55	$ 1.69
– Transmission Cost Per Wastewater Customer		$ 178.39	$ 203.26	$ 203.26
Average operating cost per Wastewater customer is based on O&M expense divided by the number of customers				
Water Utilities				
– Number of Water Customers		157,047	163,430	40,858
– Distribution Cost Per Water Customer		$ 57.03	$ 77.65	$ —
Average operating cost per Water customer is shown here on an annual basis.				
– Water Produced in Billions of Gallons		25.1	23.0	27.0
– FDEP and USEPA Compliance with Drinking Water Standards		100%	100%	100%
– Cost Per 1,000 Gallons of Water Produced		$ 0.87	$ 0.94	$ —

Department: Utilities

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 79,916,617	$ 91,024,352	$ 97,002,295	6.6 %
Operating Expenditures	169,344,830	221,291,118	214,377,534	(3.1)%
Capital Outlay	7,458,637	19,808,829	12,242,095	(38.2)%
Total Operating	**$ 256,720,084**	**$ 332,124,299**	**$ 323,621,924**	**(2.6)%**
Capital Improvements	$ 85,935,653	$ 233,607,176	$ 249,429,573	6.8 %
Debt Service	25,001,805	32,279,660	32,896,056	1.9 %
Reserves	0	267,341,767	207,464,060	(22.4)%
Other	5,933,302	11,200,000	11,800,000	5.4 %
Total Non-Operating	**$ 116,870,760**	**$ 544,428,603**	**$ 501,589,689**	**(7.9)%**
Department Total	**$ 373,590,844**	**$ 876,552,902**	**$ 825,211,613**	**(5.9)%**

Expenditures by Division / Program

Fiscal & Operational Support	$ 30,273,315	$ 196,943,753	$ 130,360,963	(33.8)%
Solid Waste	90,124,575	222,631,203	255,128,966	14.6 %
Utilities Customer Service	16,388,357	20,163,933	21,290,920	5.6 %
Utilities Engineering	107,906,876	257,036,620	266,762,356	3.8 %
Utilities Field Services	45,986,006	67,260,977	57,461,771	(14.6)%
Water Reclamation	45,660,663	70,127,439	56,049,881	(20.1)%
Water Utilities	37,251,052	42,388,977	38,156,756	(10.0)%
Department Total	**$ 373,590,844**	**$ 876,552,902**	**$ 825,211,613**	**(5.9)%**

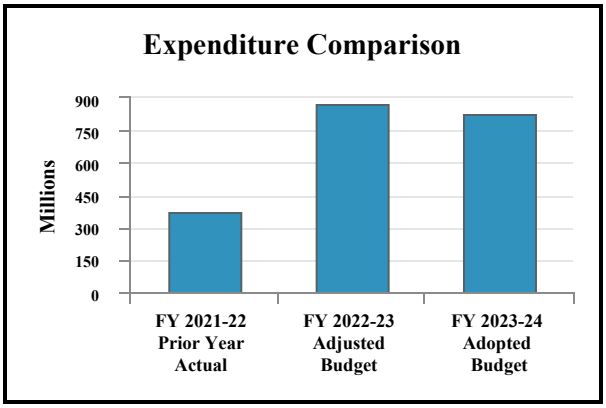
Funding Source Summary

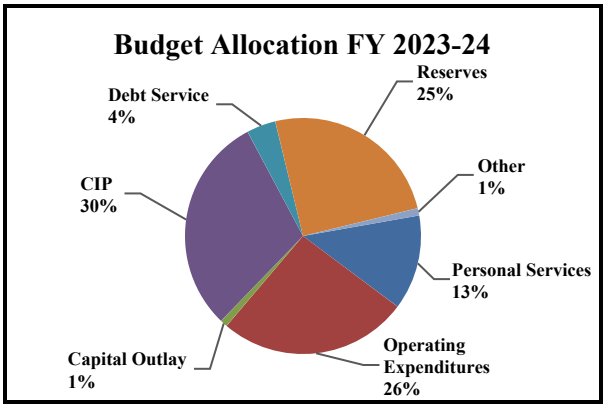
Special Revenue Funds	$ 50,797,784	$ 114,931,837	$ 100,422,168	(12.6)%
Enterprise Funds	322,793,060	761,621,065	724,789,445	(4.8)%
Department Total	**$ 373,590,844**	**$ 876,552,902**	**$ 825,211,613**	**(5.9)%**

Authorized Positions	**1,032**	**1,036**	**1,036**	**0.0 %**

Utilities

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions is increasing from $16,500 to $17,850 per employee to cover medical cost increases. The department's authorized position count remains unchanged.

Operating Expenses – The FY 2023-24 operating expenses budget decreased by 4.9% or $10.9 million from the current FY 2022-23 budget. The decrease is primarily due to the carry forward encumbrances in the current FY 2022-23 budget for contractual services, consultant services, research and studies, maintenance of buildings, maintenance of equipment and maintenance of system infrastructure for projects and programs that began or continued in the current fiscal year and will continue into FY 2023-24. Disposal costs in the Mandatory Refuse and Recycling Program are increasing by $1.5 million as a result of increases in the amount of waste the households in the program are producing, growth in the number of households in the program, and a proposed increase in tipping fees for the Solid Waste System, total budget amount of $14.5 million. In addition, payments to the franchise haulers are increasing by $2.3 million due to the annual calculation of compensation to the haulers based on contract methodology that adjusts for the haulers' operational and fuel expenses, total budget amount of $37.9 million.

Capital Outlay – The FY 2023-24 capital outlay budget decreased by 38.2% or $7.6 million from the current FY 2022-23 budget. The majority of capital outlay items are purchased based on replacement schedules that include length of service, age, and maintenance cost. The budget for heavy and other equipment is $10.2 million and includes funding for the purchase of pressure and water quality monitoring equipment, trailer replacements, compactors, large lab equipment, process control monitoring units, samplers, process mixers and utility carts, in the Water and Wastewater System. The budget also includes replacing a tarp machine, dump truck replacement, yard dog replacement, loader replacement, skid steer replacement, road tractor replacements, trailer replacements, powertrain rebuilds, and a skid steer rebuild, in the Solid Waste System. The rolling stock budget is $1.9 million and includes 19 replacement vehicles and five (5) new vehicles.

Capital Improvements – The FY 2023-24 capital improvements budget increased by 6.8% or $15.8 million from the current FY 2022-23 budget. The projects include improvements to the water, wastewater, and solid waste facilities as well as construction of pipelines for the water, wastewater, and reclaimed water systems, and to address the renewal and replacement of aging infrastructure. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2023-24 debt service budget increased by 1.9% or $620,180 from the current FY 2022-23 budget. Debt service payments are based on the principal and interest payments for existing bonds, anticipated debt financing, state revolving fund loans, and other minor debt related expenses.

Reserves – The FY 2023-24 reserves increased by 3.4% or $9.0 million from the current FY 2022-23 budget. The department maintains restricted reserves for debt service, customer deposits, and for financing future closure and long-term care costs of landfill cells. Reserves are also in place to fund future capital improvements and to serve as a contingency in the event of emergencies. Reserves fluctuate due to the flow of program revenues, expenses, and the issuance of debt.

Other – The FY 2023-24 other category budget increased by 5.4% or $600,000 from the current FY 2022-23 budget and includes the General Fund interfund transfer, which is budgeted at $10.8 million based on a payment in lieu of taxes calculation. Also included in this category is $1.0 million for Connection Fee refunds.

FUNDING SOURCE HIGHLIGHTS

The Utilities Department receives revenue from the operations of the Water & Wastewater System and the Solid Waste System enterprise funds. The enterprise funds increased by 3.7% or $28.0 million primarily due to a increase in service charges. The Mandatory Refuse and Recycling Program increased by 12.6% or $14.5 million due to increases in cash brought forward, program fees and customer growth.

Water and Wastewater Fund – Monthly water and wastewater charges include a fixed component and a volume charge to cover actual usage. Rates are established by the Board of County Commissioners (BCC) and are designed to cover the operating and maintenance costs, debt service expense, and other requirements of the Water & Wastewater System. In May of 2022 the Board approved a 5-year plan for water and wastewater rates to achieve parity between residential and commercial effective rates beginning in FY 2023-24. Additionally, to meet operational requirements and debt service expenditures, the Utilities Department is recommending a 3.0% increase to all other system rates for FY 2023-24.

Solid Waste Fund – The Solid Waste System assesses charges to users for the disposal of waste at Orange County's landfill and transfer stations. Tipping fees are charged according to the amount of tonnage that is received at each site. Rates are established by the BCC and are designed to cover the operating and maintenance costs, cell construction expenditures, closure and long-term care expenses, and other requirements of the Solid Waste System. The Utilities Department increased the tipping fees by 12.0% for FY 2023-24.

Mandatory Refuse Fund – The Mandatory Refuse Fund collects fees to cover the cost of the Mandatory Refuse and Recycling Program that provides for the collection of household garbage, yard waste, bulk items, and recyclables in unincorporated Orange County. Orange County contracts with three (3) haulers to collect these materials from households in five (5) geographic zones within Orange County. Commercial establishments do not participate in this program and must contract separately with waste haulers. The Orange County Tax Collector collects a non-ad valorem assessment on the annual tax bills as payment of fees for residential customers. The Utilities Department is recommending an increase of $30.00 to the annual MSBU rate charged to customers for residential refuse and recycling collection and disposal services for FY 2023-24. The new proposed annual rate is $290.00 per household.

Division: Fiscal & Operational Support

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 7,639,125	$ 11,388,910	$ 10,694,541	(6.1)%
Operating Expenditures	11,859,682	23,941,610	15,507,613	(35.2)%
Capital Outlay	38,232	122,644	0	(100.0)%
Total Operating	**$ 19,537,039**	**$ 35,453,164**	**$ 26,202,154**	**(26.1)%**
Debt Service	$ 0	$ 7,604	$ 0	(100.0)%
Reserves	0	150,282,985	92,358,809	(38.5)%
Other	10,736,276	11,200,000	11,800,000	5.4 %
Total Non-Operating	**$ 10,736,276**	**$ 161,490,589**	**$ 104,158,809**	**(35.5)%**
Total	**$ 30,273,315**	**$ 196,943,753**	**$ 130,360,963**	**(33.8)%**
Authorized Positions	**81**	**81**	**81**	**0.0 %**

Division: Solid Waste

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 11,356,712	$ 13,328,543	$ 14,466,608	8.5 %
Operating Expenditures	72,651,077	82,073,468	93,320,393	13.7 %
Capital Outlay	1,985,387	6,688,420	6,110,121	(8.6)%
Total Operating	**$ 85,993,176**	**$ 102,090,431**	**$ 113,897,122**	**11.6 %**
Capital Improvements	$ 4,131,399	$ 3,481,990	$ 26,126,593	650.3 %
Reserves	0	117,058,782	115,105,251	(1.7)%
Total Non-Operating	**$ 4,131,399**	**$ 120,540,772**	**$ 141,231,844**	**17.2 %**
Total	**$ 90,124,575**	**$ 222,631,203**	**$ 255,128,966**	**14.6 %**
Authorized Positions	**165**	**165**	**165**	**0.0 %**

Division: Utilities Customer Service

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 9,010,190	$ 11,202,552	$ 12,287,924	9.7 %
Operating Expenditures	7,224,812	8,550,165	8,858,995	3.6 %
Capital Outlay	153,355	411,216	144,001	(65.0)%
Total Operating	**$ 16,388,357**	**$ 20,163,933**	**$ 21,290,920**	**5.6 %**
Total	**$ 16,388,357**	**$ 20,163,933**	**$ 21,290,920**	**5.6 %**
Authorized Positions	**157**	**157**	**157**	**0.0 %**

Division: Utilities Engineering

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 5,978,183	$ 6,726,957	$ 7,679,322	14.2 %
Operating Expenditures	1,719,171	4,232,845	2,866,998	(32.3)%
Capital Outlay	12,575	17,000	17,000	0.0 %
Total Operating	**$ 7,709,929**	**$ 10,976,802**	**$ 10,563,320**	**(3.8)%**
Capital Improvements	$ 79,998,116	$ 213,787,762	$ 223,302,980	4.5 %
Debt Service	25,001,805	32,272,056	32,896,056	1.9 %
Other	(4,802,974)	0	0	0.0 %
Total Non-Operating	**$ 100,196,947**	**$ 246,059,818**	**$ 256,199,036**	**4.1 %**
Total	**$ 107,906,876**	**$ 257,036,620**	**$ 266,762,356**	**3.8 %**
Authorized Positions	**82**	**82**	**82**	**0.0 %**

Division: Utilities Field Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 17,557,094	$ 21,425,387	$ 22,731,632	6.1 %
Operating Expenditures	25,156,924	38,228,440	31,615,780	(17.3)%
Capital Outlay	3,271,988	7,607,150	3,114,359	(59.1)%
Total Operating	**$ 45,986,006**	**$ 67,260,977**	**$ 57,461,771**	**(14.6)%**
Total	**$ 45,986,006**	**$ 67,260,977**	**$ 57,461,771**	**(14.6)%**
Authorized Positions	**271**	**270**	**270**	**0.0 %**

Division: Water Reclamation

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 11,610,745	$ 13,611,566	$ 14,575,276	7.1 %
Operating Expenditures	30,476,672	40,439,220	39,461,451	(2.4)%
Capital Outlay	1,767,108	3,239,229	2,013,154	(37.9)%
Total Operating	**$ 43,854,525**	**$ 57,290,015**	**$ 56,049,881**	**(2.2)%**
Capital Improvements	$ 1,806,138	$ 12,837,424	$ 0	(100.0)%
Total Non-Operating	**$ 1,806,138**	**$ 12,837,424**	**$ 0**	**(100.0)%**
Total	**$ 45,660,663**	**$ 70,127,439**	**$ 56,049,881**	**(20.1)%**
Authorized Positions	**136**	**137**	**137**	**0.0 %**

Division: Water Utilities

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 16,764,568	$ 13,340,437	$ 14,566,992	9.2 %
Operating Expenditures	20,256,491	23,825,370	22,746,304	(4.5)%
Capital Outlay	229,993	1,723,170	843,460	(51.1)%
Total Operating	**$ 37,251,052**	**$ 38,888,977**	**$ 38,156,756**	**(1.9)%**
Capital Improvements	$ 0	$ 3,500,000	$ 0	(100.0)%
Total Non-Operating	**$ 0**	**$ 3,500,000**	**$ 0**	(100.0)%
Total	**$ 37,251,052**	**$ 42,388,977**	**$ 38,156,756**	**(10.0)%**
Authorized Positions	**140**	**144**	**144**	**0.0 %**


ORANGE
COUNTY
GOVERNMENT
FLORIDA

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Utilities Department

The Utilities Department is responsible for the collection and disposal of solid waste, the collection and treatment of wastewater, and the treatment and disbursement of potable water. A variety of capital projects are planned for the next five (5) years including upgrading and expanding Solid Waste, Water, and Water Reclamation facilities.

	Adopted FY 2023-24
Solid Waste	$ 26,126,593
Utilities Engineering	223,302,980
Department Total	$ 249,429,573

Funding Mechanism:

Funding for Solid Waste projects is provided from system revenues.

Funding for Water and Water Reclamation System projects in FY 2022-23 is provided from system revenues and external financing.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/2023 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Utilities											
Other											
1409											
	4420	Customer Info & Billing System	5,217,816	4,026,962	2,740,005	2,132,793	2,132,793	1,134,161	1,140,376	0	18,524,906
		Unit Subtotal	5,217,816	4,026,962	2,740,005	2,132,793	2,132,793	1,134,161	1,140,376	0	18,524,906
1499											
	4420	MIS Network/Work Order Sys	6,893,124	3,304,882	1,232,743	3,521,970	1,230,538	1,230,538	1,237,281	529,464	19,180,540
		Unit Subtotal	6,893,124	3,304,882	1,232,743	3,521,970	1,230,538	1,230,538	1,237,281	529,464	19,180,540
1535											
	4420	GIS Migration	1,019,854	731,370	938,312	604,959	191,945	54,959	55,260	0	3,596,659
		Unit Subtotal	1,019,854	731,370	938,312	604,959	191,945	54,959	55,260	0	3,596,659
1543											
	4420	Utilities Administration Building Improv	658,506	118,750	1,481,250	0	0	0	0	0	2,258,506
		Unit Subtotal	658,506	118,750	1,481,250	0	0	0	0	0	2,258,506
1552											
	4420	Developer Built Projects	3,013	20,000	5,000	5,000	5,000	5,000	5,000	0	48,013
		Unit Subtotal	3,013	20,000	5,000	5,000	5,000	5,000	5,000	0	48,013
1556											
	4420	Utilities Security Imp	1,047,259	609,951	430,224	99,950	99,950	99,950	100,498	0	2,487,782
		Unit Subtotal	1,047,259	609,951	430,224	99,950	99,950	99,950	100,498	0	2,487,782
1558											
	4420	Eastern Operations Building	2,090,158	23,777,778	31,080,952	12,228,571	0	0	0	0	69,177,459
		Unit Subtotal	2,090,158	23,777,778	31,080,952	12,228,571	0	0	0	0	69,177,459
1560											
	4420	Developer Built Projects	3,969	20,000	5,000	5,000	5,000	5,000	5,000	0	48,969
		Unit Subtotal	3,969	20,000	5,000	5,000	5,000	5,000	5,000	0	48,969
1561											
	4420	Developer Built Projects	2,435,154	670,000	740,000	700,000	700,000	700,000	700,000	0	6,645,154
		Unit Subtotal	2,435,154	670,000	740,000	700,000	700,000	700,000	700,000	0	6,645,154
		DIVISION SUBTOTAL	19,368,852	33,279,693	38,653,486	19,298,243	4,365,226	3,229,608	3,243,415	529,464	121,967,987

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Solid Waste											
1061											
	4410	Porter Modifications	3,603,346	0	135,679	45,321	348,493	767,507	760,000	0	5,660,346
		Unit Subtotal	3,603,346	0	135,679	45,321	348,493	767,507	760,000	0	5,660,346
1065											
	4410	McLeod Rd TS Improvements	30,273,647	0	0	0	200,000	2,178,000	143,947	470,000	33,265,594
		Unit Subtotal	30,273,647	0	0	0	200,000	2,178,000	143,947	470,000	33,265,594
1069											
	4410	Ldfill-Admin Bldg	1,506,448	606,064	6,179,799	1,495,890	3,280,625	14,375	351,740	53,260	13,488,201
		Unit Subtotal	1,506,448	606,064	6,179,799	1,495,890	3,280,625	14,375	351,740	53,260	13,488,201
1083											
	4410	NW Transfer Station	0	0	0	0	0	663,156	2,806,844	34,700,000	38,170,000
		Unit Subtotal	0	0	0	0	0	663,156	2,806,844	34,700,000	38,170,000
1086											
	4410	Cell 7B/8 Closure & LT Care	982,429	456,006	450,000	450,000	450,000	450,000	450,000	0	3,688,435
		Unit Subtotal	982,429	456,006	450,000	450,000	450,000	450,000	450,000	0	3,688,435
1099											
	4410	Closure & LT Care Class III #1	604,721	184,401	185,414	184,908	184,908	184,908	185,921	0	1,715,181
		Unit Subtotal	604,721	184,401	185,414	184,908	184,908	184,908	185,921	0	1,715,181
1106											
	4410	Class 3 Waste Disposal Cell 2	2,753,683	231,249	232,520	232,520	232,520	232,520	232,520	0	4,147,532
		Unit Subtotal	2,753,683	231,249	232,520	232,520	232,520	232,520	232,520	0	4,147,532
1107											
	4410	Landfill Cell 11	29,558,041	1,114,685	16,397,760	1,234,240	2,000,000	23,631,300	1,778,700	0	75,714,726
		Unit Subtotal	29,558,041	1,114,685	16,397,760	1,234,240	2,000,000	23,631,300	1,778,700	0	75,714,726
1108											
	4410	Landfill Cell 12	0	0	0	0	0	0	1,446,667	46,577,333	48,024,000
		Unit Subtotal	0	0	0	0	0	0	1,446,667	46,577,333	48,024,000
1109											
	4410	Closure & LT Care Landfill Cells 9-12	1,021,877	889,585	2,545,421	10,758,060	16,923,060	340,560	340,560	0	32,819,123
		Unit Subtotal	1,021,877	889,585	2,545,421	10,758,060	16,923,060	340,560	340,560	0	32,819,123
1112											
	4410	Central Expansion Area	0	0	0	854,000	1,703,333	1,703,333	3,206,000	43,206,000	50,672,666
		Unit Subtotal	0	0	0	854,000	1,703,333	1,703,333	3,206,000	43,206,000	50,672,666

* Prior Expenditures is calculated using 3 or 5 years.

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	70,304,192	3,481,990	26,126,593	15,254,939	25,322,939	30,165,659	11,702,899	125,006,593	307,365,804
Water Reclamation											
1411											
	4420	South Svc Area Effluent Reuse	10,591,764	960,603	1,269,683	2,665,196	3,053,567	5,116,943	4,974,432	14,808,718	43,440,906
		Unit Subtotal	10,591,764	960,603	1,269,683	2,665,196	3,053,567	5,116,943	4,974,432	14,808,718	43,440,906
1416											
	4420	Pump Station Monitors CW	7,107,196	4,688,125	4,250,494	4,077,277	3,846,447	2,602,002	1,386,957	77,241	28,035,739
		Unit Subtotal	7,107,196	4,688,125	4,250,494	4,077,277	3,846,447	2,602,002	1,386,957	77,241	28,035,739
1427											
	4420	Collect Rehab CW	3,529,240	292,882	3,151,667	3,143,056	2,712,500	0	0	0	12,829,345
		Unit Subtotal	3,529,240	292,882	3,151,667	3,143,056	2,712,500	0	0	0	12,829,345
1432											
	4420	Transp Reloc WW CW	1,740,414	7,740	0	0	0	0	0	0	1,748,154
		Unit Subtotal	1,740,414	7,740	0	0	0	0	0	0	1,748,154
1435											
	4420	NW Subreg PH III	12,139,974	5,696,804	6,516,599	12,569,043	6,755,668	443,754	194,428	18,827,759	63,144,029
		Unit Subtotal	12,139,974	5,696,804	6,516,599	12,569,043	6,755,668	443,754	194,428	18,827,759	63,144,029
1445											
	4420	SW Orange Effluent Disposal	13,809,621	1,421,924	3,130,888	69,260	69,260	69,260	69,639	24,446,490	43,086,342
		Unit Subtotal	13,809,621	1,421,924	3,130,888	69,260	69,260	69,260	69,639	24,446,490	43,086,342
1469											
	4420	Iron Bridge Interlocal Agreement	178,647	99,676	100,224	99,950	99,950	99,950	100,498	0	778,895
		Unit Subtotal	178,647	99,676	100,224	99,950	99,950	99,950	100,498	0	778,895
1483											
	4420	Eastern Wastewater Reuse	18,050,027	3,100,425	3,674,386	4,287,607	2,174,937	1,218,287	1,168,169	18,340,357	52,014,195
		Unit Subtotal	18,050,027	3,100,425	3,674,386	4,287,607	2,174,937	1,218,287	1,168,169	18,340,357	52,014,195
1500											
	4420	Collections Rehab	21,678,870	3,671,867	6,095,443	6,563,182	2,983,627	2,317,796	1,445,279	23,543,946	68,300,010
		Unit Subtotal	21,678,870	3,671,867	6,095,443	6,563,182	2,983,627	2,317,796	1,445,279	23,543,946	68,300,010
1502											
	4420	Pumping Rehab II	3,241,033	1,021,978	2,360,942	2,378,528	1,435,561	225,965	0	0	10,664,007

* Prior Expenditures is calculated using 3 or 5 years.

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	3,241,033	1,021,978	2,360,942	2,378,528	1,435,561	225,965	0	0	10,664,007
1503											
	4420	Pumping Rehab III	11,919,948	4,672,764	5,545,778	2,332,940	1,371,021	878,738	765,630	6,725,832	34,212,651
		Unit Subtotal	11,919,948	4,672,764	5,545,778	2,332,940	1,371,021	878,738	765,630	6,725,832	34,212,651
1504											
	4420	Trans Related Wastewater	8,139,066	7,829,914	11,983,457	12,624,401	5,628,540	5,088,112	4,871,606	4,216,643	60,381,739
		Unit Subtotal	8,139,066	7,829,914	11,983,457	12,624,401	5,628,540	5,088,112	4,871,606	4,216,643	60,381,739
1505											
	4420	Septic Tank Retrofit	4,371,844	10,184,993	10,793,715	16,264,846	23,495,361	9,185,047	5,303,322	28,449,507	108,048,635
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills Retro	0	9,707,500	0	0	0	0	0	0	9,707,500
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	390,000	0	0	0	0	0	0	0	390,000
	8193	Wekiwa Spgs Septic Tank Retrofit	783,180	2,373,820	0	0	0	0	0	0	3,157,000
		Unit Subtotal	5,545,024	22,266,313	10,793,715	16,264,846	23,495,361	9,185,047	5,303,322	28,449,507	121,303,135
1507											
	4420	Horizons West Wastewater Sys	130,266,999	7,210,253	2,643,388	62,841	25,430	216,034	442,931	2,191,034	143,058,910
		Unit Subtotal	130,266,999	7,210,253	2,643,388	62,841	25,430	216,034	442,931	2,191,034	143,058,910
1509											
	4420	Southern Wastewater Collect	127,769	845,080	1,251,245	1,754,483	1,549,860	1,923,722	1,917,397	3,096,978	12,466,534
		Unit Subtotal	127,769	845,080	1,251,245	1,754,483	1,549,860	1,923,722	1,917,397	3,096,978	12,466,534
1510											
	4420	Eastern Wastewater Collect	4,879,161	2,355,505	2,918,194	5,380,397	8,462,902	4,868,802	3,848,374	3,077,962	35,791,297
		Unit Subtotal	4,879,161	2,355,505	2,918,194	5,380,397	8,462,902	4,868,802	3,848,374	3,077,962	35,791,297
1536											
	4420	Capital Reuse Meter Install	3,278,049	899,328	901,792	1,071,759	1,072,233	1,072,233	1,078,108	864,523	10,238,025
		Unit Subtotal	3,278,049	899,328	901,792	1,071,759	1,072,233	1,072,233	1,078,108	864,523	10,238,025
1538											
	4420	Eastern Wtr Reclamation Exp	13,027,010	8,209,678	15,944,250	22,785,821	15,708,701	9,931,308	9,544,406	75,059,405	170,210,579
		Unit Subtotal	13,027,010	8,209,678	15,944,250	22,785,821	15,708,701	9,931,308	9,544,406	75,059,405	170,210,579
1539											
	4420	Force Main Rehab	26,226,873	10,474,420	14,913,731	10,137,347	11,683,907	7,503,745	4,933,322	54,870,721	140,744,066
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills Retro	0	1,500,000	0	0	0	0	0	0	1,500,000

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Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	55,000	0	0	0	0	0	0	0	55,000
	8193	Wekiwa Spgs Septic Tank Retrofit	27,356	362,645	0	0	0	0	0	0	390,001
		Unit Subtotal	26,309,229	12,337,065	14,913,731	10,137,347	11,683,907	7,503,745	4,933,322	54,870,721	142,689,067
1542											
	4420	Southwest Svc Area Reuse	2,928,568	3,749,453	1,840,948	7,204,425	8,144,733	5,465,659	1,586,634	3,976,911	34,897,331
		Unit Subtotal	2,928,568	3,749,453	1,840,948	7,204,425	8,144,733	5,465,659	1,586,634	3,976,911	34,897,331
1555											
	4420	South WRF Ph V	76,427,351	23,026,403	16,221,355	23,681,613	16,011,259	2,642,950	19,945,440	185,199,735	363,156,106
		Unit Subtotal	76,427,351	23,026,403	16,221,355	23,681,613	16,011,259	2,642,950	19,945,440	185,199,735	363,156,106
1559											
	4420	Pumping Rehab IV	30,428,324	13,036,402	10,860,771	8,463,133	6,647,802	6,711,952	11,898,210	55,581,194	143,627,788
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills Retro	0	1,500,000	0	0	0	0	0	0	1,500,000
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	55,000	0	0	0	0	0	0	0	55,000
	8193	Wekiwa Spgs Septic Tank Retrofit	348,766	151,236	0	0	0	0	0	0	500,002
		Unit Subtotal	30,832,089	14,687,638	10,860,771	8,463,133	6,647,802	6,711,952	11,898,210	55,581,194	145,682,789
1572											
	4420	Pump Station Improvements	5,654,164	3,431,951	2,003,982	1,998,507	1,998,507	1,998,507	2,009,457	0	19,095,075
		Unit Subtotal	5,654,164	3,431,951	2,003,982	1,998,507	1,998,507	1,998,507	2,009,457	0	19,095,075
1573											
	4420	Reclaimed Main Improvements	153,472	299,776	300,597	299,776	299,776	299,776	301,419	0	1,954,592
		Unit Subtotal	153,472	299,776	300,597	299,776	299,776	299,776	301,419	0	1,954,592
1574											
	4420	Force Main Improvements	3,004,436	899,533	626,244	624,533	624,533	624,533	627,955	0	7,031,767
		Unit Subtotal	3,004,436	899,533	626,244	624,533	624,533	624,533	627,955	0	7,031,767
1578											
	4420	Hamlin Water Reclamation Facility	54,817	1,081,395	2,149,365	2,143,492	67,235	20,980,840	21,095,803	23,020,671	70,593,618
		Unit Subtotal	54,817	1,081,395	2,149,365	2,143,492	67,235	20,980,840	21,095,803	23,020,671	70,593,618
7443											
	8151	Wastewater Treatment Feasibility Analysis	298,021	201,980	0	0	0	0	0	0	500,001
		Unit Subtotal	298,021	201,980	0	0	0	0	0	0	500,001
7446											

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Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	8152	Wekiva Springs Septic Tank Retrofit	550,986	0	0	0	0	0	0	0	550,986
		Unit Subtotal	550,986	0	0	0	0	0	0	0	550,986
		DIVISION SUBTOTAL	415,462,944	134,966,053	131,449,138	152,683,413	125,923,317	91,485,915	99,509,416	546,375,627	1,697,855,82
Water											
1448											
	4420	Wtr Dist Mods CW	1,358,518	0	0	0	0	0	0	0	1,358,518
		Unit Subtotal	1,358,518	0	0	0	0	0	0	0	1,358,518
1450											
	4420	Eastern Water Trans Imp	5,617,315	1,698,829	4,018,498	3,046,005	1,049,677	1,011,495	1,004,100	2,741,859	20,187,778
		Unit Subtotal	5,617,315	1,698,829	4,018,498	3,046,005	1,049,677	1,011,495	1,004,100	2,741,859	20,187,778
1474											
	4420	New Meter Installation	9,646,763	2,398,208	2,404,779	2,410,257	3,588,372	3,591,608	3,611,288	5,967,002	33,618,277
		Unit Subtotal	9,646,763	2,398,208	2,404,779	2,410,257	3,588,372	3,591,608	3,611,288	5,967,002	33,618,277
1482											
	4420	Transportation Related Water	3,318,257	4,974,522	9,475,343	11,819,849	10,641,100	11,545,555	11,562,152	5,902,083	69,238,861
		Unit Subtotal	3,318,257	4,974,522	9,475,343	11,819,849	10,641,100	11,545,555	11,562,152	5,902,083	69,238,861
1498											
	4420	Southern Reg Wellfield & Wtr Pl	4,323,297	3,997,097	1,663,043	3,110,333	1,893,334	1,888,185	1,482,074	41,121,115	59,478,478
		Unit Subtotal	4,323,297	3,997,097	1,663,043	3,110,333	1,893,334	1,888,185	1,482,074	41,121,115	59,478,478
1506											
	4420	Horizons West Transmission Sys	9,868,942	11,127,775	6,111,965	230,628	536,172	536,172	539,110	287,917	29,238,681
		Unit Subtotal	9,868,942	11,127,775	6,111,965	230,628	536,172	536,172	539,110	287,917	29,238,681
1508											
	4420	South Water Transmission Imp	19,901,394	793,500	0	0	0	0	0	0	20,694,894
		Unit Subtotal	19,901,394	793,500	0	0	0	0	0	0	20,694,894
1532											
	4420	W Reg Water Treat Fac Ph III	15,603,407	1,271,054	3,000,211	3,631,153	4,011,329	3,505,023	3,538,802	67,865,325	102,426,304
		Unit Subtotal	15,603,407	1,271,054	3,000,211	3,631,153	4,011,329	3,505,023	3,538,802	67,865,325	102,426,304
1533											
	4420	Water Renewal & Replacements	3,896,738	372,065	347,849	381,295	418,795	418,795	281,738	0	6,117,275
		Unit Subtotal	3,896,738	372,065	347,849	381,295	418,795	418,795	281,738	0	6,117,275

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Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
1544											
	4420	Water SCADA & Security Imp	682,630	6,508,665	4,865,277	2,482,404	849,904	3,230,774	6,026,710	5,749,315	30,395,679
	8192	Cypress Lk Wellfield/Oak Meadows AWS Dlvry Enhcmt	0	734,786	0	0	0	0	0	0	734,786
		Unit Subtotal	682,630	7,243,451	4,865,277	2,482,404	849,904	3,230,774	6,026,710	5,749,315	31,130,465
1550											
	4420	Alternate Regional Water Supply	5,588,072	6,632,070	12,569,133	11,451,606	18,968,700	11,074,601	30,505,033	79,598,857	176,388,072
		Unit Subtotal	5,588,072	6,632,070	12,569,133	11,451,606	18,968,700	11,074,601	30,505,033	79,598,857	176,388,072
1553											
	4420	Water Distribution Mods 2	1,651,557	818,183	4,119,827	3,921,427	3,115,389	805,479	1,005,479	3,089,041	18,526,382
	5896	ARPA-WB Wekiwa Springs Phases 2-6	0	500,000	0	0	0	0	0	0	500,000
	8193	Wekiwa Spgs Septic Tank Retrofit	10,778	242,223	0	0	0	0	0	0	253,001
		Unit Subtotal	1,662,335	1,560,406	4,119,827	3,921,427	3,115,389	805,479	1,005,479	3,089,041	19,279,383
1554											
	4420	Eastern Regional Wsf Phase 3	21,435,995	8,001,300	2,049,954	2,869,239	5,170,352	6,473,076	2,785,320	57,717,963	106,503,199
		Unit Subtotal	21,435,995	8,001,300	2,049,954	2,869,239	5,170,352	6,473,076	2,785,320	57,717,963	106,503,199
1557											
	4420	Southwest Water Supply Facility	24,751,720	65,000	800,000	1,498,973	1,498,973	1,498,973	1,503,080	4,000,000	35,616,719
		Unit Subtotal	24,751,720	65,000	800,000	1,498,973	1,498,973	1,498,973	1,503,080	4,000,000	35,616,719
1575											
	4420	Water Main Improvements	2,007	299,776	300,597	299,776	299,776	299,776	301,419	0	1,803,127
		Unit Subtotal	2,007	299,776	300,597	299,776	299,776	299,776	301,419	0	1,803,127
1576											
	4420	Cross Connection Control Backflow Devices	4,683,178	1,470,387	1,473,880	1,469,853	1,469,853	1,469,853	1,477,907	0	13,514,911
		Unit Subtotal	4,683,178	1,470,387	1,473,880	1,469,853	1,469,853	1,469,853	1,477,907	0	13,514,911
8630											
	5896	ARP1-WB Bithlo Rural Area Water	0	9,154,000	0	0	0	0	0	0	9,154,000
		Unit Subtotal	0	9,154,000	0	0	0	0	0	0	9,154,000
8633											
	5896	ARP1-WB Frankel Lk Downey Water Main Ext	0	820,000	0	0	0	0	0	0	820,000
		Unit Subtotal	0	820,000	0	0	0	0	0	0	820,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	132,340,568	61,879,440	53,200,356	48,622,798	53,511,726	47,349,365	65,624,212	274,040,477	736,568,942
		DEPARTMENT SUBTOTAL	637,476,556	233,607,176	249,429,573	235,859,393	209,123,208	172,230,547	180,079,942	945,952,161	2,863,758,55
		GRAND TOTAL	637,476,556	233,607,176	249,429,573	235,859,393	209,123,208	172,230,547	180,079,942	945,952,161	2,863,758,55

* Prior Expenditures is calculated using 3 or 5 years.

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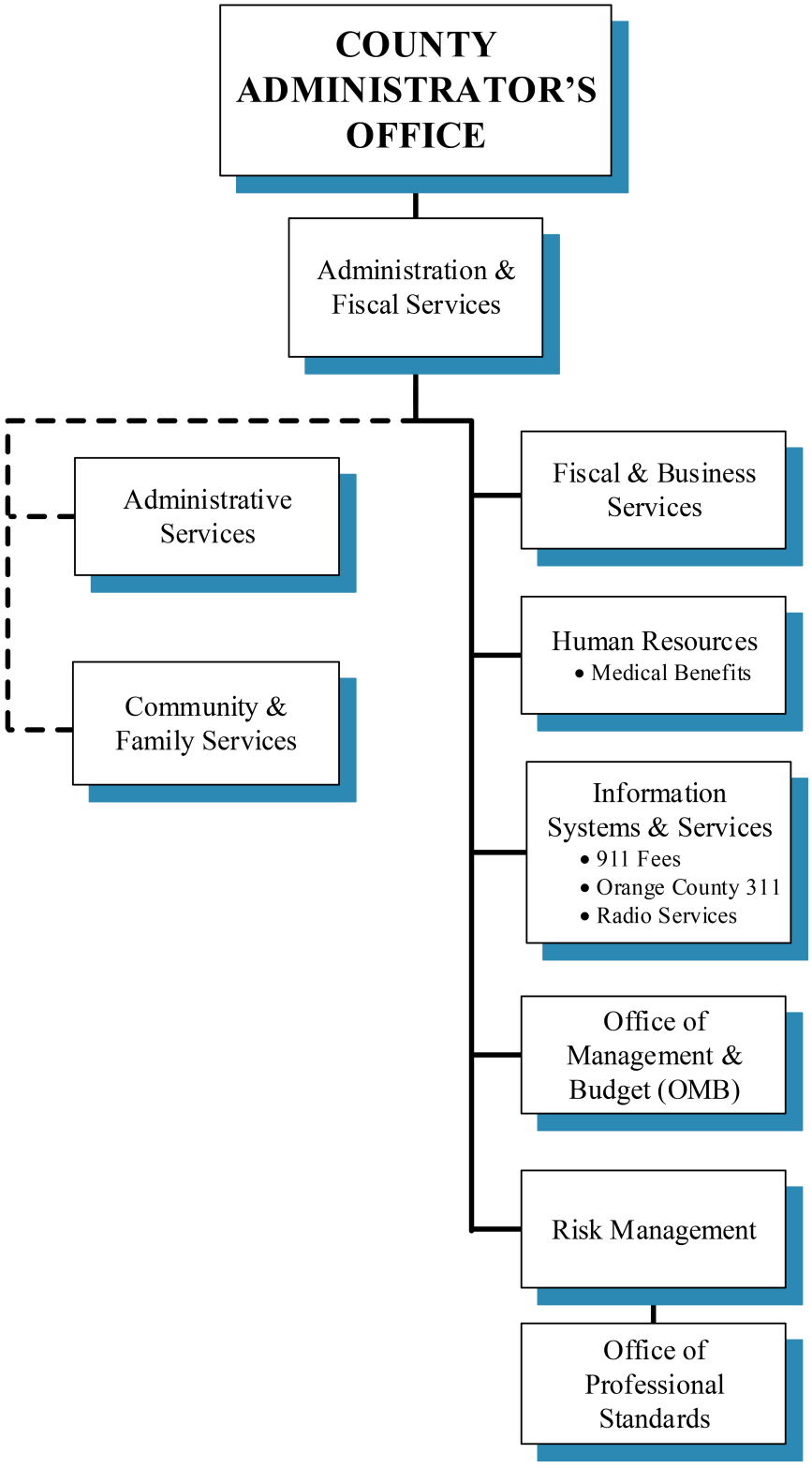
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ORANGE
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Note: Administrative Services Department budget is shown under Section 4 and Community & Family Services Department budget is shown under Section 5.

Administration & Fiscal Services

Purpose Statement:

The Administration and Fiscal Services ensures that the best administrative and financial management practices are followed by providing an effective, cost-efficient operation with an excellent return on investment to the residents and visitors to Orange County.

Program Descriptions:

- The **Fiscal and Business Services Office (FBS)** is responsible for administering Orange County's debt management program and fostering creative and innovative initiatives that assist Orange County in meeting its management efficiency and improvement objectives by providing the highest quality financial analysis, transactional performance, and business leadership.
- The **Human Resources (HR) Division** is responsible for assisting all operating departments under the Board of County Commissioners (BCC) and other local public agencies in delivering personnel services by providing a stable and qualified workforce in compliance with state and federal regulations. HR is also responsible for planning, organizing, and directing negotiations with union representatives pursuant to laws and ordinances governing work, working conditions, and employee pay. HR strives to manage and strengthen the employer-employee relationship and engage in good faith bargaining with labor union representatives. In collaboration with all operating departments, the division is responsible for identifying and establishing processes to resolve organizational and employee issues. HR provides organizational development initiatives, employee training and development, and establishes a competitive pay system for all categories of employees. Additionally, HR manages official employee records and administers the employee benefits program including medical, dental, vision, short and long-term disability, life insurance, spending accounts and the employee assistance program.
- The **Information Systems and Services (ISS) Division p**rovides an effective, cost-efficient operation with an excellent return on investment by delivering new technologies and a state-of-the-art network server infrastructure. ISS is the single point of contact for reporting related problems through the Service Center. The Service Center immediately handles the more common problems and refers those problems beyond its area of expertise to technical experts in ISS and to vendors.



- The **Office of Management and Budget (OMB)** is responsible for preparing and monitoring Orange County's annual operating budget and capital improvements program in accordance with applicable laws, statutes, and policies of the BCC. In addition, OMB forecasts multi-year revenues and expenditures and provides management analysis assistance on special projects requested by the County Mayor and County Administrator's Office. OMB provides centralized coordination of operational and strategic performance measurement activities, assists departments in the development and revision of fees for service, and provides assistance in coordinating the development of Orange County's Full Cost Allocation Plan. Grants coordination services are also provided to assist departments in the consolidation and coordination of grant related activities according to an established grants process.
- The **Office of Professional Standards** is tasked with maintaining the integrity of Orange County Government and its employees through conducting full, fair, and objective investigations related to employee misconduct and Equal Employment Opportunity Commission (EEOC) complaints. In addition to investigations, Professional Standards tracks the arrests of Orange County employees, performs pre-employment background screening of new employees, and provides trained mediation support to employee workplace issues, as well as specialized training and program evaluation activities to help protect Orange County from potential liability.

- The **Risk Management Division** is responsible for the administration of the self-insurance program for the BCC and Constitutional Officers (except the Sheriff's Office). In addition to monitoring all workers' compensation, liability, and property claims, this program is also responsible for reducing the cost of workers' compensation and liability claims through aggressive claims/case management in conjunction with the county's third-party administrator. The program also reviews and analyzes the appropriate mix of risk retention and transfer and oversees the underwriting and purchase of the county's commercial insurance program. A comprehensive safety program is provided that includes training, technical support, inspections, investigations, and an occupational medicine program. The program also provides project management for remediation projects, conducts/reviews environmental site assessments for all county-owned and leased real property, performs asbestos and lead-based paint inspections, and manages the petroleum storage tank compliance program for all county-owned underground and above ground storage tanks.

FY 2022-23 Major Accomplishments:

Fiscal and Business Services

- Maintained the County's general credit ratings at the highest level of AAA.
- Lead the reimbursement effort for 79 FEMA claims following Hurricane Irma. Received over $22 million in Federal Emergency Management Agency (FEMA) reimbursements to date.
- Acted as County lead in planning the development of a program to provide financial coaching to Orange County residents through the establishment of a Financial Empowerment Center (FEC).
- Performed research to determine impacts to Orange County regarding the ongoing review of the uses of Tourist Development Tax (TDT). Provided financial modeling to address future capital planning.

Human Resources Division

- Implemented online performance management process across all County departments, allowing for more enhanced tracking and reviewing of employee's professional development and work performance, resulting in significant cost savings due to the elimination of paper, ink, copier and other maintenance and productivity costs.
- Designed and implemented effective recruitment strategies to attract diverse groups of candidates to fill countywide vacancies and retention strategies to reduce employee turnover. Screened 50, 163 applicants which resulted in hiring 1,388 employees.
- Launched remote assessment administration for administrative support positions to allow for greater accessibility.
- Launched countywide recognition and incentive program, Orange You Amazing to influence a culture of appreciation and drive retention.
- Successfully negotiated multi-year bargaining unit agreements with three (3) of the County's unionized workforces, which include the American Federation of State, County and Municipal Employees (AFSME); Fraternal Order of Police (FOP) Lodge #86; and Laborers' International Union of North America (LIUNA). These agreements establish the terms and conditions of employment for all employees covered under these agreements for Fiscal Years 2022/23 through 2024/25.
- Successfully facilitated the 3rd Annual Mayor's Executive Leadership Program to groom future leaders of the organization including a Servant Leadership interview with philanthropist Harris Rosen. To take it a step further, implemented an Executive Leadership Extended Learning Series to drive professional development and continual learning for senior leaders.
- Human Resources was recognized with a National Association of Counties Achievement Award for their service award program. This program also received a high employee satisfaction rate for honorees. In a post-event survey, 100% of respondents said they felt the event was excellent or good in a survey with a 69% response rate.
- Launched the new myOCHR Human Resources branding which aligns with the naming convention used for many of our employee-focused services. myOCHR is focused on providing access to HR via phone, email, online webpage where employees can submit important documents, or in-person at three locations.
- Facilitated compliance trainings focused on Ethics, the Health Insurance Portability and Accountability Act (HIPAA) and Workplace Violence to raise awareness and instill best practices to ensure a safe work environment which outlines behavior expectations and accountability for employees.

Information Systems and Services (ISS)

- Continued expanding the Orange County wireless (WiFi) network and functions throughout the county.
- Migrated Orange County on-premises email to cloud based Microsoft 365 solution.
- Implemented MFA (Multi-Factor Authentication) to allow for enhanced security on email and remote access systems.
- Enabled connectivity between the Reedy Creek Improvement District and Orange County public safety radio systems. This project was completed this past year and allows 1st responders the ability to roam back and forth on each system.

Office of Management and Budget

- Successfully developed the $6.8 billion FY 2023-24 budget that was adopted by the BCC.
- Received the Government Finance Officers Association (GFOA) of the United States and Canada distinguished budget award for the 37th consecutive year.
- Successfully completed all of the required statutory regulations related to the budget for FY 2022-23.
- Received Truth in Millage (TRIM) compliance certification from the State for FY 2022-23.
- Continued to successfully monitor and manage the American Rescue Plan Act of 2021 (ARPA) Local Recovery funding in the amount of $270 million.
- Analyzed the impact of current economic conditions on Orange County's financials to ensure the viability of current and future budgets.
- Reviewed and monitored legislation and determined impacts to Orange County.

Office of Professional Standards

- Completed 36 misconduct investigations.
- Completed 13 Equal Employment Opportunity Commission (EEOC) position papers.
- Completed 1,450 background investigations.

Risk Management

- Negotiated insurance renewals with 2.5% increase when similar renewals for other entities were 10-20% increases.

FY 2023-24 Department Objectives:

Fiscal and Business Services

- Monitor changing financial markets to identify potential costs savings for bonds issued by Orange County.
- Continue to work with county departments to provide creative financial alternatives and smart recommendations for financing decisions.
- Continue to monitor Tourist Development Tax (TDT) collections.
- Continue to provide investor relations and work with national credit rating agencies.

Human Resources Division

- Successfully negotiate multi-year bargaining unit agreements with the International Association of Firefighters supervisory and non-supervisory bargaining units for the Fiscal Year beginning October 1, 2024.
- Implement effective HR Systems and processes which enhance applicant's experiences when seeking employment with Orange County.

Information Systems and Services (ISS)

- Continue working with county and local agencies to enhance 311 systems focusing on critical call taking and regional support.
- Implement a new fleet management system that will enhance our ability to track vehicle maintenance, inventory, and cost.
- Begin transition of 911 telephone system to next generation platform that will include the ability to send data such as text messages, photos, and videos to better assist emergency responders.

Office of Management and Budget

- Develop a FY 2024-25 budget that is fiscally sound and meets the expectations of the citizens of Orange County.
- Continue to monitor and analyze legislation and economic developments.
- Monitor revenues and expenditures for the entire county to ensure long-term financial health.
- Continue to monitor and track capital improvement projects that are in the five (5) year capital improvements plan.
- Continuously track, analyze, and report on the performance of key county revenues.
- Continue to assist Orange County departments in obtaining new grant funding.
- Continue to monitor and report on ARPA funding.

Risk Management

- Continue Risk Management's loss prevention training to include the completion of violence in the workplace and liability courses for all employees of the BCC and Constitutional Officers.
- Continue to evaluate risk retention levels to optimize risk transfer levels.

Administration & Fiscal Services

Key Performance Measures	Notes	FY 2021-22 Actual	FY 2022-23 Target	FY 2023-24 Target
Human Resources				
– Percent of new employees completing LMS Connections	1	100%	90%	95%
LMS Connections Training within 30 days of hire				
– % of employees completing quarterly compliance on time	2	0%	90%	95%
Required quarterly Compliance Training				
Information Systems and Services				
– Number of 311 Calls Answered		183,973	200,000	200,000
– Percent of 311 Calls Answered within 30 Seconds		0%	0%	0%
– Percent of 311 Calls Responded to within 48 Hours		84%	80%	80%
– Number of ISS Incidents		20,455	20,000	20,000
– Percent of ISS Incidents Closed within 24 Hours		75%	90%	90%
– Percent of ISS Projects Completed on Time		97%	90%	90%
– Percent of ISS Projects Completed on Budget		100%	90%	90%
Professional Standards				
– Number of Background Investigations		1,994	1,500	2,800
– % of Background Investigations Done Within 15 Days		75%	75%	85%
– Number of Misconduct Investigations		25	30	30
– % of Misconduct Investigations Completed Within 90 Days	3	67%	65%	65%
Risk Management Program				
– Number of Workers' Compensation Claims		1,053	1,115	1,115
– Total Workers' Comp Claims Incurred (Paid+Reserves) (in mil)		$ 6.9	$ 3.9	$ 3.9
Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.				
– Average Cost Per Workers' Compensation Claim		$ 5,980	$ 3,500	$ 3,500
– Workers' Compensation Claims as a % of Total Payroll		2%	100%	1%
– Number of General Liability Claims		323	500	500
– Total Liability Claim Dollars Incurred (in millions)		$ 255.0	$ 1.4	$ 1.4
– Average Cost Per Liability Claim		$ 855	$ 2,800	$ 2,800
– Number of Auto-Related Claims		249	200	200
– Total Auto Liability Claim Dollars Incurred		898,191	550,000	550,000
– Average Cost Per Auto Liability Claim		3,453	2,750	2,800
– Vehicle Accident Rate Per 1 Million Miles Driven		3.6	15.0	10.0
Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.				
– Number of Property Loss Claims		183	100	100
– Total Property Loss Claim Dollars Incurred		$ 2,259,404	$ 150,000	$ 1,500,000
– Average Cost Per Property Loss Claim		$ 16,338	$ 15,000	$ 15,009
– Cost of Property Loss Insurance per $100 of Insurable Value		$ 0.12	$ 0.13	$ 0.13
Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.				

1. New Measure
2. New Measure
3. New Measure

Department: Administration and Fiscal Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 44,539,617	$ 88,752,395	$ 93,734,017	5.6 %
Operating Expenditures	180,256,167	258,737,064	258,430,575	(0.1)%
Capital Outlay	2,372,737	6,365,450	5,764,385	(9.4)%
Total Operating	**$ 227,168,521**	**$ 353,854,909**	**$ 357,928,977**	**1.2 %**
Capital Improvements	$ 5,737,512	$ 39,828,953	$ 21,369,097	(46.3)%
Debt Service	1,531,065	235,717	219,242	(7.0)%
Reserves	0	73,687,526	62,959,625	(14.6)%
Other	0	94,550	0	(100.0)%
Total Non-Operating	**$ 7,268,577**	**$ 113,846,746**	**$ 84,547,964**	**(25.7)%**
Department Total	**$ 234,437,098**	**$ 467,701,655**	**$ 442,476,941**	**(5.4)%**

Expenditures by Division / Program

911 System	$ 7,496,936	$ 28,404,637	$ 24,146,250	(15.0)%
Fiscal and Business Services	496,789	570,669	609,717	6.8 %
Human Resources	9,390,672	12,925,371	13,948,319	7.9 %
Information Systems and Services	53,871,039	85,608,432	68,419,518	(20.1)%
Management and Budget	1,188,323	1,801,676	1,895,095	5.2 %
Medical Benefits Fund	132,950,339	230,348,022	229,917,500	(0.2)%
Professional Standards	1,202,128	1,804,932	1,961,677	8.7 %
Risk Management Operations	2,417,675	7,501,065	2,882,604	(61.6)%
Risk Management Program	25,423,197	98,736,851	98,696,261	0.0 %
Department Total	**$ 234,437,098**	**$ 467,701,655**	**$ 442,476,941**	**(5.4)%**

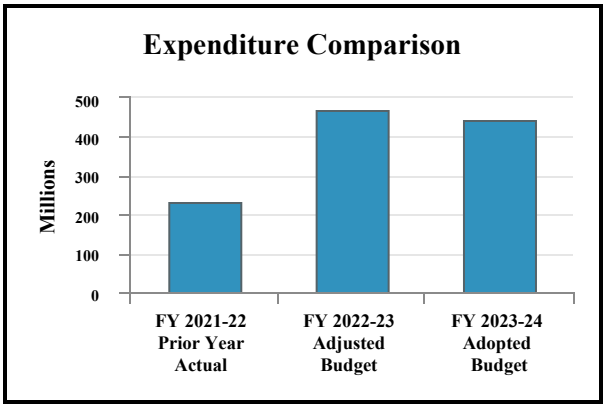
Funding Source Summary

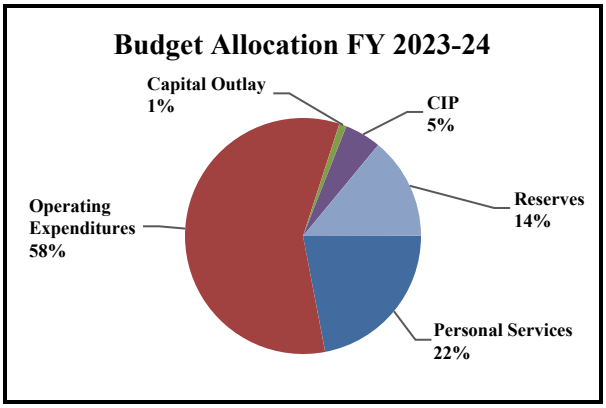
Special Revenue Funds	$ 10,112,970	$ 36,673,158	$ 26,786,250	(27.0)%
Internal Service Funds	160,791,211	336,585,938	331,496,365	(1.5)%
General Fund and Sub Funds	58,949,807	80,113,772	77,784,326	(2.9)%
Debt Service Funds	1,545,631	94,550	0	(100.0)%
Capital Construction Funds	3,037,478	14,234,237	6,410,000	(55.0)%
Department Total	**$ 234,437,097**	**$ 467,701,655**	**$ 442,476,941**	**(5.4)%**

Authorized Positions

	353	**355**	**362**	**2.0 %**

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases.

Included in the budget are seven (7) new positions for Human Resources (HR). The positions will oversee recruitment efforts, support new HR systems implementations and initiatives, and analyze HR data and statistics for trends and patterns and present findings.

Seven (7) New Positions FY 2023-24

1 – Human Resources Analyst, Human Resources
1 – Human Resources Advisor, Human Resources
3 – Senior Human Resources Analyst, Human Resources
2 – Recruiter, Human Resources

Operating Expenses – The FY 2023-24 operating expenses budget decreased by 0.1% or $306,489 from the FY 2022-23 budget due primarily to a reduction in Risk Management of approximately $3.7 million in the general liability loss reserves, which is mandated by the most recent actuarial study. Other significant adjustments are as follows: $4.4 million increase in the Medical Benefits Fund, and $2.5 million increase to technology software renewals and new technology implementations in Information Systems and Services (ISS). The table below summarizes all changes to the Risk Management Program.

Risk Management	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Change from FY 2022-23 Budget	% Change from FY 2022-23
Personal Services - Operations	$ 2,427,227	$ 2,630,919	$ 203,692	8.4 %
Workers' Comp	$ 48,805,896	$ 50,860,160	$ 2,054,264	4.2 %
Claims Administration	$ 3,936,540	$ 3,900,000	$ (36,540)	(0.9)%
General, Auto & Property Liability	$ 34,340,636	$ 30,667,168	$ (3,673,468)	(10.7)%
Occupational Medicine	$ 2,950,658	$ 2,600,000	$ (350,658)	(11.9)%
Other Insurance & Bonds	$ 6,861,724	$ 9,436,956	$ 2,575,232	37.5 %
Payments to Other Gov. Agencies	$ 244,000	$ 237,977	$ (6,023)	(2.5)%
Other Operating Expenditures	$ 1,842,926	$ 1,245,685	$ (597,241)	(32.4)%
Reserve for Contingency	$ 4,828,309	$ 0	$ (4,828,309)	(100.0)%
Total Budget	$ 106,237,916	$ 101,578,865	$ (4,659,051)	(4.4)%

Capital Outlay – The FY 2023-24 capital outlay budget decreased by 16.1% or $1.0 million from the FY 2022-23 budget. The decrease is primarily due to a reduction of one-time purchases in rolling stock, computer equipment, and software. Included in this budget is funding in the amount of $862,100 for ISS software requirements including enterprise storage solution expansion to protect county data and computer equipment in the amount of $2.1 million.

Capital Improvements – The FY 2023-24 capital improvements budget decreased by 36.1% or $14.4 million from the FY 2022-23 budget primarily due to the completion of projects by ISS. The budget includes funding for ongoing technology hardware/software replacement, network infrastructure, telecommunications, 911 technology upgrades, and radio tower power improvements. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

Debt Service – The FY 2023-24 debt service budget decreased by 7.0% or $16,475 from the FY 2022-23 budget and is for the principal and interest expenses for office equipment capital leases within ISS and Risk Management Operations.

Reserves – The FY 2023-24 reserves budget decreased by 8.6% or $5.8 million from the prior year level and includes reserves in the Medical Benefits Fund of $62.9 million.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Administration and Fiscal Services Department is derived from Internal Services Funds – the Medical Benefits Fund and Risk Management Fund account for 73.8% of funding. Medical Benefits Fund revenue is largely derived from insurance premiums paid by Orange County, other government agency participants, and employees covered by the plan. Risk Management Fund revenue is derived from charges to county departments and participating Constitutional Offices for insurance coverage for workers' compensation, property and auto liability, as well as general liability coverage.

Additional revenue sources include 911 fees. Orange County is empowered to levy a fee of up to $0.40 per month per phone line (up to a maximum of 25 access lines per account bill rendered) to be paid by local subscribers within Orange County served by the "911" emergency telephone system. Additionally, in 2014, the State reduced the monthly "E911" fee on wireless subscribers in the state from $0.50 to $0.40 and, for the first time, established a collection procedure relating to this fee for prepaid wireless users. The revenue received is restricted and is used for allowable operating costs directly associated with the 911 programs and for allowable expenditure reimbursement to the Public Safety Answering Points (PSAPs) call centers throughout Orange County, under Florida Statute 365.172.

Also received are revenues from a traffic violation surcharge, which is assessed at a rate of $12.50 per moving violation. Of that amount, Orange County receives $12.00 (the Clerk of Courts receives $0.50 per violation for processing expenses). The traffic violation surcharge funds equipments for the Orange County's intergovernmental radio system.

Division: 911 System

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 380,636	$ 592,556	$ 647,240	9.2 %
Operating Expenditures	7,032,300	9,220,381	8,508,918	(7.7)%
Capital Outlay	0	30,955	30,995	0.1 %
Total Operating	**$ 7,412,936**	**$ 9,843,892**	**$ 9,187,153**	**(6.7)%**
Capital Improvements	$ 84,000	$ 18,560,745	$ 14,959,097	(19.4)%
Total Non-Operating	**$ 84,000**	**$ 18,560,745**	**$ 14,959,097**	**(19.4)%**
Total	**$ 7,496,936**	**$ 28,404,637**	**$ 24,146,250**	**(15.0)%**
Authorized Positions	**6**	**6**	**6**	**0.0 %**

Division: Fiscal and Business Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 447,136	$ 498,288	$ 537,322	7.8 %
Operating Expenditures	49,653	69,881	69,895	0.0 %
Capital Outlay	0	2,500	2,500	0.0 %
Total Operating	**$ 496,789**	**$ 570,669**	**$ 609,717**	**6.8 %**
Total	**$ 496,789**	**$ 570,669**	**$ 609,717**	**6.8 %**
Authorized Positions	**3**	**3**	**3**	**0.0 %**

Division: Human Resources

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 8,219,332	$ 10,710,719	$ 12,054,721	12.5 %
Operating Expenditures	1,169,150	2,053,302	1,802,098	(12.2)%
Capital Outlay	2,190	147,750	91,500	(38.1)%
Total Operating	**$ 9,390,672**	**$ 12,911,771**	**$ 13,948,319**	**8.0 %**
Debt Service	$ 0	$ 13,600	$ 0	(100.0)%
Total Non-Operating	**$ 0**	**$ 13,600**	**$ 0**	**(100.0)%**
Total	**$ 9,390,672**	**$ 12,925,371**	**$ 13,948,319**	**7.9 %**
Authorized Positions	**104**	**104**	**111**	**6.7 %**

Division: Information Systems and Services

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 17,734,015	$ 22,812,717	$ 23,899,309	4.8 %
Operating Expenditures	26,648,837	35,167,229	32,395,336	(7.9)%
Capital Outlay	2,337,153	6,168,060	5,623,205	(8.8)%
Total Operating	**$ 46,720,005**	**$ 64,148,006**	**$ 61,917,850**	**(3.5)%**
Capital Improvements	$ 5,653,512	$ 21,268,208	$ 6,410,000	(69.9)%
Debt Service	1,497,522	97,668	91,668	(6.1)%
Total Non-Operating	**$ 7,151,034**	**$ 21,460,426**	**$ 6,501,668**	**(69.7)%**
Total	**$ 53,871,039**	**$ 85,608,432**	**$ 68,419,518**	**(20.1)%**
Authorized Positions	**191**	**193**	**193**	**0.0 %**

Division: Management and Budget

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,177,050	$ 1,761,511	$ 1,853,154	5.2 %
Operating Expenditures	11,274	34,180	35,956	5.2 %
Capital Outlay	0	5,985	5,985	0.0 %
Total Operating	**$ 1,188,324**	**$ 1,801,676**	**$ 1,895,095**	**5.2 %**
Total	**$ 1,188,324**	**$ 1,801,676**	**$ 1,895,095**	**5.2 %**
Authorized Positions	**14**	**14**	**14**	**0.0 %**

Division: Medical Benefits Fund

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 132,950,339	$ 161,488,805	$ 166,957,875	3.4 %
Total Operating	**$ 132,950,339**	**$ 161,488,805**	**$ 166,957,875**	**3.4 %**
Reserves	0	68,859,217	62,959,625	(8.6)%
Total Non-Operating	**$ 0**	**$ 68,859,217**	**$ 62,959,625**	**(8.6)%**
Total	**$ 132,950,339**	**$ 230,348,022**	**$ 229,917,500**	**(0.2)%**

Division: Professional Standards

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 848,448	$ 1,143,481	$ 1,251,192	9.4 %
Operating Expenditures	351,830	658,451	707,485	7.4 %
Capital Outlay	1,850	3,000	3,000	0.0 %
Total Operating	**$ 1,202,128**	**$ 1,804,932**	**$ 1,961,677**	**8.7 %**
Total	**$ 1,202,128**	**$ 1,804,932**	**$ 1,961,677**	**8.7 %**
Authorized Positions	**14**	**14**	**14**	**0.0 %**

Division: Risk Management Operations

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,293,853	$ 2,427,227	$ 2,630,919	8.4 %
Operating Expenditures	58,735	113,880	116,911	2.7 %
Capital Outlay	31,544	7,200	7,200	0.0 %
Total Operating	**$ 2,384,132**	**$ 2,548,307**	**$ 2,755,030**	**8.1 %**
Debt Service	33,543	124,449	127,574	2.5 %
Reserves	0	4,828,309	0	(100.0)%
Total Non-Operating	**$ 33,543**	**$ 4,952,758**	**$ 127,574**	**(97.4)%**
Total	**$ 2,417,675**	**$ 7,501,065**	**$ 2,882,604**	**(61.6)%**
Authorized Positions	**21**	**21**	**21**	**0.0 %**

Division: Risk Management Program

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 13,439,148	$ 48,805,896	$ 50,860,160	4.2 %
Operating Expenditures	11,984,049	49,930,955	47,836,101	(4.2)%
Total Operating	**$ 25,423,197**	**$ 98,736,851**	**$ 98,696,261**	**0.0 %**
Total	**$ 25,423,197**	**$ 98,736,851**	**$ 98,696,261**	**0.0 %**


ORANGE
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Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Administration & Fiscal Services

The Administration and Fiscal Services is responsible for the direction of projects falling under the Information Systems & Services Division. These projects pay for the maintenance and upgrade of the 911 system, the radio communications system, and network and telecommunications infrastructure.

	Adopted FY 2023-24
911 System	$ 14,959,097
Information Systems and Services	$ 6,410,000
Department Total	$ 21,369,097

Funding Mechanism:

Funding for 911 projects is provided by the 911/E911 Fee Fund (1054). All other funding is derived from the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/2023 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Administration and Fiscal Services											
Information Systems & Services											
0297											
	1054	911 System Upgrade	569,361	18,560,745	14,959,097	0	0	0	0	0	34,089,203
		Unit Subtotal	569,361	18,560,745	14,959,097	0	0	0	0	0	34,089,203
0584											
	1023	Network Infrastructure	1,059,722	2,495,732	850,000	850,000	850,000	850,000	850,000	0	7,805,454
		Unit Subtotal	1,059,722	2,495,732	850,000	850,000	850,000	850,000	850,000	0	7,805,454
0593											
	1023	Technology Hardware Replacement	5,044,577	8,147,901	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	38,192,478
		Unit Subtotal	5,044,577	8,147,901	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	38,192,478
0594											
	1023	Radio Tower Power Improvements	678,720	1,321,280	0	0	0	0	0	0	2,000,000
		Unit Subtotal	678,720	1,321,280	0	0	0	0	0	0	2,000,000
2028											
	1023	Telecommunications System Up	1,195,276	2,269,324	560,000	560,000	560,000	560,000	560,000	0	6,264,600
		Unit Subtotal	1,195,276	2,269,324	560,000	560,000	560,000	560,000	560,000	0	6,264,600
8642											
	5896	ARP1-RR Public Safety Radio Tower	749,999	4,650,002	0	0	0	0	0	0	5,400,001
		Unit Subtotal	749,999	4,650,002	0	0	0	0	0	0	5,400,001
8643											
	5896	ARP1-RR Technology Security Enhancements	1,866,035	2,383,969	0	0	0	0	0	0	4,250,004
		Unit Subtotal	1,866,035	2,383,969	0	0	0	0	0	0	4,250,004
		DIVISION SUBTOTAL	11,163,690	39,828,953	21,369,097	6,410,000	6,410,000	6,410,000	6,410,000	0	98,001,740
		DEPARTMENT SUBTOTAL	11,163,690	39,828,953	21,369,097	6,410,000	6,410,000	6,410,000	6,410,000	0	98,001,740
		GRAND TOTAL	11,163,690	39,828,953	21,369,097	6,410,000	6,410,000	6,410,000	6,410,000	0	98,001,740

* Prior Expenditures is calculated using 3 or 5 years.


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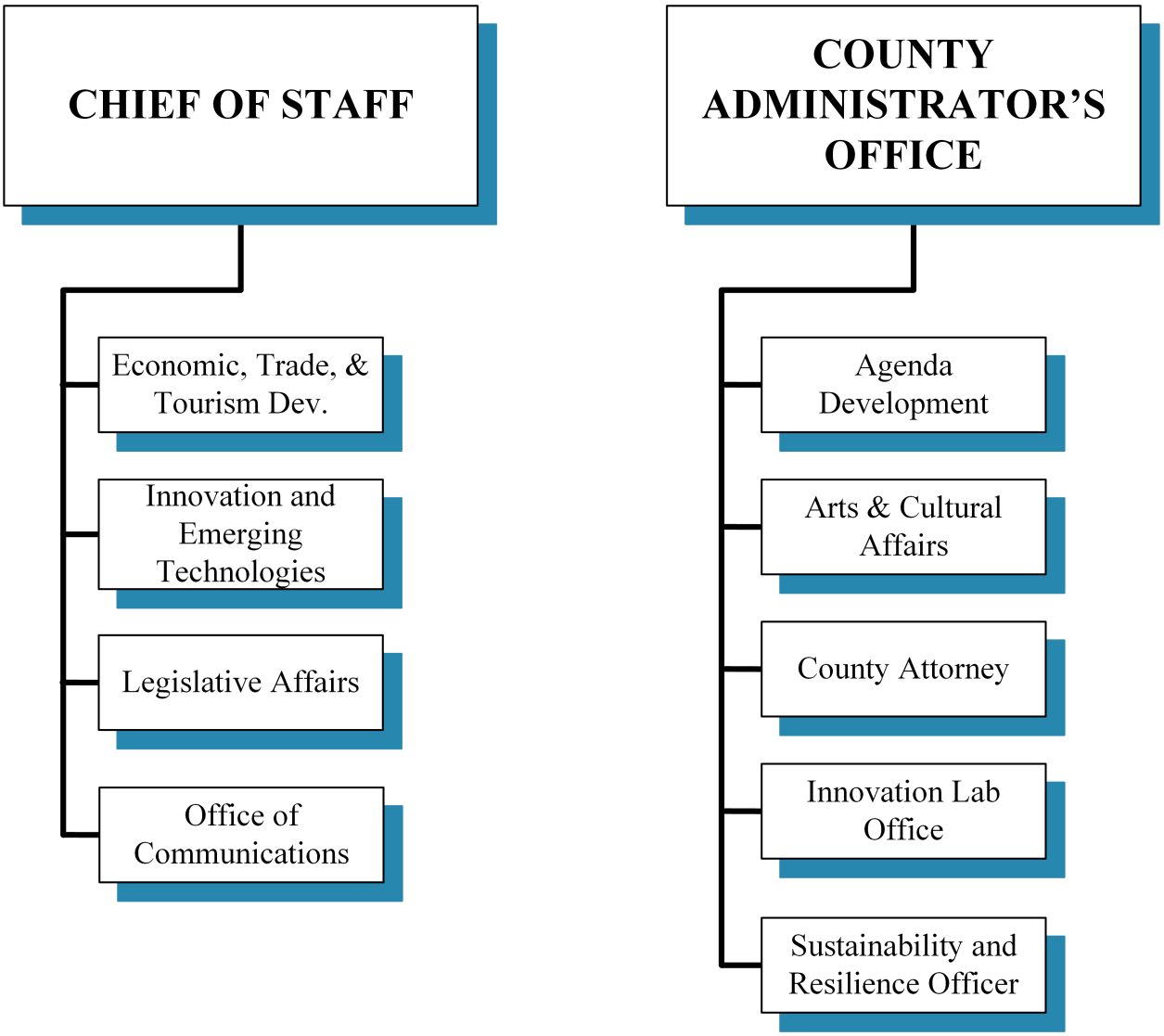
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CHIEF OF STAFF
Economic, Trade, & Tourism Dev.
Innovation and Emerging Technologies
Legislative Affairs
Office of Communications
COUNTY ADMINISTRATOR'S OFFICE
Agenda Development
Arts & Cultural Affairs
County Attorney
Innovation Lab Office
Sustainability and Resilience Officer

Other Offices

Purpose Statement:

Other Offices is comprised of smaller offices performing manage a variety of functions ranging from senior management meetings to establishing legislative priorities. This group provides management support, legal representation, and organizes and coordinates the delegation function.

Program Descriptions:

- The **Agenda Development Office** compiles and distributes agendas for the Board of County Commissioners (BCC) meetings. It also provides support to the citizen advisory boards and serves as staff to the Membership and Mission Review Board (MMRB).
- The **Office of Arts & Cultural Affairs** supports and encourages the development of the arts and cultural community and promotes cultural tourism, as well as activities for county employees. This office serves as the staff for the Arts & Cultural Affairs Advisory Council, along with its committees (including the Public Art Review Board). The Council allocates funding, with BCC approval, of Tourist Development Tax (TDT) dollars for cultural tourism, cultural facilities and promotion of the arts.
- The **Office of Communications Division** distributes messages and information generated by Orange County Government to its employees and the public. The Communications Division organizes press conferences and special events for the County Mayor and the BCC, including the County Mayor's annual State of the County Address. The Graphics section is responsible for printing, duplicating, and related services for all operating departments, elected officials, and affiliated agencies. The division also includes **Orange TV** (OTV), which operates two (2) government TV channels: 1) *Orange TV* concentrates on live public meetings, special events, and informational programs on Orange County services; and, 2) *Vision TV* concentrates on regularly scheduled education and government information programming organized in viewing blocks. Division personnel are also responsible for operating and maintaining the electronic equipment in the BCC Chambers and the adjacent media room; internal and external publications; and, news and community alert content on the Orange County website and manages our social media channels. OTV personnel also maintain and provide television communications at the Orange County Emergency Operations Center (EOC) during all emergencies.



- The **County Attorney's Office** is the Chief Legal Counsel to Orange County. The County Attorney and assistants represent Orange County Government, the County Mayor, the BCC, the County Administrator, all departments and divisions, and Orange County Officers. Additionally, the County Attorney represents Constitutional Officers upon their request. Some areas of concentration include, but are not limited to, the preparation of ordinances to ensure legal sufficiency; preparation of all administrative regulations and executive orders, which are approved by the BCC or signed by the County Mayor, respectively; and, litigation of most cases that are not under the purview of Risk Management, although attorneys from this office attend Risk Management Committee meetings and keep current with all ongoing litigated cases. Additionally, this office works closely with all Orange County departments and divisions concerning legal matters.
- The **Economic Trade and Tourism Development Office** funds programs and services aimed at diversifying the local economy, attracting and growing high value companies, and promoting job growth that results in an overall increase in the average salary of Orange County citizens. In addition to the traditional focus on attracting new businesses, business retention, and marketing ("outside in" economic development), there is a strong focus on entrepreneurship ("inside-out" economic development).
- The **Innovation and Technology Office** is responsible for the improvement and technology advancements throughout the county.
- The **Legislative Affairs Office** is responsible for organizing, coordinating, and advancing Orange County's state and federal legislative agenda. The office develops priorities for legislative and administrative issue.
- The **Sustainability and Resilience Office** is responsible for advancing environmental sustainability and resilience throughout Orange County's operations, such as energy and water conservation, waste diversion and recycling improvements, and fleet efficiency.


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Department: Other Offices

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 11,046,634	$ 13,655,572	$ 15,058,152	10.3 %
Operating Expenditures	3,709,615	4,116,108	4,208,325	2.2 %
Capital Outlay	174,210	768,655	957,035	24.5 %
Total Operating	**$ 14,930,459**	**$ 18,540,335**	**$ 20,223,512**	**9.1 %**
Capital Improvements	$ 0	$ 10,000,000	$ 1,000,000	(90.0)%
Debt Service	0	100,157	9,400	(90.6)%
Grants	4,596,290	5,142,624	5,236,367	1.8 %
Total Non-Operating	**$ 4,596,290**	**$ 15,242,781**	**$ 6,245,767**	**(59.0)%**
Department Total	**$ 19,526,749**	**$ 33,783,116**	**$ 26,469,279**	**(21.6)%**

Expenditures by Division / Program

Agenda Development	$ 254,372	$ 317,833	$ 337,830	6.3 %
Arts and Cultural Affairs	579,257	890,442	905,574	1.7 %
County Administrator	2,238,743	2,503,487	2,758,244	10.2 %
County Attorney	4,369,882	5,560,200	6,040,101	8.6 %
Economic Trade & Tourism Development	3,910,140	6,224,998	6,447,733	3.6 %
Innovation and Emerging Technologies	3,165,783	882,213	854,270	(3.2)%
Innovation Lab Office	$ 0	$ 10,391,329	$ 1,393,580	(86.6)%
Legislative Affairs	645,268	806,478	835,954	3.7 %
Office of Communications	4,340,156	5,692,976	6,325,813	11.1 %
Sustainability and Resilience Officer	$ 23,147	$ 513,160	$ 570,180	11.1 %
Department Total	**$ 19,526,748**	**$ 33,783,116**	**$ 26,469,279**	**(21.6)%**

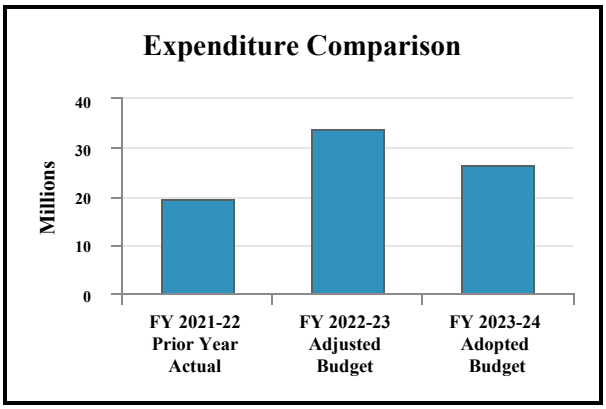
Funding Source Summary

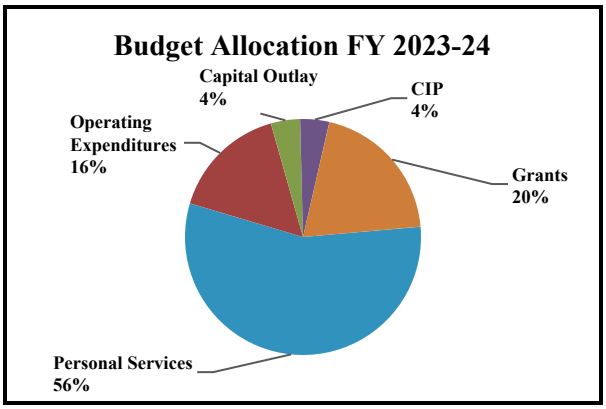
Special Revenue Funds	$ 0	$ 10,335,639	$ 1,335,639	(87)%
General Fund and Sub Funds	19,526,748	22,447,477	24,133,640	7.5 %
Capital Construction Funds	0	1,000,000	1,000,000	0 %
Department Total	**$ 19,526,748**	**$ 33,783,116**	**$ 26,469,279**	**(21.6)%**

Authorized Positions	**94**	**97**	**99**	**2.1 %**

Other Offices

EXPENDITURE HIGHLIGHTS





Personal, Operating, Capital Outlay, Capital Improvements, Debt Service, & Grants Expenses –

The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases.

One (1) Administrative Specialist position has been added for the Graphics section under the Office of Communications division to assist with customer intake and one (1) Senior Monitoring & Evaluation Coordinator under Innovation and Emerging Technologies to monitor and manage contracts within this office and Economic, Trade, and Tourism Development.

Two (2) New Position FY 2023-24

1 – Administrative Specialist, Office of Communications (Graphics)

1 – Senior Monitoring & Evaluation Coordinator, Innovation and Emerging Technologies

The **Agenda Development** FY 2023-24 budget increased by 6.3% or $19,997 from the current FY 2022-23 budget primarily due to increases in personal services as noted above.

The **Arts and Cultural Affairs** FY 2023-24 budget is increasing by 1.7% or $15,132 from the current FY 2022-23 budget primarily due to increases in personal services as noted above and capital outlay to purchase laptops and compute equipments. Also, included is $200,000 in grant funding for Fusion Fest, which remains status quo from the current FY 2022-23.

The **County Administrator's Office** FY 2023-24 budget is increasing by 10.2% or $254,757 from the current FY 2022-23 budget primarily due to increases in personal services as noted above,

The **County Attorney's Office** FY 2023-24 budget increased by 8.6% or $480,789 from the current FY 2022-23 budget primarily due to increases to personal services as noted above.

The **Economic, Trade and Tourism Development Office** FY 2023-24 Grants budget increased by 1.7% or $76,493 from the FY 2022-23 budget mainly due to a 3.0% increase for all contracts under the Economic Partnership program. Please see the grants agreement and program support table on page 14-07 for a listing of recipient organizations and grant amounts.

The **Innovation and Emerging Technologies Office** FY 2023-24 Grants budget increased by 6.8% or $17,250 from the FY 2022-23 budget. The Science, Technology, Engineering, and Mathematics (STEM) grant is budgeted at $272,250 and will provide support to community organizations who provide STEM career training and promotion to local students. Please see the grants agreements and program support table on page 14-08 for a listing of recipient organizations and grant amounts.

The **Innovation Lab Office** FY 2023-24 is budgeted at $393,580. The Orange County Innovation Lab will provide training and support for employees to utilize problem solving, iterative methodology, and allow employees as well as community partners to learn aspects of the curriculum and run projects through the Lab. The budget includes funding for one (1) position and operating costs to support the program.

The **Legislative Affairs Office** FY 2023-24 budget increased by 3.7% or $29,476 from the FY 2022-23 budget primarily due to increases to personal services as noted above.

The **Office of Communications** FY 2023-24 budget is increasing by 5.8% or $332,837 from the current FY 2022-23 budget mainly due to license and software renewal increases, along with the reallocation of capital lease copiers budget being moved into the operating budgets. In addition, the capital outlay expense budget includes funding for the replacement of 10 new equipment items, such as, LED Video Wall for Studio Production, Cameras for the BCC Chambers, a Latex Plotter and Storage System and Servers for Graphics and OrangeTV.

The **Sustainability and Resilience Officer** FY 2023-24 budget is increasing by 3.7% or $57,020 from the current FY 2022-23 budget primarily due to increases to personal services as noted above.

FUNDING SOURCE HIGHLIGHTS

The funding for Other Offices comes from the General Fund, Capital Projects Fund, which is used to pay for a capital improvement project, and I-Drive CRA Fund (1246).

Economic, Trade & Tourism Development

Grants Agreements & Program Support	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Change from 03/31/23	% Change from 03/31/23
Quality Target Industries (QTI) & Quick Action Closing Fund (QACF)				
ADP, LLC	$ 23,250	$ 9,600	$ (13,650)	-58.7 %
CVS - Caremark	75,000	0	(75,000)	-100.0 %
Holiday AL	26,376	18,725	(7,651)	-29.0 %
IAAPA	12,000	0	(12,000)	-100.0 %
Lake Nona Institute, Inc.	10,000	10,000	0	— %
Lockheed Martin	82,600	164,500	81,900	99.2 %
Prime Therapeutics	3,750	0	(3,750)	-100.0 %
Publix	1,650	1,500	(150)	-9.1 %
Spectrum AG	7,250	25,750	18,500	255.2 %
Timbers Holding	7,000	7,000	0	— %
Wyndham Worldwide	60,000	60,000	0	— %
Subtotal QTIs & QACF	$ 308,876	$ 297,075	$ (11,801)	-3.8 %
Grants				
Black Business Community Development Corporation (Formerly BBIF)	$ 157,432	$ 162,155	$ 4,723	3.0 %
Black Orlando Tech Equitable Entrepreneur Program	200,000	206,000	6,000	3.0 %
CFF I, LLC Florida Research Foundation (Rally)	100,000	103,000	3,000	3.0 %
Economic Development Fund	25,000	25,000	0	0.0 %
Hispanic Business Initiative Fund of Florida (Prospera)	143,222	147,519	4,297	3.0 %
National Center for Simulation	39,022	40,193	1,171	3.0 %
National Entrepreneur Center (UCF Research Foundation)	230,000	236,900	6,900	3.0 %
Rollins Community Entrepreneur Programming Enhancement	95,000	97,850	2,850	3.0 %
Starterstudio Technical Business Programming Enhancement	155,000	159,650	4,650	3.0 %
Startup Weekend Orlando (SWORL)/Informulate	75,000	77,250	2,250	3.0 %
The Corridor-formerly FL High Tech Corridor (Lead)	550,000	566,500	16,500	3.0 %
UCF GrowFL	35,937	37,015	1,078	3.0 %
UCF National Entrepreneur Cntr - Foreign Trade	72,470	$ 74,644	2,174	3.0 %
UCF Business Incubation Program - Central FL Research Park	279,299	$ 287,678	8,379	3.0 %
UCF Small Business Dev. Center	109,305	$ 112,584	3,279	3.0 %
UCF Institute for Econ. Competitiveness	218,609	$ 225,167	6,558	3.0 %
UCF Small Bus. Advisory Board Council	109,305	$ 112,584	3,279	3.0 %
UCF Soft Landing Incubation Program	11,255	$ 11,593	338	3.0 %
UCF VentureLab 2.0	200,000	$ 206,000	6,000	3.0 %
Veteran's Entrepreneur Initiative	162,253	$ 167,121	4,868	3.0 %
Subtotal Grants	$ 2,968,109	$ 3,056,403	$ 88,294	3.0 %
I-Drive CRA Economic Development	1,335,639	1,335,639	0	— %
TOTAL	**$ 4,612,624**	**$ 4,689,117**	**$ 76,493**	**1.7 %**

Innovation and Emerging Technologies

Grants Agreements & Program Support	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Change from 03/31/23	% Change from 03/31/23
STEM				
Inspiration and Recognition of Science and Tech Inc	$ 60,000	$ 63,000	$ 3,000	5.0%
UCF Foundation	65,000	68,250	3,250	5.0%
Collegiate Pathways Inc	50,000	52,500	2,500	5.0%
Central Fl STEM Education Council	10,000	10,500	500	5.0%
Florida Photonics Cluster	10,000	10,500	500	5.0%
School Board of Orange County	50,000	52,500	2,500	5.0%
National Center for Simulation	10,000	15,000	5,000	50.0%
Subtotal STEM	$ 255,000	$ 272,250	$ 17,250	6.8%
TOTAL	**$ 255,000**	**$ 272,250**	**$ 17,250**	**6.8%**

Division: Agenda Development

Expenditures by Category	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 247,192	$ 302,431	$ 323,891	7.1 %
Operating Expenditures	7,179	10,202	8,739	(14.3)%
Capital Outlay	0	0	0	0.0 %
Total Operating	**$ 254,371**	**$ 312,633**	**$ 332,630**	**6.4 %**
Debt Service	0	$ 5,200	$ 5,200	0.0 %
Total Non-Operating	**0**	**$ 5,200**	**$ 5,200**	**0.0 %**
Total	**$ 254,371**	**$ 317,833**	**$ 337,830**	**6.3 %**
Authorized Positions	**3**	**3**	**3**	**0.0 %**

Division: Arts and Cultural Affairs

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 257,925	$ 303,349	$ 327,242	7.9 %
Operating Expenditures	47,830	385,093	374,432	(2.8)%
Capital Outlay	48,502	2,000	3,900	95.0 %
Total Operating	**$ 354,257**	**$ 690,442**	**$ 705,574**	**2.2 %**
Grants	$ 225,000	$ 200,000	$ 200,000	0.0 %
Total Non-Operating	**$ 225,000**	**$ 200,000**	**$ 200,000**	**0.0 %**
Total	**$ 579,257**	**$ 890,442**	**$ 905,574**	**1.7 %**
Authorized Positions	**3**	**3**	**3**	**0.0 %**

Division: County Administrator

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,192,899	$ 2,410,567	$ 2,684,834	11.4 %
Operating Expenditures	45,844	90,968	71,110	(21.8)%
Capital Outlay	0	1,952	2,300	17.8 %
Total Operating	**$ 2,238,743**	**$ 2,503,487**	**$ 2,758,244**	**10.2 %**
Total	**$ 2,238,743**	**$ 2,503,487**	**$ 2,758,244**	**10.2 %**
Authorized Positions	**14**	**13**	**13**	**0.0 %**

Division: County Attorney

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 4,151,913	$ 5,076,114	$ 5,586,597	10.1 %
Operating Expenditures	217,969	466,886	436,304	(6.6)%
Capital Outlay	0	13,000	13,000	0.0 %
Total Operating	**$ 4,369,882**	**$ 5,556,000**	**$ 6,035,901**	**8.6 %**
Debt Service	$ 0	$ 4,200	$ 4,200	0.0 %
Total Non-Operating	**$ 0**	**$ 4,200**	**$ 4,200**	0.0 %
Total	**$ 4,369,882**	**$ 5,560,200**	**$ 6,040,101**	**8.6 %**
Authorized Positions	**34**	**34**	**34**	**0.0 %**

Division: Economic Trade & Tourism Development

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 228,497	$ 288,806	$ 313,148	8.4 %
Operating Expenditures	1,824,122	1,323,568	1,445,468	9.2 %
Total Operating	**$ 2,052,619**	**$ 1,612,374**	**$ 1,758,616**	**9.1 %**
Grants	$ 1,857,521	$ 4,612,624	$ 4,689,117	1.7 %
Total Non-Operating	**$ 1,857,521**	**$ 4,612,624**	**$ 4,689,117**	**1.7 %**
Total	**$ 3,910,140**	**$ 6,224,998**	**$ 6,447,733**	**3.6 %**
Authorized Positions	**2**	**2**	**2**	**0.0 %**

Division: Innovation & Emerging Technologies

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 300,128	$ 423,172	$ 419,692	(0.8)%
Operating Expenditures	351,885	204,041	160,828	(21.2)%
Capital Outlay	0	$ 0	1,500	0.0 %
Total Operating	**$ 652,013**	**$ 627,213**	**$ 582,020**	**(7.2)%**
Grants	2,513,770	255,000	272,250	6.8 %
Total Non-Operating	**$ 2,513,770**	**$ 255,000**	**$ 272,250**	**6.8 %**
Total	**$ 3,165,783**	**$ 882,213**	**$ 854,270**	**(3.2)%**
Authorized Positions	**1**	**1**	**2**	**100.0 %**

Division: Innovation Lab Office

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 0	$ 234,328	$ 236,579	1.0 %
Operating Expenditures	0	153,761	153,761	0.0 %
Capital Outlay	0	$ 3,240	3,240	0.0 %
Total Operating	**$ 0**	**$ 391,329**	**$ 393,580**	**0.6 %**
Capital Improvements	0	10,000,000	1,000,000	(90.0)%
Total Non-Operating	**$ 0**	**$ 10,000,000**	**$ 1,000,000**	**(90.0)%**
Total	**$ 0**	**$ 10,391,329**	**$ 1,393,580**	**(86.6)%**
Authorized Positions	**0**	**1**	**1**	**0.0 %**

Division: Legislative Affairs

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 377,008	$ 396,964	$ 426,864	7.5 %
Operating Expenditures	268,260	409,514	409,090	(0.1)%
Total Operating	**$ 645,268**	**$ 806,478**	**$ 835,954**	**3.7 %**
Total	**$ 645,268**	**$ 806,478**	**$ 835,954**	**3.7 %**
Authorized Positions	**3**	**3**	**3**	**0.0 %**

Division: Office of Communications

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 3,273,590	$ 3,845,031	$ 4,307,475	12.0 %
Operating Expenditures	940,859	1,008,725	1,085,243	7.6 %
Capital Outlay	125,708	748,463	933,095	24.7 %
Total Operating	**$ 4,340,157**	**$ 5,602,219**	**$ 6,325,813**	**12.9 %**
Debt Service	$ 0	$ 90,757	$ 0	(100.0)%
Total Non-Operating	**$ 0**	**$ 90,757**	**$ 0**	**(100.0)%**
Total	**$ 4,340,157**	**$ 5,692,976**	**$ 6,325,813**	**11.1 %**
Authorized Positions	**34**	**34**	**35**	**2.9 %**

Division: Sustainability and Resilience Officer

Expenditures by Category	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Proposed Budget	Percent Change
Personal Services	$ 17,480	$ 374,810	$ 431,830	15.2 %
Operating Expenditures	5,667	63,350	63,350	0.0 %
Total Operating	**$ 23,147**	**$ 438,160**	**$ 495,180**	**3.7 %**
Total	**$ 23,147**	**$ 513,160**	**$ 570,180**	**3.7 %**
Authorized Positions	**0**	**3**	**3**	**0.0 %**


ORANGE
COUNTY
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FLORIDA

Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Other Offices

The project under Innovation and Technology is to purchase and renovate a new building for the Orange County Innovation Lab.

	Adopted FY 2023-24
Innovation Lab Office	$ 1,000,000

Funding Mechanism:

Funding is derived from the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/29/2023 for the FY 2023-24 budget rather than as of 3/31/2023 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Other Offices											
Innovation Lab Office											
0162											
	1023	OC Innovation Lab Building	0	1,000,000	1,000,000	0	0	0	0	0	1,000,000
	5896	OC Innovation Lab Building	0	9,000,000	0	0	0	0	0	0	9,000,000
		Unit Subtotal	0	10,000,000	1,000,000	0	0	0	0	0	10,000,000
		DIVISION SUBTOTAL	0	10,000,000	1,000,000	0	0	0	0	0	10,000,000
		DEPARTMENT SUBTOTAL	0	10,000,000	1,000,000	0	0	0	0	0	10,000,000
		GRAND TOTAL	0	10,000,000	1,000,000	0	0	0	0	0	10,000,000

* Prior Expenditures is calculated using 3 or 5 years.


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Other Offices

Purpose Statement:

Other Appropriations is comprised of a variety of outside agencies and non-departmental budgets benefiting Orange County.

Program Descriptions:

- The **Arts and Science Agencies** budget provides financial support to United Arts of Central Florida and the Orlando Science Center.
- Orange County's charter, adopted in 1988, provides for a **Charter Review Commission (CRC)** to be appointed every four (4) years. Without a charter most of Orange County's powers and responsibilities would be governed by provisions in the Florida Statutes, which apply to all non-charter counties in the state. The charter gives Orange County the ability to respond to a changing environment and meet local needs without legislative changes at the state level. The CRC is responsible for recommending revisions to Orange County's home rule charter, which are then approved by the citizens through voter referendum.
- **East Central Florida Regional Planning Council** promotes cooperation among local units of government, and provides for comprehensive planning in the East Central Florida region.
- **Interfund Transfers** are budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.
- **LYNX** is the mobility services agency of Central Florida and provides public transportation services to the general public in Orlando, Florida metropolitan area of Orange County. LYNX provides an array of transportation services in the form of fixed-route bus services, door-to-door para-transit services in compliance with the American with Disabilities Act (ADA), carpool/vanpool services, school pool matching services, and community shuttle services to special events.
- **Metropolitan Planning Organization** (MetroPlan) assists local governments in the tri-county area with transportation planning. MetroPlan also sets priorities and determines how federal and state transportation dollars are spent in the region.
- **Non-Departmental – General Fund** represents a collection of centralized accounts for expenses that are of a countywide nature and do not relate to any one operating department. A summary of budgeted items for the Non-Departmental budget is included in this section.
- **Orange Blossom Trail (OBT) Crime Prevention District** was created during the 1998-99 fiscal year for the purpose of providing crime prevention programs and services in the South Orange Blossom Trail corridor area. Programs include the Citizens' Volunteer Patrol,



Neighborhood Watch initiatives, and "area clean-ups" throughout the district that include claw truck and remote dumpsters, graffiti sign removal program, and demolition of dilapidated structures.

- **SunRail** is a Central Florida passenger commuter rail system serving the tri-county area along with Volusia county. SunRail is funded by state and federal governments and counties it services.
- **Reserves – General Fund** provides reserves for contingencies, catastrophic loss, and other undetermined needs as approved by the Orange County Board of County Commissioners.



Department: Other Appropriations

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 9,906,547	$ 14,207,491	$ 13,256,899	(6.7)%
Operating Expenditures	61,394,942	117,198,032	82,984,253	(29.2)%
Capital Outlay	145,105	7,094,029	22,500	(99.7)%
Total Operating	**$ 71,446,594**	**$ 138,499,552**	**$ 96,263,652**	**(30.5)%**
Grants	$ 14,883,493	$ 64,434,577	$ 8,734,155	(86.4)%
Reserves	0	102,982,370	104,811,094	1.8 %
Other	75,388,088	99,133,812	105,182,602	6.1 %
Total Non-Operating	**$ 90,271,581**	**$ 266,550,759**	**$ 218,727,851**	**(17.9)%**
Department Total	**$ 161,718,175**	**$ 405,050,311**	**$ 314,991,503**	**(22.2)%**

Expenditures by Division / Program

American Rescue Plan Funds	$ 16,497,639	$ 119,814,951	$ 0	(100.0)%
Arts & Science Agencies	1,509,520	1,555,028	1,581,321	1.7 %
CARES Act Funds	1,130,112	22,368	0	(100.0)%
Charter Review	0	74,875	503,962	573.1 %
East Central Florida Regional Planning	295,648	304,564	309,448	1.6 %
Interfund Transfers	40,721,224	58,288,803	57,551,955	(1.3)%
LYNX	54,590,239	62,113,600	77,891,284	25.4 %
MetroPlan	531,343	543,354	551,014	1.4 %
Non-Departmental	46,336,373	58,054,439	64,552,262	11.2 %
OBT Crime Prevention Fund	106,075	295,959	239,163	(19.2)%
Reserves – General Fund	0	102,982,370	104,811,094	1.8 %
SunRail	0	1,000,000	7,000,000	600.0 %
Department Total	**$ 161,718,173**	**$ 405,050,311**	**$ 314,991,503**	**(22.2)%**

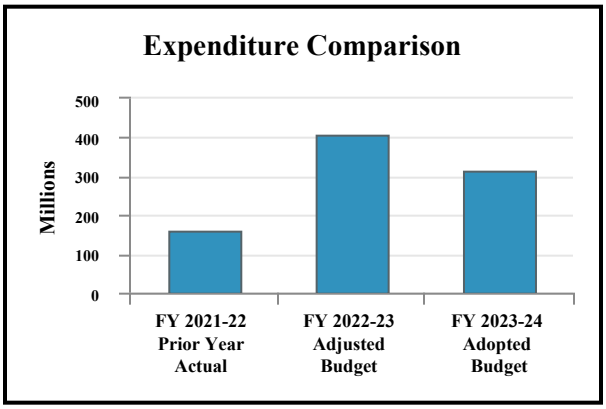
Funding Source Summary

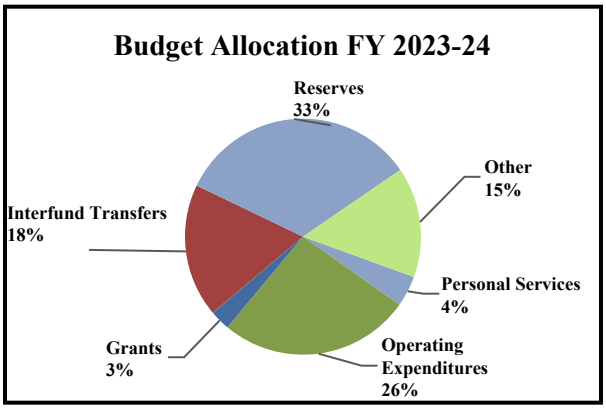
Special Revenue Funds	$ 17,733,826	$ 120,133,278	$ 239,163	(99.8)%
General Fund and Sub Funds	143,984,347	284,917,033	314,752,340	10.5 %
Department Total	**$ 161,718,173**	**$ 405,050,311**	**$ 314,991,503**	**(22.2)%**

Authorized Positions	**1**	**1**	**1**	**0.0 %**

Other Appropriations

EXPENDITURE HIGHLIGHTS





Personal Services – The personal services budget within Non-Departmental includes $12.1 million for other post employment benefits (OPEB) that, under Government Accounting Standards Board (GASB) Statement No. 45, requires the accrual of liabilities of other post employment benefits to occur over the working career of plan members rather than on a pay-as-you-go basis. Also, $1.1 million has been included for estimated Health Saving Account costs for the medical benefits fund.

Operating & Grants Expenses –

American Rescue Plan Act Funds - On March 11, 2021, President Biden signed the $1.9 trillion American Rescue Plan Act of 2021 (ARPA) to provide direct relief to Americans, contain the COVID-19 virus, and rescue the economy. Within ARPA contained an allocation of $362 billion in state and local fiscal recovery funds to assist state and local governments in the recovery. Orange County's direct allocation based on population was $270.7 million. All of the ARPA funding has been received from the US Treasury. Orange County's plan continues to focused on bringing the COVID-19 pandemic under control; addressing the urgent needs of residents, families and neighborhoods hardest hit by the COVID-19 public health emergency; and making investments to provide economic recovery and rebuilding. Funding has been allocated into five (5) area of focus to include small business assistance, social and community services, health and public safety, infrastructure projects, and revenue recovery that will be used to invest in areas that were heavily impacted by the pandemic. Some of the ARPA funding is shown under department budgets that are using it for capital projects.

The **Arts and Science Agencies** FY 2023-24 grant budget is $1,581,321, a 1.7% increase from the FY 2022-23 budget. The United Arts of Central Florida is budgeted at $1,481,321, which is based on a $1.00 per capita formula. The Orlando Science Center is budgeted at $99,999 to provide operational and maintenance support, which is a 3% increase over FY 2022-23.

CARES Act Funds - This was one-time federal funding to help provide services during the COVID-19 pandemic. This funding was fully expended and the program has ended.

The **Charter Review Commission** FY 2023-24 operating expense budget is $503,962 to cover the costs of the committee. The committee is operational every four (4) years.

The **East Central Florida Regional Planning Council (ECFRPC)** FY 2023-24 assessment of $309,448 for Orange County is based on a $0.2089 per capita formula. The funding level increased due to an increase in Orange County population from 1,457,940 in 2021 to 1,481,321 in 2022, based on the most recent Orange County estimated population.

Interfund Transfers are non-operating expenditures and are described under the "Other" category.

The **LYNX** FY 2023-24 contribution is budgeted at $77,891,284 which is an increase of 25.4% or $15,777,684 from the current FY 2022-23 budget. A total of $6 million of this increase is attributed to operational service enhancements LYNX will be implementing as part of the Orange County's proposed $100 million accelerated transportation funding initiative. The remaining increases are for normal inflationary cost increases and covering costs where one-time American Rescue Plan Act federal funding was being used that is being exhausted. Over the next several years, the funding partners operational contributions will increase as the one-time federal funding is depleted. LYNX allocates costs to its funding partners according to its regional transportation model that distributes system costs by service hours to each of the participating counties.

The **MetroPlan** FY 2023-24 funding contribution is budgeted at $551,014, which increased by 1.4% or $7,660 from the current FY 2022-23 funding level. The funding amount is calculated by formula using the most recent Orange County estimated population (less the cities of Apopka and Orlando) of 1,102,027 and applying an assessment of $0.50 per capita.

The **Non-Departmental** operating expense and grants budget are described in detail on page 15-7.

The **OBT Crime Prevention Fund** FY 2023-24 operating expense budget decreased by 19.2% or $56,796 from the current FY 2022-23 budget. The OBT Neighborhood Improvement District receives funding from fines resulting from area arrests. The budget allows for more diverse crime prevention programs in the OBT area of Orange County.

The **SunRail** FY 2023-24 budget is increasing by 600% or $6.0 million from the current FY 2022-23 budget. The Florida Department of Transportation is currently working to transition SunRail operations to the local government funding partners. The transition date has not been finalized, but funding has been included in the budget in anticipation of Orange County's contribution for FY 2024. Funding is also included for a Sunshine Corridor study.

Reserves – The FY 2023-24 Reserves-General Fund budget provides for the following reserves:

General Fund	FY 2023-24
Reserve for Contingency	$ 79,811,094
Reserve - Catastrophic Loss	5,000,000
Restricted Reserves	20,000,000
Total	$104,811,094

The General Fund reserves are budgeted at 7.5% of the General Fund budget for FY 2023-24. The following is a three-year comparison of the General Fund reserves as a percent of budget.

Fiscal Year	Reserves as a Percentage of the General Fund Budget	Reserves Amount
FY 2021-22 (Budget)	7.3 %	$ 96,296,920
FY 2022-23 (Current)	7.6 %	$102,982,370
FY 2023-24 (Adopted)	7.5 %	$104,811,094

Other – **Interfund Transfer** – The FY 2023-24 budget provides for the following transfers to other funds:

Fund	FY 2023-24	Purpose
International Drive CRA	$26,727,300	Tax increment payments related directly to the taxable value of constituent properties.
Affordable Housing Trust	14,641,000	To provide direct funding for operations of the Affordable Housing Trust Fund.
Court Technology	4,978,064	To supplement recording fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Mosquito Control	3,430,779	To provide direct funding to the Mosquito Control Division for operations as required by Florida Statute 388.311.
Grants	3,640,000	To supplement grant funded salary positions, such as CINS/FINS (Children in Need of Services/Families in Need of Services), the Oaks Treatment Program and Head Start grants.
Local Court Programs	1,540,968	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Legal Aid Programs	1,310,767	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Orange County CRA (OBT)	1,023,811	Tax increment payments related directly to the taxable value of constituent properties.
Drug Abuse Trust Fund	120,900	To supplement the trust fund that provides payments for drug treatment programs at the Center for Drug Free Living.
Juvenile Court Programs	113,366	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Children and Family Svcs (CFS) Board Donations	25,000	To provide funding collected from the cell tower at the Michigan Street facility to support Great Oaks Village.
Total	$57,551,955	

Community Redevelopment Agency (CRA) Payments – Florida Statutes Section 163.387(1) provides for the creation of redevelopment trust funds for individual communities. Monies allocated in these funds shall be used to finance or refinance any community redevelopment undertaken pursuant to the approved community redevelopment plan. There is $47,842,640 budgeted for 12 CRAs under Non-Departmental (see page 15-7) for FY 2023-24. In addition, there are two (2) Orange County CRAs funded at $26,489,846 for the International Drive CRA and the Orange County CRA (OBT). The total of the 14 CRA payments for FY 2023-24 is $74,332,486. Payments are based on estimated incremental tax revenue related directly to the taxable value of constituent properties.

FUNDING SOURCE HIGHLIGHTS

Funding for Other Appropriations is provided by the General Fund, Crime Prevention Fund (1243), and CARES Act Coronavirus Relief Fund (5895), and American Rescue Plan Act of 2021 (5896).

Non-Departmental

Budget Item	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
CRA - Apopka	402,668	480,990	610,017	26.8 %
CRA - Eatonville	936,478	602,750	739,219	22.6 %
CRA - Maitland	1,492,662	1,721,771	2,006,185	16.5 %
CRA - Ocoee	851,150	1,108,906	1,327,551	19.7 %
CRA - Orlando Downtown I	11,192,188	13,993,120	15,920,337	13.8 %
CRA - Orlando Downtown II	4,341,606	5,002,893	5,860,620	17.1 %
CRA - Orlando I-4 Conroy Rd. III	3,583,724	4,254,492	4,759,913	11.9 %
CRA - Orlando I-4 Republic IV	7,030,308	7,967,211	9,649,815	21.1 %
CRA - Winter Garden I	556,207	669,862	806,182	20.4 %
CRA - Winter Garden II	354,741	661,615	778,710	17.7 %
CRA - Winter Park I	2,612,016	2,936,005	3,453,159	17.6 %
CRA - Winter Park II	1,313,116	1,445,394	1,718,940	18.9 %
Subtotal of General Fund CRA's	***$ 34,666,864***	***$ 40,845,009***	***$ 47,630,648***	***16.6 %***
African American Employee Network, Inc.	$ 3,000	$ 3,000	$ 3,000	0.0 %
Asian Pacific Committee	3,000	3,000	3,000	0.0 %
Bank Charges - General Fund	928,551	850,000	850,000	0.0 %
Benefits Fixed Costs - OPEB	7,984,797	10,952,693	12,095,434	10.4 %
Black History Committee of Orange County, Inc	0	0	3,000	0.0 %
CPA Fees for Audits	385,077	485,000	485,000	0.0 %
Florida Association of Counties	147,837	130,039	133,940	3.0 %
Graphics Reproduction Charges and Svs	7,578	32,000	32,000	0.0 %
Hispanic Heritage Network of Orange County, Inc.	3,000	3,000	3,000	0.0 %
Law Enforcement Memorial Project	264,651	0	0	0.0 %
LGBTQ+ Employee Resources Group	0	0	3,000	0.0 %
Martin Luther King Parade - South Apopka Ministerial Alliance	7,500	7,500	7,500	0.0 %
Martin Luther King Parade - Town of Eatonville	7,684	7,684	7,684	0.0 %
Martin Luther King Parade - Downtown Orlando	7,500	7,650	7,650	0.0 %
Misc. Items and Studies	1,146,409	3,743,844	2,249,538	-39.9 %
National Association of Counties (NACo)	19,169	19,169	19,169	0.0 %
Oakland Nature Preserve	15,000	15,000	15,000	0.0 %
Payments to Other Government Agencies	0	9,000	9,000	0.0 %
Postage - TRIM Notices	0	336,000	360,000	7.1 %
Redistricting Committee	67,848	32,151	0	-100.0 %
Solar and Energy Loan Fund Program (SELF)	150,000	0	0	0.0 %
Stormwater Taxes (Tax Collector)	136,987	140,000	140,000	0.0 %
United Way Steering Committee	8,118	0	10,000	0.0 %
Value Adjustment Board (VAB)	375,804	432,700	484,700	12.0 %
Subtotal	***$ 11,669,510***	***$ 17,209,430***	***$ 16,921,615***	***-1.7 %***
All Non-Departmental	**$ 46,336,374**	**$ 58,054,439**	**$ 64,552,263**	**11.2%**

Division: American Rescue Plan Funds

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,090,412	$ 1,733,160	$ 0	(100.0)%
Operating Expenditures	2,392,213	49,999,047	0	(100.0)%
Capital Outlay	105,314	7,094,029	0	(100.0)%
Total Operating	**$ 3,587,939**	**$ 58,826,236**	**$ 0**	**(100.0)%**
Grants	$ 12,909,699	$ 60,988,715	$ 0	(100.0)%
Total Non-Operating	**$ 12,909,699**	**$ 60,988,715**	**$ 0**	**(100.0)%**
Total	**$ 16,497,639**	**$ 119,814,951**	**$ 0**	**(100.0)%**

Division: Arts & Science Agencies

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Grants	$ 1,509,520	$ 1,555,028	$ 1,581,321	1.7 %
Total Non-Operating	**$ 1,509,520**	**$ 1,555,028**	**$ 1,581,321**	**1.7 %**
Total	**$ 1,509,520**	**$ 1,555,028**	**$ 1,581,321**	**1.7 %**

Division: CARES Act Funds

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 0	$ 0	$ 0	0.0 %
Operating Expenditures	1,090,162	22,368	0	(100.0)%
Capital Outlay	37,012	0	0	0.0 %
Total Operating	**$ 1,127,174**	**$ 22,368**	**$ 0**	**(100.0)%**
Grants	$ 2,939	$ 0	$ 0	0.0 %
Total Non-Operating	**$ 2,939**	**$ 0**	**$ 0**	**0.0 %**
Total	**$ 1,130,112**	**$ 22,368**	**$ 0**	**(100.0)%**

Division: Charter Review

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 0	$ 26,925	$ 100,212	272.2 %
Operating Expenditures	0	47,950	403,750	742.0 %
Total Non-Operating	**$ 0**	**$ 74,875**	**$ 503,962**	**573.1 %**
Total	**$ 0**	**$ 74,875**	**$ 503,962**	**573.1 %**
Authorized Positions	**1**	**1**	**1**	**0.0 %**

Division: East Central Florida Regional Planning

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 295,648	$ 304,564	$ 309,448	1.6 %
Total Operating	**$ 295,648**	**$ 304,564**	**$ 309,448**	**1.6 %**
Total	**$ 295,648**	**$ 304,564**	**$ 309,448**	**1.6 %**

Division: Interfund Transfers

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Other	$ 40,721,224	$ 58,288,803	$ 57,551,955	(1.3)%
Total Non-Operating	**$ 40,721,224**	**$ 58,288,803**	**$ 57,551,955**	**(1.3)%**
Total	**$ 40,721,224**	**$ 58,288,803**	**$ 57,551,955**	**(1.3)%**

Division: LYNX

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 54,590,239	$ 62,113,600	$ 77,891,284	25.4 %
Total Operating	**$ 54,590,239**	**$ 62,113,600**	**$ 77,891,284**	**25.4 %**
Total	**$ 54,590,239**	**$ 62,113,600**	**$ 77,891,284**	**25.4 %**

Division: MetroPlan

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 531,343	$ 543,354	$ 551,014	1.4 %
Total Operating	**$ 531,343**	**$ 543,354**	**$ 551,014**	**1.4 %**
Total	**$ 531,343**	**$ 543,354**	**$ 551,014**	**1.4 %**

Division: Other Non Departmental

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 8,816,135	$ 12,446,966	$ 13,156,247	5.7 %
Operating Expenditures	2,390,495	3,371,630	3,612,534	7.1 %
Capital Outlay	1,547	0	0	0.0 %
Total Operating	**$ 11,208,177**	**$ 15,818,596**	**$ 16,768,781**	**6.0 %**
Grants	$ 461,335	$ 1,390,834	$ 152,834	(89.0)%
Other	34,666,864	40,845,009	47,630,647	16.6 %
Total Non-Operating	**$ 35,128,199**	**$ 42,235,843**	**$ 47,783,481**	**13.1 %**
Total	**$ 46,336,376**	**$ 58,054,439**	**$ 64,552,262**	**11.2 %**

Division: OBT Crime Prevention Fund

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 0	$ 440	$ 440	0.0 %
Operating Expenditures	104,843	295,519	216,223	(26.8)%
Total Operating	**$ 106,076**	**$ 295,959**	**$ 239,163**	**(19.2)%**
Total	**$ 106,076**	**$ 295,959**	**$ 239,163**	**(19.2)%**

Division: Reserves - General Fund

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Reserves	$ 0	$ 102,982,370	$ 104,811,094	1.8 %
Total Operating	**$ 0**	**$ 102,982,370**	**$ 104,811,094**	**1.8 %**
Total	**$ 0**	**$ 102,982,370**	**$ 104,811,094**	**1.8 %**

Division: SunRail

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 0	$ 500,000	$ 0	(100.0)%
Total Operating	**$ 0**	**$ 500,000**	**$ 0**	**(100.0)%**
Grants	$ 0	$ 500,000	$ 7,000,000	1300.0 %
Total Non-Operating	**$ 0**	**$ 500,000**	**$ 7,000,000**	1300.0 %
Total	**$ 0**	**$ 1,000,000**	**$ 7,000,000**	**600.0 %**


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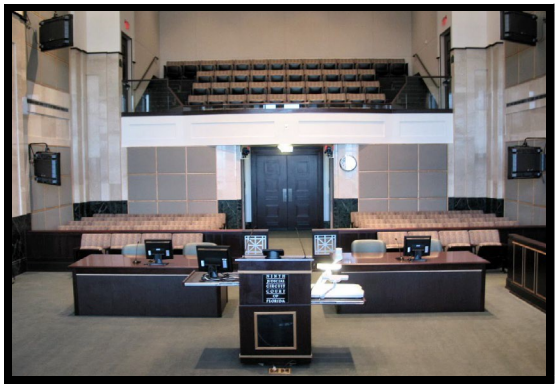
Other Court Funds

Purpose Statement:

Other Court Funds are budgets that fund programs and services that required by Article V, Revision 7. The budgets for Court Facilities and Court Technology programs help fund the facilities and technology needs of the courts. The Law Library, Juvenile Court, Legal Aid, and Local Court Programs help fund local court functions.

Program Descriptions:

- The **Court Facilities Fund** program pays for court parking leases, courthouse facility maintenance, and capital facility improvements for the courts. It was originally established on June 15, 2004, when the Board of County Commissioners (BCC) passed an ordinance to impose a $15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective October 1, 2009, the ordinance was amended to increase the fee to $30.
- The **Court Technology Fund** established on June 1, 2004, by Senate Bill 2962 pays for court-related information technology. The bill created a $4 per page increase in recording fees to fund the technology needs of the State Attorneys, Public Defenders, Clerks, and the Circuit Courts. From the $4 fee, $2 is directed to the BCC to fund information technology for the court agencies. Of the remaining $2.00, $1.90 is directed to the Clerk's office for their court-related information technology needs and $0.10 is set aside for a statewide case information system.



Courtroom 23 – Hi-Tech Courtroom

- The **Additional Court Costs** Fund was established on June 15, 2004, when the BCC passed an ordinance to impose a $65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The $65 is divided equally between four (4) programs as follows: 1) 25% of the amount collected shall be allocated to fund innovations to supplement



state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008 (2)(a)2, Florida Statutes; 2) 25% of the amount collected shall be allocated to assist counties in providing legal aid programs; 3) 25% of the amount collected shall be allocated to fund personnel and legal materials for the public as part of a law library; and, 4) 25% of the amount collected shall be used to support juvenile programs.

Local Court Programs

- **Citizens' Dispute Resolution** – Orange County citizens may bring their disputes to the Orange County Bar Association for mediation, in an effort to reach a resolution of the dispute to which all parties agree. The program addresses matters such as landlord/tenant issues; recovery of money or property; neighborhood complaints; consumer disputes; and, some minor criminal issues.
- **Court Administration** - Court Administration serves Orange County community members and the judiciary of the Ninth Judicial Circuit Court by providing the necessary support programs for the daily operation and management of non- judicial court functions.
- **Court Care Center** - The Court Care Parenting Coordination program decreases conflict and promotes emotional stability among divorcing parents for the benefit of their children.
- **Court Resource Center** - Through the Court Resources and Information program, staff support Orange County community members and court users, as well as local media, by providing timely access to information and disseminating court information through the Ninth Judicial Circuit website, social media, and collateral materials.

- **Family Ties** - Family Ties is a court-operated program providing supervised visitation and monitored exchange of children with high conflict parents. The program provides a safe, secure, and comfortable environment for parent/child interactions and promoted proper parenting.
- **Seniors First (Guardianship Program)** - This program provides legal guardianship for elderly clients who have been legally declared unable to care for themselves. Lawyers and trained staff manage legal and medical affairs. Staff and volunteer caseworkers visit the clients on a regular basis to monitor their care and provide companionship.
- **Staff Attorney** - Staff attorneys provide integral support to the judiciary by researching legal issues and preparing memoranda on pretrial and trial issues that arise in all divisions of the court. They also assist the judges with other matters such as appeals, writs, post-conviction matters, and capital cases.

Legal Aid Society

- The primary purpose of the Legal Aid Society is to provide quality legal services for low-income residents, the working poor, children, and disadvantaged groups with special legal needs in Orange County, Florida. The program also assists in providing legal aid services to similarly situated residents of neighboring counties through an effective and fiscally sound program through the combined efforts of staff and pro bono attorneys.

Law Library

- This program funds the Florida Agricultural and Mechanical University (FAMU) law library. Specifically, these funds help house and maintain law reference materials that include digests, American Jurisprudence 2ds, legal opinions, advisory opinions, law journals, Martindale- Hubbell directories, Reporters, United States Code Annotated, Citations, Law Weeklies, Law Reviews, Rules of Court, Codes, Florida Cases, Supplements, Florida Statutes, Laws of Florida, Statutes Annotated, and Florida Jurisprudence 2ds.

Juvenile Court Programs

- **Juvenile Drug Court** - The Juvenile Intervention Services addresses drug abuse problems and mental health issues in non-violent youth offenders. The program provides identification, evaluation, case management and placement of substance abusing offenders in appropriate treatment to keep them from entering the formal criminal justice system.
- Neighborhood Restorative Justice - A diversionary program primarily for first time misdemeanor juvenile offenders, the Neighborhood Restorative Justice program diverts less serious crimes from the juvenile courts while also empowering victims and community members by inviting them to play a key role in the administration of justice. Juvenile offenders are required to take responsibility for their crimes and make reparations.



Orange County Courthouse-Ninth Judicial Court of Florida

Department: Other Court Funds

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 3,337,075	$ 3,926,800	$ 4,290,044	9.3 %
Operating Expenditures	7,208,623	9,762,703	9,965,528	2.1 %
Capital Outlay	7,832,462	1,645,020	1,287,500	(21.7)%
Total Operating	**$ 18,378,160**	**$ 15,334,523**	**$ 15,543,072**	**1.4 %**
Capital Improvements	$ 261,389	$ 1,460,252	$ 436,122	(70.1)%
Debt Service	380,174	876,597	496,153	(43.4)%
Grants	1,642,052	1,924,289	1,936,768	0.6 %
Reserves	0	1,092,890	87,607	(92.0)%
Other	84,174	33,976	0	(100.0)%
Total Non-Operating	**$ 2,367,789**	**$ 5,388,004**	**$ 2,956,650**	**(45.1)%**
Department Total	**$ 20,745,949**	**$ 20,722,527**	**$ 18,499,722**	**(10.7)%**

Expenditures by Division / Program

Court Facilities	$ 12,152,806	$ 8,191,228	$ 6,738,180	(17.7)%
Court Technology	5,491,175	8,688,731	8,028,936	(7.6)%
Juvenile Court Programs	279,136	371,732	280,566	(24.5)%
Law Library	152,049	312,407	261,725	(16.2)%
Legal Aid Programs	1,292,357	1,414,236	1,477,397	4.5 %
Local Court Programs	1,378,426	1,744,193	1,712,918	(1.8)%
Department Total	**$ 20,745,949**	**$ 20,722,527**	**$ 18,499,722**	**(10.7)%**

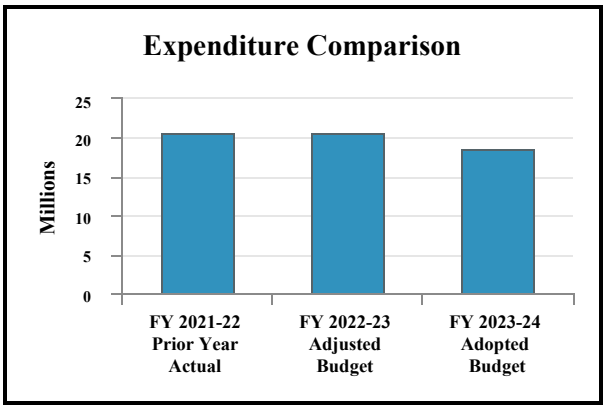
Funding Source Summary

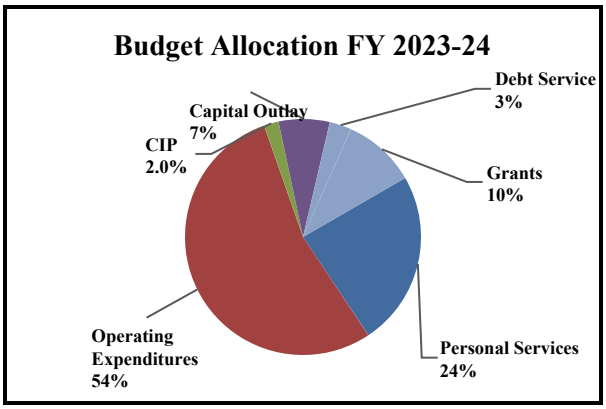
Special Revenue Funds	$ 20,745,949	$ 19,758,653	$ 18,113,600	(8.3)%
Capital Construction Funds	0	$ 963,874	$ 386,122	(59.9)%
Department Total	**$ 20,745,949**	**$ 20,722,527**	**$ 18,499,722**	**(10.7)%**

Authorized Positions	**39**	**39**	**40**	**2.6 %**

Other Court Funds

EXPENDITURE HIGHLIGHTS





Personal Services – The FY 2023-24 personal services budget includes a 5.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from $16,500 to $17,850 per employee to cover medical cost increases. The authorized position count is increasing by one (1) position to provide a Chief Information Officer position for Court Administration to oversee their technology initiatives.

One (1) New Position FY 2023-24

1 – Chief Information Officer - Court Administration, Court Technology Fund

Operating Expenses – The FY 2023-24 operating expenses budget is increasing by 2.1% or $202,825 from the current FY 2022-23. The slight increase in operating is primarily for maintenance costs for the court facilities.

Capital Outlay – The FY 2023-24 capital outlay budget is decreasing by 21.7% or $357,520 from the current FY 2022-23 budget. The decrease is attributed mainly to funding requests for one-time purchases for software in current FY 2022-23 for Court Technology.

Capital Improvements – The FY 2023-24 capital improvements budget is decreasing by 73.6% or $1.1 million from the current FY 2022-23 budget. Unspent budget in current FY 2022-23 for Court Facilities and Court Technology projects will be rebudgeted to FY 2023-24 during the Annual Budget Amendment in January 2024. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

Debt Service – The FY 2023-24 debt service budget of $496,153 is for the annual principal and interest expenses on leases for the Winter Park Traffic Court, Clerk of Courts Records Warehouse, Mediation Court, and Courthouse Parking Garage.

Grants/Services – The FY 2023-24 grants/services budget is increasing by 0.6% or $12,479 from the current FY 2022-23 budget and includes funding that Orange County provides to the following organizations: Orange County Bar Association for the Legal Aid Society in the amount of $1,477,397; Citizens Dispute Resolution in the amount of $102,228; Seniors First Guardianship Program in the amount of $95,418; and, Florida Agricultural and Mechanical University (FAMU) for the Law Library in the amount of $261,725.

Reserves – The FY 2023-24 reserves budget of $113,607 is for the Court Facilities Fund.

Other – The FY 2023-24 other category budget is zero and the current FY 2022-23 budget is for an interfund transfer to Local Court Programs from Juvenile Court Programs of unspent funds at the close of the prior fiscal year.

FUNDING SOURCE HIGHLIGHTS

The Special Revenue Funds under the court funds consist of the Court Facilities Fund, Court Technology Fund, and Additional Court Costs funds. The General Fund provides $7.9 million through an interfund transfer to the court funds to cover expenses due to the lack of revenue generated from some of the funds.

The Court Facilities Fund was established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a $15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective November 1, 2009, the BCC amended the ordinance and code to increase the surcharge to the maximum $30 for non-criminal traffic infractions and criminal violations as described in the governing statutes.

The Court Technology Fund was established on June 1, 2004 by Senate Bill 2962, which created a $4 per page increase in recording fees to fund the court-related information technology needs of the state attorneys, public defenders, clerks, and the courts. Of the $4 fee, $2 is directed to the Board of County Commissioners to fund information technology for the courts, state attorneys, and public defenders. Of the balance, $1.90 is directed to the clerks for their court-related information technology needs; and, $0.10 is set aside for a statewide case management information system.

The Additional Court Costs funds were established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a $65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The $65 is split between four (4) programs:

1. Twenty-five percent (25%) of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008(2)(a)2, Florida Statutes.
2. Twenty-five percent (25%) of the amount collected shall be allocated to assist counties in legal aid programs.
3. Twenty-five percent (25%) of the amount collected shall be allocated to fund personnel and legal materials of the public as part of a law library.
4. Twenty-five percent (25%) of the amount collected shall be used to support juvenile programs.

Division: Court Facilities

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Operating Expenditures	$ 4,508,730	$ 5,681,317	$ 6,029,420	6.1 %
Capital Outlay	7,243,283	197,759	75,000	(62.1)%
Total Operating	**$ 11,752,013**	**$ 5,879,076**	**$ 6,104,420**	**3.8 %**
Capital Improvements	$ 20,619	$ 496,377	$ 50,000	(89.9)%
Reserves	0	939,178	87,607	(90.7)%
Total Non-Operating	**$ 400,793**	**$ 2,312,152**	**$ 633,760**	**(72.6)%**
Total	**$ 12,152,806**	**$ 8,191,228**	**$ 6,738,180**	**(17.7)%**

Division: Court Technology

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 2,033,922	$ 2,411,691	$ 2,635,331	9.3 %
Operating Expenditures	2,627,304	3,865,904	3,812,983	(1.4)%
Capital Outlay	589,179	1,447,261	1,194,500	(17.5)%
Total Operating	**$ 5,250,405**	**$ 7,724,856**	**$ 7,642,814**	**(1.1)%**
Capital Improvements	$ 240,770	$ 963,875	$ 386,122	(59.9)%
Total Non-Operating	**$ 240,770**	**$ 963,875**	**$ 386,122**	**(59.9)%**
Total	**$ 5,491,175**	**$ 8,688,731**	**$ 8,028,936**	**(7.6)%**
Authorized Positions	**21**	**20**	**21**	**5.0 %**

Division: Juvenile Court Programs

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 184,930	$ 234,968	$ 251,889	7.2 %
Operating Expenditures	10,032	102,788	102,788	(89.6)%
Capital Outlay	0	0	18,000	0.0 %
Total Operating	**$ 194,962**	**$ 337,756**	**$ 280,566**	**(16.9)%**
Other	$ 84,174	$ 33,976	$ 0	(100.0)%
Total Non-Operating	**$ 84,174**	**$ 33,976**	**$ 0**	**(100.0)%**
Total	**$ 279,136**	**$ 371,732**	**$ 280,566**	**(24.5)%**
Authorized Positions	**3**	**3**	**3**	**0.0 %**

Division: Law Library

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Grants	$ 152,049	312,407	$ 261,725	(16.2)%
Total Non-Operating	**$ 152,049**	**$ 312,407**	**$ 261,725**	**(16.2)%**
Total	**$ 152,049**	**$ 312,407**	**$ 261,725**	**(16.2)%**

Division: Legal Aid Programs

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Grants	$ 1,292,357	$ 1,414,236	$ 1,477,397	4.5 %
Total Non-Operating	**$ 1,292,357**	**$ 1,414,236**	**$ 1,477,397**	**4.5 %**
Total	**$ 1,292,357**	**$ 1,414,236**	**$ 1,477,397**	**4.5 %**

Division: Local Court Programs

Expenditures by Category

	FY 2021-22 Actual	FY 2022-23 Budget as of 03/31/2023	FY 2023-24 Adopted Budget	Percent Change
Personal Services	$ 1,118,224	$ 1,280,141	$ 1,402,824	9.6 %
Operating Expenditures	$ 62,557	$ 112,694	$ 112,448	(0.2)%
Total Operating	**$ 1,180,781**	**$ 1,392,835**	**$ 1,515,272**	**8.8 %**
Grants	$ 197,646	$ 197,646	$ 197,646	0.0 %
Reserves	0	153,712	0	(100.0)%
Total Non-Operating	**$ 197,646**	**$ 351,358**	**$ 197,646**	**(43.7)%**
Total	**$ 1,378,427**	**$ 1,744,193**	**$ 1,712,918**	**(1.8)%**
Authorized Positions	**15**	**16**	**16**	**0.0 %**


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Fiscal Year
2023-24

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Other Court Funds

The project under Court Technology is for the State Attorney Modernization project and the projects under Court Facilities are for minor improvements/renovations at the Courthouse and State Attorney Grand Jury Room. There are no new projects budgeted under Other Court Funds for FY 2022-23. Unspent budget in FY 2021-22 for these projects will be rebudgeted to FY 2022-23 during the Annual Budget Amendment in January 2022.

	Adopted FY 2023-24
Department Total	$ 436,122

Funding Mechanism:

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/25/2024 for the FY 2022-23 budget rather than as of 3/31/2024 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Proposed CIP - by Department / Division
FY 2023-24 - FY 2027-28

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Other Court Funds											
Court Facilities											
0892											
	1248	State Attorney Grand Jury Room	70,693	28,529	0	0	0	0	0	0	99,222
		Unit Subtotal	70,693	28,529	0	0	0	0	0	0	99,222
2069											
	1248	Courthouse Dewatering System	43,630	467,848	50,000	0	0	0	0	0	561,478
		Unit Subtotal	43,630	467,848	50,000	0	0	0	0	0	561,478
		DIVISION SUBTOTAL	114,323	496,377	50,000	0	0	0	0	0	660,700
Court Technology											
0861											
	1023	State Attorney Tech Modernization	0	963,874	386,122	0	0	0	0	0	1,349,996
	1247	State Attorney Tech Modernization	356,968	1	0	0	0	0	0	0	356,969
		Unit Subtotal	356,968	963,875	386,122	0	0	0	0	0	1,706,965
		DIVISION SUBTOTAL	356,968	963,875	386,122	0	0	0	0	0	1,706,965
		DEPARTMENT SUBTOTAL	471,291	1,460,252	436,122	0	0	0	0	0	2,367,665
		GRAND TOTAL	471,291	1,460,252	436,122	0	0	0	0	0	2,367,665

* Prior Expenditures is calculated using 3 or 5 years.


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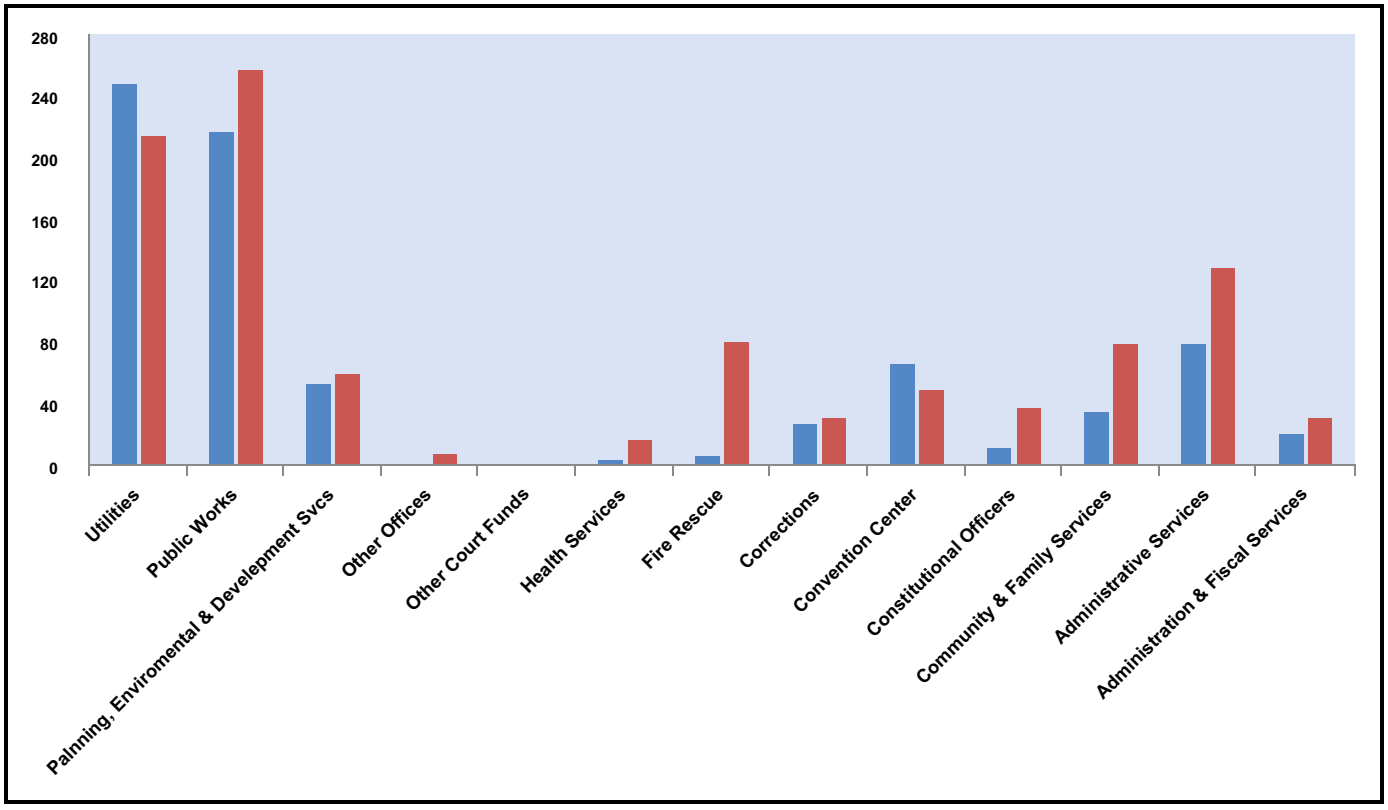
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CAPITAL IMPROVEMENTS PROGRAM
BUDGETED EXPENDITURES BY DEPARTMENT



$'s in Millions

FY 23-24 **FY 22-23**

Total Capital Improvements Budget

FY 23-24: $774,325,966

FY 22-23: $1,278,938,612

CAPITAL IMPROVEMENTS PLAN SUMMARY

The FY 2024-2028 Capital Improvements Plan (CIP) is presented in this section. The CIP includes funding for a diverse set of projects. Those projects touch everything from renovations of existing facilities to the construction of new roadways. Annual funding for new projects is limited and all requests are prioritized and scrutinized before being included in the CIP.

The proposed CIP contains 8 new projects with costs totaling an estimated $22.8 million over the next five (5) years. Some of these new projects include:

- **Emergency Generators - $525K (Capital Projects Fund)**
  Project will be used to install permanent generators at the Great Oaks Village and the Orange County Youth Shelter for safety and security for the children placed in the residential group to use when sheltering from emergency situations.
- **Accelerated Transportation Plan - Roadway Lighting, Roadway Safety and Sidewalk Connectivity - $55.0 million (Transportation Trust Fund-Sales Tax)**
  Projects will be used as part of the $100+ Million Transportation Funding Plan and will be used to complete roadway lighting and safety projects, and sidewalk connectivity and improvements across the County. Transit is also part of this plan for enhanced operational service and new or upgraded bus shelters.
- **Vision Zero-Roadway/INTXNS/Pedestrian & Bike Safety and Intersections/Corridor Roadway Sustainability Improvements for SORAP - $2.0 million (Local Option Gas Tax)**
  Project will be used to assess, design and construct roadway departure enhancements, like rumble strips, safety edging and median barriers, and adding signals, roundabouts, directional median openings (left/right turn lanes).
- **Clerk of Courts Ceremony Room Improvements and Renovations - $360K (Capital Projects Fund)**
  Project will be used to design, construct and furnish three (3) ceremony rooms with additional seating for public use at the Downtown, Apopka and Ocoee Service Centers.
- **Courthouse Window Improvements - $1.5 million (Capital Projects Fund)**
  Project will be used to assess and design durable window frame and glass replacements for various windows in the courthouse as the facility is 28 years old and window seals have numerous gaps resulting in air and water intrusion.
- **Parks West Orange Trail Extension - $160K (Parks Impact Fee Fund)**
  Project will be used to design bid documents to provide a 12-foot wide trail connection from the West Orange Trail on Rock Springs Road to the entrance of Wekiwa State Park entrance. The connection is approximately 3.0 miles in length and will connect to the Seminole County Wekiva River Blueway Trail at Wekiwa State Park.
- **Parks Riverbanks Washouts - $3.3 million (Parks Fund)**
  Project will be used to repair river banks that are washing out slops along the trails.

The reports that follow detail Orange County's comprehensive Capital Improvements Plan. Available funding has been identified for all project budgets falling within the plan's five-year timeframe (FY 2024-2028). Approved FY 2023-24 budgets displayed on the CIP reports are as of 08/29/2023.

PURPOSE OF THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

The Capital Improvements Program and Budget provides the means through which Orange County Government takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet its service and facility needs. The capital budgeting process is designed to achieve the following results:

- Consolidating and coordinating the various department requests with the goal of reducing unnecessary delays, and coordinating the individual improvement programs of the departments;
- Establishing a system of procedures and priorities by which each proposal can be evaluated in terms of the public need, the comprehensive planning of the area, the interrelationship of projects, and cost requirements;
- Scheduling the proposals over an extended period whereby the Capital Improvements Program can be achieved; and,
- Anticipating needed projects and relating them to existing and projected fiscal capacity.

CAPITAL IMPROVEMENTS PROJECT DEFINITIONS AND QUESTIONS

1. What is a Capital Improvements Project (CIP)?

Any governmental expenditure for the construction, installation, and/or renovation of facilities that are expected to be in service for at least 10 years. Capital projects are relatively large scale, non-recurring projects that may require multi- year financing. Expenditures that meet these criteria and are in excess of $25,000 should be included in Orange County's Capital Improvements Program.

2. What type of costs are included in a CIP?

All design and construction costs and any other costs associated with preparing a facility for use are included in the project.

3. What is an encumbrance?

The commitment of funds to purchase an item or service. An encumbrance is generated when a purchase order or release order is issued. Encumbered but unspent funds are rolled from one fiscal year to the next.

4. What is a carry-over or rebudget?

A carry-over or rebudget is unspent project funding from a fiscal year that needs to be moved to the new fiscal year or future years to maintain total project cost.

5. What happens if a department is not able to expend/encumber funds by year-end that were approved in the budget for that fiscal year?

Any approved CIP project funding that was not expended or encumbered in the prior fiscal year can be rebudgeted during the annual budget amendment. This annual amendment occurs in January of every fiscal year.

Some departments customarily forecast what will not be expended/encumbered during the current fiscal year and budget the unexpended funds estimate in a “reserve for future capital outlay” or “provision for rebudgets” account. This account will allow the department access to funding through a CIP Amendment executed in the new fiscal year before the actual budget reconciliation is done during the annual budget amendment in January.

6. How much money/funds are available for projects?

Available funds are determined annually, and are based on anticipated tax revenue and financing plans.

7. What is the process for amending a CIP budget?

Any change to a CIP project that impacts the total cost of the project or includes a transfer from a reserve account requires a CIP Amendment and Board of County Commissioners (BCC) approval. Changes that simply move funding from one year to another, due to timing, do not require BCC approval.

8. **How are operating expenditures associated with a CIP handled?**

   When a new CIP is requested, all costs, including future operating impacts are evaluated. Once the project is completed and operational, the operating and maintenance costs must be funded with operating revenues. Departments include in their budgets the operating expenses that are needed when the capital project is completed and becomes operational.

9. **If a project won't begin for three (3) years, would it be included in the Five-Year CIP?**

   Yes, all projects that will need some funding within the next five (5) years are included in the Five-Year CIP. If projects/costs are known beyond the five-year period, they should also be submitted as future cost needs. These future cost estimates can then be included in long-term funding models.

ORANGE COUNTY CAPITAL IMPROVEMENTS BUDGET POLICIES

As adopted by the Board of County Commissioners in July 1991 and as subsequently amended:

- All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Comprehensive Policy Plan.
- Orange County will develop a multi-year plan for capital improvements and update it annually.
- Orange County will enact an annual Capital Improvements Budget based on the multi-year Capital Improvements Program. Future capital improvements expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital improvements budget projections.
- Orange County will coordinate development of the Capital Improvements Budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- Orange County will use intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvements Program and Orange County priorities, and only when operating and maintenance costs have been included in operating budget forecasts.
- Orange County will attempt to maintain all its assets at a level adequate to protect the county's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is the county's primary capital expenditure consideration.
- Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed.
- Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval.
- Orange County will determine the least costly financing method for all new projects.
- Project requests will be reviewed and department priorities analyzed by the County Mayor/County Administrator after review by Office of Management and Budget.
- The Capital Improvements Budget will be adopted and incorporated into the annual Orange County Budget.
- The Orange County Capital Improvements Program for each five-year period is approved by the Board of County Commissioners, and the annual CIP budget is adopted by resolution. Deviations from the total cost of the adopted Capital Improvements Budget will require approval by the Board of County Commissioners.

IDENTIFYING PROJECTS - PUBLIC PARTICIPATION/CITIZEN ASSISTANCE

The preparation of a Capital Improvements Budget involves the determination of specific capital improvement projects needed to upgrade inadequate existing facilities, and the identification of facilities, which will be needed to accommodate future growth and development in the community. To accomplish this task, citizen input is solicited throughout the budget cycle. The following is a summary of the citizen input received throughout the year:

Community Development - A federally mandated Advisory Board meets monthly. Citizens and non-profit organizations may request funding of specific proposals. Neighborhood meetings are held throughout the year for obtaining public input. The primary responsibility of this board is to conduct studies, hold hearings, and make recommendations to the Board of County Commissioners regarding the Federal Housing and Community Development Act of 1974 and subsequent federal regulation.

Parks and Recreation - Citizens have access to monthly Parks Advisory Board meetings and can, through this medium, propose specific parks projects for approval.

Public Works and Development - Public participation at all growth management, zoning, and development review meetings is encouraged. Although these meetings may not result in specific proposals for capital improvements, they do relate to growth and development, which often trigger the requirement for capital improvements. For each major project, a community meeting is held in the affected area in order to provide citizens with a forum for expression of concerns. Projects are then reviewed by the appropriate advisory board and then submitted to the Board of County Commissioners for approval.

The public is encouraged to attend the budget public hearings of the Board of County Commissioners and other community meetings to provide input into the Capital Improvements Program.

POTENTIAL REVENUE SOURCES

The following are potential sources of revenue for capital improvements. If the source of funding is restricted for particular items/departments, these restrictions are indicated. The list is not comprehensive.

Source of Funding	Restrictions
Transportation Trust Fund 1002	Restricted for use by the Public Works Department for transportation operating costs and infrastructure needs.
Constitutional (2nd) Gas Tax Fund 1003	Restricted for use by the Public Works Department, further restricted for use by F.S. 206.411, F.S. 206.47, F.S. 335.075, and F.S. 336.41.
Local Option Gas Tax Fund 1004	Restricted for use by the Public Works Department; further tax restricted for use on county roads by County Ordinances 83-26, 83-39, 85-22, 85-28, and F.S. 336.025.
Fire Rescue Services Fund 1009	Restricted for use by the Fire Rescue Department for operating costs, equipment acquisition, and infrastructure needs.
Capital Projects Fund 1023	Restricted for use for a variety of infrastructure and miscellaneous capital needs.
Tree Replacement Trust Fund 1029	Restricted for use for the purchase and/or planting of trees/landscaping for community enhancement.
Transportation Impact Funds 1031-1034	Restricted for use by the Public Works Department for growth related road construction needs.
Fire Impact Fee Fund 1046	Restricted for use by the Fire Rescue Department for growth related capital equipment and structures.
Law Enforcement Impact Fee Fund 1035	Restricted for use by the Sheriff's Office for growth related capital equipment and structures.
Parks Fund Fund 1050	Restricted for use by the Parks and Recreation Division to fund capital projects and operations related to parks.
International Drive Community Redevelopment Area (I-Drive CRA) Fund 1246	Restricted for use for certain blighted conditions identified, including transportation in the CRA surrounding International Drive.

POTENTIAL REVENUE SOURCES (CONTINUED)

Source of Funding	Restrictions
Technology Fund Fund 1247	Restricted for use by the County Courts for its technology needs. Created under the provisions of Article V, revision 7.
Facilities Fund Fund 1248	Restricted for use by the County Courts for its facilities needs. Created under the provisions of Article V, revision 7.
Local Option Gas Tax Fund 1265	Restricted for use by the Parks and Recreation Division for growth related capital expenditures.
Solid Waste Fund 4410	Restricted for use by the Solid Waste Division; further restricted by bond covenants.
Water and Wastewater Fund 4420	Restricted for use by the Water and Water Reclamation Divisions; further restricted by bond covenants.
Convention Center Fund 4430	Restricted for use by the Convention Center for expansion of the existing facility and renovations and improvements to existing facilities.
Fleet Management Funds 5530	Restricted for use by the Fleet Management Division to fund capital projects and operations.
American Rescue Plan Act (ARPA) Fund 5896	Restricted for use of various response, mitigation, assistance, and recovery investments based on criteria established by the U.S. Department of Treasury, as approved by the Board of County Commissioners.
Community Development (CD Block Grant) Grant-in-Aid Fund 7702	Restricted to those projects meeting the criteria established by the Department of Housing and Urban Development, as approved by the Community Development Advisory Board and the Board of County Commissioners.

AMENDING THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

Conditions may arise during the fiscal year, which make it necessary to amend the adopted Capital Improvements Program and Budget to meet an unforeseen need. A procedure has been established to provide for the orderly submittal and evaluation of each requested amendment.

The Capital Improvements Budget Policies, adopted by the Board of County Commissioners in July 1991, require that all capital improvements projects be in accordance with the adopted Capital Improvements Program. Amendments to the list of projects as adopted by the Board of County Commissioners in the Capital Improvements Program are approved by the Board of County Commissioners in a manner similar to the procedure now in use for approval of change orders to contracts. An amendment to the Capital Improvements Program and Budget is required if any of the following conditions arise:

- The project is not a part of the program adopted as the Capital Improvements Program and Budget;
- The project is deleted from the adopted Capital Improvements Program and Budget;
- Project costs increase from those identified in the adopted Capital Improvements Program and Budget;
- The proposed method of financing the project is different from that indicated in the Capital Improvements Program and Budget; and,
- The basic content and emphasis of the project is different from that indicated in the Capital Improvements Program and Budget.

TOTAL PROJECT COST CALCULATION

Orange County's Capital Improvements Program is a five-year view of anticipated capital projects. As a result, the total project cost for each project in the program has been identified. The following table is the calculation of the total project cost for a specific project in the program.

Categories	Summation
Actual Expenditures Prior Years *	+
Past Modified Budget FY 2022-23	+
Adopted Budget FY 2023-24	+
Proposed Budget FY 2024-25	+
Proposed Budget FY 2025-26	+
Proposed Budget FY 2026-27	+
Proposed Budget FY 2027-28	+
Future Requirements *	+
Result	**Total Project Cost**

* *On-going projects, like facilities improvements, that are made up of many small projects and require continuous funding as needs assessments are updated go back only three (3) years of actual expenditures for prior years and no future requirements are included in the total project cost calculation. For all other projects only five (5) years of actual expenditures for prior years and future requirements, if provided, are included in the total project cost calculation.*

CAPITAL IMPROVEMENTS IMPACT ON THE OPERATING BUDGET

In order to meet future service needs, Orange County plans for major capital improvements well in advance. Orange County accomplishes this by preparing a five-year capital improvements plan. As part of the budget preparation process, each department is required to submit their long-term capital needs. They are also required to submit estimated operating costs for each one of the requested projects over a five-year period. This information is used to determine the aggregate impact of the program on Orange County's operating budget. New projects are not approved if sufficient operating funds are not projected to exist at the time of completion.

OPERATING AND CAPITAL BUDGETS - HOW ARE THEY RELATED?

The operating and capital budgets of Orange County are intimately related to one another. Many capital projects, especially those involving new infrastructure, result in new operating costs. The costs of operating and maintaining new infrastructure are always considered in the budget approval process. It is Orange County's philosophy that new projects are only undertaken if current and future operating revenues are sufficient to fund the operating costs associated with new capital projects.

In 1997, Orange County developed a five-year financial planning model. One of the purposes of this model is to determine the amount of operating revenue available to support new capital projects. The data gathered on operating costs for approved projects is incorporated into the financial model and updated annually. Project costs identified for future years may change when they are finally included in the adopted budget. This is due to changes in priorities and updated cost information.

As a general rule, capital projects are budgeted separately from the operating budgets in various capital projects or impact fee funds. Exceptions to this are enterprise funds, such as those that fund the Utilities Department and the Convention Center. These departments budget capital projects within their funds in accordance with generally accepted accounting principles. Other capital projects are funded through long-term debt, specially designated ad-valorem taxes, and interfund transfers to capital projects funds.

CAPITAL IMPROVEMENTS PROGRAM

PROPOSED BUDGET
FY 2023-24 THROUGH FY 2027-28

BY DEPARTMENT / DIVISION

Orange County Government, Florida


ORANGE
COUNTY
GOVERNMENT
FLORIDA

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
Administration and Fiscal Services											
Information Systems & Services											
0297											
	1054	911 System Upgrade	569,361	18,560,745	14,959,097	0	0	0	0	0	34,089,203
		Unit Subtotal	569,361	18,560,745	14,959,097	0	0	0	0	0	34,089,203
0584											
	1023	Network Infrastructure	1,059,722	2,495,732	850,000	850,000	850,000	850,000	850,000	0	7,805,454
		Unit Subtotal	1,059,722	2,495,732	850,000	850,000	850,000	850,000	850,000	0	7,805,454
0593											
	1023	Technology Hardware Replacement	5,044,577	8,147,901	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	38,192,478
		Unit Subtotal	5,044,577	8,147,901	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	38,192,478
0594											
	1023	Radio Tower Power Improvements	678,720	1,321,280	0	0	0	0	0	0	2,000,000
		Unit Subtotal	678,720	1,321,280	0	0	0	0	0	0	2,000,000
2028											
	1023	Telecommunications System Up	1,195,276	2,269,324	560,000	560,000	560,000	560,000	560,000	0	6,264,600
		Unit Subtotal	1,195,276	2,269,324	560,000	560,000	560,000	560,000	560,000	0	6,264,600
8642											
	5896	ARP1-RR Public Safety Radio Tower	749,999	4,650,002	0	0	0	0	0	0	5,400,001
		Unit Subtotal	749,999	4,650,002	0	0	0	0	0	0	5,400,001
8643											
	5896	ARP1-RR Technology Security Enhancements	1,866,035	2,383,969	0	0	0	0	0	0	4,250,004
		Unit Subtotal	1,866,035	2,383,969	0	0	0	0	0	0	4,250,004
		DIVISION SUBTOTAL	11,163,690	39,828,953	21,369,097	6,410,000	6,410,000	6,410,000	6,410,000	0	98,001,740
		DEPARTMENT SUBTOTAL	11,163,690	39,828,953	21,369,097	6,410,000	6,410,000	6,410,000	6,410,000	0	98,001,740
Fire Rescue											
Fire Rescue											
0697											
	1023	INVEST - FS #67 (Univ./Lake Twylo Area)	3,615,532	452,969	0	0	0	0	0	0	4,068,501
		Unit Subtotal	3,615,532	452,969	0	0	0	0	0	0	4,068,501

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
0727											
	1023	INVEST - Training Facility	6,221,022	5,078,978	0	5,700,000	0	0	0	0	17,000,000
	5896	ARPA-RR Fire Training Facility	0	35,000,000	0	0	0	0	0	0	35,000,000
		Unit Subtotal	6,221,022	40,078,978	0	5,700,000	0	0	0	0	52,000,000
0771											
	1009	Enhance CAD	243,926	2,100,540	0	0	0	0	0	0	2,344,466
		Unit Subtotal	243,926	2,100,540	0	0	0	0	0	0	2,344,466
0772											
	1009	Facilities Management	5,229,965	3,236,155	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000	0	16,466,120
	1023	Facilities Management	1,117,452	3,604,706	2,000,000	0	0	0	0	0	6,722,158
		Unit Subtotal	6,347,417	6,840,861	4,000,000	1,500,000	1,500,000	1,500,000	1,500,000	0	23,188,278
0795											
	1023	INVEST - FS #87 (Avalon Park Area)	4,380,864	2,888	0	0	0	0	0	0	4,383,752
		Unit Subtotal	4,380,864	2,888	0	0	0	0	0	0	4,383,752
0797											
	1009	Fire Station #80	188,615	49,224	0	0	0	0	0	0	237,839
	5896	ARP1-RR Fire Station #80	895,825	5,504,175	0	0	0	0	0	0	6,400,000
		Unit Subtotal	1,084,441	5,553,399	0	0	0	0	0	0	6,637,840
0798											
	1009	Fire Station #32 (Orange Lake)	428,239	0	0	0	0	0	0	0	428,239
	1046	Fire Station #32 (Orange Lake)	41,350	5,489,798	0	0	0	0	0	0	5,531,148
	5896	ARP1-RR Fire Station #32	0	2,500,000	0	0	0	0	0	0	2,500,000
		Unit Subtotal	469,589	7,989,798	0	0	0	0	0	0	8,459,387
0801											
	1023	INVEST - FS #68 (Gold. & Silver Point Blvd)	5,519,676	175,274	0	0	0	0	0	0	5,694,950
		Unit Subtotal	5,519,676	175,274	0	0	0	0	0	0	5,694,950
0802											
	1023	INVEST - Fire Apparatus & Equipment	34,773	0	0	0	0	0	0	0	34,773
		Unit Subtotal	34,773	0	0	0	0	0	0	0	34,773
0803											
	1023	EOC Renovations	335,268	2,464,733	0	0	0	0	0	0	2,800,001
	5896	ARP1-RR EOC Renovations	0	1,200,000	0	0	0	0	0	0	1,200,000
		Unit Subtotal	335,268	3,664,733	0	0	0	0	0	0	4,000,001

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
0804											
	1046	Fire Station #31 (Dr. Phillips)	0	0	0	0	0	0	0	7,980,000	7,980,000
	5896	ARPA-RR Fire Station #31	0	3,000,000	0	0	0	0	0	0	3,000,000
		Unit Subtotal	0	3,000,000	0	0	0	0	0	7,980,000	10,980,000
0805											
	1046	Fire Station #44 (Summer Lk Blvd/ Ficquette)	2,043,722	4,936,859	0	0	0	0	0	400,000	7,380,581
		Unit Subtotal	2,043,722	4,936,859	0	0	0	0	0	400,000	7,380,581
0806											
	1046	Fire Station #69 (Alafaya/Research Park)	1,220,288	170,772	0	0	0	0	0	7,072,242	8,463,302
		Unit Subtotal	1,220,288	170,772	0	0	0	0	0	7,072,242	8,463,302
0807											
	1046	Fire Station #59 (Darryl Carter Pkwy/Palm)	0	0	0	0	0	0	0	8,475,000	8,475,000
		Unit Subtotal	0	0	0	0	0	0	0	8,475,000	8,475,000
0808											
	1046	Fire Station #48 (Hamlin Groves Trail-Porter Rd)	493,100	4,601,380	2,540,812	722,377	0	0	0	400,000	8,757,669
		Unit Subtotal	493,100	4,601,380	2,540,812	722,377	0	0	0	400,000	8,757,669
8640											
	5896	ARP1-RR Fire Heavy Equipment	0	18,350,001	0	0	0	0	0	0	18,350,001
		Unit Subtotal	0	18,350,001	0	0	0	0	0	0	18,350,001
8659											
	5896	ARPA-RR Fire Rescue Capital Equipment	0	5,000,000	0	0	0	0	0	0	5,000,000
		Unit Subtotal	0	5,000,000	0	0	0	0	0	0	5,000,000
		DIVISION SUBTOTAL	32,009,615	102,918,452	6,540,812	7,922,377	1,500,000	1,500,000	1,500,000	24,327,242	178,218,498
		DEPARTMENT SUBTOTAL	32,009,615	102,918,452	6,540,812	7,922,377	1,500,000	1,500,000	1,500,000	24,327,242	178,218,498
Convention Center											
Convention Center											
0960											
	4430	Convention Center Imp	18,213,850	33,964,205	27,748,400	36,849,421	28,394,169	17,352,754	11,912,448	0	174,435,247
		Unit Subtotal	18,213,850	33,964,205	27,748,400	36,849,421	28,394,169	17,352,754	11,912,448	0	174,435,247
0965											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	4430	North/South Concourse Renovations	13,916,360	10,769,213	26,051,339	35,051,530	35,951,178	51,515,602	52,642,688	0	225,897,910
		Unit Subtotal	13,916,360	10,769,213	26,051,339	35,051,530	35,951,178	51,515,602	52,642,688	0	225,897,910
0966											
	4430	West Concourse Renovations	45,108,305	11,936,940	10,410,684	27,063,900	34,978,882	30,272,646	21,956,019	0	181,727,376
		Unit Subtotal	45,108,305	11,936,940	10,410,684	27,063,900	34,978,882	30,272,646	21,956,019	0	181,727,376
0967											
	4430	ARC Funding	21,296,716	6,892,404	3,000,000	0	0	0	0	0	31,189,120
		Unit Subtotal	21,296,716	6,892,404	3,000,000	0	0	0	0	0	31,189,120
		DIVISION SUBTOTAL	98,535,231	63,562,762	67,210,423	98,964,851	99,324,229	99,141,002	86,511,155	0	613,249,653
		DEPARTMENT SUBTOTAL	98,535,231	63,562,762	67,210,423	98,964,851	99,324,229	99,141,002	86,511,155	0	613,249,653
Utilities											
Other											
1409											
	4420	Customer Info & Billing System	5,217,816	4,026,962	2,740,005	2,132,793	2,132,793	1,134,161	1,140,376	0	18,524,906
		Unit Subtotal	5,217,816	4,026,962	2,740,005	2,132,793	2,132,793	1,134,161	1,140,376	0	18,524,906
1499											
	4420	MIS Network/Work Order Sys	6,893,124	3,304,882	1,232,743	3,521,970	1,230,538	1,230,538	1,237,281	529,464	19,180,540
		Unit Subtotal	6,893,124	3,304,882	1,232,743	3,521,970	1,230,538	1,230,538	1,237,281	529,464	19,180,540
1535											
	4420	GIS Migration	1,019,854	731,370	938,312	604,959	191,945	54,959	55,260	0	3,596,659
		Unit Subtotal	1,019,854	731,370	938,312	604,959	191,945	54,959	55,260	0	3,596,659
1543											
	4420	Utilities Administration Building Improv	658,506	118,750	1,481,250	0	0	0	0	0	2,258,506
		Unit Subtotal	658,506	118,750	1,481,250	0	0	0	0	0	2,258,506
1552											
	4420	Developer Built Projects	3,013	20,000	5,000	5,000	5,000	5,000	5,000	0	48,013
		Unit Subtotal	3,013	20,000	5,000	5,000	5,000	5,000	5,000	0	48,013
1556											
	4420	Utilities Security Imp	1,047,259	609,951	430,224	99,950	99,950	99,950	100,498	0	2,487,782
		Unit Subtotal	1,047,259	609,951	430,224	99,950	99,950	99,950	100,498	0	2,487,782
1558											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	4420	Eastern Operations Building	2,090,158	23,777,778	31,080,952	12,228,571	0	0	0	0	69,177,459
		Unit Subtotal	2,090,158	23,777,778	31,080,952	12,228,571	0	0	0	0	69,177,459
1560											
	4420	Developer Built Projects	3,969	20,000	5,000	5,000	5,000	5,000	5,000	0	48,969
		Unit Subtotal	3,969	20,000	5,000	5,000	5,000	5,000	5,000	0	48,969
1561											
	4420	Developer Built Projects	2,435,154	670,000	740,000	700,000	700,000	700,000	700,000	0	6,645,154
		Unit Subtotal	2,435,154	670,000	740,000	700,000	700,000	700,000	700,000	0	6,645,154
		DIVISION SUBTOTAL	19,368,852	33,279,693	38,653,486	19,298,243	4,365,226	3,229,608	3,243,415	529,464	121,967,987
Solid Waste											
1061											
	4410	Porter Modifications	3,603,346	0	135,679	45,321	348,493	767,507	760,000	0	5,660,346
		Unit Subtotal	3,603,346	0	135,679	45,321	348,493	767,507	760,000	0	5,660,346
1065											
	4410	McLeod Rd TS Improvements	30,273,647	0	0	0	200,000	2,178,000	143,947	470,000	33,265,594
		Unit Subtotal	30,273,647	0	0	0	200,000	2,178,000	143,947	470,000	33,265,594
1069											
	4410	Ldfill-Admin Bldg	1,506,448	606,064	6,179,799	1,495,890	3,280,625	14,375	351,740	53,260	13,488,201
		Unit Subtotal	1,506,448	606,064	6,179,799	1,495,890	3,280,625	14,375	351,740	53,260	13,488,201
1083											
	4410	NW Transfer Station	0	0	0	0	0	663,156	2,806,844	34,700,000	38,170,000
		Unit Subtotal	0	0	0	0	0	663,156	2,806,844	34,700,000	38,170,000
1086											
	4410	Cell 7B/8 Closure & LT Care	982,429	456,006	450,000	450,000	450,000	450,000	450,000	0	3,688,435
		Unit Subtotal	982,429	456,006	450,000	450,000	450,000	450,000	450,000	0	3,688,435
1099											
	4410	Closure & LT Care Class III #1	604,721	184,401	185,414	184,908	184,908	184,908	185,921	0	1,715,181
		Unit Subtotal	604,721	184,401	185,414	184,908	184,908	184,908	185,921	0	1,715,181
1106											
	4410	Class 3 Waste Disposal Cell 2	2,753,683	231,249	232,520	232,520	232,520	232,520	232,520	0	4,147,532
		Unit Subtotal	2,753,683	231,249	232,520	232,520	232,520	232,520	232,520	0	4,147,532

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
1107											
	4410	Landfill Cell 11	29,558,041	1,114,685	16,397,760	1,234,240	2,000,000	23,631,300	1,778,700	0	75,714,726
		Unit Subtotal	29,558,041	1,114,685	16,397,760	1,234,240	2,000,000	23,631,300	1,778,700	0	75,714,726
1108											
	4410	Landfill Cell 12	0	0	0	0	0	0	1,446,667	46,577,333	48,024,000
		Unit Subtotal	0	0	0	0	0	0	1,446,667	46,577,333	48,024,000
1109											
	4410	Closure & LT Care Landfill Cells 9-12	1,021,877	889,585	2,545,421	10,758,060	16,923,060	340,560	340,560	0	32,819,123
		Unit Subtotal	1,021,877	889,585	2,545,421	10,758,060	16,923,060	340,560	340,560	0	32,819,123
1112											
	4410	Central Expansion Area	0	0	0	854,000	1,703,333	1,703,333	3,206,000	43,206,000	50,672,666
		Unit Subtotal	0	0	0	854,000	1,703,333	1,703,333	3,206,000	43,206,000	50,672,666
		DIVISION SUBTOTAL	70,304,192	3,481,990	26,126,593	15,254,939	25,322,939	30,165,659	11,702,899	125,006,593	307,365,804
Water Reclamation											
1411											
	4420	South Svc Area Effluent Reuse	10,591,764	960,603	1,269,683	2,665,196	3,053,567	5,116,943	4,974,432	14,808,718	43,440,906
		Unit Subtotal	10,591,764	960,603	1,269,683	2,665,196	3,053,567	5,116,943	4,974,432	14,808,718	43,440,906
1416											
	4420	Pump Station Monitors CW	7,107,196	4,688,125	4,250,494	4,077,277	3,846,447	2,602,002	1,386,957	77,241	28,035,739
		Unit Subtotal	7,107,196	4,688,125	4,250,494	4,077,277	3,846,447	2,602,002	1,386,957	77,241	28,035,739
1427											
	4420	Collect Rehab CW	3,529,240	292,882	3,151,667	3,143,056	2,712,500	0	0	0	12,829,345
		Unit Subtotal	3,529,240	292,882	3,151,667	3,143,056	2,712,500	0	0	0	12,829,345
1432											
	4420	Transp Reloc WW CW	1,740,414	7,740	0	0	0	0	0	0	1,748,154
		Unit Subtotal	1,740,414	7,740	0	0	0	0	0	0	1,748,154
1435											
	4420	NW Subreg PH III	12,139,974	5,696,804	6,516,599	12,569,043	6,755,668	443,754	194,428	18,827,759	63,144,029
		Unit Subtotal	12,139,974	5,696,804	6,516,599	12,569,043	6,755,668	443,754	194,428	18,827,759	63,144,029
1445											
	4420	SW Orange Effluent Disposal	13,809,621	1,421,924	3,130,888	69,260	69,260	69,260	69,639	24,446,490	43,086,342

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	13,809,621	1,421,924	3,130,888	69,260	69,260	69,260	69,639	24,446,490	43,086,342
1469											
	4420	Iron Bridge Interlocal Agreement	178,647	99,676	100,224	99,950	99,950	99,950	100,498	0	778,895
		Unit Subtotal	178,647	99,676	100,224	99,950	99,950	99,950	100,498	0	778,895
1483											
	4420	Eastern Wastewater Reuse	18,050,027	3,100,425	3,674,386	4,287,607	2,174,937	1,218,287	1,168,169	18,340,357	52,014,195
		Unit Subtotal	18,050,027	3,100,425	3,674,386	4,287,607	2,174,937	1,218,287	1,168,169	18,340,357	52,014,195
1500											
	4420	Collections Rehab	21,678,870	3,671,867	6,095,443	6,563,182	2,983,627	2,317,796	1,445,279	23,543,946	68,300,010
		Unit Subtotal	21,678,870	3,671,867	6,095,443	6,563,182	2,983,627	2,317,796	1,445,279	23,543,946	68,300,010
1502											
	4420	Pumping Rehab II	3,241,033	1,021,978	2,360,942	2,378,528	1,435,561	225,965	0	0	10,664,007
		Unit Subtotal	3,241,033	1,021,978	2,360,942	2,378,528	1,435,561	225,965	0	0	10,664,007
1503											
	4420	Pumping Rehab III	11,919,948	4,672,764	5,545,778	2,332,940	1,371,021	878,738	765,630	6,725,832	34,212,651
		Unit Subtotal	11,919,948	4,672,764	5,545,778	2,332,940	1,371,021	878,738	765,630	6,725,832	34,212,651
1504											
	4420	Trans Related Wastewater	8,139,066	7,829,914	11,983,457	12,624,401	5,628,540	5,088,112	4,871,606	4,216,643	60,381,739
		Unit Subtotal	8,139,066	7,829,914	11,983,457	12,624,401	5,628,540	5,088,112	4,871,606	4,216,643	60,381,739
1505											
	4420	Septic Tank Retrofit	4,371,844	10,184,993	10,793,715	16,264,846	23,495,361	9,185,047	5,303,322	28,449,507	108,048,635
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills Retro	0	9,707,500	0	0	0	0	0	0	9,707,500
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	390,000	0	0	0	0	0	0	0	390,000
	8193	Wekiwa Spgs Septic Tank Retrofit	783,180	2,373,820	0	0	0	0	0	0	3,157,000
		Unit Subtotal	5,545,024	22,266,313	10,793,715	16,264,846	23,495,361	9,185,047	5,303,322	28,449,507	121,303,135
1507											
	4420	Horizons West Wastewater Sys	130,266,999	7,210,253	2,643,388	62,841	25,430	216,034	442,931	2,191,034	143,058,910
		Unit Subtotal	130,266,999	7,210,253	2,643,388	62,841	25,430	216,034	442,931	2,191,034	143,058,910
1509											
	4420	Southern Wastewater Collect	127,769	845,080	1,251,245	1,754,483	1,549,860	1,923,722	1,917,397	3,096,978	12,466,534
		Unit Subtotal	127,769	845,080	1,251,245	1,754,483	1,549,860	1,923,722	1,917,397	3,096,978	12,466,534
1510											
	4420	Eastern Wastewater Collect	4,879,161	2,355,505	2,918,194	5,380,397	8,462,902	4,868,802	3,848,374	3,077,962	35,791,297

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	4,879,161	2,355,505	2,918,194	5,380,397	8,462,902	4,868,802	3,848,374	3,077,962	35,791,297
1536											
	4420	Capital Reuse Meter Install	3,278,049	899,328	901,792	1,071,759	1,072,233	1,072,233	1,078,108	864,523	10,238,025
		Unit Subtotal	3,278,049	899,328	901,792	1,071,759	1,072,233	1,072,233	1,078,108	864,523	10,238,025
1538											
	4420	Eastern Wtr Reclamation Exp	13,027,010	8,209,678	15,944,250	22,785,821	15,708,701	9,931,308	9,544,406	75,059,405	170,210,579
		Unit Subtotal	13,027,010	8,209,678	15,944,250	22,785,821	15,708,701	9,931,308	9,544,406	75,059,405	170,210,579
1539											
	4420	Force Main Rehab	26,226,873	10,474,420	14,913,731	10,137,347	11,683,907	7,503,745	4,933,322	54,870,721	140,744,066
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills Retro	0	1,500,000	0	0	0	0	0	0	1,500,000
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	55,000	0	0	0	0	0	0	0	55,000
	8193	Wekiwa Spgs Septic Tank Retrofit	27,356	362,645	0	0	0	0	0	0	390,001
		Unit Subtotal	26,309,229	12,337,065	14,913,731	10,137,347	11,683,907	7,503,745	4,933,322	54,870,721	142,689,067
1542											
	4420	Southwest Svc Area Reuse	2,928,568	3,749,453	1,840,948	7,204,425	8,144,733	5,465,659	1,586,634	3,976,911	34,897,331
		Unit Subtotal	2,928,568	3,749,453	1,840,948	7,204,425	8,144,733	5,465,659	1,586,634	3,976,911	34,897,331
1555											
	4420	South WRF Ph V	76,427,351	23,026,403	16,221,355	23,681,613	16,011,259	2,642,950	19,945,440	185,199,735	363,156,106
		Unit Subtotal	76,427,351	23,026,403	16,221,355	23,681,613	16,011,259	2,642,950	19,945,440	185,199,735	363,156,106
1559											
	4420	Pumping Rehab IV	30,428,324	13,036,402	10,860,771	8,463,133	6,647,802	6,711,952	11,898,210	55,581,194	143,627,788
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills Retro	0	1,500,000	0	0	0	0	0	0	1,500,000
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	55,000	0	0	0	0	0	0	0	55,000
	8193	Wekiwa Spgs Septic Tank Retrofit	348,766	151,236	0	0	0	0	0	0	500,002
		Unit Subtotal	30,832,089	14,687,638	10,860,771	8,463,133	6,647,802	6,711,952	11,898,210	55,581,194	145,682,789
1572											
	4420	Pump Station Improvements	5,654,164	3,431,951	2,003,982	1,998,507	1,998,507	1,998,507	2,009,457	0	19,095,075
		Unit Subtotal	5,654,164	3,431,951	2,003,982	1,998,507	1,998,507	1,998,507	2,009,457	0	19,095,075
1573											
	4420	Reclaimed Main Improvements	153,472	299,776	300,597	299,776	299,776	299,776	301,419	0	1,954,592
		Unit Subtotal	153,472	299,776	300,597	299,776	299,776	299,776	301,419	0	1,954,592
1574											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	4420	Force Main Improvements	3,004,436	899,533	626,244	624,533	624,533	624,533	627,955	0	7,031,767
		Unit Subtotal	3,004,436	899,533	626,244	624,533	624,533	624,533	627,955	0	7,031,767
1578											
	4420	Hamlin Water Reclamation Facility	54,817	1,081,395	2,149,365	2,143,492	67,235	20,980,840	21,095,803	23,020,671	70,593,618
		Unit Subtotal	54,817	1,081,395	2,149,365	2,143,492	67,235	20,980,840	21,095,803	23,020,671	70,593,618
7443											
	8151	Wastewater Treatment Feasibility Analysis	298,021	201,980	0	0	0	0	0	0	500,001
		Unit Subtotal	298,021	201,980	0	0	0	0	0	0	500,001
		DIVISION SUBTOTAL	414,911,958	134,966,053	131,449,138	152,683,413	125,923,317	91,485,915	99,509,416	546,375,627	1,697,304,837
Water											
1448											
	4420	Wtr Dist Mods CW	1,358,518	0	0	0	0	0	0	0	1,358,518
		Unit Subtotal	1,358,518	0	0	0	0	0	0	0	1,358,518
1450											
	4420	Eastern Water Trans Imp	5,617,315	1,698,829	4,018,498	3,046,005	1,049,677	1,011,495	1,004,100	2,741,859	20,187,778
		Unit Subtotal	5,617,315	1,698,829	4,018,498	3,046,005	1,049,677	1,011,495	1,004,100	2,741,859	20,187,778
1474											
	4420	New Meter Installation	9,646,763	2,398,208	2,404,779	2,410,257	3,588,372	3,591,608	3,611,288	5,967,002	33,618,277
		Unit Subtotal	9,646,763	2,398,208	2,404,779	2,410,257	3,588,372	3,591,608	3,611,288	5,967,002	33,618,277
1482											
	4420	Transportation Related Water	3,318,257	4,974,522	9,475,343	11,819,849	10,641,100	11,545,555	11,562,152	5,902,083	69,238,861
		Unit Subtotal	3,318,257	4,974,522	9,475,343	11,819,849	10,641,100	11,545,555	11,562,152	5,902,083	69,238,861
1498											
	4420	Southern Reg Wellfield & Wtr Pl	4,323,297	3,997,097	1,663,043	3,110,333	1,893,334	1,888,185	1,482,074	41,121,115	59,478,478
		Unit Subtotal	4,323,297	3,997,097	1,663,043	3,110,333	1,893,334	1,888,185	1,482,074	41,121,115	59,478,478
1506											
	4420	Horizons West Transmission Sys	9,868,942	11,127,775	6,111,965	230,628	536,172	536,172	539,110	287,917	29,238,681
		Unit Subtotal	9,868,942	11,127,775	6,111,965	230,628	536,172	536,172	539,110	287,917	29,238,681
1508											
	4420	South Water Transmission Imp	19,901,394	793,500	0	0	0	0	0	0	20,694,894
		Unit Subtotal	19,901,394	793,500	0	0	0	0	0	0	20,694,894

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
1532											
	4420	W Reg Water Treat Fac Ph III	15,603,407	1,271,054	3,000,211	3,631,153	4,011,329	3,505,023	3,538,802	67,865,325	102,426,304
		Unit Subtotal	15,603,407	1,271,054	3,000,211	3,631,153	4,011,329	3,505,023	3,538,802	67,865,325	102,426,304
1533											
	4420	Water Renewal & Replacements	3,896,738	372,065	347,849	381,295	418,795	418,795	281,738	0	6,117,275
		Unit Subtotal	3,896,738	372,065	347,849	381,295	418,795	418,795	281,738	0	6,117,275
1544											
	4420	Water SCADA & Security Imp	682,630	6,508,665	4,865,277	2,482,404	849,904	3,230,774	6,026,710	5,749,315	30,395,679
	8192	Cypress Lk Wellfield/Oak Meadows AWS Dlvry Enhcmt	0	734,786	0	0	0	0	0	0	734,786
		Unit Subtotal	682,630	7,243,451	4,865,277	2,482,404	849,904	3,230,774	6,026,710	5,749,315	31,130,465
1550											
	4420	Alternate Regional Water Supply	5,588,072	6,632,070	12,569,133	11,451,606	18,968,700	11,074,601	30,505,033	79,598,857	176,388,072
		Unit Subtotal	5,588,072	6,632,070	12,569,133	11,451,606	18,968,700	11,074,601	30,505,033	79,598,857	176,388,072
1553											
	4420	Water Distribution Mods 2	1,651,557	818,183	4,119,827	3,921,427	3,115,389	805,479	1,005,479	3,089,041	18,526,382
	5896	ARPA-WB Wekiwa Springs Phases 2-6	0	500,000	0	0	0	0	0	0	500,000
	8193	Wekiwa Spgs Septic Tank Retrofit	10,778	242,223	0	0	0	0	0	0	253,001
		Unit Subtotal	1,662,335	1,560,406	4,119,827	3,921,427	3,115,389	805,479	1,005,479	3,089,041	19,279,383
1554											
	4420	Eastern Regional Wsf Phase 3	21,435,995	8,001,300	2,049,954	2,869,239	5,170,352	6,473,076	2,785,320	57,717,963	106,503,199
		Unit Subtotal	21,435,995	8,001,300	2,049,954	2,869,239	5,170,352	6,473,076	2,785,320	57,717,963	106,503,199
1557											
	4420	Southwest Water Supply Facility	24,751,720	65,000	800,000	1,498,973	1,498,973	1,498,973	1,503,080	4,000,000	35,616,719
		Unit Subtotal	24,751,720	65,000	800,000	1,498,973	1,498,973	1,498,973	1,503,080	4,000,000	35,616,719
1575											
	4420	Water Main Improvements	2,007	299,776	300,597	299,776	299,776	299,776	301,419	0	1,803,127
		Unit Subtotal	2,007	299,776	300,597	299,776	299,776	299,776	301,419	0	1,803,127
1576											
	4420	Cross Connection Control Backflow Devices	4,683,178	1,470,387	1,473,880	1,469,853	1,469,853	1,469,853	1,477,907	0	13,514,911
		Unit Subtotal	4,683,178	1,470,387	1,473,880	1,469,853	1,469,853	1,469,853	1,477,907	0	13,514,911
8630											
	5896	ARP1-WB Bithlo Rural Area Water	0	9,154,000	0	0	0	0	0	0	9,154,000

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	0	9,154,000	0	0	0	0	0	0	9,154,000
8633											
	5896	ARP1-WB Frankel Lk Downey Water Main Ext	0	820,000	0	0	0	0	0	0	820,000
		Unit Subtotal	0	820,000	0	0	0	0	0	0	820,000
		DIVISION SUBTOTAL	132,340,568	61,879,440	53,200,356	48,622,798	53,511,726	47,349,365	65,624,212	274,040,477	736,568,942
		DEPARTMENT SUBTOTAL	636,925,570	233,607,176	249,429,573	235,859,393	209,123,208	172,230,547	180,079,942	945,952,161	2,863,207,57(
Administrative Services											
Capital Projects											
1763											
	1023	Warehouse Space Consolidation	0	30,000	0	0	0	0	0	0	30,000
		Unit Subtotal	0	30,000	0	0	0	0	0	0	30,000
2074											
	1023	Cultural Community Center	1,461,421	2,937,080	500,000	0	0	0	0	0	4,898,501
	5901	Cultural Community Center	0	250,000	0	0	0	0	0	0	250,000
		Unit Subtotal	1,461,421	3,187,080	500,000	0	0	0	0	0	5,148,501
2076											
	1023	County Services Building	251,937	748,063	0	0	0	0	0	0	1,000,000
		Unit Subtotal	251,937	748,063	0	0	0	0	0	0	1,000,000
2077											
	1023	Courthouse Build-Out	4,780,943	10,619,057	2,000,000	0	0	0	0	0	17,400,000
		Unit Subtotal	4,780,943	10,619,057	2,000,000	0	0	0	0	0	17,400,000
2079											
	1023	Barnett Park Emergency Generator	62,911	134,425	0	0	0	0	0	0	197,336
	7580	HMGP Barnett Park	188,733	366,883	0	0	0	0	0	0	555,616
		Unit Subtotal	251,644	501,308	0	0	0	0	0	0	752,952
2080											
	1023	Bithlo Commun Cntr Emgcy Gen	41,331	33,750	0	0	0	0	0	0	75,081
	7590	HMGP Bithlo Community Center	123,994	153,943	0	0	0	0	0	0	277,937
		Unit Subtotal	165,325	187,693	0	0	0	0	0	0	353,018
2081											
	1023	Bithlo Water Trtmnt Plant Emgcy Gen	40,811	34,270	0	0	0	0	0	0	75,081

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	7589	HMGP Bithlo Water Trtmnt Plant	122,432	97,923	0	0	0	0	0	0	220,355
		Unit Subtotal	163,243	132,193	0	0	0	0	0	0	295,436
2082											
	1023	Goldenrod Rec. Center Emgcy Gen	25,954	36,663	0	0	0	0	0	0	62,617
	7583	HMGP Goldenrod Rec Center	77,863	105,915	0	0	0	0	0	0	183,778
		Unit Subtotal	103,818	142,578	0	0	0	0	0	0	246,396
2083											
	1023	Meadow Woods Rec Cntr Emgcy Gen	26,155	36,448	0	0	0	0	0	0	62,603
	7585	HMGP Meadow Woods Rec Cntr	78,465	105,264	0	0	0	0	0	0	183,729
		Unit Subtotal	104,620	141,712	0	0	0	0	0	0	246,332
2084											
	1023	Silver Star Rec Cntr Emgcy Gen	25,405	37,198	0	0	0	0	0	0	62,603
	7581	HMGP Silver Star Rec Cntr Emgcy Gen	76,215	107,514	0	0	0	0	0	0	183,729
		Unit Subtotal	101,620	144,712	0	0	0	0	0	0	246,332
2085											
	1023	South Econ Rec Cntr Emgcy Gen	26,280	36,323	0	0	0	0	0	0	62,603
	7582	HMGP South Econ Rec Cntr Emgcy Gen	78,840	104,889	0	0	0	0	0	0	183,729
		Unit Subtotal	105,120	141,212	0	0	0	0	0	0	246,332
2086											
	1023	West Orange Rec Cntr Emgcy Gen	28,542	46,540	0	0	0	0	0	0	75,082
	7584	HMGP West Orange Rec Cntr	85,626	134,728	0	0	0	0	0	0	220,354
		Unit Subtotal	114,168	181,268	0	0	0	0	0	0	295,436
2090											
	1023	Tax Collector Downtown Office Modifications	63,303	1,136,697	0	0	0	0	0	0	1,200,000
		Unit Subtotal	63,303	1,136,697	0	0	0	0	0	0	1,200,000
7325											
	8340	OC Rec Gyms Emerg Retrofit	201,450	1,628,553	0	0	0	0	0	0	1,830,003
		Unit Subtotal	201,450	1,628,553	0	0	0	0	0	0	1,830,003
		DIVISION SUBTOTAL	7,868,613	18,922,126	2,500,000	0	0	0	0	0	29,290,739
Facilities Management											
0263											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1023	Improvements to Facilities	11,684,319	25,303,896	17,350,000	5,705,000	2,200,000	2,800,000	2,000,000	0	67,043,215
		Unit Subtotal	11,684,319	25,303,896	17,350,000	5,705,000	2,200,000	2,800,000	2,000,000	0	67,043,215
1703											
	1023	Administration Center HVAC	334,980	6,475,270	2,430,000	2,000,000	0	0	0	0	11,240,250
		Unit Subtotal	334,980	6,475,270	2,430,000	2,000,000	0	0	0	0	11,240,250
1755											
	1023	Courthouse HVAC & Building Imp	721,046	12,161,203	5,894,999	6,000,000	4,000,000	12,000,000	0	0	40,777,248
		Unit Subtotal	721,046	12,161,203	5,894,999	6,000,000	4,000,000	12,000,000	0	0	40,777,248
1756											
	1023	Corrections HVAC & Building Imp	1,019,759	13,322,286	4,000,000	12,000,000	12,000,000	0	0	0	42,342,045
		Unit Subtotal	1,019,759	13,322,286	4,000,000	12,000,000	12,000,000	0	0	0	42,342,045
1758											
	1023	Corrections Boiler Replacement	4,340,368	34,631	0	0	0	0	0	0	4,374,999
		Unit Subtotal	4,340,368	34,631	0	0	0	0	0	0	4,374,999
1759											
	1023	Corrections Work Release HVAC	220,646	1,079,354	0	2,800,000	0	0	0	0	4,100,000
		Unit Subtotal	220,646	1,079,354	0	2,800,000	0	0	0	0	4,100,000
1760											
	1023	Corrections Security Doors	1,498,207	6,200,910	1,865,883	500,000	0	0	0	0	10,065,000
		Unit Subtotal	1,498,207	6,200,910	1,865,883	500,000	0	0	0	0	10,065,000
1761											
	1023	Corrections Central Energy Plant Imprv	764,111	3,935,890	3,400,000	6,000,000	6,000,000	0	0	0	20,100,001
		Unit Subtotal	764,111	3,935,890	3,400,000	6,000,000	6,000,000	0	0	0	20,100,001
1762											
	1023	Sheriff's Complex HVAC Replacement	315,471	6,254,530	0	0	0	0	0	0	6,570,001
		Unit Subtotal	315,471	6,254,530	0	0	0	0	0	0	6,570,001
1765											
	1023	Corrections Hrzns Smoke Cntrl/Rpl Smk Fans	0	4,000,000	1,000,000	2,000,000	0	0	0	0	7,000,000
		Unit Subtotal	0	4,000,000	1,000,000	2,000,000	0	0	0	0	7,000,000
1784											
	1023	Facilities Management Corrections Office/ Warehouse	0	500,000	2,000,000	1,500,000	0	0	0	0	4,000,000
		Unit Subtotal	0	500,000	2,000,000	1,500,000	0	0	0	0	4,000,000

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
1787											
	1023	Courthouse Improvement to Facilities	0	5,170,000	4,300,000	1,700,000	750,000	750,000	1,700,000	0	14,370,000
		Unit Subtotal	0	5,170,000	4,300,000	1,700,000	750,000	750,000	1,700,000	0	14,370,000
2049											
	1023	HVAC & IAQ Related Repl/Rest	9,966,021	15,613,850	8,430,000	1,800,000	2,400,000	2,000,000	2,000,000	0	42,209,871
		Unit Subtotal	9,966,021	15,613,850	8,430,000	1,800,000	2,400,000	2,000,000	2,000,000	0	42,209,871
2050											
	1023	Energy Conservation Retrofit	3,202,230	5,028,670	850,000	500,000	500,000	500,000	500,000	0	11,080,900
		Unit Subtotal	3,202,230	5,028,670	850,000	500,000	500,000	500,000	500,000	0	11,080,900
2052											
	1023	County Facs Roof Assess/Rep	6,374,984	4,853,414	2,980,000	1,000,000	1,000,000	1,000,000	1,000,000	0	18,208,398
		Unit Subtotal	6,374,984	4,853,414	2,980,000	1,000,000	1,000,000	1,000,000	1,000,000	0	18,208,398
2062											
	1023	Courthouse Window Improvements	0	0	500,000	1,000,000	0	0	0	0	1,500,000
		Unit Subtotal	0	0	500,000	1,000,000	0	0	0	0	1,500,000
2063											
	1023	Courthouse Escalator Replacement	89,355	3,160,645	3,500,000	0	0	0	0	0	6,750,000
		Unit Subtotal	89,355	3,160,645	3,500,000	0	0	0	0	0	6,750,000
2071											
	1023	Courthouse Chiller Replacements	209,240	5,090,760	1,000,000	0	0	0	0	0	6,300,000
		Unit Subtotal	209,240	5,090,760	1,000,000	0	0	0	0	0	6,300,000
2073											
	1023	Corrections Campus Wide UPS System	428,860	2,071,139	1,000,000	1,800,000	0	0	0	0	5,299,999
		Unit Subtotal	428,860	2,071,139	1,000,000	1,800,000	0	0	0	0	5,299,999
2087											
	1023	Courthouse Elevator Modernization	276,522	3,223,478	2,000,000	9,500,000	0	0	0	0	15,000,000
		Unit Subtotal	276,522	3,223,478	2,000,000	9,500,000	0	0	0	0	15,000,000
2088											
	1023	Courthouse Lighting Upgrade	102,680	3,047,320	0	0	4,500,000	4,500,000	0	0	12,150,000
		Unit Subtotal	102,680	3,047,320	0	0	4,500,000	4,500,000	0	0	12,150,000
2089											
	1023	Courthouse Power Modernization	191,537	3,358,463	1,550,000	750,000	0	0	0	0	5,850,000
		Unit Subtotal	191,537	3,358,463	1,550,000	750,000	0	0	0	0	5,850,000
2091											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1023	Public Works Admin Window Replacement	8,004	2,141,996	3,000,000	500,000	0	0	0	0	5,650,000
		Unit Subtotal	8,004	2,141,996	3,000,000	500,000	0	0	0	0	5,650,000
2092											
	1023	Corrections FDC Re-pipe	195,019	3,104,981	0	0	0	0	0	0	3,300,000
		Unit Subtotal	195,019	3,104,981	0	0	0	0	0	0	3,300,000
2093											
	1023	Corrections Genesis Re-pipe	136,177	2,963,823	0	0	0	0	0	0	3,100,000
		Unit Subtotal	136,177	2,963,823	0	0	0	0	0	0	3,100,000
2094											
	1023	Corrections BRC Smoke Controls	126,656	2,373,344	2,870,000	0	0	0	0	0	5,370,000
		Unit Subtotal	126,656	2,373,344	2,870,000	0	0	0	0	0	5,370,000
2095											
	1023	Facilities Central District Building Replacement	183,745	2,016,255	900,000	0	0	0	0	0	3,100,000
		Unit Subtotal	183,745	2,016,255	900,000	0	0	0	0	0	3,100,000
2099											
	1023	Public Works Generator and Fuel Tank Replacement	0	350,000	2,450,000	200,000	0	0	0	0	3,000,000
		Unit Subtotal	0	350,000	2,450,000	200,000	0	0	0	0	3,000,000
		DIVISION SUBTOTAL	42,389,938	142,836,108	73,270,882	57,255,000	33,350,000	23,550,000	7,200,000	0	379,851,928
Fleet Management											
2046											
	5530	Tanks Replacement	86,178	2,195,922	2,310,000	10,000	10,000	10,000	10,000	0	4,632,100
		Unit Subtotal	86,178	2,195,922	2,310,000	10,000	10,000	10,000	10,000	0	4,632,100
2051											
	5530	Fleet Bldg Renovations	220,282	1,363,827	1,579,750	2,630,500	1,025,000	100,000	100,000	0	7,019,359
		Unit Subtotal	220,282	1,363,827	1,579,750	2,630,500	1,025,000	100,000	100,000	0	7,019,359
		DIVISION SUBTOTAL	306,460	3,559,749	3,889,750	2,640,500	1,035,000	110,000	110,000	0	11,651,459
Real Estate Management											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
3197											
	1023	Real Estate Mgmt Tracking Software	0	600,000	0	0	0	0	0	0	600,000
		Unit Subtotal	0	600,000	0	0	0	0	0	0	600,000
		DIVISION SUBTOTAL	0	600,000	0	0	0	0	0	0	600,000
		DEPARTMENT SUBTOTAL	50,565,011	165,917,983	79,660,632	59,895,500	34,385,000	23,660,000	7,310,000	0	421,394,126
Health Services											
Animal Services											
0252											
	1023	Animal Services Facility	127,181	3,872,819	1,750,000	15,000,000	20,250,000	0	0	0	41,000,000
		Unit Subtotal	127,181	3,872,819	1,750,000	15,000,000	20,250,000	0	0	0	41,000,000
2393											
	1023	Spay/Neuter Clinics	562,840	1,756,549	1,000,000	0	0	0	0	0	3,319,389
		Unit Subtotal	562,840	1,756,549	1,000,000	0	0	0	0	0	3,319,389
		DIVISION SUBTOTAL	690,022	5,629,368	2,750,000	15,000,000	20,250,000	0	0	0	44,319,390
Medical Examiner											
2590											
	1023	Medical Examiner Office Expansion	0	2,000,000	1,000,000	10,000,000	15,000,000	0	0	0	28,000,000
		Unit Subtotal	0	2,000,000	1,000,000	10,000,000	15,000,000	0	0	0	28,000,000
		DIVISION SUBTOTAL	0	2,000,000	1,000,000	10,000,000	15,000,000	0	0	0	28,000,000
Mosquito Control											
2472											
	1023	Mosquito Control Facility	2,186,427	2,021,212	0	0	0	0	0	0	4,207,639
	5896	ARPA-RR Mosquito Control	0	11,500,000	0	0	0	0	0	0	11,500,000
		Unit Subtotal	2,186,427	13,521,212	0	0	0	0	0	0	15,707,639
		DIVISION SUBTOTAL	2,186,427	13,521,212	0	0	0	0	0	0	15,707,639

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		DEPARTMENT SUBTOTAL	2,876,449	21,150,580	3,750,000	25,000,000	35,250,000	0	0	0	88,027,029
Community & Family Services											
Citizens' Commission for Children											
2557											
	1023	CCC Bithlo NCF Building	80,663	1,919,337	0	900,000	0	0	0	0	2,900,000
		Unit Subtotal	80,663	1,919,337	0	900,000	0	0	0	0	2,900,000
		DIVISION SUBTOTAL	80,663	1,919,337	0	900,000	0	0	0	0	2,900,000
Community Action											
2559											
	1023	John Bridges Community Center	0	500,000	1,100,000	0	0	0	0	0	1,600,000
		Unit Subtotal	0	500,000	1,100,000	0	0	0	0	0	1,600,000
2566											
	1023	Southwood CC Playground	164,549	335,451	0	0	0	0	0	0	500,000
		Unit Subtotal	164,549	335,451	0	0	0	0	0	0	500,000
2568											
	1246	Tangelo Park Community Center	303,235	3,696,765	985,000	2,575,000	0	0	0	0	7,560,000
		Unit Subtotal	303,235	3,696,765	985,000	2,575,000	0	0	0	0	7,560,000
2569											
	1023	Community Center Security Upgrades	0	500,000	1,000,000	1,000,000	0	0	0	0	2,500,000
		Unit Subtotal	0	500,000	1,000,000	1,000,000	0	0	0	0	2,500,000
2570											
	1023	Multi-Cultural Community Center Phase IV	0	400,000	700,000	1,900,000	2,000,000	0	0	0	5,000,000
		Unit Subtotal	0	400,000	700,000	1,900,000	2,000,000	0	0	0	5,000,000
2588											
	1023	Community Center	0	2,200,000	0	0	0	0	0	0	2,200,000
		Unit Subtotal	0	2,200,000	0	0	0	0	0	0	2,200,000
		DIVISION SUBTOTAL	467,784	7,632,216	3,785,000	5,475,000	2,000,000	0	0	0	19,360,000
Cooperative Extension											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2589											
	1023	Cooperative Ext Office Renovation	0	30,000	90,000	0	0	0	0	0	120,000
		Unit Subtotal	0	30,000	90,000	0	0	0	0	0	120,000
		DIVISION SUBTOTAL	0	30,000	90,000	0	0	0	0	0	120,000
Regional History Center											
2522											
	1023	ARC-History Center Capital Const	0	1,000,000	1,000,000	0	0	0	0	3,750,000	5,750,000
		Unit Subtotal	0	1,000,000	1,000,000	0	0	0	0	3,750,000	5,750,000
2523											
	1023	Heritage Square Park Renovations	0	250,000	0	0	0	0	0	0	250,000
		Unit Subtotal	0	250,000	0	0	0	0	0	0	250,000
		DIVISION SUBTOTAL	0	1,250,000	1,000,000	0	0	0	0	3,750,000	6,000,000
Parks & Recreation											
0187											
	1023	INVEST - Dist 1 Dr. Phillips Ballfields	32,000	518,000	0	0	0	0	0	0	550,000
	1265	Dist 1 Dr. Phillips Ballfields	256,000	4,494,000	0	0	0	0	0	0	4,750,000
		Unit Subtotal	288,000	5,012,000	0	0	0	0	0	0	5,300,000
0335											
	1265	Grow Community Park	0	0	750,000	0	0	0	0	0	750,000
		Unit Subtotal	0	0	750,000	0	0	0	0	0	750,000
1904											
	1265	Parks West Orange Trail Extension	0	0	160,020	0	0	0	0	0	160,020
		Unit Subtotal	0	0	160,020	0	0	0	0	0	160,020
1915											
	1265	Little Econ Greenway-Gap	200,628	1,834,373	1,350,000	0	0	0	0	0	3,385,001
	7536	LAP - LEG Bridge Crossing PH3 (SR 436)	0	750,000	0	0	0	0	0	0	750,000
		Unit Subtotal	200,628	2,584,373	1,350,000	0	0	0	0	0	4,135,001
1941											
	1050	Parks Signage-Countywide	4,798	292,202	25,000	25,000	0	0	0	0	347,000

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	4,798	292,202	25,000	25,000	0	0	0	0	347,000
1962											
	1265	Community Parkland	3,607	2,000,000	2,000,000	0	0	0	0	0	4,003,607
		Unit Subtotal	3,607	2,000,000	2,000,000	0	0	0	0	0	4,003,607
2100											
	1050	Park Improvements/Renovations	3,143,562	7,607,209	855,000	0	0	0	0	0	11,605,771
		Unit Subtotal	3,143,562	7,607,209	855,000	0	0	0	0	0	11,605,771
2103											
	1050	Parks Riverbanks Washouts	0	0	1,300,000	2,000,000	0	0	0	0	3,300,000
		Unit Subtotal	0	0	1,300,000	2,000,000	0	0	0	0	3,300,000
2116											
	1050	Park Trails Improvements/Renovations	1,354,894	3,987,913	1,400,000	200,000	0	0	0	0	6,942,807
	7545	Parks Trail Imp/Ren (WOT Bridge)	92,059	0	0	0	0	0	0	0	92,059
		Unit Subtotal	1,446,953	3,987,913	1,400,000	200,000	0	0	0	0	7,034,866
2119											
	1265	Shingle Creek Trail	299,941	6,080,604	0	0	0	0	0	0	6,380,545
	7505	LAP - Shingle Creek Trail, Ph 3B	0	4,895,346	0	0	0	0	0	0	4,895,346
	7507	LAP - Shingle Creek Trail, Ph2	4,808,486	48,254	0	0	0	0	0	0	4,856,740
	7508	LAP - Shingle Creek Trail, Ph1, Seg3	90	5,264,581	0	0	0	0	0	0	5,264,671
	7517	LAP - Shingle Creek Trail, Ph1, Seg2	87	6,309,514	0	0	0	0	0	0	6,309,601
		Unit Subtotal	5,108,603	22,598,299	0	0	0	0	0	0	27,706,902
2121											
	1050	Parks National Pollutant Discharge Elimination System (NPDES)	0	100,000	100,000	100,000	100,000	100,000	0	0	500,000
		Unit Subtotal	0	100,000	100,000	100,000	100,000	100,000	0	0	500,000
2129											
	1265	Legacy - Pine Hills Trail	0	498,505	3,111,815	0	0	0	0	0	3,610,320
		Unit Subtotal	0	498,505	3,111,815	0	0	0	0	0	3,610,320
2135											
	1265	LEG Soccer Complex Road	0	1,299,960	0	0	0	0	0	0	1,299,960
		Unit Subtotal	0	1,299,960	0	0	0	0	0	0	1,299,960
2137											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1050	Lakeside Village Neighborhood Park	149,635	0	0	0	0	0	0	0	149,635
		Unit Subtotal	149,635	0	0	0	0	0	0	0	149,635
2139											
	1050	Pedestrian Bridges	0	380,000	380,000	380,000	380,000	380,000	0	0	1,900,000
		Unit Subtotal	0	380,000	380,000	380,000	380,000	380,000	0	0	1,900,000
2144											
	1265	Bomberos Field Park	4,266,861	108,943	0	0	0	0	0	0	4,375,804
		Unit Subtotal	4,266,861	108,943	0	0	0	0	0	0	4,375,804
2145											
	1265	East Orange Soccer Fields	165,155	787,069	0	0	0	0	0	0	952,224
		Unit Subtotal	165,155	787,069	0	0	0	0	0	0	952,224
2147											
	1265	Barnett Park Soccer Fields	0	6,619	0	0	0	0	0	0	6,619
		Unit Subtotal	0	6,619	0	0	0	0	0	0	6,619
2152											
	1050	Moss Park Restroom Facility	438,642	145,912	0	0	0	0	0	0	584,554
		Unit Subtotal	438,642	145,912	0	0	0	0	0	0	584,554
2154											
	1265	Blanchard Park Restroom Facility	93,308	786,861	0	0	0	0	0	0	880,169
		Unit Subtotal	93,308	786,861	0	0	0	0	0	0	880,169
2155											
	1265	Horizon West Regional Park	745,405	5,546,086	4,628,994	5,000,000	0	0	0	0	15,920,485
		Unit Subtotal	745,405	5,546,086	4,628,994	5,000,000	0	0	0	0	15,920,485
2157											
	1265	Blanchard Park Parking	85,512	2,088,044	0	0	0	0	0	0	2,173,556
		Unit Subtotal	85,512	2,088,044	0	0	0	0	0	0	2,173,556
2158											
	1050	Taborfield Neighborhood Pk	103,255	1,661,522	0	0	0	0	0	0	1,764,777
		Unit Subtotal	103,255	1,661,522	0	0	0	0	0	0	1,764,777
2160											
	1050	Park Playground Structures	883,799	2,840,300	400,000	1,100,000	0	0	0	0	5,224,099
		Unit Subtotal	883,799	2,840,300	400,000	1,100,000	0	0	0	0	5,224,099
2161											
	1050	Bentonshire Park	32,208	1,467,792	0	0	0	0	0	0	1,500,000

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	32,208	1,467,792	0	0	0	0	0	0	1,500,000
2162											
	1050	Generators for Hurricane Shelters	34,765	761,436	0	0	0	0	0	0	796,201
		Unit Subtotal	34,765	761,436	0	0	0	0	0	0	796,201
2163											
	1050	Little Econ Greenway Bridge Repair	201,323	3,118,677	0	0	0	0	0	0	3,320,000
	7546	Little Econ Greenway-Rouse Road Bridge	0	397,975	0	0	0	0	0	0	397,975
		Unit Subtotal	201,323	3,516,652	0	0	0	0	0	0	3,717,975
2164											
	1265	Bithlo (Fitness Center)	67,581	1,326,419	0	0	0	0	0	0	1,394,000
		Unit Subtotal	67,581	1,326,419	0	0	0	0	0	0	1,394,000
2165											
	1265	Downey Park (Pickleball Courts)	109,762	1,440,238	0	0	0	0	0	0	1,550,000
		Unit Subtotal	109,762	1,440,238	0	0	0	0	0	0	1,550,000
2168											
	1265	Horizon West Trail	192,546	3,837,164	2,370,290	0	0	0	0	0	6,400,000
		Unit Subtotal	192,546	3,837,164	2,370,290	0	0	0	0	0	6,400,000
2169											
	1265	Clarcona Park Ring Cover	1,820,505	211,495	0	0	0	0	0	0	2,032,000
		Unit Subtotal	1,820,505	211,495	0	0	0	0	0	0	2,032,000
2170											
	1265	Barber Park (Recreation Center)	65,957	1,534,043	4,000,000	1,000,000	0	0	0	0	6,600,000
		Unit Subtotal	65,957	1,534,043	4,000,000	1,000,000	0	0	0	0	6,600,000
2173											
	1050	Summerlake Neighborhood Park	118,568	1,681,432	0	0	0	0	0	0	1,800,000
		Unit Subtotal	118,568	1,681,432	0	0	0	0	0	0	1,800,000
2178											
	1265	Lake Apopka Loop Connector Trail	4,669	3,097,331	3,000,000	0	0	0	0	0	6,102,000
	7534	LAP - Lake Apopka Loop Connector Trail	907,084	373,718	0	0	0	0	0	0	1,280,802
	7537	LAP - Lake Apopka Loop Connector Trail	0	4,000,000	0	0	0	0	0	0	4,000,000
		Unit Subtotal	911,753	7,471,049	3,000,000	0	0	0	0	0	11,382,802
2179											
	1265	Harrod Property Improvements	25,876	974,124	0	0	0	0	0	0	1,000,000
		Unit Subtotal	25,876	974,124	0	0	0	0	0	0	1,000,000

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2182											
	1050	Watermark Park	0	1,500,000	0	0	0	0	0	0	1,500,000
		Unit Subtotal	0	1,500,000	0	0	0	0	0	0	1,500,000
2183											
	1265	East Orange Nbrhd Prk Ballfield Lights	0	300,000	0	0	0	0	0	0	300,000
		Unit Subtotal	0	300,000	0	0	0	0	0	0	300,000
2184											
	1050	Fort Christmas Renovations and Maintenance	0	325,000	550,000	850,000	0	0	0	0	1,725,000
		Unit Subtotal	0	325,000	550,000	850,000	0	0	0	0	1,725,000
2185											
	1050	Waterleigh Park (North)	0	200,000	1,300,000	0	0	0	0	0	1,500,000
		Unit Subtotal	0	200,000	1,300,000	0	0	0	0	0	1,500,000
2186											
	1265	Morgran Community Park	0	750,000	1,000,000	4,000,000	0	0	0	0	5,750,000
		Unit Subtotal	0	750,000	1,000,000	4,000,000	0	0	0	0	5,750,000
2187											
	1265	Magnolia Solar Panels	0	250,000	0	0	0	0	0	0	250,000
		Unit Subtotal	0	250,000	0	0	0	0	0	0	250,000
2188											
	1265	Lake Ellenor Community Park	0	750,000	0	5,000,000	0	0	0	0	5,750,000
		Unit Subtotal	0	750,000	0	5,000,000	0	0	0	0	5,750,000
2189											
	1050	LED Field Light Improvements	0	400,000	400,000	645,000	523,000	0	0	0	1,968,000
		Unit Subtotal	0	400,000	400,000	645,000	523,000	0	0	0	1,968,000
2190											
	1050	Restroom Renovations	0	400,000	0	1,600,000	0	0	0	0	2,000,000
		Unit Subtotal	0	400,000	0	1,600,000	0	0	0	0	2,000,000
2191											
	1050	Orlo Vista Parks Masterplan Project	0	80,000	0	300,000	3,000,000	0	0	0	3,380,000
		Unit Subtotal	0	80,000	0	300,000	3,000,000	0	0	0	3,380,000
7382											
	7506	Shingle Creek Trail	350,512	1,528,546	0	0	0	0	0	0	1,879,058
		Unit Subtotal	350,512	1,528,546	0	0	0	0	0	0	1,879,058

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	21,059,079	91,037,207	29,081,119	22,200,000	4,003,000	480,000	0	0	167,860,405
Youth & Family Services											
2443											
	1023	Emergency Generators GOV	0	0	525,000	0	0	0	0	0	525,000
		Unit Subtotal	0	0	525,000	0	0	0	0	0	525,000
2525											
	1023	JAC Security CIP	173,657	490,164	20,000	0	0	0	0	0	683,821
		Unit Subtotal	173,657	490,164	20,000	0	0	0	0	0	683,821
		DIVISION SUBTOTAL	173,657	490,164	545,000	0	0	0	0	0	4,508,821
		DEPARTMENT SUBTOTAL	21,781,183	102,358,924	34,501,119	28,575,000	6,003,000	480,000	0	3,750,000	197,449,226
Planning, Environmental & Development Svc.											
Building Safety											
2613											
	1011	Building Safety Renovations	925,216	969,469	0	0	0	0	0	0	1,894,685
	1023	Building Safety Renovations (Zoning)	14,898	45,102	0	0	0	0	0	0	60,000
		Unit Subtotal	940,114	1,014,571	0	0	0	0	0	0	1,954,685
2632											
	1011	Satellite Office Building	0	100,000	55,000	0	0	0	0	145,000	300,000
		Unit Subtotal	0	100,000	55,000	0	0	0	0	145,000	300,000
		DIVISION SUBTOTAL	940,114	1,114,571	55,000	0	0	0	0	145,000	2,254,685
Environmental Protection											
1978											
	1023	Environmental Sensitive Land	165,092	2,511,325	500,000	225,000	0	0	0	0	3,401,417
	1026	Environmental Sensitive Land	1,078,027	2,885,883	2,279,200	0	0	0	0	0	6,243,110
	1274	Environmental Sensitive Land	0	15,809	15,809	0	0	0	0	0	31,618
		Unit Subtotal	1,243,119	5,413,017	2,795,009	225,000	0	0	0	0	9,676,145

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
2439											
	1023	Water Quality Improvements	4,268,357	10,019,710	1,750,000	0	0	0	0	0	16,038,067
	8153	Water Quality Improvements	137,434	3,596	0	0	0	0	0	0	141,030
		Unit Subtotal	4,405,791	10,023,306	1,750,000	0	0	0	0	0	16,179,097
2482											
	1023	Pineloch NSBB/Upflow Filter Construction	555,450	0	0	0	0	0	0	0	555,450
		Unit Subtotal	555,450	0	0	0	0	0	0	0	555,450
2657											
	1023	Little Wekiva STA	231,617	4,768,383	0	0	0	0	0	0	5,000,000
		Unit Subtotal	231,617	4,768,383	0	0	0	0	0	0	5,000,000
2658											
	1023	Lake Lawne Reuse Facility	1,444,480	1,318,035	0	0	0	0	0	0	2,762,515
		Unit Subtotal	1,444,480	1,318,035	0	0	0	0	0	0	2,762,515
2659											
	1026	TM Ranch Acquisition	147,875	314,209	150,000	0	0	0	0	0	612,084
		Unit Subtotal	147,875	314,209	150,000	0	0	0	0	0	612,084
4303											
	1023	Environmental Sensitive Land Acquisitions	1,696,232	51,042,450	47,261,318	0	0	0	0	0	100,000,000
		Unit Subtotal	1,696,232	51,042,450	47,261,318	0	0	0	0	0	100,000,000
		DIVISION SUBTOTAL	9,724,565	72,879,400	51,956,327	225,000	0	0	0	0	134,785,292
Housing & Community Development											
1769											
	1246	I-Drive Catalytic Site	0	0	250,000	0	0	0	0	22,250,000	22,500,000
		Unit Subtotal	0	0	250,000	0	0	0	0	22,250,000	22,500,000
2568											
	5902	Tangelo Park Community Center	0	500,000	0	0	0	0	0	0	500,000
		Unit Subtotal	0	500,000	0	0	0	0	0	0	500,000
		DIVISION SUBTOTAL	0	500,000	250,000	0	0	0	0	22,250,000	23,000,000
Neighborhood Services											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
3147											
	1023	Cassady Building Phase II	0	300,000	900,000	0	0	0	0	0	1,200,000
		Unit Subtotal	0	300,000	900,000	0	0	0	0	0	1,200,000
		DIVISION SUBTOTAL	0	300,000	900,000	0	0	0	0	0	1,200,000
Planning											
3195											
	1246	I-Drive Wayfinding and Signage	0	1,800,122	0	0	0	0	0	0	1,800,122
		Unit Subtotal	0	1,800,122	0	0	0	0	0	0	1,800,122
3196											
	1246	Tangelo Pk Nbrhd Beautification & Aesthetics	0	200,000	0	0	0	0	0	0	200,000
		Unit Subtotal	0	200,000	0	0	0	0	0	0	200,000
		DIVISION SUBTOTAL	0	2,000,122	0	0	0	0	0	0	2,000,122
		DEPARTMENT SUBTOTAL	10,664,679	76,794,093	53,161,327	225,000	0	0	0	22,395,000	163,240,099
Public Works											
Engineering											
2722											
	1003	Intersection WID/CW	3,289,323	8,064,889	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	0	26,354,212
	1246	Intersection WID/CW	196,178	181,559	0	0	0	0	0	0	377,737
	1306	Intersection WID/CW	53	1,011,007	368,009	0	0	0	0	0	1,379,069
	1308	Intersection WID/CW	0	2,949	29	0	0	0	0	0	2,978
	1327	Intersection WID/CW	5,343	0	0	0	0	0	0	0	5,343
	7511	LAP - Oakland Ave Roundabout	599,538	2,373,102	0	0	0	0	0	0	2,972,640
	7515	LAP-Tiny Road at Tilden Road	369,204	0	0	0	0	0	0	0	369,204
	7516	LAP - University Blvd at Dean Rd	75,479	922,359	0	0	0	0	0	0	997,838
	7533	LAP - Vineland Ave/SR 535	1,230,288	0	0	0	0	0	0	0	1,230,288
		Unit Subtotal	5,765,404	12,555,865	3,368,038	3,000,000	3,000,000	3,000,000	3,000,000	0	33,689,307
2743											
	1034	Vineland Avenue	0	1,650,000	1,000,000	500,000	3,000,000	3,000,000	0	0	9,150,000

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1333	Vineland Avenue	0	498,937	172,635	0	0	0	0	0	671,572
		Unit Subtotal	0	2,148,937	1,172,635	500,000	3,000,000	3,000,000	0	0	9,821,572
2744											
	1246	International Drive Pedestrian Overpass	25,503	174,497	0	0	0	0	0	25,000,000	25,200,000
		Unit Subtotal	25,503	174,497	0	0	0	0	0	25,000,000	25,200,000
2752											
	1023	INVEST - R. Crotty Pkwy (436-Dean)	510,027	875,623	0	1,535,323	0	0	0	0	2,920,973
	1032	Richard Crotty Pkwy (436-Dean)	1,054,507	13,697,643	7,500,000	0	0	0	0	111,030,000	133,282,150
	1335	Richard Crotty Pkwy (436-Dean)	0	210,446	6,091	0	0	0	0	0	216,537
		Unit Subtotal	1,564,534	14,783,712	7,506,091	1,535,323	0	0	0	111,030,000	136,419,660
2766											
	1003	ROW & Drainage	7,505	0	5,000	5,000	5,000	5,000	5,000	0	32,505
		Unit Subtotal	7,505	0	5,000	5,000	5,000	5,000	5,000	0	32,505
2841											
	1002	Sidewalk Program C-W	0	0	4,698,000	5,098,700	6,059,048	3,123,300	6,020,952	0	25,000,000
	1003	Sidewalk Program C-W	6,688,914	4,181,229	5,900,000	3,800,000	3,300,000	3,300,000	3,300,000	0	30,470,143
		Unit Subtotal	6,688,914	4,181,229	10,598,000	8,898,700	9,359,048	6,423,300	9,320,952	0	55,470,143
2852											
	1003	Major Drng Structures-Replac	554,466	5,576,274	7,076,624	1,000,000	2,000,000	2,000,000	1,000,000	0	19,207,364
	7539	Major Drng Structures-Replac	0	4,516,104	0	0	0	0	0	0	4,516,104
		Unit Subtotal	554,466	10,092,378	7,076,624	1,000,000	2,000,000	2,000,000	1,000,000	0	23,723,468
2859											
	1023	Pine Hills Landfill Closure	430,797	705,750	276,000	276,000	276,000	276,000	276,000	0	2,516,547
		Unit Subtotal	430,797	705,750	276,000	276,000	276,000	276,000	276,000	0	2,516,547
2883											
	1034	Sand Lake Road	0	2,968,518	0	5,500,000	2,920,526	0	0	0	11,389,044
	1326	Sand Lake Road	420,185	432,270	12,018	0	0	0	0	0	864,473
		Unit Subtotal	420,185	3,400,788	12,018	5,500,000	2,920,526	0	0	0	12,253,517
2892											
	1034	Hamlin Road Extension	8,377,316	68,121	0	0	0	0	0	0	8,445,437
		Unit Subtotal	8,377,316	68,121	0	0	0	0	0	0	8,445,437
2929											
	1033	Orange Ave (Osceola Cty-Turnpike)	0	0	2,100,000	700,000	3,100,000	7,140,000	8,000,000	0	21,040,000
		Unit Subtotal	0	0	2,100,000	700,000	3,100,000	7,140,000	8,000,000	0	21,040,000

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
3037											
	1003	Taft-Vnlnd Rd(441-Orng Av)	0	96,255	0	0	0	0	0	0	96,255
	1033	Taft-Vnlnd Rd(441-Orng Av)	6,768,892	2,703,782	5,715,309	6,560,000	11,185,000	8,185,343	6,797,960	5,700,000	53,616,286
	1329	Taft-Vnlnd Rd(441-Orng Av)	20,049	966,727	241,099	0	0	0	0	0	1,227,875
	1336	Taft-Vnlnd Rd(441-Orng Av)	0	1,832,391	41,784	0	0	0	0	0	1,874,175
		Unit Subtotal	6,788,940	5,599,155	5,998,192	6,560,000	11,185,000	8,185,343	6,797,960	5,700,000	56,814,590
3045											
	1034	Holden Ave(JYP-Orng Av)	20,156,944	772,835	218,750	31,250	31,250	0	0	0	21,211,029
		Unit Subtotal	20,156,944	772,835	218,750	31,250	31,250	0	0	0	21,211,029
3073											
	1246	Kirkman Road Extension	246,879	763,121	0	60,000,000	0	0	0	0	61,010,000
	8286	Kirkman Road Extension	16,000,000	0	0	0	0	0	0	0	16,000,000
		Unit Subtotal	16,246,879	763,121	0	60,000,000	0	0	0	0	77,010,000
3074											
	1246	International Dr Ultimate Tran Study	1,415,904	2,323,381	0	0	0	0	0	28,000,000	31,739,285
		Unit Subtotal	1,415,904	2,323,381	0	0	0	0	0	28,000,000	31,739,285
3096											
	1003	Kennedy Blvd (Forest City-I4)	857,011	129,291	1,711,657	0	3,097,002	15,750,000	11,200,000	0	32,744,961
	1004	Kennedy Blvd (Forest City-I4)	724,087	66,361	0	0	0	0	0	0	790,448
	1023	INVEST - Kennedy (Forest City-I4)	666,126	1,459,146	1,250,000	11,500,000	14,806,998	32,000	0	0	29,714,270
	1031	Kennedy Blvd (Forest City-I4)	4,024,527	3,305,523	0	0	0	0	0	0	7,330,050
		Unit Subtotal	6,271,750	4,960,321	2,961,657	11,500,000	17,904,000	15,782,000	11,200,000	0	70,579,728
3097											
	1003	All American(OBT-Forest Cty)	252,883	470,925	0	0	10,205,880	6,500,000	0	0	17,429,688
	1031	All American(OBT-Forest Cty)	654,578	1,652,331	580,000	7,200,000	2,594,120	0	0	0	12,681,029
		Unit Subtotal	907,462	2,123,256	580,000	7,200,000	12,800,000	6,500,000	0	0	30,110,718
5000											
	1002	Roadway Lighting	0	0	2,483,000	2,016,000	2,308,000	1,423,000	6,770,000	0	15,000,000
	1003	Street Lights-County Rds	730,597	2,383,818	200,000	200,000	200,000	200,000	200,000	0	4,114,415
	1033	Street Lights-County Rds	1,983,603	0	0	0	0	0	0	0	1,983,603
	1034	Street Lights-County Rds	3,062,563	0	0	0	0	0	0	0	3,062,563
	1315	Street Lights-County Rds	2,360,819	0	0	0	0	0	0	0	2,360,819
	1316	Street Lights-County Rds	457,452	236,220	0	0	0	0	0	0	693,672
		Unit Subtotal	8,595,035	2,620,038	2,683,000	2,216,000	2,508,000	1,623,000	6,970,000	0	27,215,073

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
5001											
	1246	John Young Pkwy/6 Lane	25,120	105,716	0	0	0	0	0	0	130,836
		Unit Subtotal	25,120	105,716	0	0	0	0	0	0	130,836
5004											
	1023	INVEST - Chuluota Rd	100	338,000	2,552,100	3,964,400	3,145,400	0	0	15,500,000	25,500,000
	1328	Chuluota Rd	496,003	72,703	158,870	0	0	0	0	0	727,576
		Unit Subtotal	496,103	410,703	2,710,970	3,964,400	3,145,400	0	0	15,500,000	26,227,576
5005											
	1023	INVEST - McCulloch Rd	177,380	524,527	1,091,005	2,196,160	8,985,916	0	0	2,000,000	14,974,988
		Unit Subtotal	177,380	524,527	1,091,005	2,196,160	8,985,916	0	0	2,000,000	14,974,988
5023											
	1002	Edgewater Drive	0	921,000	0	0	0	0	0	27,025,000	27,946,000
		Unit Subtotal	0	921,000	0	0	0	0	0	27,025,000	27,946,000
5024											
	1003	Econ Trail (Lk Underhill-SR50)	10,000	0	3,856,838	8,900,000	0	0	0	0	12,766,838
	1023	INVEST - Econ Trl (Lk Underhill-SR50)	1,549,677	7,845,892	28,043,162	4,035,000	0	0	0	0	41,473,731
	1032	Econ Trail (Lk Underhill-SR50)	818,646	11,577,444	0	0	0	0	0	0	12,396,090
		Unit Subtotal	2,378,323	19,423,336	31,900,000	12,935,000	0	0	0	0	66,636,659
5027											
	1023	INVEST - TX Ave (Oak Rdg-Holden)	222,148	48,145	0	0	0	0	0	0	270,293
	1034	Texas Ave (Oak Rdg-Holden)	749,016	14,464,488	1,700,000	7,139,223	4,163,271	0	0	0	28,215,998
		Unit Subtotal	971,164	14,512,633	1,700,000	7,139,223	4,163,271	0	0	0	28,486,291
5029											
	1003	Valencia Col Ln(Grod-Econ)	0	0	550,000	0	0	0	0	0	550,000
	1032	Valencia Col Ln(Grod-Econ)	0	0	0	0	0	0	0	16,500,000	16,500,000
		Unit Subtotal	0	0	550,000	0	0	0	0	16,500,000	17,050,000
5033											
	1004	Raleigh St Impr (Kirkman Rd to Ivey Lane)	0	999,950	0	0	0	0	0	0	999,950
		Unit Subtotal	0	999,950	0	0	0	0	0	0	999,950
5036											
	1034	CR 545 Widening - Village I to H	16,650	19,003	1,724,397	0	0	0	0	0	1,760,050
	1331	CR 545 Widening - Village I to H	0	1,718,665	817,095	0	0	0	0	0	2,535,760
		Unit Subtotal	16,650	1,737,668	2,541,492	0	0	0	0	0	4,295,810
5037											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1034	Western Way Rd Imp (CR545 to Lk Cnty Line)	300,000	1,910,826	4,945,726	0	0	0	0	0	7,156,552
		Unit Subtotal	300,000	1,910,826	4,945,726	0	0	0	0	0	7,156,552
5055											
	1031	CR 545 (Tilden-SR50)	454,910	305,079	876,402	0	0	0	0	5,210,000	6,846,391
		Unit Subtotal	454,910	305,079	876,402	0	0	0	0	5,210,000	6,846,391
5056											
	1003	FDOT St Lighting & Lndscp	398,216	2,086,238	0	0	0	0	0	0	2,484,454
	1301	FDOT St Lighting & Lndscp	0	0	3,914,848	0	0	0	0	0	3,914,848
		Unit Subtotal	398,216	2,086,238	3,914,848	0	0	0	0	0	6,399,302
5059											
	1003	Woodbury Road Study	0	0	800,000	2,485,000	2,600,000	200,000	0	0	6,085,000
	1032	Woodbury Road Study	0	15,000	0	0	0	0	0	15,000,000	15,015,000
	1325	Woodbury Road Study	63,013	875,574	482,827	0	0	0	0	0	1,421,414
		Unit Subtotal	63,013	890,574	1,282,827	2,485,000	2,600,000	200,000	0	15,000,000	22,521,414
5064											
	1033	Innovation Way S(417-528)	3,050	1,195,325	0	2,975,000	2,000,000	0	0	0	6,173,375
	1332	Innovation Way S(417-528)	708,097	648,954	65,585	0	0	0	0	0	1,422,636
		Unit Subtotal	711,147	1,844,279	65,585	2,975,000	2,000,000	0	0	0	7,596,011
5068											
	1034	Reams Road (Fiquette-CR535)	2,657,041	0	0	0	0	53,000	0	0	2,710,041
		Unit Subtotal	2,657,041	0	0	0	0	53,000	0	0	2,710,041
5070											
	1246	I-Drive Transit Lanes	923,309	1,022,095	200,000	8,755,603	9,400,099	7,500,000	0	0	27,801,106
		Unit Subtotal	923,309	1,022,095	200,000	8,755,603	9,400,099	7,500,000	0	0	27,801,106
5081											
	1246	Tangelo Pk Pedestrian Traffic Calming	0	150,000	50,000	50,000	50,000	50,000	50,000	0	400,000
		Unit Subtotal	0	150,000	50,000	50,000	50,000	50,000	50,000	0	400,000
5085											
	1023	INVEST - Boggy Creek Rd	609,849	121,488	0	0	0	0	0	0	731,337
	1033	Boggy Creek Rd	5,055,948	7,637,261	3,564,841	0	0	0	0	0	16,258,050
	1321	Boggy Creek Rd	1,911,313	1,626,237	480,508	0	0	0	0	0	4,018,058
		Unit Subtotal	7,577,110	9,384,986	4,045,349	0	0	0	0	0	21,007,445
5089											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1246	Destination Parkway	0	0	0	100,000	0	0	0	0	100,000
		Unit Subtotal	0	0	0	100,000	0	0	0	0	100,000
5090											
	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	2,660,738	2,804,426	500,000	3,310,937	8,300,000	5,700,000	5,300,000	0	28,576,101
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	41,350,000	41,350,000
	1312	Lk Uhill (Chickasaw-Rouse)	1,322,525	177,747	627,888	0	0	0	0	0	2,128,160
		Unit Subtotal	3,983,263	2,982,173	1,127,888	3,310,937	8,300,000	5,700,000	5,300,000	41,350,000	72,054,261
5094											
	1246	TSM Traffic Calming	0	32,904	0	0	0	0	0	0	32,904
		Unit Subtotal	0	32,904	0	0	0	0	0	0	32,904
5095											
	1246	Pedestrian Enhancements	2,163,130	3,649,807	900,000	900,000	900,000	900,000	900,000	0	10,312,937
		Unit Subtotal	2,163,130	3,649,807	900,000	900,000	900,000	900,000	900,000	0	10,312,937
5109											
	1023	Legacy - Holden Ave(JYP-OBT)	400,424	110,786	0	0	0	0	0	0	511,210
		Unit Subtotal	400,424	110,786	0	0	0	0	0	0	511,210
5115											
	1023	Legacy - Lake Underhill(Dean-Rouse)	426,696	304,559	0	0	0	0	0	0	731,255
		Unit Subtotal	426,696	304,559	0	0	0	0	0	0	731,255
5121											
	1023	Legacy - Texas Ave	3,224,196	2,411,594	3,000,000	0	0	0	0	0	8,635,790
		Unit Subtotal	3,224,196	2,411,594	3,000,000	0	0	0	0	0	8,635,790
5122											
	1023	Legacy - Valencia College Ln	0	113,830	0	0	0	0	0	0	113,830
		Unit Subtotal	0	113,830	0	0	0	0	0	0	113,830
5134											
	1309	UCF Area Pedestrian Safety Imp	370,182	654,598	93,367	0	0	0	0	0	1,118,147
	1314	UCF Area Pedestrian Safety Imp	31,911	1,723,846	135,788	0	0	0	0	0	1,891,545
	1338	UCF Area Pedestrian Safety Imp	0	612,528	17,730	0	0	0	0	0	630,258
		Unit Subtotal	402,093	2,990,972	246,885	0	0	0	0	0	3,639,950
5137											
	1002	Pine Hills Pedestrian Safety Project	958,080	5,469,740	9,125,119	1,000,000	0	0	0	0	16,552,939
	1003	Pine Hills Pedestrian Safety Project	0	6,000,000	7,774,881	700,000	0	0	0	0	14,474,881
	1300	Pine Hills Pedestrian Safety Project	77,360	1,377	16	0	0	0	0	0	78,753

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	1,035,440	11,471,117	16,900,016	1,700,000	0	0	0	0	31,106,573
5139											
	1003	INVEST - Reams (Summerlk-Taborfld)	0	0	0	0	4,400,000	5,350,000	0	0	9,750,000
	1023	INVEST - Reams (Summerlk-Taborfld)	735,699	1,486,967	908,494	4,570,247	10,400,000	0	0	0	18,101,407
	1034	Reams (Summerlk-Taborfld)	450	5,300,000	4,099,550	12,039,703	6,900,000	0	0	0	28,339,703
	1304	Reams (Summerlk-Taborfld)	1,781,614	366,954	0	0	0	0	0	0	2,148,568
		Unit Subtotal	2,517,763	7,153,921	5,008,044	16,609,950	21,700,000	5,350,000	0	0	58,339,678
5140											
	1023	INVEST - Ficquette (Summerlk-Overst)	1,116,140	326,167	1,138,639	9,900,000	7,000,000	3,000,000	0	0	22,480,946
	1034	Ficquette (Summerlk-Overst)	80,318	4,829,682	3,927,100	1,319,670	7,100,000	582,761	0	0	17,839,531
	1307	Ficquette (Summerlk-Overst)	0	336	0	0	0	0	0	0	336
		Unit Subtotal	1,196,457	5,156,185	5,065,739	11,219,670	14,100,000	3,582,761	0	0	40,320,812
5141											
	1023	INVEST - EOC Transport Needs	505,001	2,558,229	1,000,000	2,655,024	5,138,175	2,029,491	0	0	13,885,920
		Unit Subtotal	505,001	2,558,229	1,000,000	2,655,024	5,138,175	2,029,491	0	0	13,885,920
5142											
	1023	INVEST - Intersections & Ped Safety	2,592,521	10,843,986	232,198	0	0	0	0	0	13,668,705
	1334	Intersections & Ped Safety	0	93,018	0	0	0	0	0	0	93,018
		Unit Subtotal	2,592,521	10,937,004	232,198	0	0	0	0	0	13,761,723
5143											
	1002	Median Tree Program	2,913,967	3,061,104	250,000	500,000	500,000	0	0	0	7,225,071
	1029	Median Tree Program	2,676,853	761,290	610,978	0	0	0	0	0	4,049,121
		Unit Subtotal	5,590,820	3,822,394	860,978	500,000	500,000	0	0	0	11,274,192
5145											
	1002	Oak Ridge Pedestrian Safety	0	4,255,985	0	0	0	0	0	0	4,255,985
	1003	Oak Ridge Pedestrian Safety	657,798	9,076,103	1,000,000	0	0	0	0	0	10,733,901
	1334	Oak Ridge Pedestrian Safety	0	313,864	263,195	0	0	0	0	0	577,059
		Unit Subtotal	657,798	13,645,952	1,263,195	0	0	0	0	0	15,566,945
5148											
	1003	East Streets Drainage Imp Sec 2	146,992	1,127,606	0	0	0	0	0	0	1,274,598
	5896	East Streets Drainage Imp Sec 2	0	3,900,000	0	0	0	0	0	0	3,900,000
		Unit Subtotal	146,992	5,027,606	0	0	0	0	0	0	5,174,598
5149											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1033	Sunbridge Parkway (Dowden Rd to Osceola Cty Ln)	0	568,357	0	0	0	0	0	0	568,357
		Unit Subtotal	0	568,357	0	0	0	0	0	0	568,357
5154											
	1003	Avalon Rd/CR545 (US 192 to Hartzog Rd)	383,011	77,089	0	0	0	0	0	0	460,100
	1034	Avalon Rd/CR545 (US 192 to Hartzog Rd)	17,550	12,650	0	0	0	0	0	14,500,000	14,530,200
	1331	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	0	0	1,480,601	0	0	0	0	1,480,601
	1339	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	0	1,797,958	0	0	0	0	0	1,797,958
		Unit Subtotal	400,561	89,739	1,797,958	1,480,601	0	0	0	14,500,000	18,268,859
5155											
	1003	Tiny Rd (Bridgewater Crossing Bv t Tilden Rd)	288,603	261,375	0	0	0	0	0	0	549,978
	1034	Tiny Rd (Bridgewater Crossing Bv t Tilden Rd)	13,050	310,348	286,850	0	0	0	0	0	610,248
		Unit Subtotal	301,653	571,723	286,850	0	0	0	0	0	1,160,226
5156											
	1003	University Blvd (Goldenrod Rd to SR 436)	0	630,200	0	0	0	0	0	0	630,200
		Unit Subtotal	0	630,200	0	0	0	0	0	0	630,200
5160											
	1246	Tradeshow Blvd Imprv	8,214	2,991,786	4,600,000	5,000,000	0	0	0	9,700,000	22,300,000
		Unit Subtotal	8,214	2,991,786	4,600,000	5,000,000	0	0	0	9,700,000	22,300,000
7374											
	7531	LAP - Alafaya Trail & Corp Blvd	286,867	160	0	0	0	0	0	0	287,027
	7538	LAP - Alafaya Trail & Corp Blvd	0	565,000	0	0	0	0	0	0	565,000
		Unit Subtotal	286,867	565,160	0	0	0	0	0	0	852,027
7375											
	7532	LAP Powers Drive	128,825	71,178	0	0	0	0	0	0	200,003
		Unit Subtotal	128,825	71,178	0	0	0	0	0	0	200,003
		DIVISION SUBTOTAL	127,335,736	201,360,170	142,719,960	192,898,841	149,071,685	79,299,895	52,819,912	316,515,000	1,262,021,19
Fiscal & Operational Support											
8641											
	5896	ARP1-RR Public Works Heavy Equipment	0	2,800,000	0	0	0	0	0	0	2,800,000

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	0	2,800,000	0	0	0	0	0	0	2,800,000
		DIVISION SUBTOTAL	0	2,800,000	0	0	0	0	0	0	2,800,000
Roads & Drainage											
2912											
	1004	Bridge Maintenance and Repairs	2,590,763	3,372,581	3,000,086	3,015,000	3,000,000	3,000,000	3,000,000	15,015,086	35,993,516
		Unit Subtotal	2,590,763	3,372,581	3,000,086	3,015,000	3,000,000	3,000,000	3,000,000	15,015,086	35,993,516
2913											
	1004	Multipurpose Path Conversion and Maint.	12,195	0	0	0	0	0	0	0	12,195
		Unit Subtotal	12,195	0	0	0	0	0	0	0	12,195
2947											
	1004	MTNC Yards Improvements	888,920	3,369,203	1,800,000	500,000	500,000	500,000	500,000	500,000	8,558,123
		Unit Subtotal	888,920	3,369,203	1,800,000	500,000	500,000	500,000	500,000	500,000	8,558,123
2990											
	1004	Rehab Existing Rdwys CW	78,253,905	50,399,274	33,000,000	33,000,000	33,000,000	33,000,000	33,000,000	0	293,653,179
		Unit Subtotal	78,253,905	50,399,274	33,000,000	33,000,000	33,000,000	33,000,000	33,000,000	0	293,653,179
3010											
	1004	Drainage Rehab	13,306,649	7,347,988	5,500,000	5,000,000	3,000,000	3,000,000	3,000,000	19,006,000	59,160,637
		Unit Subtotal	13,306,649	7,347,988	5,500,000	5,000,000	3,000,000	3,000,000	3,000,000	19,006,000	59,160,637
5086											
	1002	Railroad Crossing Replace	1,454,764	317,500	400,000	400,000	400,000	400,000	400,000	2,000,000	5,772,264
		Unit Subtotal	1,454,764	317,500	400,000	400,000	400,000	400,000	400,000	2,000,000	5,772,264
		DIVISION SUBTOTAL	96,507,196	64,806,546	43,700,086	41,915,000	39,900,000	39,900,000	39,900,000	36,521,086	403,149,914
Stormwater											
2753											
	1023	Land/Prim Water Syst	15,915,908	22,061,727	7,100,000	7,100,000	5,750,000	5,750,000	5,750,000	5,750,000	75,177,635
	5919	Orlo Vista/Westside Manor Flood Mitigation Project	0	2,506,371	0	0	0	0	0	0	2,506,371
	7586	Orlo Vista/Westside Manor Flood Phase 2.	0	7,288,638	0	0	0	0	0	0	7,288,638
		Unit Subtotal	15,915,908	31,856,736	7,100,000	7,100,000	5,750,000	5,750,000	5,750,000	5,750,000	84,972,644

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
3087											
	1004	Stormwater Rehabilitation	3,235,032	1,458,609	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	11,893,641
	1142	Stormwater Rehabilitation	5,195,288	2,524,733	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	19,720,021
		Unit Subtotal	8,430,320	3,983,342	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	31,613,662
5092											
	1023	Pond Restoration/Rehab	616,136	500,002	500,000	500,000	500,000	500,000	500,000	500,000	4,116,138
	1142	Pond Restoration/Rehab	3,694,007	2,026,710	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	17,720,717
		Unit Subtotal	4,310,143	2,526,712	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	21,836,855
7088											
	7592	Orlo Vista Neighborhood	792,557	99,677	0	0	0	0	0	0	892,234
		Unit Subtotal	792,557	99,677	0	0	0	0	0	0	892,234
		DIVISION SUBTOTAL	29,448,927	38,466,467	12,800,000	12,800,000	11,450,000	11,450,000	11,450,000	11,450,000	139,315,394
Traffic											
2720											
	1004	Signal Installation CW	5,692,809	9,658,573	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	51,351,382
	7535	LAP - Traffic Signal Cabinets Upgrade	180,461	505,638	0	0	0	0	0	0	686,099
	7593	HMGP - Bumby Avenue	172,123	48,361	0	0	0	0	0	0	220,484
	7594	HMGP - Balboa Drive	204,645	44,829	0	0	0	0	0	0	249,474
	7595	HMGP - Gatlin Avenue	201,783	17,026	0	0	0	0	0	0	218,809
	7596	HMGP - Clay Street	241,666	1,107	0	0	0	0	0	0	242,773
	7597	HMGP - Edgewater Drive	342,739	3,476	0	0	0	0	0	0	346,215
	7598	HMGP - N. Powers Drive	230,367	20,591	0	0	0	0	0	0	250,958
	7599	HMGP - Westmoreland	179,931	540	0	0	0	0	0	0	180,471
		Unit Subtotal	7,446,524	10,300,141	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	53,746,665
2721											
	1002	Roadway Safety Traffic	0	0	2,500,000	4,500,000	3,000,000	3,000,000	2,000,000	0	15,000,000
		Unit Subtotal	0	0	2,500,000	4,500,000	3,000,000	3,000,000	2,000,000	0	15,000,000
2723											
	1004	Traffic Signal Structure Inspections	275,386	298,844	150,000	150,000	150,000	150,000	150,000	150,000	1,474,230
		Unit Subtotal	275,386	298,844	150,000	150,000	150,000	150,000	150,000	150,000	1,474,230
2724											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1004	Intersections/Corridor Roadway Sustainability Improvements for SORAP	0	0	500,000	0	0	0	0	0	500,000
		Unit Subtotal	0	0	500,000	0	0	0	0	0	500,000
2725											
	1004	Vision Zero - Roadway/INTXNS/Pedestrian & Bike Safety	0	0	1,500,000	0	0	0	0	0	1,500,000
		Unit Subtotal	0	0	1,500,000	0	0	0	0	0	1,500,000
2729											
	1004	Traffic Calming Program	810,214	787,178	750,000	750,000	750,000	750,000	750,000	750,000	6,097,392
		Unit Subtotal	810,214	787,178	750,000	750,000	750,000	750,000	750,000	750,000	6,097,392
2739											
	1002	Traffic Signal Detection System	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,050,000
		Unit Subtotal	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,050,000
2741											
	1246	Int'l Drive Signal Communications	0	400,000	0	0	0	0	0	0	400,000
		Unit Subtotal	0	400,000	0	0	0	0	0	0	400,000
2742											
	1246	Int'l Drive Adaptive System	67,275	2,032,725	0	0	0	0	0	0	2,100,000
		Unit Subtotal	67,275	2,032,725	0	0	0	0	0	0	2,100,000
2851											
	1002	ADA Compliance Retrofit	9,993,462	2,521,056	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	26,914,518
		Unit Subtotal	9,993,462	2,521,056	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	26,914,518
5088											
	1002	Roadway Signage Program	416,582	370,681	300,000	300,000	300,000	300,000	300,000	300,000	2,587,263
		Unit Subtotal	416,582	370,681	300,000	300,000	300,000	300,000	300,000	300,000	2,587,263
5133											
	1004	Speed Radar Sign	510,742	396,438	250,000	250,000	250,000	250,000	250,000	250,000	2,407,180
		Unit Subtotal	510,742	396,438	250,000	250,000	250,000	250,000	250,000	250,000	2,407,180
5146											
	1004	Traffic Signal Preventative Maint	2,734,127	2,421,587	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	14,155,714
		Unit Subtotal	2,734,127	2,421,587	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	14,155,714
5150											
	1004	Upgrade Multi-Lane School Zones	819,631	948,199	500,000	500,000	500,000	500,000	500,000	500,000	4,767,830
		Unit Subtotal	819,631	948,199	500,000	500,000	500,000	500,000	500,000	500,000	4,767,830

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
5151											
	1002	Miscellaneous Traffic Safety Projects	1,143,051	933,205	750,000	750,000	750,000	750,000	750,000	750,000	6,576,256
		Unit Subtotal	1,143,051	933,205	750,000	750,000	750,000	750,000	750,000	750,000	6,576,256
5152											
	1004	Traffic Fiber Asset Management	192,632	207,005	200,000	200,000	200,000	200,000	200,000	200,000	1,599,637
		Unit Subtotal	192,632	207,005	200,000	200,000	200,000	200,000	200,000	200,000	1,599,637
5153											
	1004	Traffic Signal Cabinet Security	204,604	10,000	10,000	10,000	10,000	10,000	10,000	10,000	274,604
		Unit Subtotal	204,604	10,000	10,000	10,000	10,000	10,000	10,000	10,000	274,604
5157											
	1004	Battery Backup for Huts	0	457,872	200,000	200,000	200,000	200,000	200,000	200,000	1,657,872
		Unit Subtotal	0	457,872	200,000	200,000	200,000	200,000	200,000	200,000	1,657,872
5158											
	1004	Quiet Zone Expansion	562,858	575,000	575,000	575,000	575,000	575,000	575,000	575,000	4,587,858
		Unit Subtotal	562,858	575,000	575,000	575,000	575,000	575,000	575,000	575,000	4,587,858
5159											
	1004	ITS Communication Network Infrastructure	234,601	368,499	250,000	250,000	250,000	250,000	250,000	250,000	2,103,100
		Unit Subtotal	234,601	368,499	250,000	250,000	250,000	250,000	250,000	250,000	2,103,100
7089											
	7591	Lake Underhill Road	188,198	22,338	0	0	0	0	0	0	210,536
		Unit Subtotal	188,198	22,338	0	0	0	0	0	0	210,536
		DIVISION SUBTOTAL	25,599,887	23,200,768	18,485,000	18,485,000	16,985,000	16,985,000	15,985,000	13,985,000	149,710,655
		DEPARTMENT SUBTOTAL	278,891,747	330,633,951	217,705,046	266,098,841	217,406,685	147,634,895	120,154,912	378,471,086	1,956,997,163
Corrections											
Corrections CIP											
3839											
	1023	Corrections Isolation Cells Project	0	500,000	0	0	0	0	0	0	500,000
	5896	ARPA-RR Corrections Negative Air and Suicide Prevention Cells	0	3,500,000	0	0	0	0	0	0	3,500,000
		Unit Subtotal	0	4,000,000	0	0	0	0	0	0	4,000,000
4022											
	1023	Perimeter Security Project	839,650	1,127,419	0	0	0	0	0	0	1,967,069

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	839,650	1,127,419	0	0	0	0	0	0	1,967,069
4026											
	1023	Rec Yards/Perimeter Fencing Maintenance	334,504	505,496	334,000	0	0	0	0	0	1,174,000
		Unit Subtotal	334,504	505,496	334,000	0	0	0	0	0	1,174,000
4027											
	1023	Video Visitation System Replacement	0	800,000	0	0	0	0	0	0	800,000
		Unit Subtotal	0	800,000	0	0	0	0	0	0	800,000
4028											
	1023	North & South Perimeter Security Bldgs	42,249	3,357,751	1,000,000	0	0	0	0	0	4,400,000
		Unit Subtotal	42,249	3,357,751	1,000,000	0	0	0	0	0	4,400,000
4029											
	1023	Video Visitation Center Renovation	0	39,914	0	0	0	0	0	0	39,914
		Unit Subtotal	0	39,914	0	0	0	0	0	0	39,914
4030											
	1023	Uniform Supply/Mailroom (Kitchen Retrofit)	507,720	1,522,280	0	0	0	0	0	0	2,030,000
		Unit Subtotal	507,720	1,522,280	0	0	0	0	0	0	2,030,000
4031											
	1023	Campus Security Upgrades	1,016,490	10,186,661	6,097,815	0	0	0	0	0	17,300,966
		Unit Subtotal	1,016,490	10,186,661	6,097,815	0	0	0	0	0	17,300,966
4033											
	1023	Horizon Renovations	0	2,200,000	10,800,000	5,000,000	6,000,000	0	0	0	24,000,000
		Unit Subtotal	0	2,200,000	10,800,000	5,000,000	6,000,000	0	0	0	24,000,000
4034											
	1023	FDC Renovations	172,010	1,827,990	1,000,000	0	0	0	0	0	3,000,000
		Unit Subtotal	172,010	1,827,990	1,000,000	0	0	0	0	0	3,000,000
4036											
	1023	Campus-wide Wi-Fi Project	1,018,050	1,481,564	800,000	0	0	0	0	0	3,299,614
		Unit Subtotal	1,018,050	1,481,564	800,000	0	0	0	0	0	3,299,614
4037											
	1023	Jail Management System	0	6,033,000	4,500,000	0	0	0	0	0	10,533,000
		Unit Subtotal	0	6,033,000	4,500,000	0	0	0	0	0	10,533,000
4040											
	1023	Corrections Video Visitation Enclosure	0	500,000	1,300,000	0	0	0	0	0	1,800,000
		Unit Subtotal	0	500,000	1,300,000	0	0	0	0	0	1,800,000

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	3,930,673	33,582,075	25,831,815	5,000,000	6,000,000	0	0	0	74,344,563
Corrections Expansion											
4032											
	1023	Corrections Future Expansion Property Acquisition	1,113,548	6,452	0	0	0	0	0	0	1,120,000
		Unit Subtotal	1,113,548	6,452	0	0	0	0	0	0	1,120,000
4038											
	1023	Horizon Medical Clinic Expansion	0	1,000,000	0	4,000,000	2,000,000	0	0	0	7,000,000
		Unit Subtotal	0	1,000,000	0	4,000,000	2,000,000	0	0	0	7,000,000
4039											
	1023	Corrections Training Facility	0	1,500,000	1,500,000	0	0	0	0	13,500,000	16,500,000
		Unit Subtotal	0	1,500,000	1,500,000	0	0	0	0	13,500,000	16,500,000
		DIVISION SUBTOTAL	1,113,548	2,506,452	1,500,000	4,000,000	2,000,000	0	0	13,500,000	24,620,000
Corrections Other											
4020											
	1023	Kitchen & Laundry Imp	40,017	9,056	0	0	0	0	0	0	49,073
		Unit Subtotal	40,017	9,056	0	0	0	0	0	0	49,073
4024											
	1023	OCCD Impr. to Facilities	602,613	3,475,975	150,000	0	0	0	0	0	4,228,587
		Unit Subtotal	602,613	3,475,975	150,000	0	0	0	0	0	4,228,587
		DIVISION SUBTOTAL	478,067	3,485,031	150,000	0	0	0	0	0	4,113,098
		DEPARTMENT SUBTOTAL	5,522,288	39,573,558	27,481,815	9,000,000	8,000,000	0	0	13,500,000	103,077,661
Other Offices											
Innovation Lab Office											
0162											
	1023	OC Innovation Lab Building	0	1,000,000	1,000,000	0	0	0	0	0	1,000,000
	5896	OC Innovation Lab Building	0	9,000,000	0	0	0	0	0	0	9,000,000

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	0	10,000,000	1,000,000	0	0	0	0	0	10,000,000
		DIVISION SUBTOTAL	0	10,000,000	1,000,000	0	0	0	0	0	10,000,000
		DEPARTMENT SUBTOTAL	0	10,000,000	1,000,000	0	0	0	0	0	10,000,000
Other Court Funds											
Court Facilities											
0892											
	1248	State Attorney Grand Jury Room	70,693	28,529	0	0	0	0	0	0	99,222
		Unit Subtotal	70,693	28,529	0	0	0	0	0	0	99,222
2069											
	1248	Courthouse Dewatering System	43,630	467,848	50,000	0	0	0	0	0	561,478
		Unit Subtotal	43,630	467,848	50,000	0	0	0	0	0	561,478
		DIVISION SUBTOTAL	114,323	496,377	50,000	0	0	0	0	0	660,700
Court Technology											
0861											
	1023	State Attorney Tech Modernization	0	963,874	386,122	0	0	0	0	0	1,349,996
	1247	State Attorney Tech Modernization	356,968	1	0	0	0	0	0	0	356,969
		Unit Subtotal	356,968	963,875	386,122	0	0	0	0	0	1,706,965
		DIVISION SUBTOTAL	356,968	963,875	386,122	0	0	0	0	0	1,706,965
		DEPARTMENT SUBTOTAL	471,291	1,460,252	436,122	0	0	0	0	0	2,367,665
Constitutional Officers											
BCC Districts CIP Projects											
0187											
	1023	INVEST - Dist 1 Dr. Phillips Ballfields	1,137,603	2,963,422	0	0	0	0	0	0	4,101,025
		Unit Subtotal	1,137,603	2,963,422	0	0	0	0	0	0	4,101,025
0190											
	1023	INVEST - Dist 3 Parks Improvements	454,415	375,605	0	0	0	0	0	0	830,020

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		Unit Subtotal	454,415	375,605	0	0	0	0	0	0	830,020
0191											
	1023	INVEST - Dist 3 Lake Baffle Box	461,424	13,576	0	0	0	0	0	0	475,000
		Unit Subtotal	461,424	13,576	0	0	0	0	0	0	475,000
0192											
	1023	INVEST - Dist 4 Back to Nature	397,925	4,931,350	0	0	0	0	0	0	5,329,275
		Unit Subtotal	397,925	4,931,350	0	0	0	0	0	0	5,329,275
0331											
	1023	INVEST - Dist 1 Capital Projects	26,678	1,259,167	0	0	0	0	0	0	1,285,845
		Unit Subtotal	26,678	1,259,167	0	0	0	0	0	0	1,285,845
0332											
	1023	INVEST - Dist 2 Magnolia Pk Ecotourism	4,283,210	528,025	0	0	0	0	0	0	4,811,235
		Unit Subtotal	4,283,210	528,025	0	0	0	0	0	0	4,811,235
0333											
	1023	INVEST - Dist 3 Two Gen Comm Ctr	106,641	361,523	0	0	0	0	0	0	468,164
		Unit Subtotal	106,641	361,523	0	0	0	0	0	0	468,164
0334											
	1023	INVEST - Dist 4 Parcel J Property Multipurpose Fields	1,000,000	12,748	0	0	0	0	0	0	1,012,748
		Unit Subtotal	1,000,000	12,748	0	0	0	0	0	0	1,012,748
0335											
	1023	INVEST - Grow Community Park	0	4,993,850	0	0	0	0	0	0	4,993,850
		Unit Subtotal	0	4,993,850	0	0	0	0	0	0	4,993,850
0336											
	1023	INVEST - Dist 6 Cultural Comm Ctr	1,716,381	39,448	0	0	0	0	0	0	1,755,829
		Unit Subtotal	1,716,381	39,448	0	0	0	0	0	0	1,755,829
		DIVISION SUBTOTAL	9,584,278	15,478,714	0	0	0	0	0	0	25,062,992
Clerk of Courts											
2060											
	1023	COC Ceremony Room Improv./Renov.	0	0	360,000	0	0	0	0	0	360,000
		Unit Subtotal	0	0	360,000	0	0	0	0	0	360,000
2075											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1023	Clerk Branch Security	36,213	463,786	0	0	0	0	0	0	499,999
		Unit Subtotal	36,213	463,786	0	0	0	0	0	0	499,999
2096											
	1023	COC WinterPark&GSC Consolidation	4,862,430	8,637,570	4,700,000	0	0	0	0	0	18,200,000
		Unit Subtotal	4,862,430	8,637,570	4,700,000	0	0	0	0	0	18,200,000
2097											
	1023	Courthouse Elec Card Access Readers	31,888	198,112	0	0	0	0	0	0	230,000
		Unit Subtotal	31,888	198,112	0	0	0	0	0	0	230,000
2098											
	1023	Clerk of Courts Renovations	0	310,000	520,000	0	0	0	0	0	830,000
		Unit Subtotal	0	310,000	520,000	0	0	0	0	0	830,000
8658											
	5896	ARPA-RR Clerk of Courts Cybersecurity	0	1,953,000	0	0	0	0	0	0	1,953,000
		Unit Subtotal	0	1,953,000	0	0	0	0	0	0	1,953,000
		DIVISION SUBTOTAL	4,930,531	11,562,468	5,580,000	0	0	0	0	0	22,072,999
Public Defender											
4426											
	1023	Courthouse PD Office Space Renovation	484,111	361,450	0	0	0	0	0	0	845,561
		Unit Subtotal	484,111	361,450	0	0	0	0	0	0	845,561
		DIVISION SUBTOTAL	484,111	361,450	0	0	0	0	0	0	845,561
Sheriff											
0133											
	1035	Mounted Patrol Facility	130,879	0	0	0	0	0	0	0	130,879
		Unit Subtotal	130,879	0	0	0	0	0	0	0	130,879
0139											
	1023	Sector V Substation	0	3,900,000	0	0	0	0	0	0	3,900,000
	1035	Sector V Substation	0	3,000,000	3,000,000	0	0	0	0	0	6,000,000
		Unit Subtotal	0	6,900,000	3,000,000	0	0	0	0	0	9,900,000
0266											

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
	1023	New Evidence Facility	90,986	5,009,014	2,000,000	0	0	0	0	0	7,100,000
	1035	New Evidence Facility	4,213,525	4,186,475	0	0	0	0	0	0	8,400,000
		Unit Subtotal	4,304,511	9,195,489	2,000,000	0	0	0	0	0	15,500,000
0338											
	1023	Sheriff's Communications Center	243,262	256,738	0	0	0	0	0	0	500,000
		Unit Subtotal	243,262	256,738	0	0	0	0	0	0	500,000
0339											
	1023	CAD/RMS Upgrade	2,621,074	1,629,425	0	0	0	0	0	0	4,250,499
		Unit Subtotal	2,621,074	1,629,425	0	0	0	0	0	0	4,250,499
4431											
	1023	Sheriff's K-9 Facility	269,149	0	0	0	0	0	0	0	269,149
	1035	Sheriff's K-9 Facility	1,346,298	0	0	0	0	0	0	0	1,346,298
		Unit Subtotal	1,615,447	0	0	0	0	0	0	0	1,615,447
4432											
	1023	Aviation Upgrade	293,620	380,181	0	0	0	0	0	0	673,801
		Unit Subtotal	293,620	380,181	0	0	0	0	0	0	673,801
4433											
	1023	CSI Expansion	393,707	156,293	0	0	0	0	0	0	550,000
		Unit Subtotal	393,707	156,293	0	0	0	0	0	0	550,000
4434											
	1023	Central Ops Parking Security Fencing	0	1,000,000	0	0	0	0	0	0	1,000,000
		Unit Subtotal	0	1,000,000	0	0	0	0	0	0	1,000,000
4435											
	1023	Criminal Investigations Division Renovation	0	550,000	1,500,000	0	0	0	0	0	2,050,000
		Unit Subtotal	0	550,000	1,500,000	0	0	0	0	0	2,050,000
4436											
	1023	Mobile Video Office Relocation	0	100,000	0	0	0	0	0	0	100,000
		Unit Subtotal	0	100,000	0	0	0	0	0	0	100,000
4437											
	1023	Sheriff's Substation Renovation - Sector 4	0	125,000	0	0	0	0	0	0	125,000
		Unit Subtotal	0	125,000	0	0	0	0	0	0	125,000
		DIVISION SUBTOTAL	9,602,499	20,293,126	6,500,000	0	0	0	0	0	36,395,625

Unit	Fund	Project Name	* Prior Expenditures	Approved Budget FY 22-23	Adopted Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget FY 27-28	Proposed Budget Future	Total Project Cost
		DEPARTMENT SUBTOTAL	24,601,420	47,695,758	13,380,000	2,000,000	0	0	0	0	87,677,178
		GRAND TOTAL	1,174,008,174	1,235,502,442	774,325,966	737,950,962	617,402,122	451,056,444	401,966,009	1,388,395,489	6,780,607,608

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